



APOPKA CITY COUNCIL AGENDA
March 16, 2016 7:00 PM
APOPKA CITY HALL COUNCIL CHAMBERS

CALL TO ORDER

INVOCATION - Pastor Steven M. Jencks with Apopka Seventh-day Adventist Church
PLEDGE

Please submit a "Notice of Intent to Speak card" to the City Clerk. Action may not be taken by the Council at this meeting but questions may be answered by staff or issues may be referred for appropriate staff action. If further action is necessary, the item may be placed on the agenda for further review and consideration. NOTE: Zoning or code enforcement matters which may be coming before the Board at a later date should not be discussed until such time as they come before the Board in a public hearing.

Pursuant to F.S. 286.0114, members of the public shall be given a reasonable opportunity to be heard on propositions before the City Council. Accordingly, comments, questions, and concerns regarding items listed on this agenda shall be received at the time the City Council addresses such items during this meeting. Public comments are generally limited to four minutes.

APPROVAL OF MINUTES:

1. City Council meeting March 2, 2016.

PUBLIC/STAFF RECOGNITION AND ACKNOWLEDGEMENT

Proclamations:

1. FFA Proclamation
2. Water Conservation Proclamation

Mayor Joe Kilsheimer
Mayor Joe Kilsheimer

Presentations:

1. Grow Apopka 2025 Vision Final Draft and Presentation
2. CDBG Second Public Hearing
3. Fair Housing Presentation

Keith & Schnars, P.A.
Fred Fox
Fred Fox

CONSENT (Action Item)

1. Approve the submittal of the Florida Small Cities CDBG application.
2. Approve the Disbursement Report for the month of February, 2016.
3. Approval for the sale of alcohol at the Crawfish, Seafood and Jazz Festival.
4. Approval for the sale of alcohol for the Cinco De Mayo Fiesta event.
5. Approval of a Petting Zoo at the Art & Jazz Festival.
6. Authorize and Support Services for the 55th Annual Art & Foliage Festival.
7. Authorize the purchase of artwork at 55th Annual Art & Foliage Festival.
8. Authorize the purchase of Shade Structure improvements for Northwest Recreation Complex.
9. Authorize the purchase of seven vehicles for the Public Services Department.
10. Authorize the funding for the mitigation of gopher tortoises and award a contract for consulting services.
11. Approve the contract, with DeYoung Law Firm, for Police legal services
12. Award a construction contract, for one fire engine, to Rosenbauer America, LLC.

PUBLIC HEARINGS/ORDINANCES/RESOLUTION (Action Item)

1. Ordinance 2491 – First Reading – Large Scale Future Land Use Amendment
2. Resolution 2016-07 - Long and short term objectives of the community development plan
3. Resolution 2016-08 - Authorizing funding from the General Fund.
4. Resolution 2016-09 - Submit Application Grant
5. Resolution 2016-11 - Non-exclusive franchise for roll-off container collection and disposal of waste.
6. Resolution 2016-12 - 55th Annual Arts & Foliage Festival

David Moon
Jeffrey Plaughter
Jeffrey Plaughter
Jeffrey Plaughter
Jay Davoll
Glenn A. Irby

BUSINESS

1. Council
2. Public

MAYOR'S REPORT

INFORMATION/REPORTS TO COUNCIL NOT REQUIRING ACTION

Glenn A. Irby

- 1. Timeline for Grants.
- 2. Thank you email to the City of Apopka Community Development Department from applicant.
- 3. Thank you email to the City of Apopka Recreation Department from resident.
- 4. Thank you letter to Highland Manor from facility renter.

ADJOURNMENT

MEETINGS AND UPCOMING EVENTS

DATE	TIME	EVENT
March 17, 2016	9:00am – 12:00pm	Seniors Fun & Fitness Fair – Fran Carlton Center
March 19, 2016	7:00am – 8:30am	5K Rabbit Run to benefit ACS Relay for Life – Northwest Recreation Complex
March 19, 2016	9:30am –	Easter Egg-Stravaganza – Northwest Recreation Complex
March 24, 2016	6:00pm – 8:00pm	Tentative City Council Workshop & Special Meeting – Downtown Development Agreement
March 26, 2016	10:00am – 3:00pm	Spring Affaire – Avian Reconditioning Center
April 01, 2016	6:00pm -	Free Movie at the Amphitheater: TBA
April 02, 2016	9:30am – 4:30pm	Apopka Art & Jazz Festival – Northwest Recreation Complex
April 02, 2016	10:00am – 2:00pm	Public Safety Day – Northwest Recreation Complex
April 03, 2016	1:00pm –	MLB Pitch Hit & Run Local competition (Reg. 12:30) – Northwest Recreation Complex
April 06, 2016	1:30pm –	City Council Meeting
April 07, 2016	5:30pm – 9:00pm	Food Truck Round Up – Kit Land Nelson Park
April 09, 2016	2:00pm –	Jaye Howard Football Camp/Community Outreach – Northwest Recreation Complex
April 12, 2016	5:30pm – 6:00pm	Planning Commission Meeting
April 20, 2016	7:00pm –	City Council Meeting
April 23, 2016	3:00pm –	Krazy Kids Inflatable Fun Run
April 23, 2016	9:00am – 5:00pm	55 th Annual Apopka Art & foliage Festival – Kit Land Nelson Park
April 24, 2016	10:00am – 4:00pm	55 th Annual Apopka Art & foliage Festival – Kit Land Nelson Park
April 26, 2016	12:00pm – 3:00pm	Oath of Office Ceremony – Apopka Community Center

Individuals with disabilities needing assistance to participate in any of these proceedings should contact the City Clerk at least two (2) working days in advance of the meeting date and time at (407) 703-1704. F.S. 286.0105 If a person decides to appeal any decision or recommendation made by Council with respect to any matter considered at this meeting, he will need record of the proceedings, and that for such purposes he may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based.

Any opening invocation that is offered before the official start of the Council meeting shall be the voluntary offering of a private person, to and for the benefit of the Council. The views or beliefs expressed by the invocation speaker have not been previously reviewed or approved by the City Council or the city staff, and the City is not allowed by law to endorse the religious or non-religious beliefs or views of such speaker. Persons in attendance at the City Council meeting are invited to stand during the opening ceremony. However, such invitation shall not be construed as a demand, order, or any other type of command. No person in attendance at the meeting shall be required to participate in any opening invocation that is offered or to participate in the Pledge of Allegiance. You may remain seated within the City Council Chambers or exit the City Council Chambers and return upon completion of the opening invocation and/or Pledge of Allegiance if you do not wish to participate in or witness the opening invocation and/or the recitation of the Pledge of Allegiance.

Backup material for agenda item:

1. City Council meeting March 2, 2016.

CITY OF APOPKA

Minutes of the regular City Council meeting held on March 2, 2016, at 1:30 p.m., in the City of Apopka Council Chambers.

PRESENT: Mayor Joe Kilsheimer
Commissioner Bill Arrowsmith
Commissioner Billie Dean
Commissioner Diane Velazquez
Commissioner Sam Ruth
City Attorney Cliff Shepard
City Administrator Glenn Irby

PRESS PRESENT: John Peery - The Apopka Chief
Dale Fenwick, The Apopka Voice
Bethany Rodgers, Orlando Sentinel

INVOCATION: Commissioner Ruth introduced Mark Lowry, Grace Pointe Community Church, who gave the invocation.

PLEDGE OF ALLEGIANCE: Mayor Kilsheimer said on March 1, 1961, President John F. Kennedy issued an executive order establishing the Peace Corps, following up on his inaugural address wherein he challenged America's youth to "ask not what you country can do for you; ask what you can do for your country." The program was designed to promote world peace and friendship by sending trained American volunteers to foreign nations to assist in development efforts. In all, more than 180,000 Americans have joined the Peace Corps since 1961, serving in 134 nations. He asked everyone to reflect upon the selflessness of the Peace Corps volunteers, who have helped promote peace through service to others as he led in the Pledge of Allegiance.

APPROVAL OF MINUTES:

1. City Council Workshop meeting January 15, 2016.
2. City Council Special meeting January 15, 2016.
3. City Council Regular meeting February 17, 2016.

MOTION by Commissioner Ruth, and seconded by Commissioner Arrowsmith, to approve the January 15, 2016 Workshop, January 15, 2016 Special meeting, and February 17, 2016 City Council minutes. Motion carried unanimously with Mayor Kilsheimer, and Commissioners Arrowsmith, Dean, Velazquez, and Ruth voting aye.

PUBLIC/STAFF RECOGNITION AND ACKNOWLEDGEMENT

Proclamations:

1. Art & Foliage Festival Weekend Proclamation – Mayor Kilsheimer read a proclamation acknowledging the Art & Foliage Festival and presented it to the Apopka Woman's Club.

Employee Recognition:

1. **John Hanson – Community Development/Building – Ten Year Service Award** - John began working for the City on February 13, 2006, as a Multiple Code Inspector, which is his current position. The Commissioners joined Mayor Kilsheimer in congratulating John on his

years of service to the City.

Susan Reed – Public Services/Waste Water Plants – Ten Year Service Award - Susan started working for the City on February 20, 2006, as an Assistant Laboratory Technician. On November 2, 2009, she was promoted to Laboratory Technician. Susan was promoted to Lead Laboratory Technician on June 30, 2013, and was reclassified on September 13, 2015, to Environmental Specialist I, which is her current position. Susan was not present and her award will be presented to her at another time.

2. **Vicky Carnicella – Fire Department/Fire Chief’s Office – Ten Year Service Award** - Vicky began working for the City on February 21, 2006, as Administrative Assistant in the Mayor’s office. On February 21, 2007, she was reclassified to Assistant to the Chief Administrative Officer. On June 29, 2015, Vicky was reclassified as the Assistant to the Fire Chief, which is her current position. The Commissioners joined Mayor Kilsheimer in congratulating Vicky on her years of service to the City.
3. **William Sein Perez – Public Services/Facilities Maintenance – Ten Year Service Award** - William started working for the City on February 27, 2006, as a Maintenance Worker I in Recreation. He was promoted to Maintenance Worker II on February 5, 2012. On September 28, 2014, William was promoted to Facilities Maintenance Worker III, which is his current position. The Commissioners joined Mayor Kilsheimer in congratulating William on his years of service with the City.
4. **Nathan “Nate” Sturm – Fire Department/Emergency Medical Services – Fifteen Year Service Award** - Nate began working for the City on February 18, 2001, as a Fire Fighter First Class. He was promoted on October 12, 2007, to Fire Engineer. On August 23, 2010, he was promoted to Firefighter Lieutenant, which is his current position. The Commissioners joined Mayor Kilsheimer in congratulating Nate on his years of service with the City.
5. **Bradley “Brad” Green – Public Services/Streets & Grounds – Twenty Year Service Award** - Brad started working for the City on February 12, 1996, as a Maintenance Worker I. He was promoted to Maintenance Worker II On May 5, 1997. On December 5, 1999, Brad was reclassified to Grounds Specialist; on December 9, 2001, he was reclassified to Maintenance Coordinator; and on October 13, 2002, he was reclassified to Grounds Foreman. On December 10, 2007, he was promoted to Program Supervisor Streets & Grounds, which is his current position. Brad was not present and his award will be presented to him at another time.

CONSENT (Action Item)

1. Approve appointment of the Fifth Trustee to the General Employees’ Pension Board.
2. Approve appointment of the Fifth Trustee to the Firefighters’ Pension Board.
3. Approve appointment of the Fifth Trustee to the Police Officers’ Pension Board.
4. Approve appointments to the Public Risk Management Board of Directors.
5. Authorize the Sewer and Water Capacity Agreement for Poe Reserve, Phase 4.
6. Award Bid No. 2016-02 to Wheeled Coach Industries, Inc.
7. Award a contract to PRMG for a Police Impact Fee Study and amend the Fire/EMS Impact Fee Study contract.

Commissioner Velazquez said she is often approached by residents inquiring how they can be part of a committee. She asked for an overview of the Fifth Trustee and how they are appointed.

Mayor Kilsheimer said the requirement for the Fifth Trustee is that they be voted on by the four previous Trustees and he pointed out that the Pension Boards did not have full representation at their meeting. He suggested Items one, two, and three be pulled from the Consent Agenda until the Pension Boards can convene with all pertinent parties. He stated the members on the Pension Boards have been long serving members of the community and have volunteered in the past. He said any resident desiring to be considered for a committee or board should submit their name.

Commissioner Arrowsmith inquired if the Florida League of Cities has been contacted to see what other cities the size of Apopka are doing with regards to Police and Fire impact fees. He requested Item seven be pulled from the Consent Agenda.

MOTION by Commissioner Ruth, and seconded by Commissioner Velazquez, to approve Items four, five, and six on the Consent Agenda. Motion carried unanimously with Mayor Kilsheimer, and Commissioners Arrowsmith, Dean, Velazquez, and Ruth voting aye.

PUBLIC HEARINGS/ORDINANCES/RESOLUTION (Action Item)

1. Ordinance No. 2473 – First Reading – Corrective Ordinance. The City Clerk read the title as follows:

ORDINANCE NO. 2473

AN ORDINANCE OF THE CITY OF APOPKA, FLORIDA, CORRECTING SCRIVENER'S ERRORS IN THE LEGAL DESCRIPTION OF THE PROPERTY OWNED BY TECHNOLOGY PROPERTY, LLC., IN ORDINANCE NO. 2439; PROVIDING FOR DIRECTIONS TO THE CITY CLERK, SEVERABILITY, CONFLICTS, AND AN EFFECTIVE DATE

Mayor Kilsheimer opened the meeting to a public hearing. No one wishing to speak, he closed the public hearing.

MOTION by Commissioner Arrowsmith, and seconded by Commissioner Ruth, to adopt Ordinance No. 2473. Motion carried unanimously with Mayor Kilsheimer, and Commissioners Arrowsmith, Dean, Velazquez, and Ruth voting aye.

APPROPRIATIONS/DONATIONS/GRANTS (Action Item)

- 1 Donation offer of real property to the City.

Glenn Irby, City Administrator, said Plymouth Sorrento and Yothers Road is an extremely dangerous intersection. A warrant study for a traffic signal has been done by the City for that location and it is warranted. The City needed rights-of-way from two different corners.

corner is owned by Daryl Carter, who was approached about selling the property and he offered to donate the property. He has requested the City accept a Special Warranty Deed and pay all closing costs. Mr. Irby affirmed the Donation Agreement does require approval of the City Council.

MOTION by Commissioner Dean, and seconded by Commissioner Velazquez to approve the donation of Property Agreement with Daryl Carter. Motion carried unanimously with Mayor Kilsheimer, and Commissioners Arrowsmith, Dean, Velazquez, and Ruth voting aye.

- 2 NRPA “Walk With Ease” Grant – Acceptance agreement and funding.

Mr. Irby said the National Arthritis Foundation developed this program for people who do or do not have arthritis. It is a recreational assistance grant to form groups that walk. He advised this is a \$4,000 grant and there are no matching funds. Staff recommends acceptance of the grant.

MOTION by Commissioner Velazquez and seconded by Commissioner Ruth to accept the NRPA “Walk With Ease” Grant and authorize the City Administrator to execute the grant agreement. Motion carried unanimously with Mayor Kilsheimer, and Commissioners Arrowsmith, Dean, Velazquez, and Ruth voting aye.

BUSINESS

1. Final Development Plan – Wekiva Riverwalk Daycare Center.

Swearing in of witnesses was conducted by the City Clerk.

David Moon, Planning Manager, gave a brief lead in stating the application is for a request for a Final Development Plan to Wekiva Riverwalk Daycare Center, which is a 10,000 square foot daycare that will accommodate up to 200 children. The facility will have a 5,000 square foot playground. He advised the applicant is Woolbright Wekiva, LLC, and the engineers are Harris Civil Engineers, LLC. The site the daycare is located on is 4.1 acres within the Wekiva Riverwalk shopping plaza. He advised they have a waiver request to the Land Development Code that requires a designated, covered drop-off and pickup area for students wherein they are requesting this be eliminated. A copy of the staff report is on file in the clerk’s office. He affirmed the Development Review Committee and Planning Commission recommend approval of the Final Development Plan and approval of the waiver request.

Julie Kendig-Schrader, with Greenberg Trauig, said she was here on behalf of Woolbright Wekiva, and gave a presentation on the proposed project. She explained they will have a landscape buffer that will have two accesses into the site. She affirmed it will not be an all open access.

In response to Commissioner Velazquez inquiring if there would be any bollards installed at the site, Mr. Jim Hanson reviewed the site plan and advised they had not planned on installing any bollards, and pointed out they have it protected by curb and landscaping.

Ms. Kendig-Schrader advised they would accept the condition of approval with bollards being installed in front of the building. She spoke of the plaza and said Woolbright has been working to revitalize the plaza. She stated this request came when Woolbright was reviewing the site and realized the site has some available land that was not being utilized. They went to SJRWMD and in November 2015 an ERP permit was granted allowing them to fill in a portion of the existing dry pond area to the back of the center. They will be implementing that permit with this project and in exchange deepen other ponds on site so the drainage remains the same. She said they have two requests, one for approval of the site development plan and the other is for the waiver. She respectfully requested approval of both applications.

Mayor Kilsheimer opened the meeting to public comment. No one wishing to speak, he closed the public comment.

MOTION by Commissioner Velazquez, and seconded by Commissioner Ruth to approve the Final Development Plan for Wekiva Riverwalk Daycare Center and the requested waiver, with a condition that bollards will be placed in the front. Motion carried unanimously with Mayor Kilsheimer, and Commissioners Arrowsmith, Dean, Velazquez, and Ruth voting aye.

2. Council

Commissioner Dean said he would like the City to look into having a state of the art city library.

Mayor Kilsheimer advised there has been discussion with the Orange County Library about the idea of relocating the Orange County Library from the current location to another location in downtown Apopka. He advised Orange County is open to that idea. He suggested this be placed on the agenda for the budget workshops.

Commissioner Ruth said he worked last year with staff on Sunrise Services at the amphitheater and it was very successful. He stated the church he currently attends has gone through DRC to host Sunrise Services at the amphitheater this year. He requested a discussion to allow waiver of the fees for this service.

City Attorney Shepard advised the waiver of fees cannot be done because the message is a religious or Christian message. It can be waived for a group that provides benefits to the community, but that argument could be for other groups.

Commissioner Arrowsmith said he attends the same church and is looking forward to having this service at the amphitheater. He stated this could be setting a dangerous precedence. He suggested that perhaps he and Commissioner Ruth could split the fee.

Mayor Kilsheimer said each Commissioner has a discretionary fund they could utilize to which Commissioner Arrowsmith said he would contribute his half rather than using tax funds. He also suggested they could obtain other private dollars to cover this expense and said he was looking forward to the service.

3. Public

Dennis New said he was here a month ago to talk about speed limits and stop signs. He stated he did some research from past matters such as the round-a-bouts and sidewalks. He said due to the per house cost the round-a-bouts were not done and the residents did speak against sidewalks along Orange Street. He stated he spent some time checking other cities and gave information regarding their surrounding residential districts having stop signs at intersections and low speed limits. He also searched the internet and gave related costs to installing stop signs and suggested these areas have the speed limit be consistent at 25 miles per hour.

Mayor Kilsheimer advised Mr. Davoll has done some research since the last meeting and this matter will be discussed at the next Council meeting.

Mitzi Hahn said she is the founder and president of 414 Well Women, Inc., which is a Christian organization. She stated they need a place and she spoke with Mayor Kilsheimer last week who mentioned to her there is a vacant house across the street from the middle school on Park Avenue. She stated what they want to do would fit nicely in that space, affirming they want to have a book store, and a hobby center with sewing machines and craft supplies that some women in Apopka don't have. She said they would like to have a counseling center there as well.

Mayor Kilsheimer said he did meet with Ms. Hahn last week and told her he could not make any commitments, but advised her to prepare a business plan and have some financial plan for Council to discuss. He stated he was not sure what the process would be to declare this property surplus so it could be donated, but it is a request of hers and she desires to move in that direction.

Ace Woodham expressed concerns in regards to the direction the city is moving. He said he was a third generation in this town and gave some background history stating he has always been proud of Apopka and the community. He spoke about people running for office and promises of fancy restaurants being brought here. He stated this was not going to happen, as large corporations conduct studies to see if it is warranted. He said he would like to see common people, who are the backbone of this community, appointed to committees.

Alice Nolan said she lives on Orange Street and she grew up in the neighborhood. She said at that time sidewalks were not needed, but that has changed and they are needed now, and stop signs are also needed.

Tenita Reid commended Commissioner Arrowsmith for offering to pay half of the fee for the Sunrise Service. She said Sunrise Service used to be held in Kit Land Nelson Park and asked if there were fees for those services. She declared if it has been free in the past, then they should not have to pay.

Ray Shackelford inquired what the timeline was for the Old Florida Outdoor Festival finance reports being available.

Mayor Kilsheimer reported he had an interim report and advised that as of this morning there were some outstanding bills to be paid and revenues to be realized, but as of this morning

total revenue is \$336,320.92 and total expenditures were \$350,464.00. At this time it cost us approximately \$14,000 to put on the Old Florida Outdoor Festival that compares to last year's number of \$98,000 revenue versus expenses, \$92,000 the previous year, and \$57,000 the year before that.

Dr. Shackelford said he looked forward to the final financial report. He stated during the budget meetings it was stated there was \$250,000 for a splash pad and at the recent Visioning meeting the young people brought up two items of concern; a splash pad, and a skate park. He stated we needed to do all we can to accommodate the needs of our young people. He proposed reallocating the \$250,000 as follows: 1) \$150,000 for a splash pad; and 2) \$100,000 for a skating ring. He asked for the consideration of local companies to construct these items. He applauded the City for the jobs program, but physical activities are also needed. He also discussed the Visioning process and asked how the branding name came about. He brought up term limits suggesting this be put before the public for a vote, as well as single member districts.

Commissioner Dean said he was going to bring up the two points Dr. Shackelford mentioned regarding the splash pad and skate park. He stated he discussed these two issues with Mr. Irby who indicated \$250,000 would not provide the type of skate arena that would last. He stated in a few months children will be out of school and he was hoping a splash pad would be ready.

Mr. Irby affirmed Commissioner Dean asked him to find out what Winter Garden paid for their splash pad and that was \$750,000. He advised he has not seen Winter Garden's splash pad.

Dr. Shackelford said he has seen Winter Garden's splash pad and it is very nice. He stated this is why he asked to consider tax incentives for the company that builds the splash pad and skate park.

Rod Love said he has been working with the Faith Alliance and the topic has come up regarding single member districts. He said lack of respect has continued to arise over the past few months and stated the Alliance has yet to receive a formal response to their request to present to the City Commission. He stated with regards to the item earlier referencing the city property and that process; this process has been referenced over the past year and half, stating the City, per State Statute, will conduct inventory of any surplus. He stated in his pro-bono work in Apopka, an issue that continues to come up is not-for-profits and faith based organizations that believe Council is picking those as it relates to providing services in the community. The issue of the youth jobs program is an item that keeps coming up and that there was no RFP process.

Mayor Kilsheimer advised that Career Source did not receive any money for the program. All money from the City went directly to the youth in the program.

Isadora Dean said she was glad the summer youth jobs program came up. She said this program should be available to all and not just those who qualify based on income status. She also spoke regarding the process for board appointments and said people should be allowed to put in an application to serve.

MAYOR'S REPORT –

1. Appointment of Community Development Director

Mayor Kilsheimer said Jay Davoll has been moved into the position of Public Services Director and that created a vacancy for the Community Development Director. He reported the application period began in November and the City received approximately twelve applications. The top five candidates were interviewed. He recommended Mark Reggentin, who currently works for the city of Mount Dora, be appointed as the Community Development Director and asked Council to confirm his appointment.

Commissioner Dean said he would hope to see Apopka integrated in supervisory positions.

Commissioner Arrowsmith inquired if there were any applicants from cities larger than Apopka, to which Mr. Irby advised there was one individual who was a Planner with the City of Tallahassee, but he was not a director.

MOTION by Commissioner Ruth, and seconded by Commissioner Velazquez to confirm the appointment of Mark Reggentin as Community Development Director. Motion carried 4-1 with Mayor Kilsheimer, and Commissioners Arrowsmith, Velazquez, and Ruth voting aye and Commissioner Dean voting nay.

Mayor Kilsheimer announced the Food Truck Round-up is tomorrow night.

In response to Commissioner Arrowsmith inquiring about House Bill 1015 regarding millage rate and if the City was lobbying against this, Mr. Irby advised the Florida League of Cities took the lead to lobby against this.

NOT REQUIRING ACTION

1. Mayor Kilsheimer announced the City received a thank you letter regarding the Cemetery Staff.

Mr. Irby gave an update regarding the City Center stating the timeline is as follows: February 3, 2016, the City received the sales and purchase agreement that gave both parties 30 days to negotiate a developer's agreement. On February 12, 2016, the City received the first draft of a developer's agreement from Taurus. February 26, 2016, was the initial meeting with the City's Attorney to respond to this. On February 29, 2016, the City responded, and also the City received a letter requesting an extension to the developer's agreement. There is a meeting scheduled on March 9, 2016, with Taurus to work on a final draft. Mr. Irby suggested a date be set for a Workshop Council meeting and possibly a Special meeting.

It was the consensus of the Council to schedule a Workshop on Thursday, March 24, 2016 at 6:00 p.m. on the City Center.

ADJOURNMENT – There being no further business the meeting adjourned at 3:19 p.m.

Joseph E. Kilsheimer, Mayor

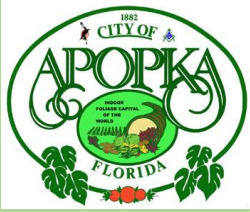
ATTEST:

Linda F. Goff, City Clerk

Backup material for agenda item:

1. Grow Apopka 2025 Vision Final Draft and Presentation

Keith & Schnars, P.A.



CITY OF APOPKA CITY COUNCIL

CONSENT AGENDA
 PUBLIC HEARING
 SPECIAL REPORTS
 OTHER: Presentation

MEETING OF: March 16, 2016
FROM: Administration
EXHIBITS: Grow Apopka 2025 Vision

SUBJECT: KEITH AND SCHNARS, P.A. PRESENTATION ON FINAL VISIONING REPORT.

Request: APPROVAL OF THE GROW APOPKA 2025 VISION PLAN.

SUMMARY:

Keith and Schnars, P.A. were contracted in June 2015 as a consultant by the City to provide community-wide visioning professional services and produce a final Community-wide Vision Plan (Grow Apopka 2025 Vision). The Vision Plan includes illustrative plan views, cross sections and other graphic representations, up to three design vignettes, and a five-year strategic plan with implementation actions to reach and accomplish the vision statement. The Vision Plan also provides recommendations on how the Plan should be monitored, updated, and marketed.

FUNDING SOURCE:

Future fiscal year operating budgets.

RECOMMENDATION ACTION:

Listen to the presentation and determine any recommendations or needed changes. Once all final edits and changes are completed a final Resolution and adoption will be brought to a subsequent meeting.

DISTRIBUTION

Mayor Kilsheimer
Commissioners
City Administrator
Community Development Director

Finance Director
HR Director
IT Director
Police Chief

Public Services Director
Recreation Director
City Clerk
Fire Chief

GR W APOPKA

2025 VISION

MARCH 2016

DRAFT



PREPARED FOR THE
CITY OF APOPKA BY:



KEITH & SCHNARS
ENGINEERS • PLANNERS • SURVEYORS

Acknowledgments

In June of 2015, the Apopka City Council engaged Keith and Schnars (K&S) to prepare a strategic vision plan. The project was branded "Visioning Apopka". An important goal for the City Council was to ensure that everyone would have an opportunity to participate and a voice in deciding how Apopka will look and function during the next ten years and beyond. The visioning process empowered those who live and work in the community to share what is important to them about Apopka: What makes the community special? What can be done better? What should the future look like?

Representatives from the City, the Steering Committee, business owners, residents, civic, institutional, non-profit organizations, and other interested parties joined together and dedicated many hours of hard work in the development of the resulting vision plan: Grow Apopka 2025. We would like to thank everyone for their excellent work and commitment to the future of the City of Apopka.

The Visioning Apopka Project Team

CITY COUNCIL

Mayor Joe Kilsheimer
Vice Mayor Bill Arrowsmith
Commissioner Billie Dean
Commissioner Sam Ruth
Commissioner Diane Velazquez

STEERING COMMITTEE

Suzanne Kidd, **Chair**
Eric Coleman, **Vice Chair**
Vernon Brown
Lou Haubner
David Hoffman
Pat McGuffin
Terri Morrell



CITY STAFF

Glenn Irby, **City Administrator**
Pam Barclay
Susan Bone
Brian Bowman
Lee Bronson
Kevin Burgess
David Burgoon
Chuck
Carnesale
Jay Davoll
Bob Elmquist
Randy
Fernandez
Linda Goff
Jeanne Green
Cindy Hall
Shakenya Harris-Jackson
Robert Hippler
Maureen Lewis
Merry Lovern
Ray Marsh
Mike McKinley
Jerome Miller
David Moon
Lorena Potter
Jessica Pugh
Sarah Ryan
Robert Sargent
Kyle Wilkes



VISIONING APOPKA PROJECT TEAM

Project Management

Project Manager: Debbie Love, AICP, Director of Planning and Public Outreach, Keith and Schnars

Deputy Project Manager: Bob Cambric, Principal, The Cambric Group

Visioning and Facilitation

Lead Facilitator: James Anaston-Karas, Vice President of Community Solutions, Keith and Schnars

Keith and Schnars

James Anaston-Karas, Vice President of Community Solutions, Lead Facilitator

Debbie Love, AICP

James Kahn, AICP

Kenneth Wenning

Brad Benmoshé

Raul Gavela

Rene Azcarreta

Harry Fullwood

The Cambric Group

Bob Cambric

Media Relations Group

Alicia Gonzalez, Principal

Jorge Sotolongo

Alicia Torrez

Valerie Tutor

Jorge Valens

Urban Design

Keith and Schnars

Debbie Love, AICP

Brad Benmoshé

Shea Hanson, LA

Design2Form

Zamarr Brown, AIA, Principal/Architect

Joelle Flowers, AIA, Architect

Website Development

Chase Marketing

Heather Chase, Principal

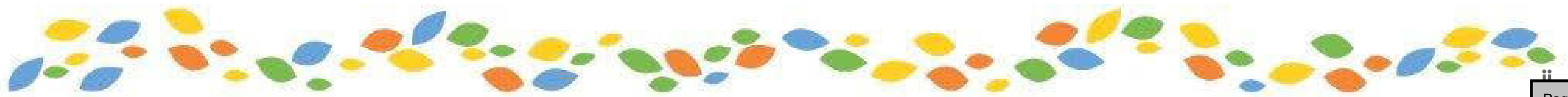
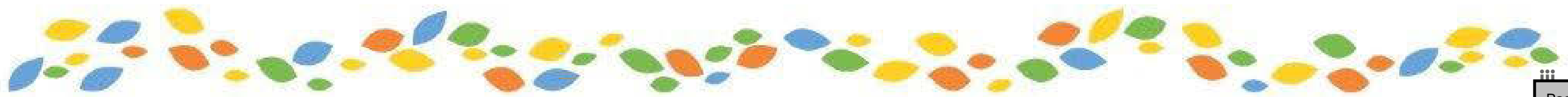
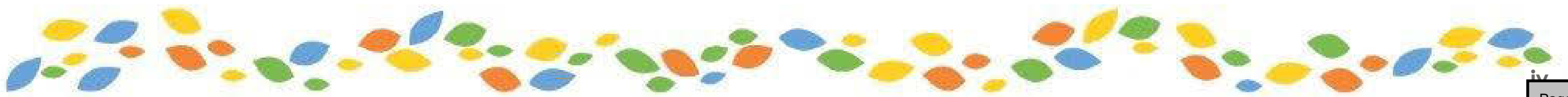


Table Of Contents

Acknowledgments.....	i
The Visioning Apopka Project Team.....	i
City Council.....	i
Steering Committee.....	i
City Staff.....	i
Visioning Apopka Project Team.....	ii
SECTION I.....	1
Executive Summary.....	3
Visioning Apopka: A Journey of Discovery.....	3
The Vision Plan.....	5
SECTION II.....	6
Why Have a Vision?.....	8
SECTION III.....	12
Apopka's History.....	14
SECTION IV.....	17
How Was the Plan Formulated?.....	19
Opportunities and Challenges	19
Where Are We Now and Where Are We Going?	22
Field Analysis	28
Community Outreach	31
Vision Consistency Analysis.....	55
An American Assembly to Seek Community Consensus.....	56
Steering Committee Meetings	57
Plan Adoption by Council.....	59
SECTION V.....	60
Vision Statements and Illustrations.....	62



Vision Statements.....	62
Illustrative Concepts.....	64
Action Plan with Timeline	68
Implementation and Funding	82
SECTION VI.....	83
Appendix 1.....	85
Appendix 2.....	86
Appendix 3.....	87
Appendix 4.....	88
Appendix 5.....	89
Appendix 6.....	90
Appendix 7.....	91
Resources.....	92



SECTION I.




Executive Summary



Visioning Apopka: A Journey of Discovery

Visioning is about the future. It is an opportunity for us to decide how we want to look and function in the years to come.




The **first**
step in any
meaningful
change is
self-discovery.

The City of Apopka formally began the journey in March of 2015 by requesting proposals from experienced consultants to help the community navigate the way. In June, 2015, the Keith and Schnars Team (K&S) was selected to guide the process. The City appointed a Steering Committee to work closely with K&S and City staff to oversee the project and assure extensive public participation.

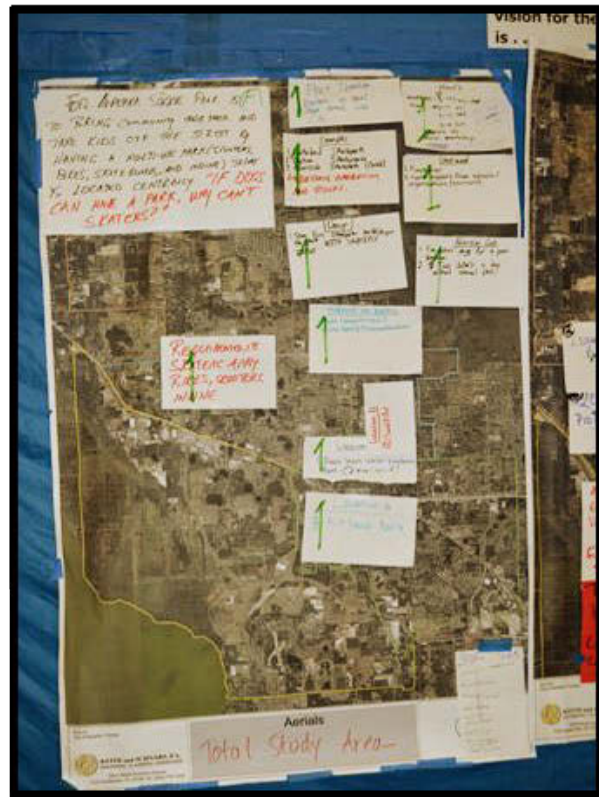
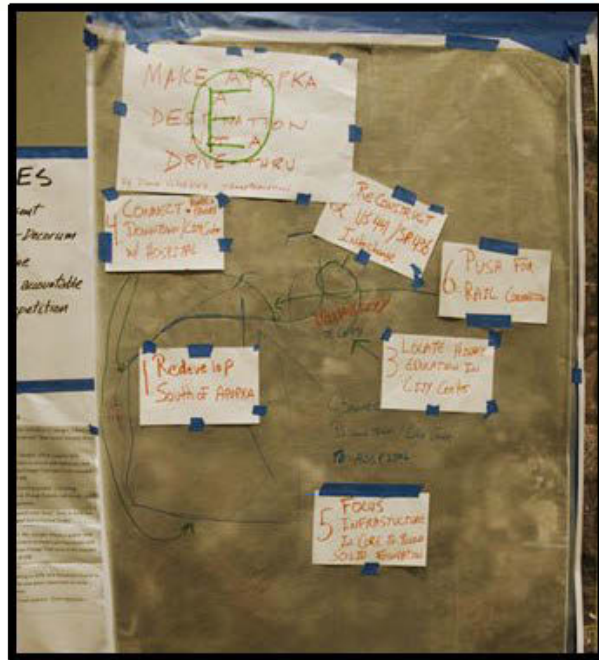
The Visioning Apopka Project Boundary was selected to include the entire City and the portions of unincorporated Orange County located within the Joint Service Agreement area (JSA). The JSA is included because the City provides water, sewer, and solid waste services and may annex any part of the JSA, with consent of Orange County, until the year 2025.

The first step in Visioning was to answer "**Where are we now?**" and "**Where Are We Going?**" This meant finding out as much as possible about the existing conditions and understanding who we are as a population – key information such as age, income, educational attainment, employment status, ethnicity and gender was important.



“The **relevant question** is not simply what shall we do tomorrow, but rather **what shall we do today** to get ready for **tomorrow.**”
- Peter Drucker¹

¹ Management expert and business authority.



Additionally, we needed to know our physical attributes, such as age of buildings, types of land uses and businesses, condition and location of sidewalks, canopy trees, parks and recreational facilities, transit stops, street lighting and general road conditions. Therefore, K&S conducted field reviews in selected areas. City leadership required extensive public engagement to allow anyone desiring to participate an opportunity to do so; therefore, a variety of outreach strategies was employed.

In addition to four community forums spread around the City and a forum dedicated to the business community, two special listening sessions were conducted: one for the Hispanic community with trained translators, and one for the African-American community. Other outreach tools included Mobile Information Station visits to various locations; media campaigns; a bilingual community assessment survey; a dedicated project website; and project update postings on social media.

All told, the survey responses exceeded **1,200**; over 400 were in attendance at the forums and listening sessions; approximately 150 people visited the MIS; and there has been over 9,700 visits to the project website. In addition to understanding existing conditions, using advanced group facilitation techniques, we explored important questions such as **"What makes our community special?"**, **"What can we do better?"**, **"Where Do We Want to Go?"** and **"How Do We Get There?"** during the various forums, listening sessions, MIS visits, and as part of the survey.



The Vision Plan

The City of Apopka undertook a planning process used successfully by military, corporations, not-for-profits and local governments alike to focus strategic efforts on shared priorities. This Vision Plan (the “Plan”) report summarizes principles and value of visioning and strategic planning, the planning and facilitation methods used, and sources consulted. Section 5 is the essence of the Plan driven by an inspirational vision, which is:

“It's in our nature; where healthy food, children, jobs, people, and minds are growing in a safe and unified community amid a slice of natural Florida.”


The Plan is built upon Five Pillars: Innovation and Economic Development, Infrastructure and Growth Leadership, Quality of Life and Places, Civic and Governance Systems, and Education and Talent Supply. This approach is modeled upon the Florida Chamber Foundation's Six Pillars 20 -Year Strategic Plan. By aligning the City's strategic goals in this manner, the City will be better positioned to secure future State of Florida support.

The Plan should drive other community-wide planning efforts as an umbrella strategy, and emphasizes results with accountability by including performance measures with progress reports at least twice a year. The Plan is based on a combination of an assessment of the most pressing challenges and opportunities, professional experience and judgment, research of prior planning efforts, and detailed input from the Council and Senior Staff.

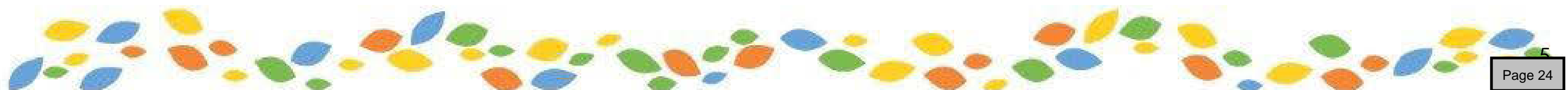
The Plan contains 33 strategies with an initial estimated cost of \$79 million. Time-lines for execution and completion of the individual strategies have been established, along with the entity responsible for implementation. Measuring success is important; therefore, 21 performance measures are also included.

While the City's Budget and 5-year Capital Improvements Plan ultimately determine fund-able projects and achievable deadlines, this Plan is intended to become part of the FY 2017 Budget to guide future city planning efforts and prioritize corresponding budget decisions.

The Plan's value will be enhanced if all agenda items coming before the Council are scored for relative compliance with the Plan, thus enabling the City to remain focused on its mutually agreed upon strategic goals. Recommended annual Plan updates will allow for unforeseen dynamics and ever changing priorities.



It's in **our**
nature; where
healthy food,
children, jobs,
people, and
minds are *growing*
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unified
community amid
a slice of natural
Florida.



SECTION II.



Why Have a Vision?



Why Have A Vision?

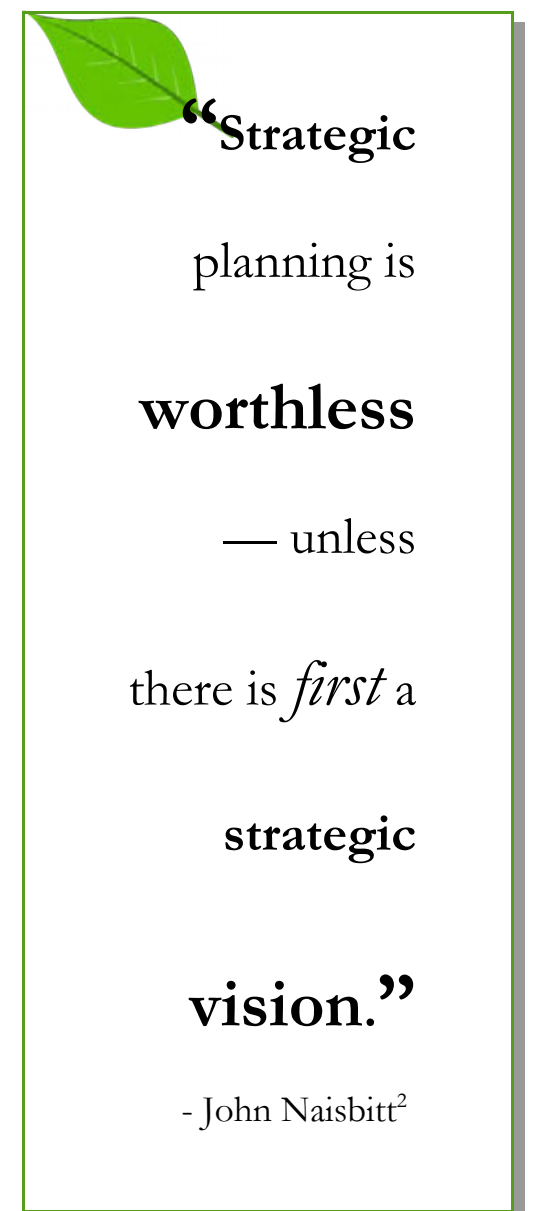
Communities today face any number of pressing concerns, including requests for rezoning, demands for affordable housing, or the loss of a major employer. Unfortunately, decisions about these issues are frequently made in the absence of a real vision of how residents want their community to look in the future.²

Visioning is a process by which a community comes together to think about and plan for the future by evaluating and answering four key points:

- **Where Are We Now?**
- **Where Are We Going?**
- **Where Do We Want to Be?**
- **How Do We Get There?**

The process involves direct and multiple input from citizens, business and property owners, and representatives of community-based and faith-based organizations to envision the future it wants and then plans how to achieve it. This input identifies the Vision for the future, which is implemented through goals and strategies.

The term “vision” is often bandied about without clear and consistent understanding. In the business or government planning area, professionally its succinctly defined as: “A picture on the mind’s eye.” Thus it usually involves physical design as well as policy and programs.



² Expert on futures studies and author of *Megatrends*.

It is aspirational, should be closely tied with the City's existing or new brand, and inspiring.

In the visioning process, people often mix goals, guiding principles/values, objectives, action items (strategies), and performance measures. Hence a well-done vision separates such components leading to better success.

Clear and aspirational community vision has long-been sought in comprehensive planning efforts by local communities. Those comprehensive planning efforts often fell short. Today's Florida law requires that comprehensive plans be based upon, among other input, a community's goals and visions.³ However local government vision plans are not mandated by state law, but are recognized as important management and policy setting tools. To enable Apopka's improved management, responsiveness to community goals, and accountability the Vision Plan is intended to be enveloped into Apopka's Budget and Capital Improvements Plan beginning in 2016.

A community vision plan with strategies provides important policy guidance to spending decisions with a long-term (10-year) perspective indicative of well-managed municipalities. This is in contrast to cities which too often govern only from crisis to crisis or year to year and lack longer-term vision.

³ According to Florida Statutes, Sec. 163.3177 (1) (f) "All mandatory and optional elements of the comprehensive plan and plan amendments shall be based upon relevant and appropriate data and an analysis by the local government that may include, but not be limited to, surveys, studies, community goals and vision, and other data available at the time of adoption of the comprehensive plan or plan amendment." [emphasis added]

As shown in **Figure 1** the Vision sits atop the pyramid and drives the rest of the plan components, and visa-versa. So each strategy is an action selected to achieve objectives and goals. Goals in turn allow the City to accomplish the mission while pursuing the Vision. Not pictured are performances measures, which are the means by which progress toward accomplishing each strategy is gauged. A vision is “A picture on the mind’s eye.” It is aspirational, should be closely tied with the City’s existing or new brand, and must be inspiring. People often mix goals, guiding principles/values, objectives, action items (strategies), and performance measures while they construct a future scenario, K&S knows how to clear the confusion.



Figure 1: Planning Pyramid

The K&S team knows how to diplomatically focus stakeholders into logical categories for each idea. It ensures that everyone’s ideas are heard and categorized so they can be later evaluated in the totality of the emerging plan. This expertise is essential at facilitated discussions where hundreds of differing views are shared. Our Team is experienced at cataloging and synthesizing such volume of ideas into themes and stitching the components into a coherent and manageable plan following the “planning pyramid.”

Many local governments use strategic planning to establish priorities and guide their corresponding budget decisions and work plan. While not a cure-all⁴⁵, strategic planning is considered a valuable approach.

“Strategic planning can be a useful and even an instrumental tool in achieving better government. Therefore, strategic planning takes its place among other management systems, old and new, that seeks to make public sector entities excel.”⁶

“Strategic planning ... is based on the premise that leaders and managers of public and nonprofit organizations must be effective strategists if their organizations are to fulfill their missions, meet their mandates, and satisfy constituents in the years ahead.”⁷

4 Jim Collin’s book Good to Great, which identifies common traits of the many successful companies studied, questions the need for strategic planning. On pg. 9 he states:□...

5 Bryson, John M. Strategic planning for public and nonprofit organizations: A guide to strengthening and sustaining organizational achievement.; Bryson finds that: □...Texas and many other governments realize that strategic planning is not a cure-all. While strategic planning is conducive to problem solving, meeting goals and objectives and the like, it invariably will not fix every societal or other ill (p.ix.)

6 Young, Perspectives on Strategic Planning in the Public Sector, p.7 with adaptation

7 Bryson, p. ix.



Common characteristics of strategic planning are:

- **Vision**—Developing a common “vision for the future” or a “conceptualization” of where an organization wants or desires to be in the long-term.
- **Assessment**—Appraising or determining where an organization is currently vis-a-vis its goals, objectives, activities, and results.
- **Strategies**—identifying how an organization will actually realize its mission, goals and objectives via concrete and predetermined actions, including budgetary decisions.
- **Measurement**—evaluating the progress of an organization in the implementing its action strategies.

Not using a strategic plan typically leads to extra work efforts and random results. This strategic plan aspires to bring predictability and continuity to city decision-making, thus helping the business community work and invest in partnership to help local economies and quality of life.



SECTION III.

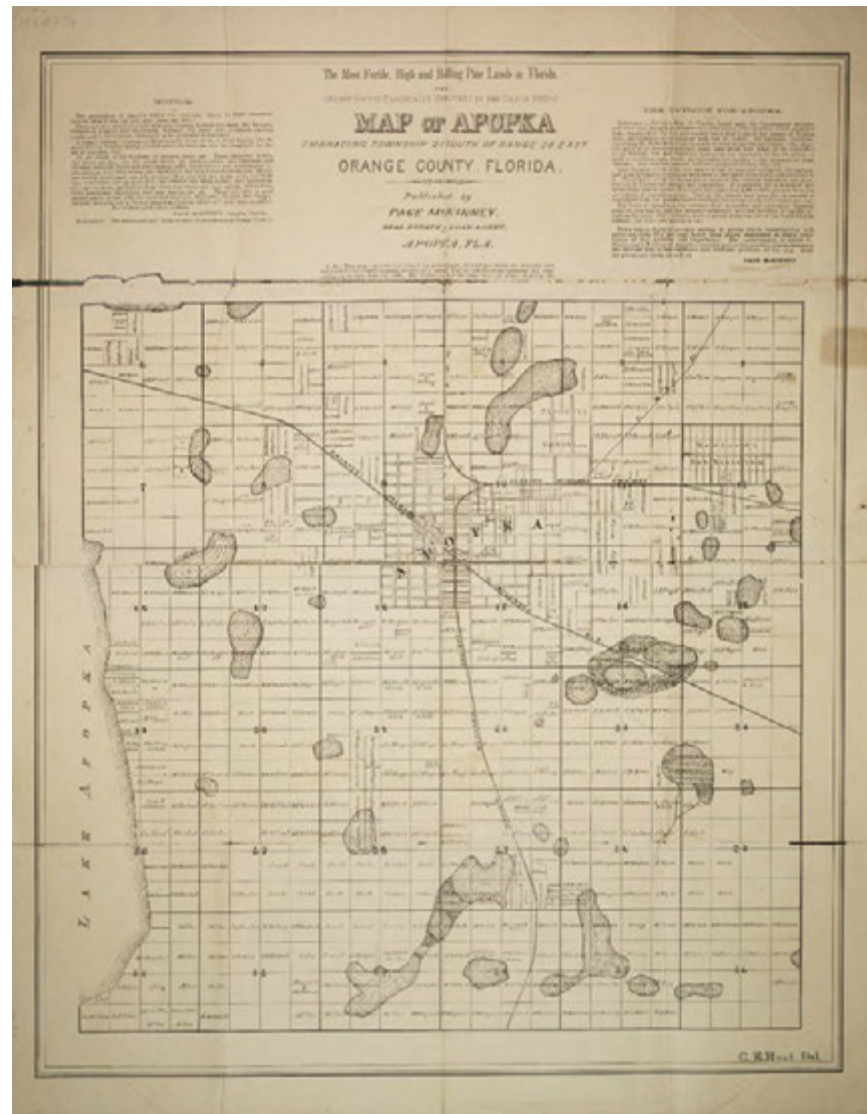


Apopka's History



Apopka's History

Before Apopka was the “**The Indoor Foliage Capital of the World,**” or even before it was “**The Fern City,**” or “**The Lodge,**” it was an Indian settlement. From about 7500 B.C. until about the 1st century A.D. when they disappeared for reasons unknown, Indians were believed to have lodged on the shores of Lake Apopka. Then, for about 300 years, the region appears to have been uninhabited.




When the Spaniards arrived in Florida in the 16th century, the Acuera tribe of the Timucua confederation was said to have lived in the Apopka area, growing crops and trading. By 1730, these natives were decimated by war and diseases brought by the Europeans and had also disappeared.

Then early in the 19th century, Indians again inhabited the area. There was a Seminole village on Lake Apopka, or “Ahapopka,” as they spelled and pronounced it. In fact, Apopka is noted in Sidney Lanier's “Florida” (1876) as a small settlement near Lake Apopka. The source of this name is Aha (Potato) and popka (eating place) from papita, which means “to eat,” so it was known as the “potato eating place.” (From: Florida Place Names of Indian Origin and Seminole Personal Names by William A. Read, Professor of the English Language and Literature, Louisiana State University, Louisiana State University Press, Baton Rouge, 1934).

It remained an active Indian village until the outbreak of the Second Seminole War in the mid-1830s. Coacoochee (Wild Cat), one of the most famous and influential war chiefs, was born here and ruled as

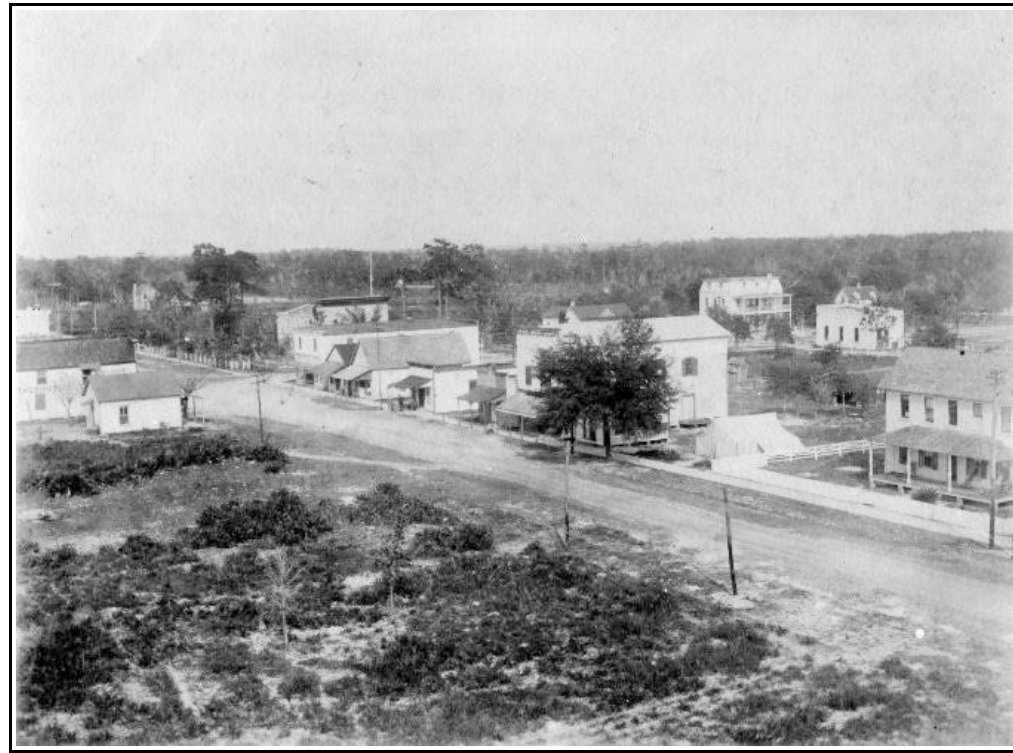
chief of about 200 Indians until the village was evacuated and the natives sought refuge in the swampy areas around the St. Johns River. The Armed Occupation Act of 1842 brought settlers to the Apopka area. They received 160 acres if they would settle them. These pioneers and those that followed them after the Civil War from states in the north, began converting the area into what it is today.



“History

cannot give us a program for the **future**, but it can give us a **fuller understanding** of *ourselves*, and of our **common humanity**, so that we can better face the **future.”**

- Robert Penn Warren⁸



The settlement grew, attracting developers and settlers because of the climate and the agricultural opportunities. By the 1850s, Apopka had become an important trading center. One group of individuals, the Masons, were particularly active. The Masons' Orange Lodge #36 was organized in 1857, and "The Lodge" building was completed in 1859. The Lodge building is still standing on its original site at Alabama Avenue and Highway 441 (Main Street) and is the oldest lodge room in continuous use in the State of Florida. It was around this building that the town grew in the 1860s and 1870s and ultimately became the City of Apopka, which was incorporated in 1882. Signifying the importance of this structure the city limits were measured one mile in all directions from the Masonic Lodge.

By 1912, growing ferns became one of the largest industries in the Apopka area, and soon Apopka developed the name "Fern City." More tropical plants were introduced to the growers in the area in following years. This influx of new foliage as a business opportunity

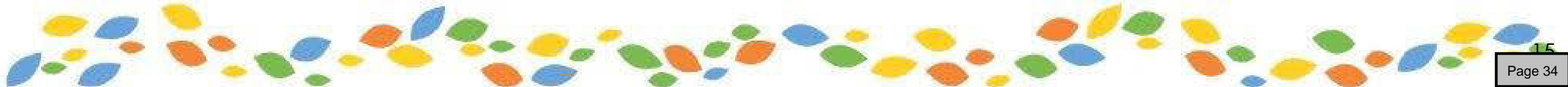
took over the fern industry, and the City of Apopka became known as "The Indoor Foliage Capital of the World."

Today, the City of Apopka is located 12 miles northwest of Orlando and encompasses an area slightly larger than 24 square miles. Apopka is the second largest city in Orange County. With the continuing robust growth in population and local business development and expansion, the Apopka area offers countless business and recreational opportunities for local residents. As its history suggests, more and more people are choosing to call the Apopka area home.

A recently commissioned mural series created by artist Lisa Mikler beautifully convey the history and future of Apopka. The series consists of four panels. The first, entitled "Gifts of the Earth" features Apopka's natural heritage from Native American settlement through modern eco-tourism.



Masonic Lodge, Orange Lodge No. 36 F.A.M. - Apopka, Florida. 1950. Black & white photo-negative. [State Archives of Florida](#), Florida Memory. Accessed 9 Mar. 2016.



The second panel, "Community of People" depicts Apopka's multicultural communities standing together to support the flag of Apopka. It also layers the history of development in Apopka with older iterations of landmarks such as schools and City Hall on the last row.

The third panel, "Creativity and Progress" displays the breadth of Apopka industry from turpentine to indoor foliage, aquaculture, production of "Simply Orange", and lasers and computer chip manufacture. The soaring plane not only recognizes the City's airport but its rising potential.

The fourth panel, "Our Gift to the World" portrays Apopka Elementary students singing at the Jazz Festival, flanked by historic figures from Apopka arts and athletic history.

From its roots as an Indian settlement, to its days as "The Indoor Foliage Capital of the World," the Apopka area has grown into a community small enough for development but mature enough for stability and distinction. Today, the Apopka area offers a unique blend of natural beauty, historical pride and deep-set family values that will continue to grow in the 21st century.



"Gifts of the Earth," "Community of People," "Creativity in Progress," and "Our Gifts to the World" by artist Lisa Mikler, 2015.

SECTION IV.



How Was the Plan Formulated?




How Was The Plan Formulated?

Many means of analysis and input were used to formulate the Plan. Above all, broad-based approaches were used to reach thousands of persons, interest groups and community leaders, and receive guidance along the way from a Steering Committee, Staff and the City Council. These means are summarized below, largely in chronological order through the project's duration.

Let's get started!

Opportunities and Challenges

At the project initiation meeting, K&S designed and facilitated an opportunities and challenges exercise with staff and the Steering Committee, which is a powerful method of quickly identifying and consolidating the strengths, weaknesses, opportunities and threats facing the community. Using advanced collaborative facilitation methods, many perspectives and ideas were synthesized and then ranked to yield the results in **Figures 2 and 3**, below.



“I can do things you cannot;
you can do things I cannot.
Together we can do **great things.”**
– Mother Teresa



Figure 2: Opportunities, Ranked

Opportunities

TOP THREE

New Growth: Large inventory of city-owned property for new development. Annexation will enable growth. Many undeveloped growth potential areas, including vacant land. Simultaneously improve quality of life (QOL). There is a huge influx of new residents. More sit- down casual dining (not fast food) would help with QOL. Want less “dollar” and tire stores, less fast food. New growth could improve living conditions for Seniors with new development and funding (“Senior living at this best!”)

Identity: Desire to keep Apopka unique; possibly through eco-tourism, environmental attractions. Natural parks and springs (Kelly Park, Rock & Wekiva Springs) for more healthful recreation. Cultural enhancements, which might include constructing amphitheater to become Central Florida’s “Concert Central.”

Quality of Life Improvement: Bring youth (ages 12-20) into our future. Public pool and/or splash park wanted; somewhere needed to take the kids swimming. More entertainment. Host new and plentiful festivals themed with healthy food and urban gardening. Need to build multi-income communities; keep taxes low. Create a thriving community with positive youth opportunities (stay out of trouble); reduce the worry of break-ins. Build a YMCA, Boys & Girls club and/or improve the Fran Carlton Recreation Center.

Economic Development: Large inventory of land to bring in any type of (desired) new industry. Now we can tag on to a rising economy; times are ripe. Need to reinvest in marketing to bring businesses; then into infrastructure improvements. Include the airport in such opportunity.

Location: Is optimal. Highway system, other means of transportation, proximity to Interstate are all good. A Toll on western parkway. Environmental attractions, including Lake Apopka.

Attitudinal: Can we blend Apopka into ONE?! Have forward thinking citizens. Need concise consideration everyone’s sincere belief that this CAN be done. Seek consensus for vision. Need to spark an engaged community. Must be forward thinking in building a downtown with entertainment and enterprise. (See also Downtown constraint).

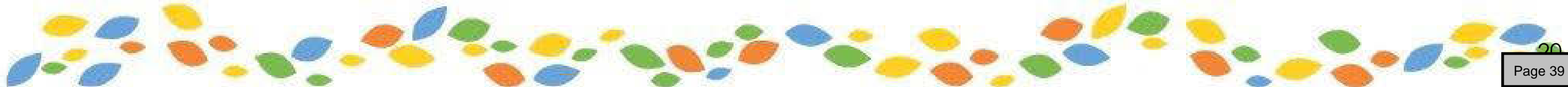
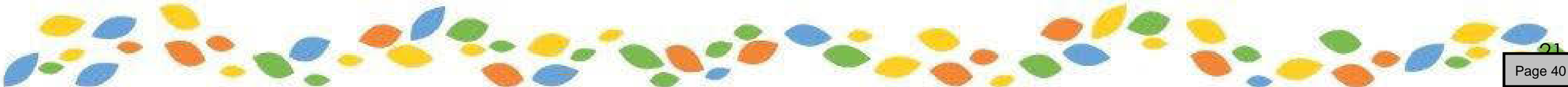


Figure 3: Challenges, Ranked

Challenges TOP THREE	<p>Attitude. Naysayers. Want to keep things as they were (fear of change). Choosing priorities. How do we balance the past with the future? Must honor history; keep hometown atmosphere.</p>
	<p>Barrier: Downtown is divided by US 441 My Apopka, where a quaint little Downtown welcomes all! Beautify the downtown to attract new businesses and customers. A Downtown attracting more West Orange Trail users if the corridor was safer through the neighborhoods south of 436.</p>
	<p>Perception and Image: New and improved marketing needed. Correcting historical inequities. Most of South Apopka is in Orange County, not in city-need to square off. Lack of intergovernmental cooperation.</p>
	<p>Funding: Where shall the public money to spend come from? How to keep low taxes? What municipal services must be limited due to limited funds?</p>
	<p>Downtown: Downtown is divided by US 441. My Apopka, where a quaint little Downtown welcomes all! Beautify the downtown to attract new businesses and customers. A Downtown attracting more West Orange Trail users if the corridor was safer through the neighborhoods south of 436.</p>
	<p>Utility infrastructure (water and wastewater)</p>
	<p>Roads: US 441! With all the right roads leading to APK new businesses should be popping up, including new restaurants. Safer and more connected corridors would allow more movement without an auto.</p>
	<p>Regulations: Outdated comprehensive plan and policies. Over regulation – multiple layers.</p>



Where Are We Now and Where Are We Going?

Data Analysis and Findings

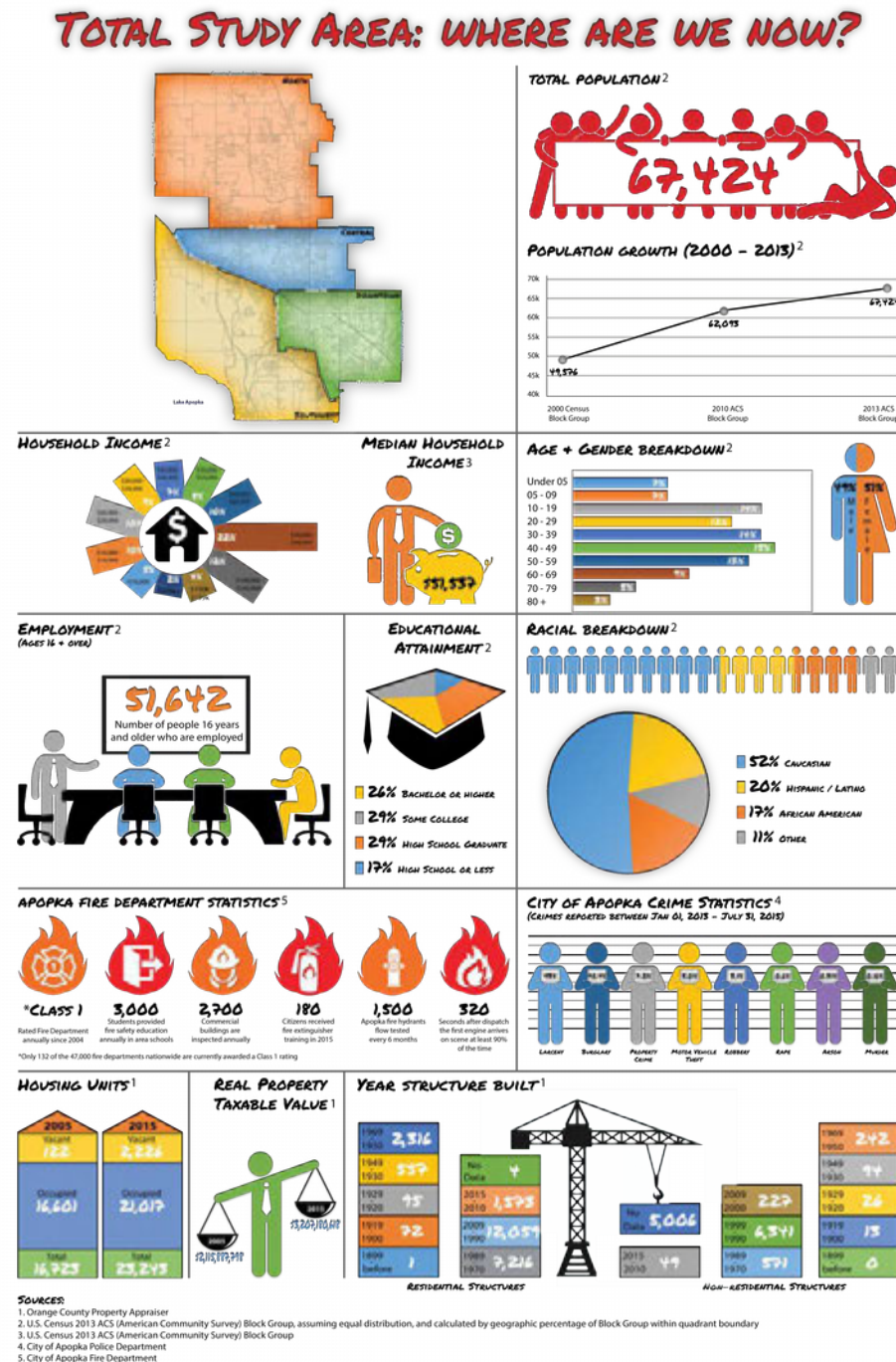


Figure 4: Total Study Area

To establish a baseline for the planning effort and public workshop forums, discover and quantify gaps and deficiencies, a rigorous examination of indicator data was completed. To assist with comparison and relative data relevance, four study areas were established in consultation with city staff in part considering public safety service areas (police and fire) and considering the general character of each set apart from others. The Boundary includes all of the City and the portions of unincorporated Orange County located within the Joint Service Agreement (JSA) area. The JSA area is included in the Visioning Apopka Project Boundary because the City provides water, sewer, and solid waste services and may annex any part of JSA area, with consent of Orange County, until the year 2025.

Figure 4 presents the four geographic study areas.

Using professionally accepted sources, such data included key sociographic, demographic and economic data. Examples include: City staff and budget office, the Environmental Systems Research Institute (see ESRI.com), East Central Florida Regional Planning Council, Orange County, and the Orange County property appraiser. The majority of the census data was derived by Geographic Information Systems (GIS) assuming equal distribution, and calculated by geographic percentage of Block Group within quadrant boundaries.

Known by some as an “environmental scan”, the focus is to answer the question “Where are we [as a community] now, and what happens if trends continue?” Various maps were developed or analyzed; these can be found in **Appendix 1**.

Hence data was collected, diagrammed, charted and mapped where appropriate to portray findings, and where possible, straight line extrapolation was used to construct a “do nothing” scenario snapshot. In other words, “What happens if the community does nothing to choose and implement a preferred vision?” “What environmental, market, business or other forces will continue to shape our community, absent our intervention?”

Figures 5 – 8 present more detail across a range of topics, some selected general results of this investigation are:

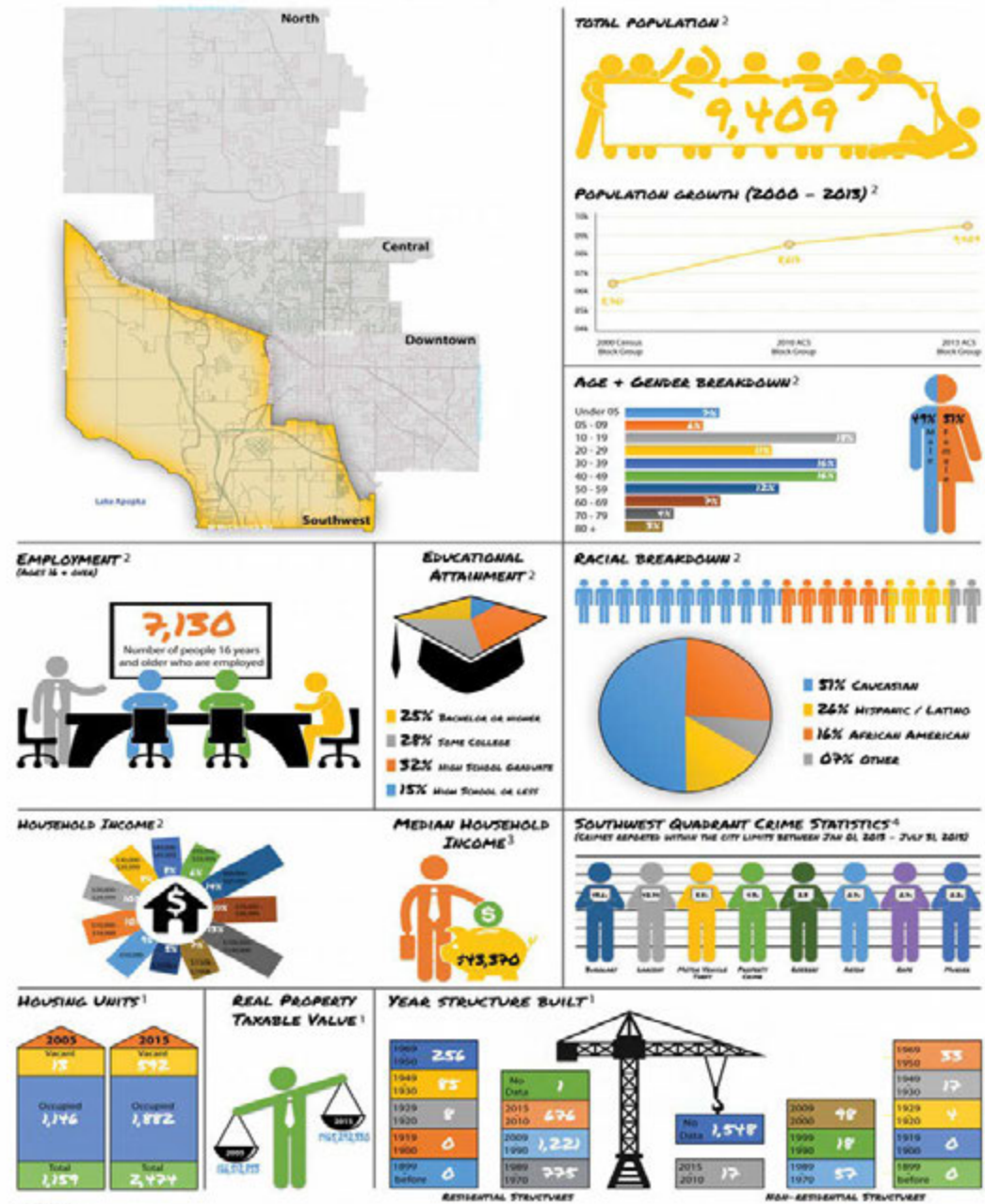
- Available income is good; therefore, retail spending power should offer new commercial development opportunities.
- The level of education is higher than many Florida communities suggesting a desirable workforce to support new jobs.
- Property values are on a general increase, better than many Florida communities.
- There is a large inventory of available vacant and government owned land, suggesting opportunities for new growth and public amenities.
- While the general crime is not outstanding, property crime rates are predominant instead of violent crimes compared to other urban areas in Florida.
- The jobs to housing balance is low and therefore poor. Whereas communities normally prefer more jobs close to home, the lack of local jobs verifies Apopka's status as “bedroom community” where workers must commute longer than desired distances for employment.
- Older and neglected areas of the study area afford many challenging redevelopment opportunities.
- Better forecast information is necessary to anticipate what revenue trends the City will experience in the next ten years.

The Figures are arranged first for the entire study area, then by each of the four quadrants.

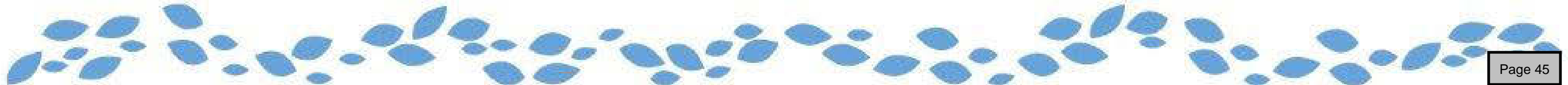
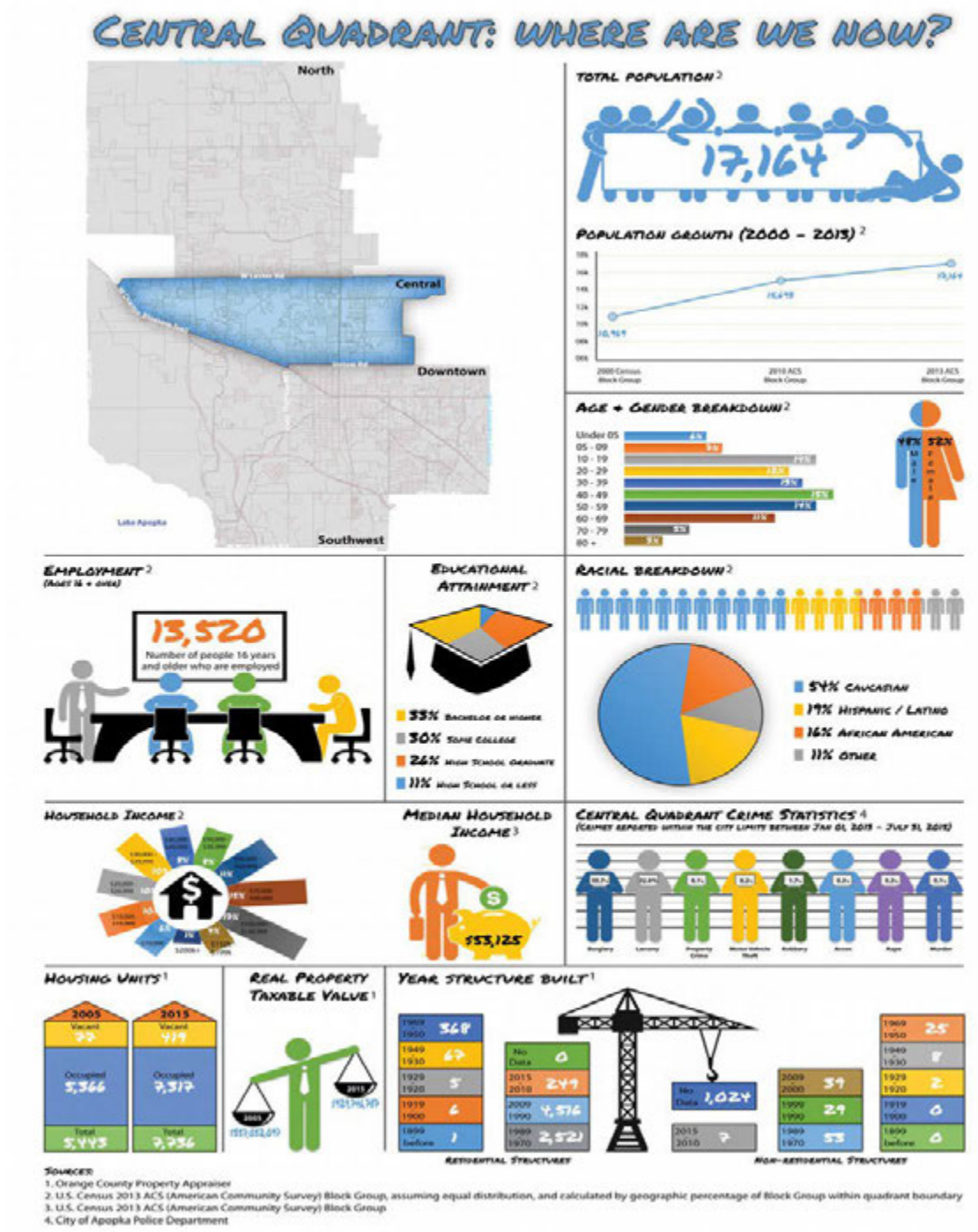


**Figure 6:
Southwest
Quadrant**

SOUTHWEST QUADRANT: WHERE ARE WE NOW?

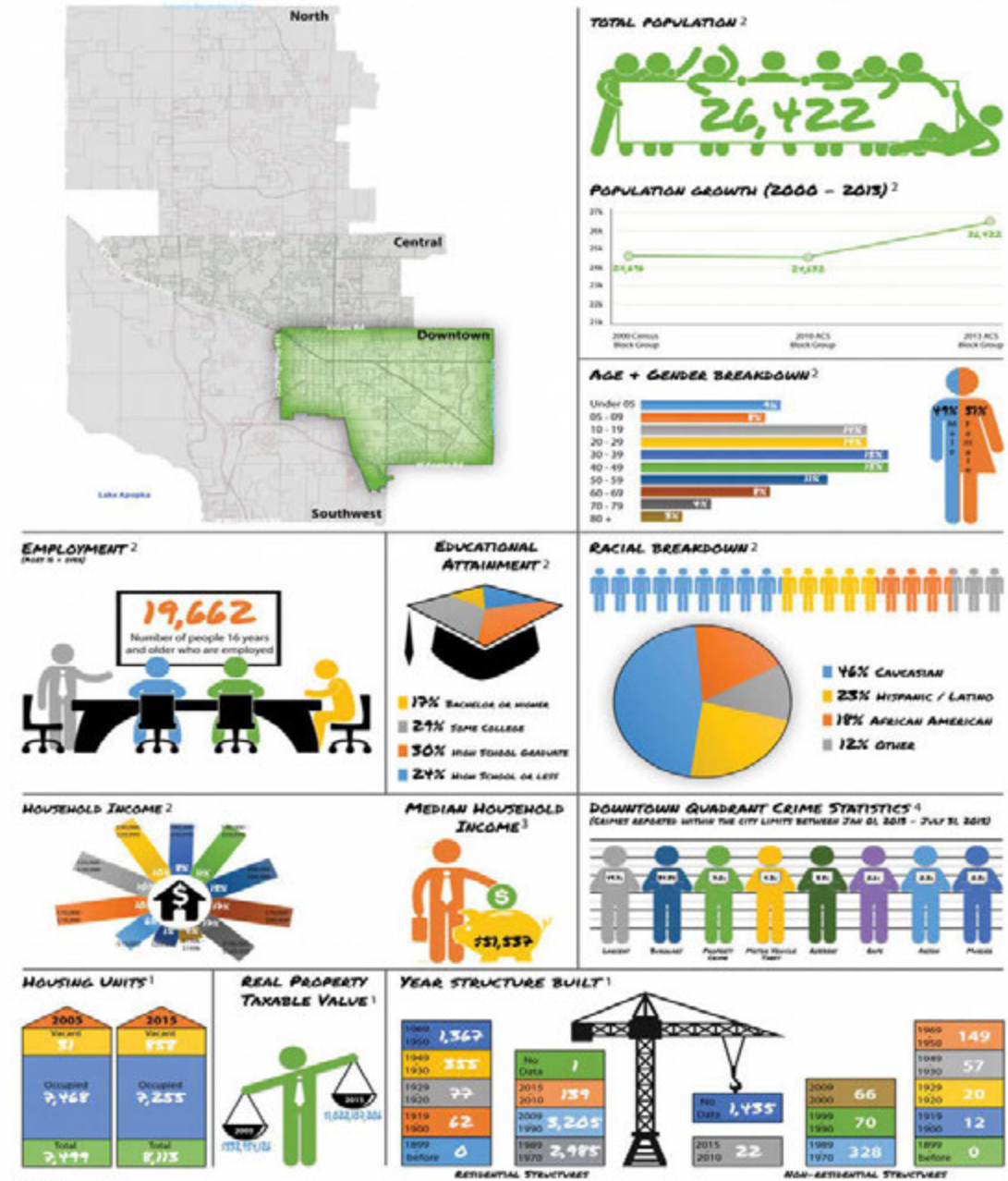


**Figure 7:
Central
Quadrant**

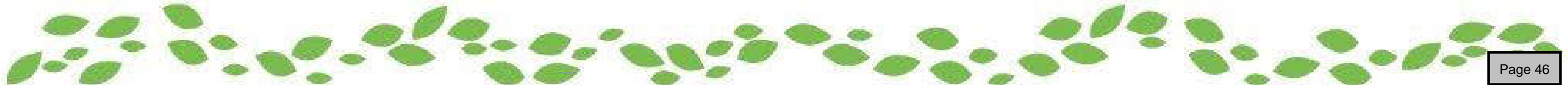


**Figure 8:
Southeast
Quadrant**

DOWNTOWN QUADRANT: WHERE ARE WE NOW?



SOURCES:
 1. Orange County Property Appraiser
 2. U.S. Census 2013 ACS (American Community Survey) Block Group, assuming equal distribution, and calculated by geographic percentage of Block Group within quadrant boundary
 3. U.S. Census 2013 ACS (American Community Survey) Block Group
 4. City of Apopka Police Department



FIELD ANALYSIS

In August through several field visits, walking tours, and windshield surveys, Project Team staff observed current conditions. Observations continued throughout the Project's duration surrounding the many outreach events (MIS, workshop forums, and other meetings). Select highlights of such field analyses are organized by the four study area quadrants, as presented below. Field visits are conducted to discover the general urban or rural "feel" of an area. A sampling of the multiple factors examined by urban planners/designers on such visits include: aesthetics, viewsheds and vistas, focal points, nodes; circulation (vehicular and non); built environment scale, density, intensity, and architectural styles; social and business activity centers; safety; and, natural/unbuilt environment.

In this regard, **Figures 9 – 12** include some representative photos and a coarse estimate (expressed in percent) of the menu of observed features, namely shade trees, sidewalks and streetlights needed, traffic problems, building types- (residential units), bicycle lanes, bus stops without amenities, code violations, drainage issues, environmental concerns, environmental lands, parks are recreation, and vacant lands.

General observations of the sub-areas are:

- North – residential and schools- future growth
- Downtown- Commercial, historic and redevelopment potential
- Central- residential, schools, jobs and redevelopment potential
- Southwest- New development (hospital), environmental features, industrial jobs base



Figure 9

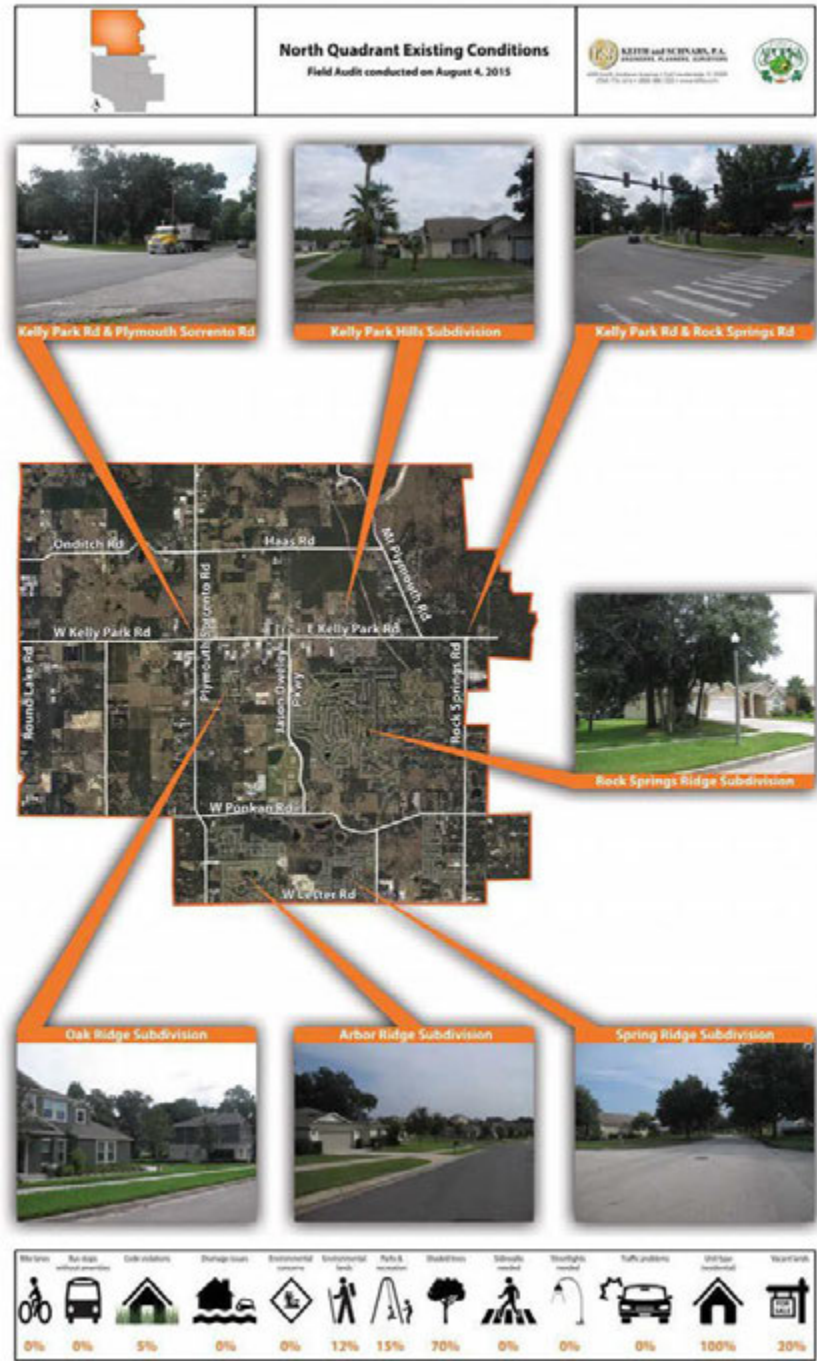


Figure 10

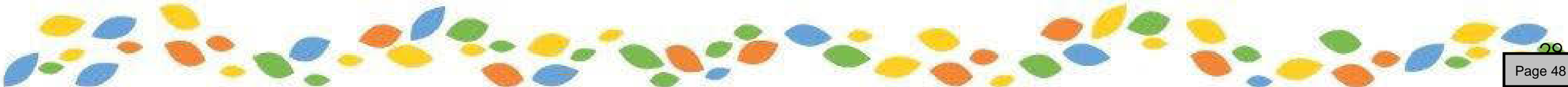
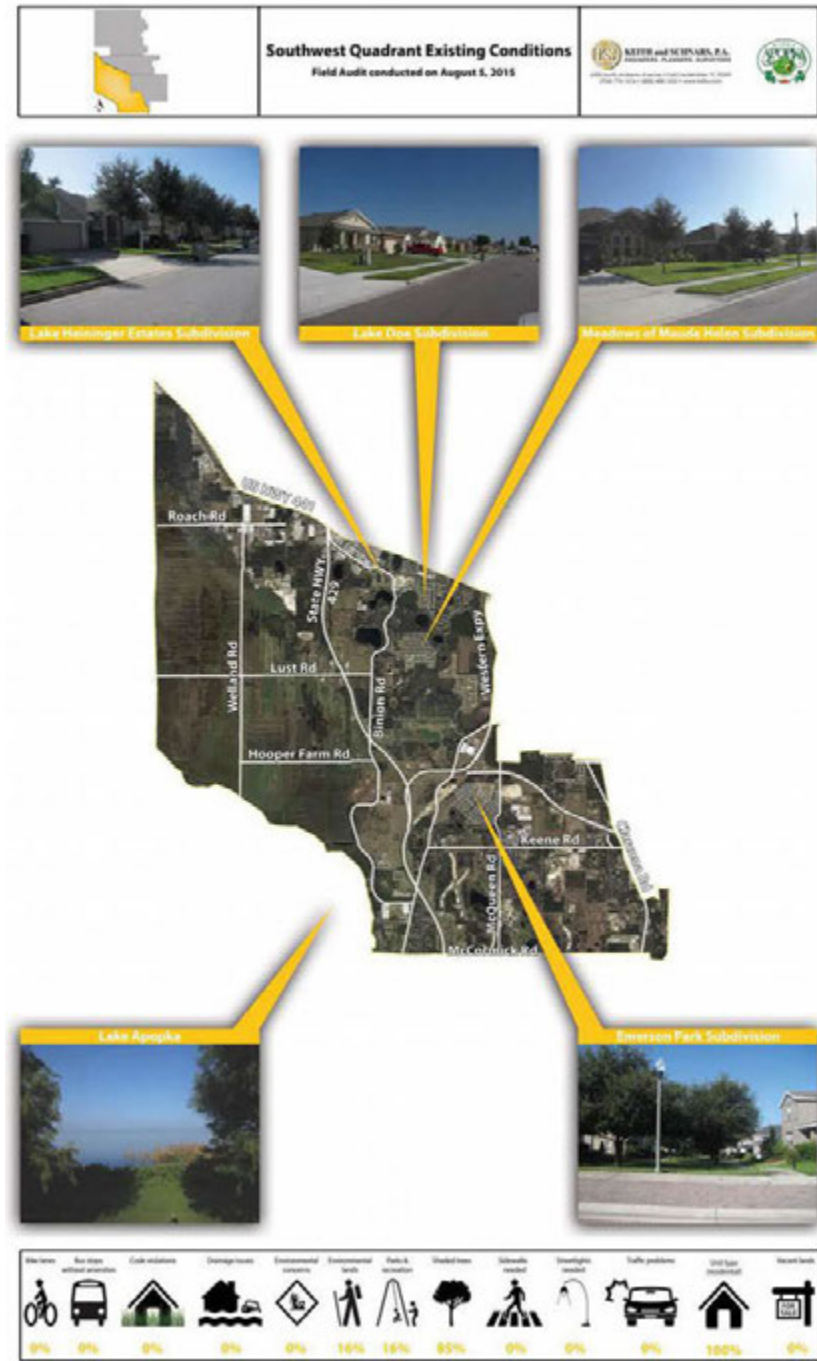
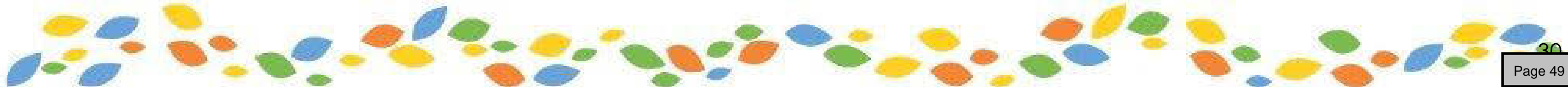


Figure 11



Figure 12



COMMUNITY OUTREACH

Website

A website www.VisioningApopka.net was designed and deployed to successfully compliment the many outreach methods used during the Project. To date, the website has generated over 9,700 visits.

Media

The Project Team maintained close coordination with the City's Public Information Officer during the Project's duration, maintained availability and regular contact with numerous members of the media, and supported staff or elected officials at several media events. News articles regarding the project may be found in **Appendix 2**.

Mobile Information Station



The MIS (Mobile Information Station), a converted 34-foot recreational vehicle, is a unique community outreach tool K&S utilizes. The goal of its utilization is to provide citizens with up to date project information and status. This becomes extremely important for those citizens within the community who do not have reliable transportation or access.

Three MIS events were scheduled (see **Table 1**, below) and well attended by members of the public, as well as Steering Committee members, elected officials, and K&S staff. Visitors were given the opportunity to ask questions regarding the infographic displays, aerials, and other maps and graphics. The community wide survey was also available in paper form if residents had not taken the survey on-line. A significant portion of residents asked about the process of strategic visioning; the inputs; and what could be expected for the future community forum events. Information and fliers were handed out in regards to the upcoming community forum events held in each quadrant of the City. The MIS events proved to be a successful tool with an estimated attendance of 150 unique individuals from the community.

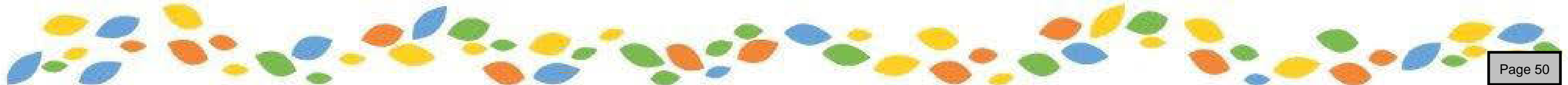
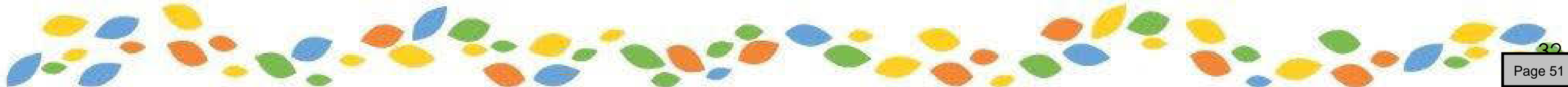
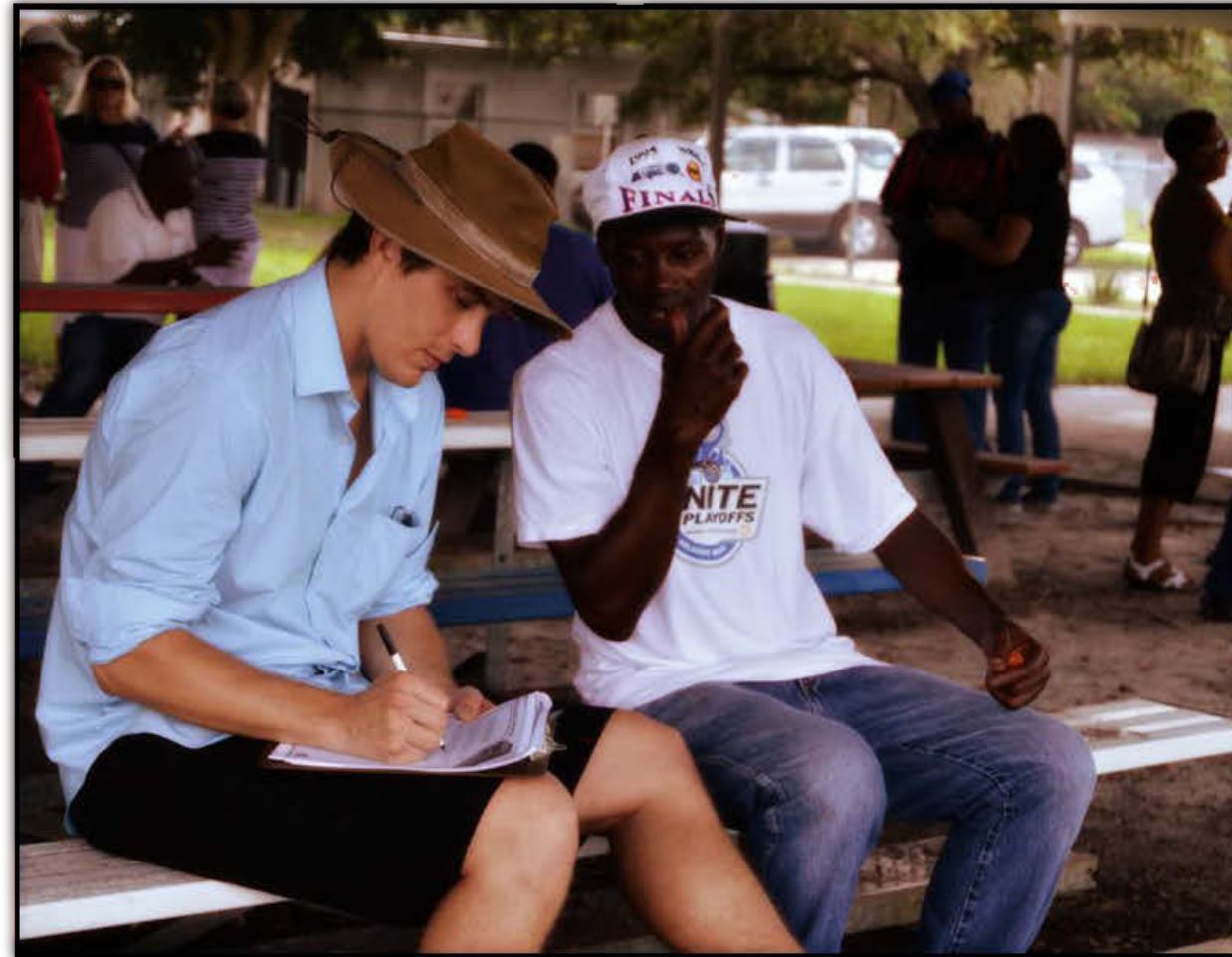
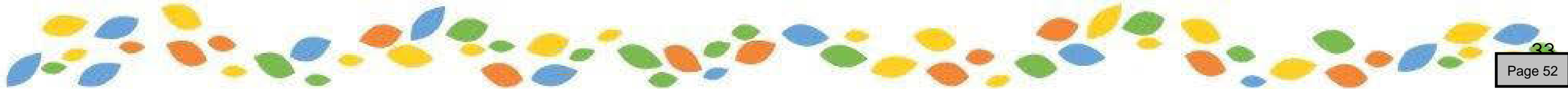


Table 1: MIS Schedule of Events

Date and Time	Location	Attendance of public (estimate)
Saturday, September 05, 2015 10:00am – 2:00pm	Alonzo Williams Park, 515 South Hawthorne Avenue, adjacent to Pop Warner Field	35
Saturday, September 12, 2015 10:00am – 2:00pm	Northwest Recreation Complex, 3200 Jason Dwelley Parkway	55
Saturday, September 19, 2015 10:00am – 2:00pm	Wekiva Riverwalk Shopping Center, 2141 N Semoran Blvd.	60





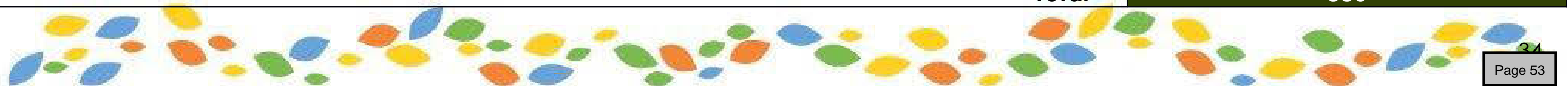
Community Forums and Listening Sessions

Schedule

A concerted effort was made to receive input from the community at readily accessible locations and times, and using formats welcoming critical, creative, and complementary ideas alike. As shown in **Table 2**, four workshop forums and two listening sessions were conducted and attended by a total of approximately 400 members of the public. Sign-in sheets are in **Appendix 3**.

Table 2: List of Community Forums and Listening Sessions

Date and Time	Location	Attendance (estimate)	of public
Downtown Community Forum, Tuesday, September 15, 2015, 6:00pm – 9:00pm	Apopka Community Center, 519 S. Central Avenue	65	
Central Community Forum, Thursday, September 17, 2015, 6:00pm – 9:00pm	Apopka High School, 555 Martin Street	70	
Southwest Community Forum, Tuesday, September 22, 2015 from 6:00pm – 9:00pm	University of Florida IFSA / Mid-Florida Recreation Center, 2725 South Binion Road	75	
North Community Forum, Saturday, September 26, 2015, 1:00pm – 4:00pm	Wolf Lake Middle School, 1725 West Ponkan Road	65	
The Business and Community Leaders Forum, Tuesday, September 29, 2015, 6:00pm – 9:00pm	Apopka Community Center, 519 South Central Avenue	55	
Listening Session 1, Saturday, October 24, 2015, 10:00am – 12:00pm	Farmworkers Association, 1264 Apopka Blvd	30	
Listening Session 2, Saturday, October 24, 2015 2pm – 4pm	St. Paul A.M.E. Church, 1012 S. Park Avenue	20	
Total		380	



Format, Objectives and Conduct

The K&S Team designed and conducted each forum with careful consideration for engaging community input in a meaningful planning platform. While presentations of data and studies were part of each meeting, the K&S Team facilitators were guided by the 80/20 rule – meaning that meeting participants should contribute 80% of the conversation while our experts are listening, clarifying and categorizing ideas -- to ensure that presenters don't drown out the public.

With particular focus on each of the geographic study areas, and the interest groups (such as business leaders) relevant to each, the team established decorum and ground rules, and employed advanced facilitation techniques to maintain a setting which would stimulate balanced, honest and creative dialogue. Each of the public outreach meetings used a derivation of the nominal group technique, use a substantially similar agenda, and use a combination of plenary and small group discussions. Charrette-style map based discussion is a useful tool for small group breakouts.

Negatives and criticisms were as important as positives or new “crazy” ideas.

The basic agenda for each approximate 3-hour hands on community forum workshop was:

- A. Where are we now with trends & “Do Nothing” scenario**
- B. Opportunities and Challenges exercise**
- C. Desired Vision and Goals**
- D. Strategic solutions**
- E. Preference polling (using dotting or key pads)**

The assembled working groups identified challenges and opportunities, then wrote and synthesized vision statements to capture aspirational visions. Last, each workshop forum challenged smaller working groups to write strategies (i.e. action steps) toward achieving various goals and visions. Finally, before leaving each forum the audience conveyed their preferences by dot preference voting for the most desirable strategies. In this manner the team generated dozens of vision statements and hundreds of ideas to further analyze and explore.

The final two outreach workshops were designed and conducted as listening sessions. This means the audience was engaged less to write vision statements and strategies, and more to convey the key challenges facing the participants. The results of each session, which is a listing of visions with corresponding ranked strategies, is presented in **Figures 13 – 18**.



Figure 13: VISION STATEMENTS SIMPLEMENT MIND GRAPHIC SOUTHEAST

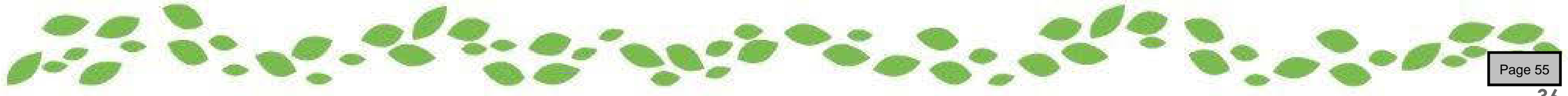
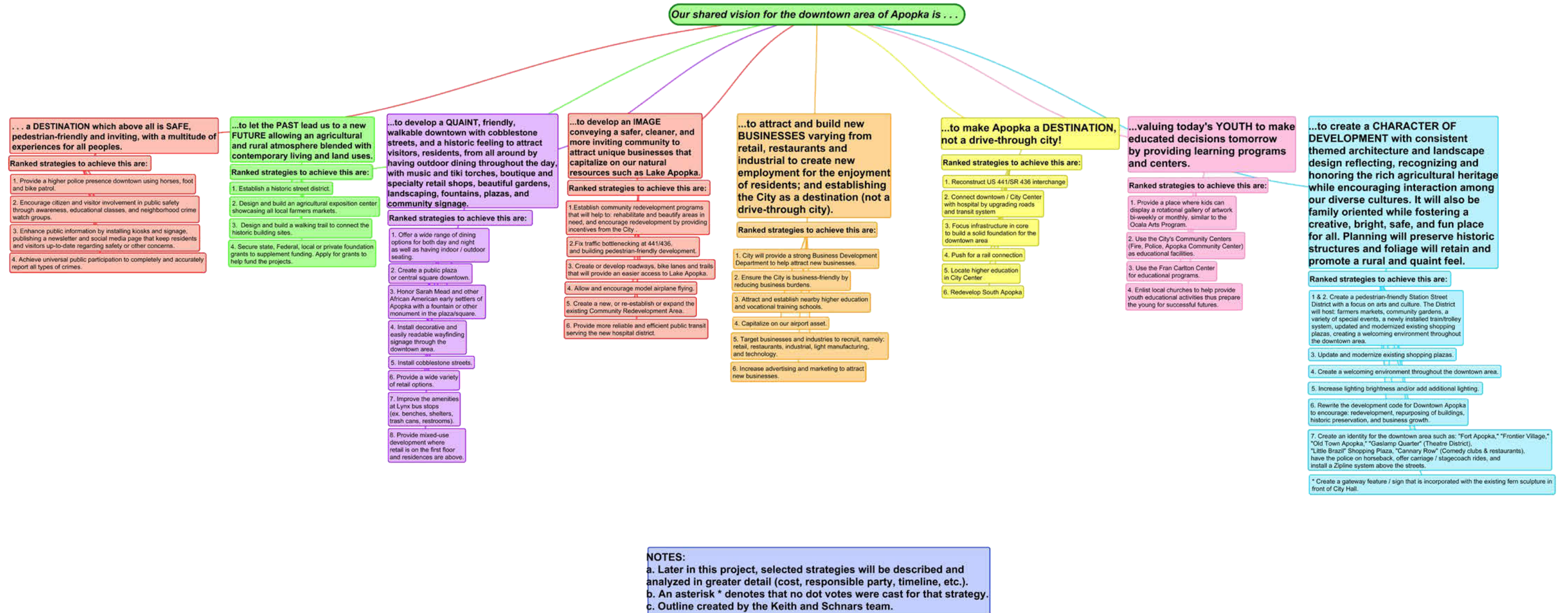
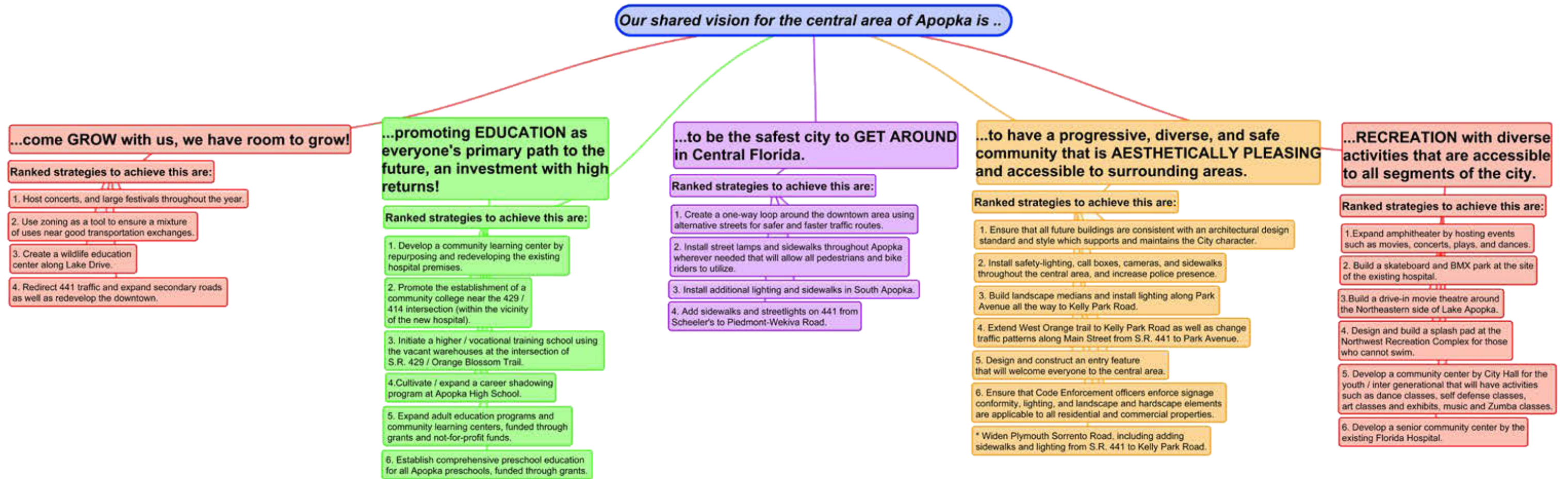


Figure 14: VISION STATEMENTS SIMPLEMIND GRAPHIC CENTRAL



NOTES:
 a. Later in this project, selected strategies will be described and analyzed in greater detail (cost, responsible party, timeline, etc.).
 b. An asterisk * denotes that no dot votes were cast for that strategy.
 c. Outline created by the Keith and Schnars team.

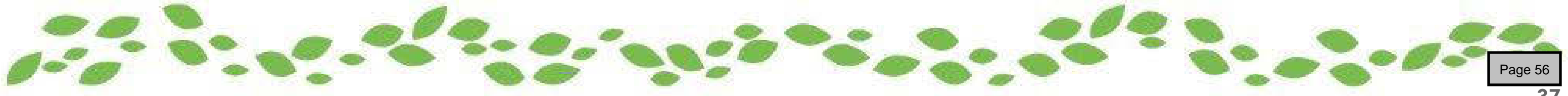


Figure 15: VISION STATEMENTS SIMPLEMENT MIND GRAPHIC SOUTHWEST

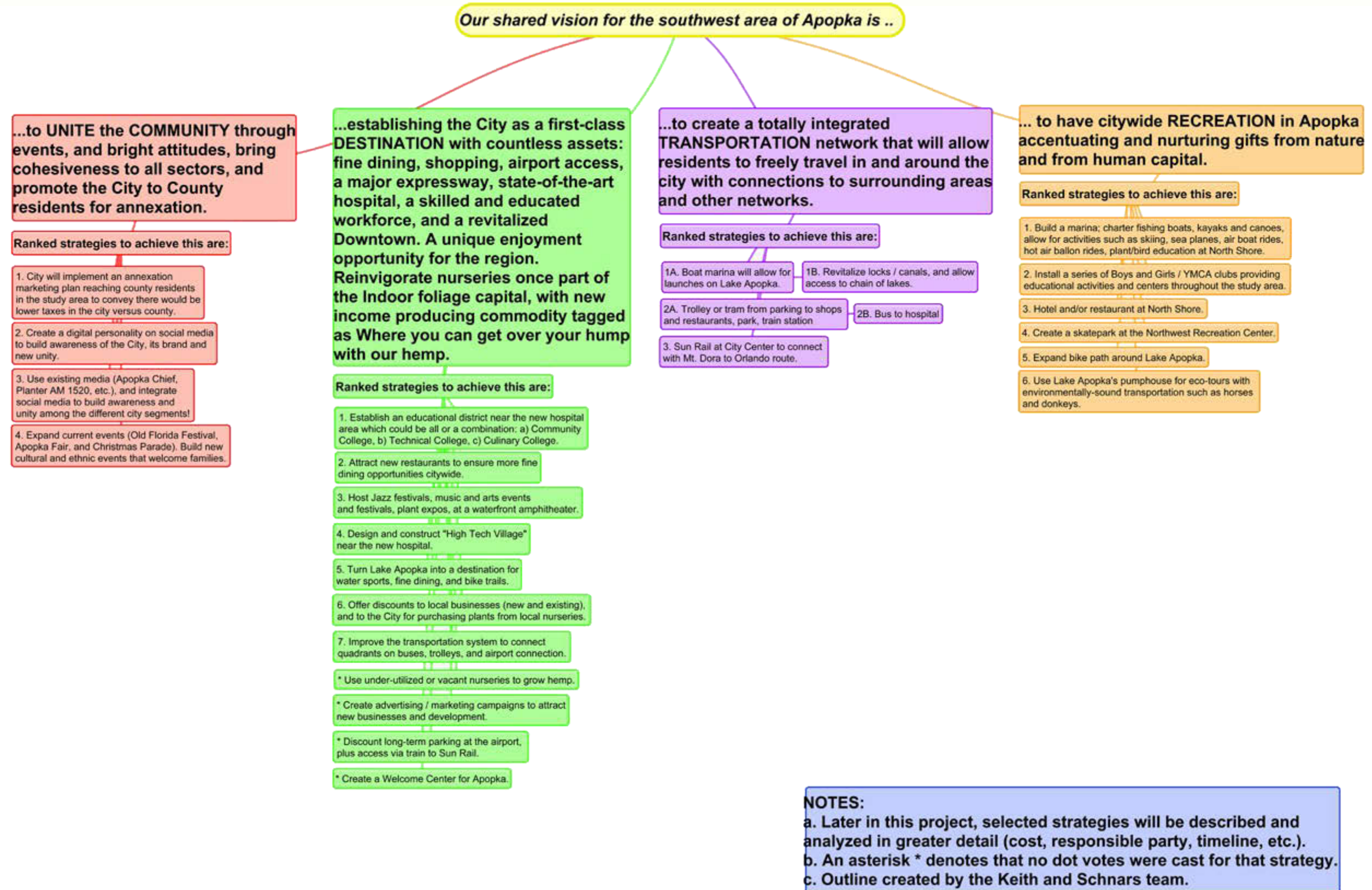
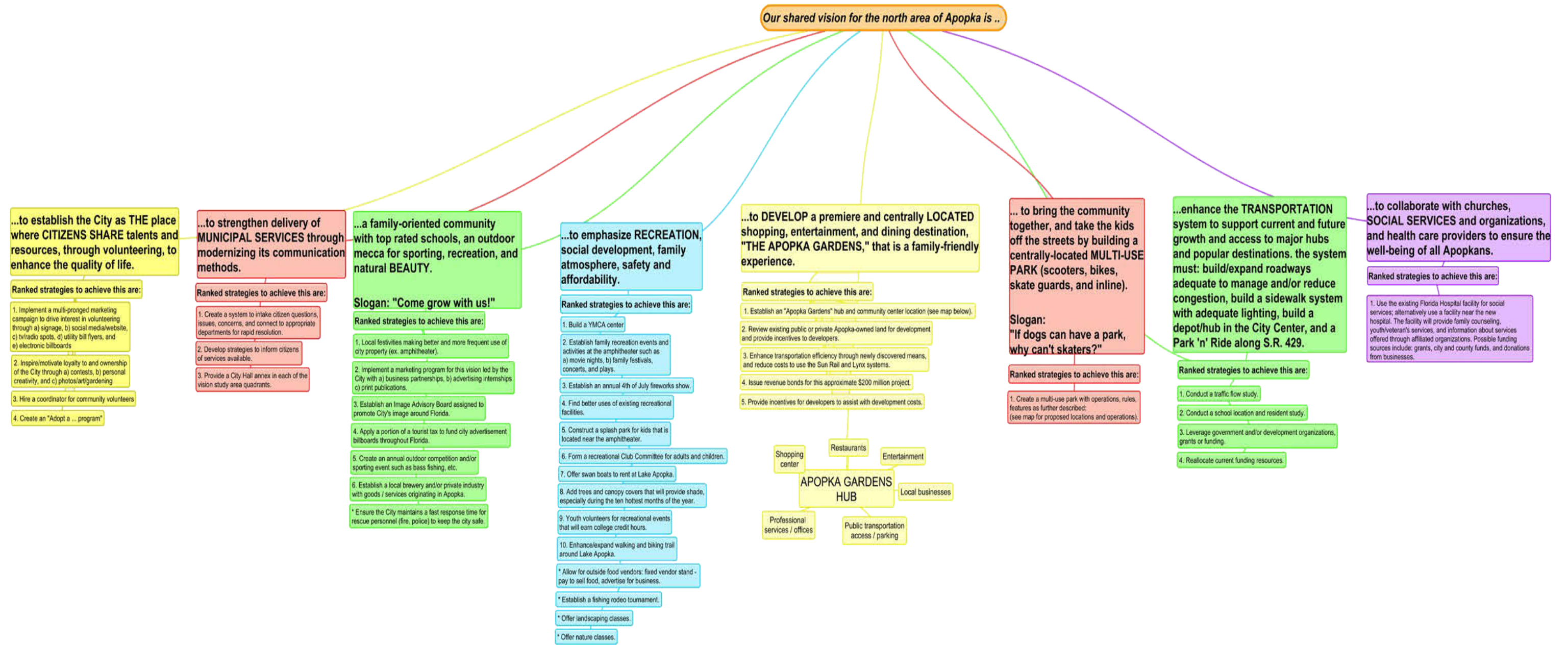


Figure 16: VISION STATEMENTS SIMPLEMENT MIND GRAPHIC NORTH



NOTES:
 a. Later in this project, selected strategies will be described and analyzed in greater detail (cost, responsible party, timeline, etc.).
 b. An asterisk * denotes that no dot votes were cast for that strategy.
 c. Outline created by the Keith and Schnars team.

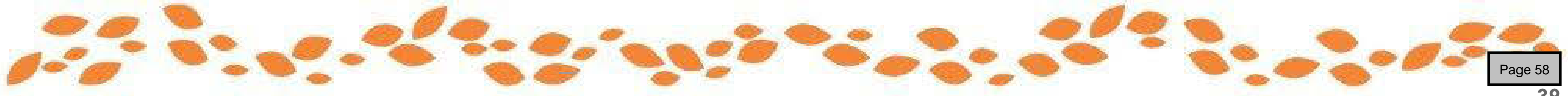
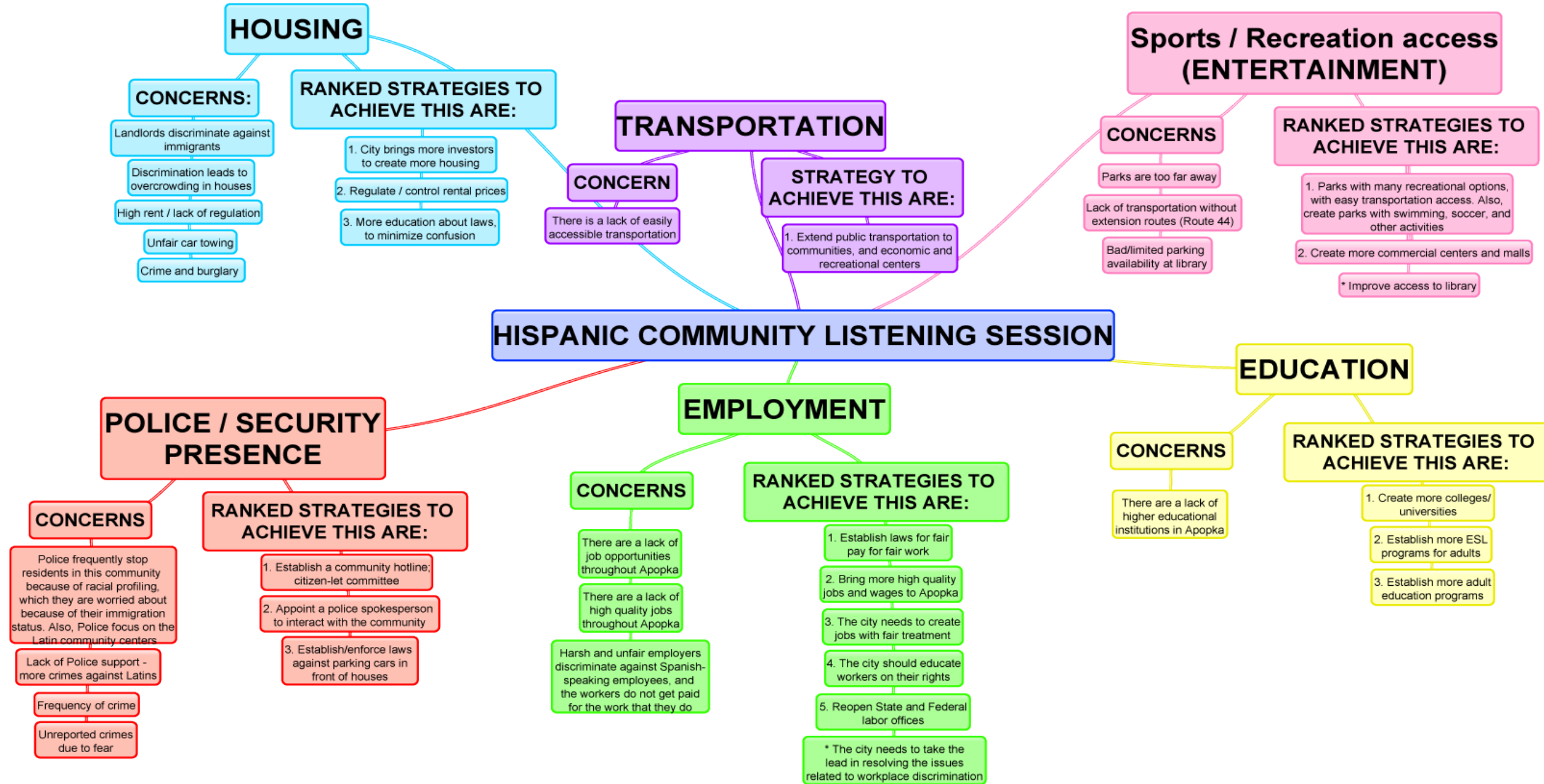


Figure 17: VISION STATEMENTS SIMPLEMENT MIND GRAPHIC HISPANIC COMMUNITY LISTENING SESSION



NOTES:

- Later in this project, selected strategies will be described and analyzed in greater detail (cost, responsible party, timeline, etc.).
- An asterisk * denotes that no dot votes were cast for that strategy.
- Outline created by the Keith and Schnars team.

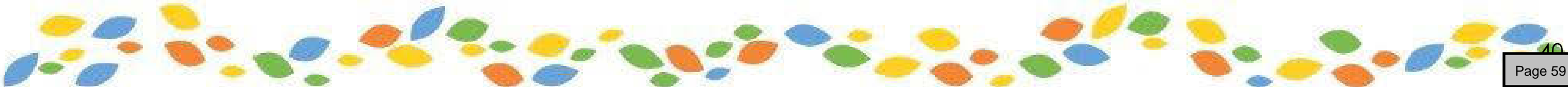
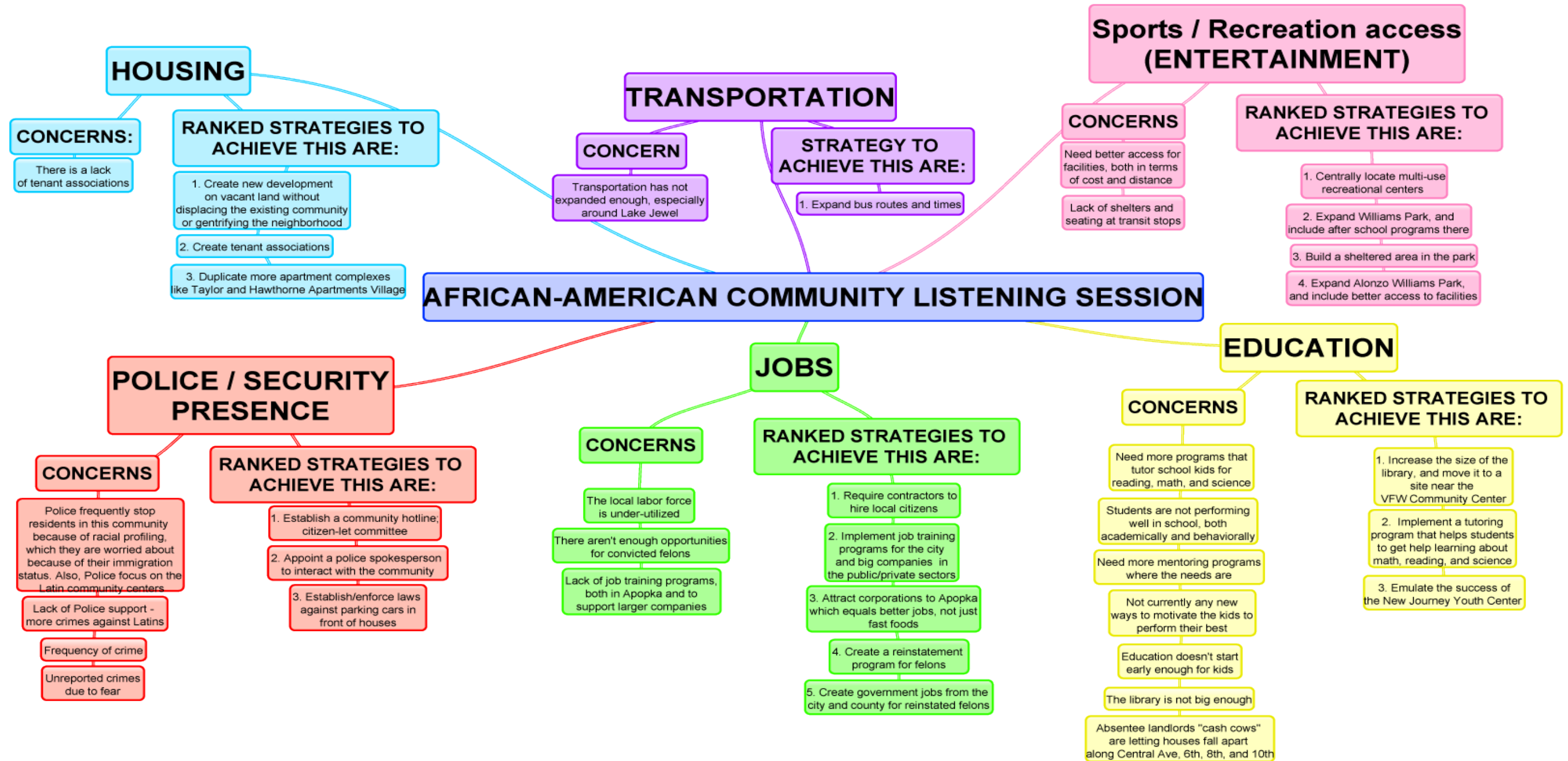
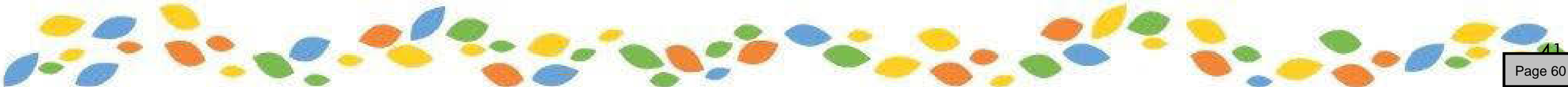


Figure 18: VISION STATEMENTS SIMPLEMENT MIND GRAPHIC AFRICAN-AMERICAN COMMUNITY LISTENING SESSION

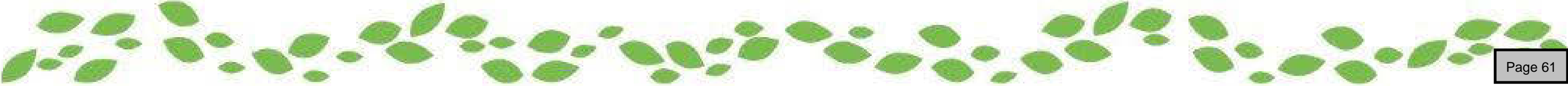


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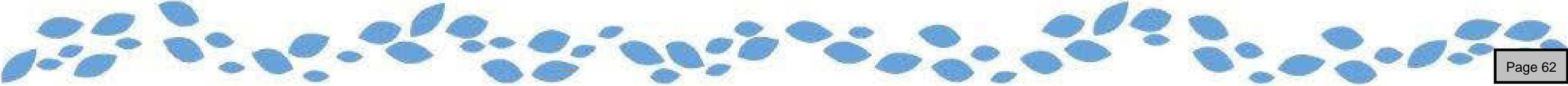
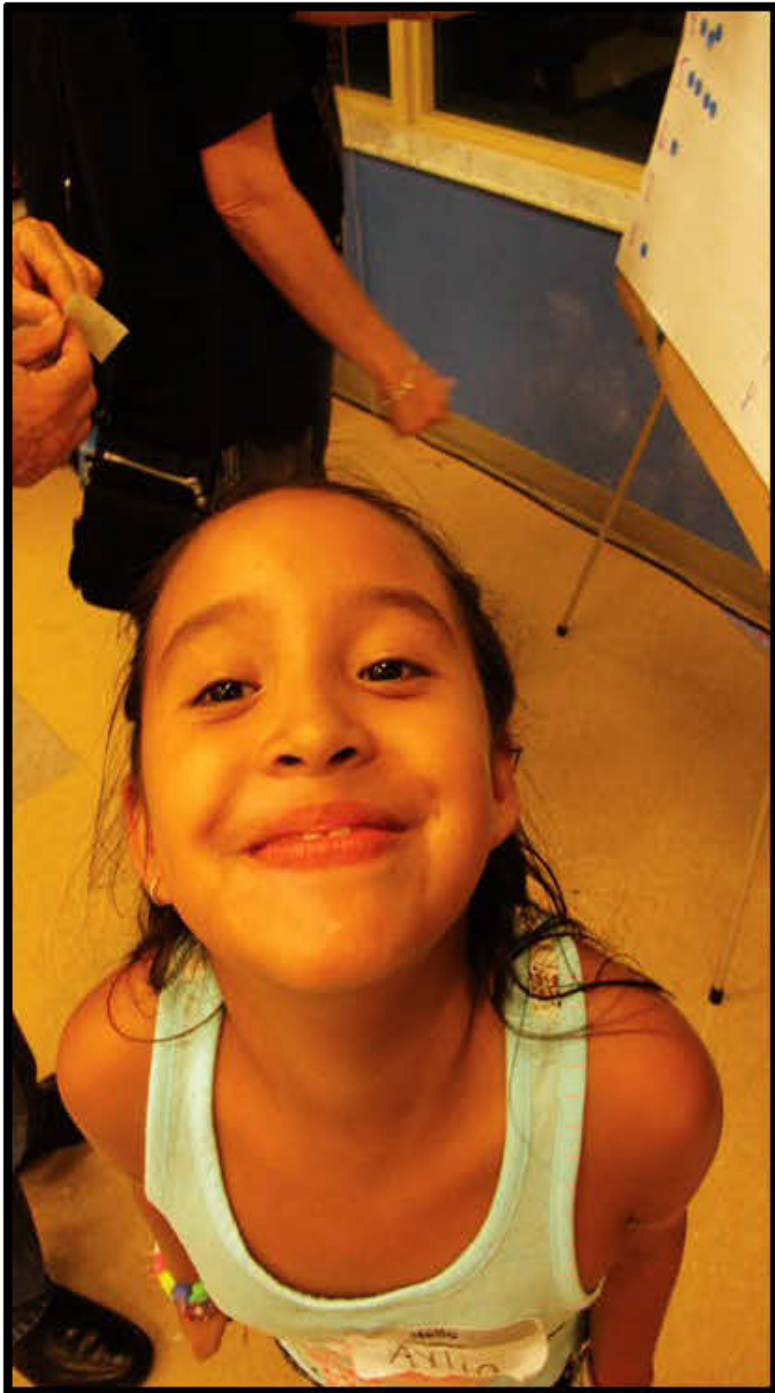
- a. Later in this project, selected strategies will be described and analyzed in greater detail (cost, responsible party, timeline, etc.).
- b. An asterisk * denotes that no dot votes were cast for that strategy.
- c. Outline created by the Keith and Schnars team.



The Southeast Community Forum was held on Tuesday, September 15, 2015 from 6:00pm – 9:00pm at the Apopka Community Center, located at 519 S. Central Avenue.



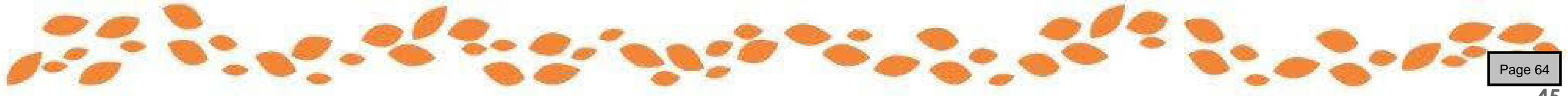
The Central Community Forum was held on Thursday, September 17, 2015, 6:00pm – 9:00pm at the Apopka High School, located at 555 Martin Street.



The Southwest Community Forum was held on Tuesday, September 22, 2015 from 6:00pm – 9:00pm at the University of Florida IFSA / Mid-Florida Recreation Center, located at 2725 South Binion Road.



The North Community Forum was held on Saturday, September 26, 2015 from 1:00pm – 4:00pm at Wolf Lake Middle School, located at 1725 West Ponkan Road



The Business and Community Leaders Forum was held on Tuesday, September 29, 2015 from 6:00pm – 9:00pm at the Apopka Community Center, located at 519 South Central Avenue.

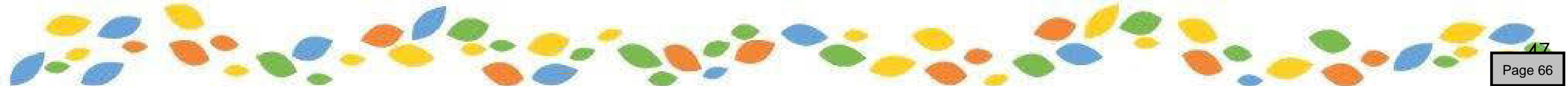


Listening Sessions

Two special listening sessions were conducted on October 24, 2015 to hear concerns specific to the Hispanic and African-American communities.

The first session, which focused upon the concerns of the Hispanic community, was held from 10am until 12pm at the Farmworkers Association located at 1264 Apopka Blvd.

The second session, which was held from 2pm until 4pm at the St. Paul AME Church, located at 1012 S. Park Avenue, provided a forum for participants from the African-American community to share their perspectives and ideas.



Opinion Survey

The Public's Valuable Survey Input. In addition to the other outreach to the interested parties and public in the study area, an opinion survey was successfully administered to obtain a comparatively large volume of input, and which met a statistically significant threshold. Please see **Figure 18** below which corresponds to the summary text below.

Questionnaire, Administration, and Sample

The 23-question English and Spanish survey questionnaire (see **Appendix 4**) was administered by:

- a. **Mail/Web link:** Using random sampling to 9,500 households in the study area, post cards were mailed by US Mail inviting respondents to complete the survey via a website address.
- b. **Project Website** – Respondents were invited to complete the survey from the **VisioningApopka.net** website. These households served as the “scientific” sample group.
- c. **Manual** – Paper copies were distributed upon request, at the City hall and Utilities Offices, Mobile Information Station events, and during the public workshops. Using this means of distribution allowed for public input from persons with out computer/Internet access.

The size of the “scientific” sample was determined by assuming the typical small response rate of mail surveys (which can be less than 3%). By administering the survey from late July through early November, the possible omission of opinions from “snow birds” (residents who may leave for the summer while maintaining majority residence in Apopka) was minimized.

Each household in the study area was assigned an identification number, then a random number generator was applied to the identification numbers to create the list of households included in the “scientific sample.” To control for over-representation, the “scientific sample” was distributed to a proportionate number of households in each of the study area’s four sub-categories (Northwest, Central, Southeast, and Southwest).

Cards mailed to almost one-third of the households in the study area (9,500) yielded a response of 276 households. This response was large enough to attain a 90% confidence interval (with 5% margin of error). Confidence interval means that the responses are at least 90 percent accurate, however results could vary five percent higher or lower.

While the size of the response is deemed valid for the desired planning application, there may be some bias from gender and older residents since the responding group had more females (61% versus 51%) and residents over 45 years of age than the study area population (71%-45 or older versus 45%-40 and older). However, since only one head of household could respond for others in the household it is indeterminate how many other males or younger respondents were included in the response. Lastly, because 81 percent of the respondents identified themselves as residents, the survey results are not skewed by non- residents. This 81 to 19 % split (resident versus non) is about the same as the total area of the study area— with about 4/5 inside and 1/5 outside of the city’s legal boundary.

Findings

Survey findings were compiled and summarized giving greatest weight to the scientific sample. However, the non-scientific results did not vary appreciably.

Adding in the non-scientific sampled respondents, a total of **1,246 persons** returned the survey offering perspectives on the community's vision, including thousands of lines of open-ended comments. In addition to voicing some preferences for how to pay for community improvements, among the highlights of survey responses (in summary) are to:

- Provide more local shopping and sit-down/family style restaurants
- Create a city center with vibrant downtown
- Host more festivals/fairs
- Redevelop or rebuild older commercial/retail areas
- Attract new businesses and jobs
- Induce more jobs close to home, thus encouraging "compact" development
- Create more walkable and bike-able corridors, areas and facilities
- Provide more recreational Opportunities
- Create an "Entry Feature" (e.g. signage or monument)
- Improve the feeling of safety
- Enhance eco-tourism

The Project Team studied survey results in much more detail to glean ideas for vision, goals and strategies brought forward during the planning process. A more detailed report of findings is contained in a lengthy report (over 150 pages) "Visioning Apopka Survey Results" which is available at **www.VisioningApopka.net**.

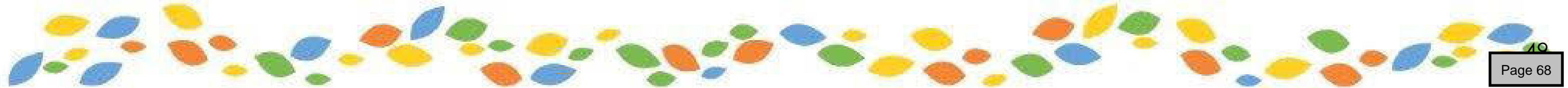


Figure 19: Survey Summary

Valid Sample

	Scientific	Non-scientific	Total
Sample	9500 households		
Study area	23,243 households		67,424 persons
Responses *	276	970	1246
Confidence**	90% +/- 5%		
Resident/Non %	81/19	83/17	
Female/Male %	61/39		51/49

* Includes 92 Manual responses
** Threshold to reach 90% confidence - 269 responses

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... a bit older sample

Age	Sample		Study Area	
	Scientific (%)	Non-Scientific (%)	Age	Census %
18-24	2	3	Under 19	28
25-34	8	13	20-29	12
35-44	19	27	30-39	14
45-54	26	21	40-49	15
55-64	71	59	50-59	13
65-74	17	14	60-69	9
75+	4	3	Over 70	8

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Greatest Opportunities?

S	NS	
x	x	Safer
x	x	City Center
x	x	Economic Development/Jobs
	x	Beautify primary streets/intersections

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- ### Priorities, aesthetics ?
- Top priorities?**
- Local Shopping/Restaurants
 - City center/downtown
 - Appearance (entries, facilities, etc.)
- To improve community design/ aesthetics?**
- Beautify existing buildings, stores, shopping areas
 - Enhance appearance of public streets/sidewalks
 - More pleasing design/ architecture
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Most Desirable/Bring Happiness?

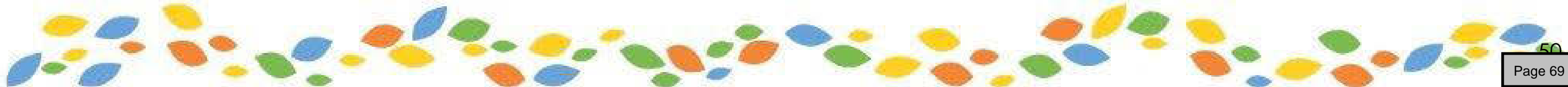
S	NS	
x	x	Dining (family, sit down)
x	x	Shopping
x	x	Festivals/ fairs
	x	Arts, culture

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City Resources for Development Focus Should be:

S	NS	
x	x	Enhance downtown/city center
x	x	Attract new business & jobs
x	x	Redeveloping/rebuild older commercial
	x	Enhance eco-tourism (ns)
	x	Convenient commercial, retail, medical (ns)
	x	Improve appearance/aesthetics (ns)

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Roads Most Needing Reconstruction/Expansion?

S	NS	
x	x	East Welch Road
x	x	Ponkan
x		Plymouth- Sorrento
	x	Kelley Park Road



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Roads Most Needing Beautification?

- Main Street/US 441
- Park Avenue/Rock Springs Road
- Semoran/US 436



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Best Way to Solve Road Congestion?

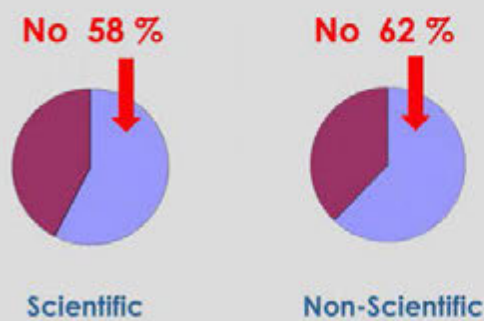
- Computer synchronization
- Commuter train
- Walkable/bikable shopping/jobs (compact)



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Inclined to Use Transit?



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To Use Transit More, Must Be:

- Safe
- Convenient schedule & pick up/drop off
- Clean

(Ahead of cheap or free)



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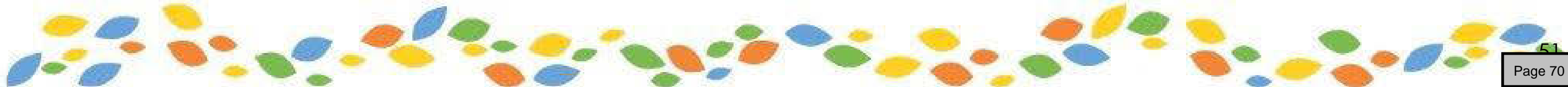


Development, Jobs, Businesses - City to Recruit?

S	NS	
x	x	Restaurants
x	x	Retail shops
x		High-tech
	x	Health care
	x	Corporate headquarters



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City Departments/Services

	Best		Improve	
	S	NS	S	NS
Police/ Fire	x	x		
Waste	x	x		
Drinking water		x		
Bill Payment		x		
Recreation			x	
Planning/Constr./Development			x	x
Economic Development			x	x
Website				x



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How receive civic information?

Scientific:

- City newsletter/website
- Apopka Chief
- Orlando Sentinel (both types)
- USPS

Non-Sci:

- FB first
- City newsletter/website
- Apopka Chief



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How receive city information?

Scientific:

- City newsletter
- Email
- USPS

Non-Sci:

- City newsletter
- Email
- FB
- City newsletter/website
- Apopka Chief
- Orlando Sentinel online



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Future spending/budget focus? (non-dominant)

S	NS	
x	x	New pool/splash park
x	x	Manage the budget/ taxes
x	x	Shared funding (city + private)
x	x	Expand roads
x	x	Improve services (police, fire, utilities)
	x	Beautify roadways
	x	Multipurpose Gym/ Fitness complex



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How to Pay?

S	NS	
x	x	Public-private partnerships
x	x	Other public agency cost share
x		Hold the line on budget, taxes, fees
	x	Annex if net positive
	x	Impact fees
	x	More enterprise funding



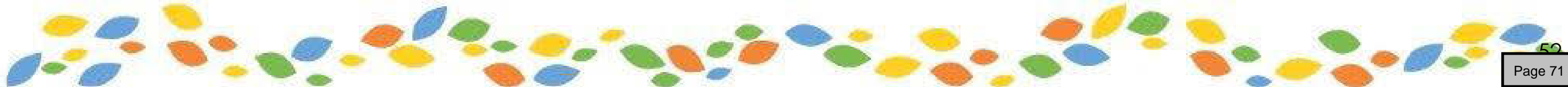
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Voluminous Comments Reflected in Draft



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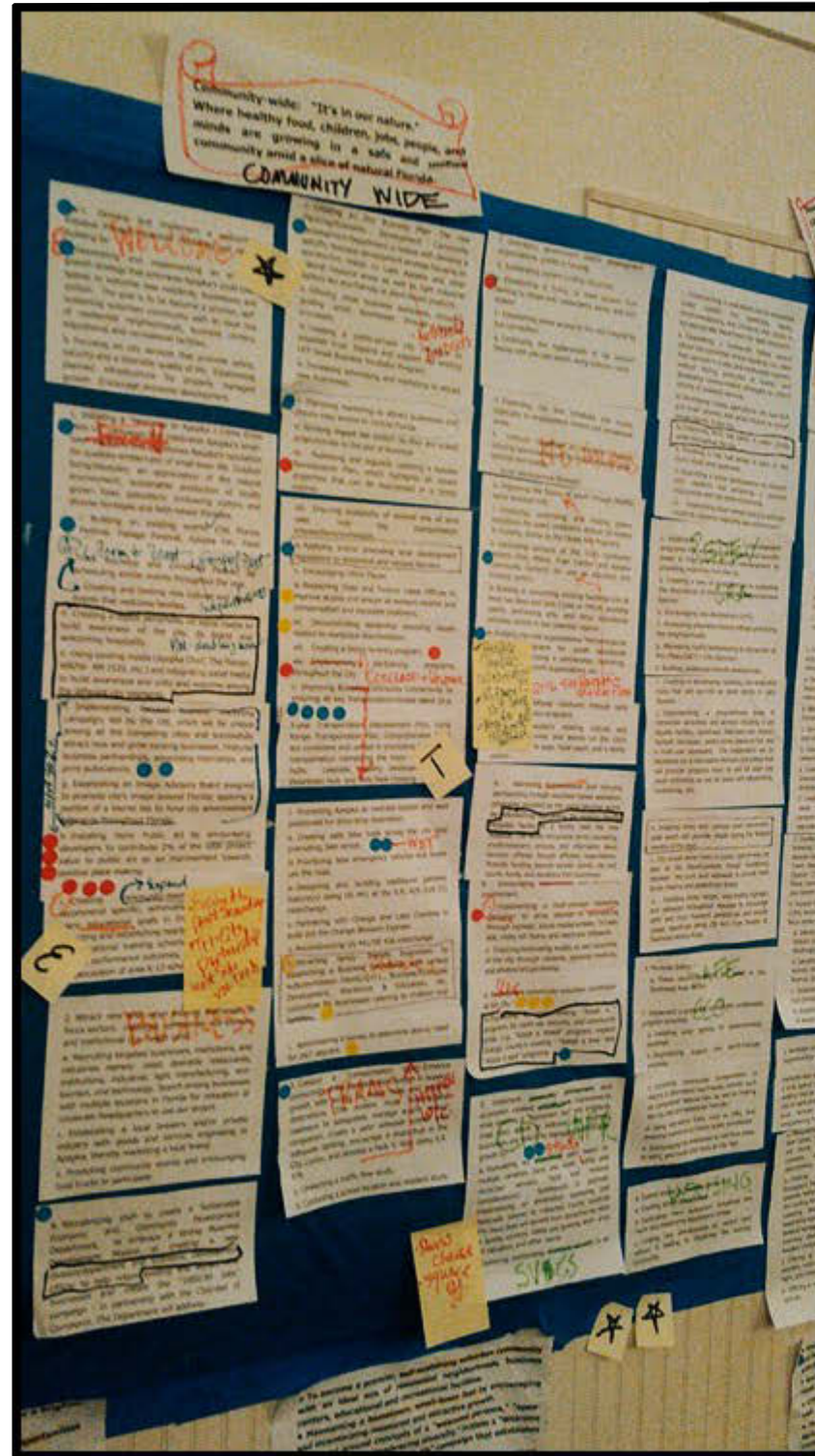


City Council Retreat

A retreat style workshop was conducted on December 9, 2015 at Highland Manor, which provided an opportunity, mainly for the Council, to review all prior work, and narrow down priorities going forward for analysis.

The K&S Team conducted a 4 hour facilitated discussion to review and rank the many ideas and suggestions for vision, goals and strategies.

Commissioners used a dotting method to narrow down the unwieldy list of community desires, thus directing staff and the consultant to proceed with analysis of approximately 95 strategies and ideas. Since the discussion ran over the allotted time, and a Commissioner had time conflicts, the dot ranking was completed as “homework” by commissioners following the meeting.



“Stand Up” Action Planning with Staff



So named since participants preferably stand up against a wall posted time-line to explain action strategies, this stage of the process is vitally important so was done with advance homework by staff.

In an approximate 6-hour consultant-facilitated working session with senior staff on January 22, 2016, the Team endeavored to better define strategies, in other words HOW each goal can be achieved, if it can be achieved, and with critical analysis of how long it should take, how much it would cost, its legality, who should be primarily responsible – virtually all necessary details which can lead to success or failure.

The outcome of this working session was to produce a plan draft which would synthesize all the input received to date, and which could be recommended by the staff and consultant. It would contain the benefit of strategic thinking by the professionals adept in community planning and public administration thus giving the best chance for Plan success.



VISION CONSISTENCY ANALYSIS

Are current rules, regulations, plans or policies consistent with the new Vision? To achieve the desired community vision, what strategies must we achieve to solve these key impediments?

An analysis, by strategy, was completed upon the inconsistencies and differences between the Land Development Code regulations and the goals, objectives, and policies contained within the Comprehensive Plan. The matrix analysis also contains information relating to the CRA Plan/Design Guidelines, Small Area Plan, and Parks & Recreation Master Plan. If strategies are more programmatic in nature, then they are indicated in the appropriate column within the matrix.

The table shown in **Appendix 5** summarizes the analysis of selected plans and regulations which must be considered in the implementation of the Plan.

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AN AMERICAN ASSEMBLY TO SEEK COMMUNITY CONSENSUS

This three-hour session on February 23, 2016 at Highland Manor was very well attended (more than 130 persons who signed in). For this meeting facilitation, a variation of American Assembly (AA) was used to receive community input – in essence asking “How do you like Plan so far?” and “Is it on target or deficient and in need of improvement?”

In the judgment of the K&S Team, the meeting objective was reached by achieving consensus, meaning general agreement with Vision Plan and its priorities. Each of the five plan pillars were reviewed by the attending public, with one main item not able to achieve general agreement – which was the relative priority of certain parks and recreation programs and capital improvements relative to other Plan priorities, this is noted in the Action Plan.



STEERING COMMITTEE MEETINGS

The process of building a solid foundation for an effective visioning project includes a number of key tasks. One is the selection of a Steering Committee (SC): a small group of individuals reflecting the community's diversity in terms of race, gender, economic sector, and employment. Since each member of the SC wears "multiple hats", or represents multiple interests, they were engaged in the initial discussions about the visioning initiative, identified opportunities and challenges, and encouraged community participation along the way.

The SC focused on the process, allowing the participants to work on content (identifying problem areas, formulating strategies, etc.).

Their job includes:

- **identifying interested parties reflective of the community's interests and perspectives**
- **reviewing and providing direction on key deliverables**
- **providing input on key logistical issues such as siting and scheduling for the forums and MIS visits**
- **serving as facilitators/hosts at the community outreach events**
- **serving as Ambassadors for the Visioning Apopka process**

The SC has been earnest and active in reaching out to as many residents and community stakeholders as possible during the development of Grow Apopka 2025 Plan. They considered the diverse sectors and various interests and perspectives of the community and were determined to tap into people who are traditionally excluded from planning processes. The SC identified stakeholder groups and appropriate methods to reach and involve them into the plan-making process.

The strong leadership of the SC is a key element of implementing the Action Plan. The SC should be the main contact point between City departments pursuing various Action Items and the community. It should evaluate implementation-related issues and progress on a regular basis, and serve as a forum for community input and outreach. The SC should also periodically assist the City to re-evaluate the Vision Plan's priorities, given changes in community concerns, funding or other factors that support re-ordering of Action Items. Finally, the SC should continually gauge the effectiveness of implementation efforts, and communicate concerns and/or support to City staff.



In addition to their presence at the various outreach events, the SC met formally five (5) times to provide input and guidance during the development of the Plan:

Meeting 1

Project Initiation: The primary goal of this first meeting was to complete a facilitated Strengths, Weaknesses, Opportunities and Constraints exercise. Additionally, the SC selected its Chair and Vice-Chair; identified stakeholder groups, including contact information; and discussed the appropriate methods of outreach and engagement.

Meeting 2

Infographics and Existing Conditions Review: The SC was presented the infographics representing the analyses completed which addressed the questions of “Where Are We Now” and “Where Are We Going?” Additionally, the schedule of meetings and MIS visits, including time and locations were finalized.

Meeting 3

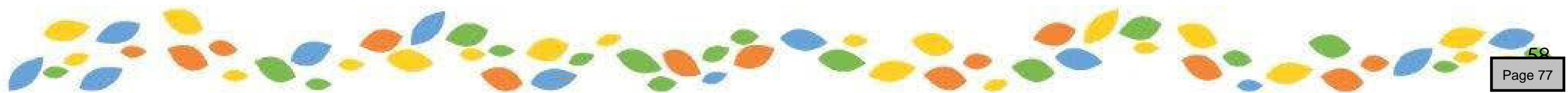
Vision Statements and Strategies Review: The SC reviewed and further refined the vision statements and strategies as proposed by the community during the forums and listening sessions.

Meeting 4

Action Plan Review: The Action Plan (developed by City staff during their Stand Up Action Planning Meeting), which included costs and timeline, was presented, reviewed and refined.

Meeting 5

Draft Plan Review: The Draft Plan was presented to the SC. The goal of this meeting was to review the “flow” of the document, the supporting text, and to see the artwork for the front and back covers of the report.



PLAN ADOPTION BY COUNCIL

City Council adoption of the Plan was held on March 16, 2016. A copy of the Resolution is located in **Appendix 6**.



SECTION V.




Vision Plan Components



Vision Statements

The final vision statements as shown in **Figure 20** below for the City of Apopka, provides the guiding light for the future direction of the City. A Vision Statement has been established by the community for each of the quadrants as well as one for the City as a whole; it illustrates the linkage between each. It is of great interest that the term “**grow**” appears in each of the individual quadrant statements. This is a nod from the community to the City's agriculture heritage and is reflective of their expressed desire to move forward and embrace a future of growth and prosperity.

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“**A vision**
without a
plan is just a
dream. A
plan without
a vision is
just **drudgery**.
But a vision
with a plan
can
change the
world.”
– Old Proverb

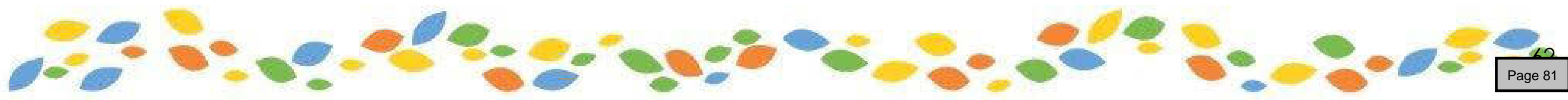
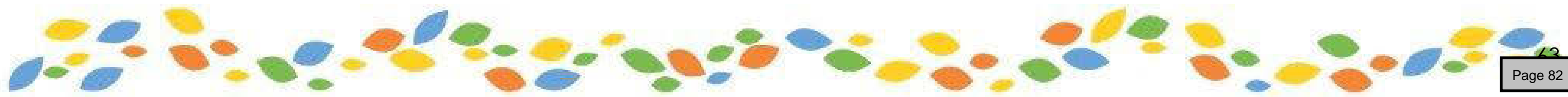


Figure 19: Vision Statements



ILLUSTRATIVE CONCEPTS

East 6th Street Promenade

In an effort to help better visualize the desired future of the community several illustrations were prepared and are presented below.

Figure 21 tries to capture a synthesis of many residents' and city officials' desires to create a vibrant, family-friendly, walkable, and unified downtown. The East 6th Street Promenade, which connects Martin's Pond to South Park Avenue, is just one of the many facets to achieving this goal. Several notable features that were mentioned in the community forums and survey include:

Narrowing the roadways: By doing this, cars are more inclined to slow down: as shown, the additional space from the existing roadways is used to create a bike lane as well as widen the sidewalks.



Figure 21: East 6th Street Promenade

Lighting: The existing style of lighting fixtures found throughout many parts of Downtown Apopka was incorporated into the Promenade's design, in order to emphasize a safe and cohesive downtown. However, banners and signage mounted to the Promenade's street lights help to give the street its own identity and destination branding.

Street furniture: Benches, wayfinding signage, and trash and recycling receptacles were added to maintain a clean, comfortable, safe, and enjoyable environment to frequent.

Shading: The mature oak trees were kept, and even celebrated. These trees provide a great canopy throughout the promenade, helping to block out much of the solar heat, allowing pedestrians to safely and comfortably stroll along the promenade.



Eastshore

The Eastshore illustration shown in **Figure 22** sought to capture a serene, warm, and exciting possibility for the Lake Apopka Eastshore area.

The building is designed in the Old Florida Cracker Style, and the large, open-air balcony provides expansive views to Lake Apopka and the surrounding natural environment.

It is also an ideal place to watch the sun set over the lake, and even to capture an elevated glimpse of many of the area's 350+ difference species of birds, include the American Bald Eagle.



Figure 22: Eastshore

Gateway Monument Signage

Gateway signage plays an important role in a city's image and identity. Apopka's new conceptual signage, shown in **Figure 23**, was certainly designed with this in mind, while also ensuring the design captured the essence of the vision and inputs from the community forums and survey. One theme that was ubiquitous was "grow," and so it became the inspiration and overall concept for the new signage. Additionally, many residents were ambivalent about how exactly they wanted to see the City's future. Therefore, the design proposed to pay tribute to Apopka's history while also showing the City's new vision and aspirations.

This was achieved by the following:

- Cut steel signage bows inwards as if someone was opening their arms. This further emphasizes Apopka's welcoming and friendly nature.
- Fern sculptures, similar to those found on the West Orange Trail pedestrian bridge towers, adorn the mantle.
- Limestone was used because it is found in abundance throughout Central Florida.
- Text is cut out of the steel piece, in order to allow light to shine through. This further emphasizes Apopka's ambitions of welcoming ALL, rather than appearing as an uninviting place to live, work, and play.
- Water fountain represents Lake Apopka, while the four water jets represent the four major disasters Apopka experienced and grew from.
- Wavy metal sculpture was inspired by the springs, while also further emphasizing the City's growth.
- Moss covered key words (Welcome, Apopka, Grow) are inspired by the City's agricultural past.
- Signs taper inwards as they get taller. This represents Apopka's community coming together during the visioning process and growing as one.
- Ferns will go in the lower planter to honor the City's agricultural past.

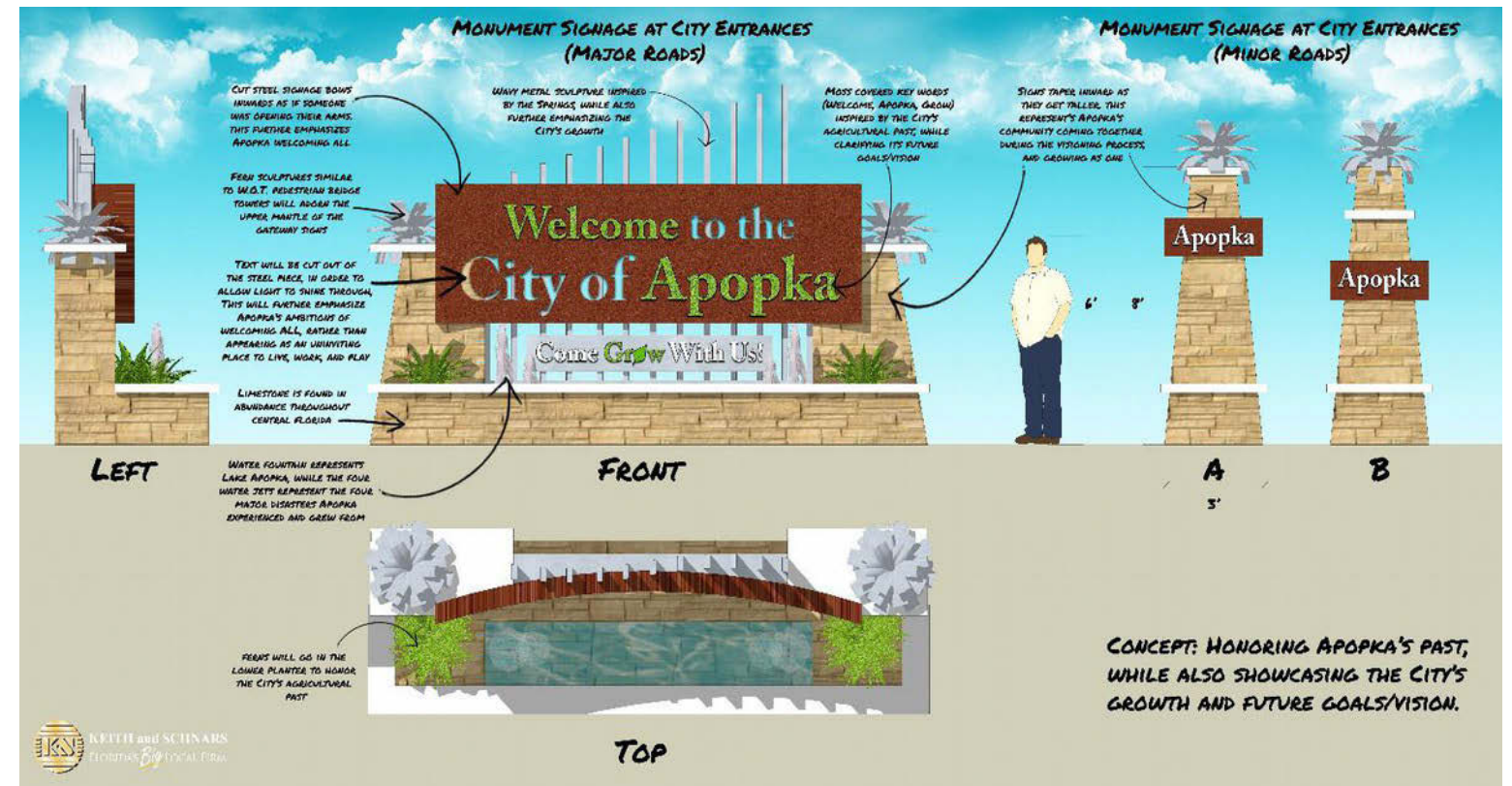


Figure 23: Gateway Sign



Farmer's Market

The Farmer's Market rendering, shown in **Figure 24**, illustrates the proposed improvements and activities in the vicinity of the Old Train Station. The view is taken from the farmer's market located to the NE of W Station Street and shows the proposed market pavilion.

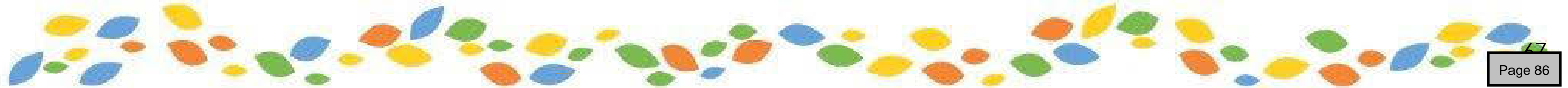
Along the south side of W Station Street is the proposed urban farm featuring aquaponic green houses. The existing Apopka Community Center is shown in the distance with the proposed splash park in front between 5th and W Station Streets and S Central Avenue.

The historic train depot can be seen in the distance on E Station Street. The proposed architecture is intended to compliment the historic Florida Style of the Train Depot, including the white color with hunter green trim.



Figure 24: Farmer's Market

The area features wider sidewalks, lighting and vegetation to create a more pedestrian friendly and pleasant atmosphere.



Action Plan with Timeline

Achieve thriving economic development with an outstanding business climate, competitiveness, and innovation: Assist entrepreneurs, new and existing businesses, recruitment, business and image marketing -- to attract, retain and grow businesses in targeted areas of the City. Convey awareness of City's exceptional attributes, brand and welcoming hospitality.

Performance Measures:

1. In an attempt to reduce the local jobs-to-housing ratio deficit, achieve a minimum of 1500 new local jobs per year for 10 years.
2. Successful marketing to be gauged by:
 - a) Increased website traffic;
 - b) Social media activity, including Facebook "likes"; and
 - c) Attendance at special events.
3. Reduced non-residential vacancy rates.
4. Increased business tax receipts.
5. Increased ad valorem valuation above the neighboring and competing communities.
6. New commercial/retail shopping center development with wide variety of store options.

Plan % Complete

Lead Dept/ Partners	Strategy - (How to achieve each goal, including partnerships, legality, timing, anticipated staff, funding & cost.)	Year Start	Duration	Percent Complete	YEAR										
					2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
ADM	<p>1. Marketing and Branding [Discussion: preferably marketing would not be completed before economic development accomplishments.]</p> <p>plan and implement a focused, city-led business marketing and branding campaign (unique among competing cities).</p> <p>i. The campaign will include business partnerships, advertising internships, and print publications, marketing to attract businesses that require easy access to Central Florida. Establishing incentives package, offering land compatibility assessments (zoning/ land use compliance), etc. \$325K (Plan and initial advertising), with est. \$40k annually (advertising), (0.1 FTE of staff time).</p> <p>b. Establish Image Advisory Board to implement in the next four years the marketing plan, in part by promoting the City's image around Florida, including applying a portion of a tourist tax to fund city advertisement billboards throughout Florida. (0.05 FTE of staff time; advertising cost TBD)</p> <p>c. City Website Update: Rollout of redesigned city website. Est. cost: \$ 50K 2nd quarter 2017.</p>	2016	2	10%	Plan	Plan									
		2016	4	0%	Plan	Plan	Plan								
		2017	4	0%		Plan	Plan	Plan							
		2017	1	0%			Plan								



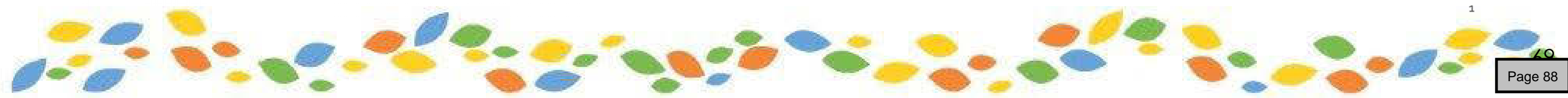
Achieve thriving economic development with an outstanding business climate, competitiveness, and innovation: Assist entrepreneurs, new and existing businesses, recruitment, business and image marketing -- to attract, retain and grow businesses in targeted areas of the City. Convey awareness of City's exceptional attributes, brand and welcoming hospitality.

Performance Measures:

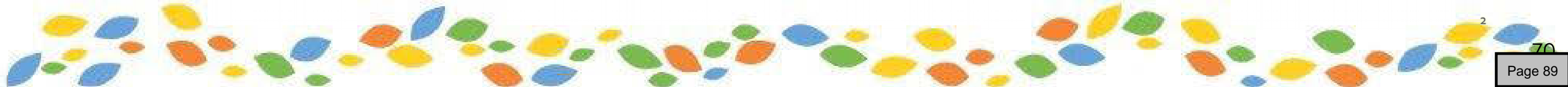
1. In an attempt to reduce the local jobs-to-housing ratio deficit, achieve a minimum of 1500 new local jobs per year for 10 years.
2. Successful marketing to be gauged by:
 - a) Increased website traffic;
 - b) Social media activity, including Facebook "likes"; and
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Plan % Complete

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ADM	<p>1. Marketing and Branding [Discussion: preferably marketing would not be completed before economic development accomplishments.]</p> <p>plan and implement a focused, city-led business marketing and branding campaign (unique among competing cities).</p> <p>i. The campaign will include business partnerships, advertising internships, and print publications, marketing to attract businesses that require easy access to Central Florida. Establishing incentives package, offering land compatibility assessments (zoning/ land use compliance), etc. \$325K (Plan and initial advertising), with est. \$40k annually (advertising), (0.1 FTE of staff time).</p> <p>b. Establish Image Advisory Board to implement in the next four years the marketing plan, in part by promoting the City's image around Florida, including applying a portion of a tourist tax to fund city advertisement billboards throughout Florida. (0.05 FTE of staff time; advertising cost TBD)</p> <p>c. City Website Update: Rollout of redesigned city website. Est. cost: \$ 50K 2nd quarter 2017.</p>															
		2016	2	10%	Plan	Plan										
		2016	4	0%	Plan	Plan	Plan									
		2017	4	0%		Plan	Plan	Plan								
		2017	1	0%		Plan										



ADM	<p>2. Reorganize: Create an "Economic and Community Development" (ECD) department by expanding the mission of the current community development department.</p> <p>a. ECD Director: Through the new ECD Director hired in 2016, and continuing through the Plan's duration, emphasize economic development and accomplish catalyst infrastructure improvements while ensuring a "hometown feel," and embracing small town appeal to welcome new residents, businesses and visitors by managing controlling its growth. The department/Director's assignments are:</p>	2016	1	0%																
		2016	10	0%																
ECD	i. As part of the preparation of revised Land Development Code and Design Standards (See Infrastructure and Growth Leadership), complete a survey of restaurants to determine their needs regarding café/sidewalk dining and include criteria related to café/sidewalk dining and repurposing older plazas to mixed use Live-Work-Play developments in the new code. \$100 K budgeted and 0.1 FTE of staff time.	2016	1	10%																
	ii. Industrial Hub: To help establish an industrial development hub and capitalize on industrial and agricultural jobs creation, reinvigorate and execute a much improved Enterprise Zone program (whether or not re-enacted by the Legislature in 2016). Re-establish and update the zone boundaries as needed, and reinvigorate the Advisory Board bolstered by the market study findings for target industries. By 2017, \$10K annually and 0.1 FTE.	2017	10	0%																
	iii. Support the Tri-City Business Partnership (with Ocoee and Winter Garden) to attract desired businesses (could include restaurants) to key interchanges/intersections assuring such development does not preclude city-desired industrial hub and jobs creation (\$50K per year; 0.10 FTE staff time).	2016	10	0%																
	iv. Pursuant to Section 288.075, F.S., provide confidentiality of economic development information to enable the ECD to conduct proprietary negotiations during business recruitment (modeled after Business Development Councils) Complete 3rd quarter 2016.	2016	1	0%																
	v. Continue participation in Metro Orlando Economic Development Commission . However, emphasize real results and use its ability to negotiate with prospective businesses (proprietary). Immediate and continuing.	2016	10	0%																
	vi. Serve as the Business Development Ambassador , attend business trade shows and conferences to market the city's business climate and recruit new businesses to the City. Immediate and continuing, \$10k annually.	2016	10	0%																
	vii. Build upon the Angelos Study, conduct a new market demand study , est. cost \$30K; and, b) land use suitability analysis, 0.1 FTE staff time to determine targeted industries, including potentially new fine-dining and family-style restaurants. 1 st Quarter 2017.	2017	1	0%																
	viii. Conduct a facilitated Developer Roundtable testing the results of the market analysis and gauging interest, propensity for investment and risk, and potential incentives package, i.e., land compatibility assessments (zoning/ land use compliance), etc. 2 nd Quarter 2017. \$10K for consultant) or 0.10 FTE of staff time.	2017	1	0%																
	ix. Eco-Business Plan: By 2017, devise a specific, business development strategy focusing on eco-tourism linked to Lake Apopka and other natural resource areas as well as light industrial sectors like eco-friendly or plant-based products. 0.10 FTE staff time	2016	1	0%																



ECD	3. CRA Reinvigoration: a. Hire an Executive Director who reports to the City Administrator. \$90K, by 4 th Quarter 2017. b. Appoint Advisory Bboard by 2017. c. Expand and realign the existing Community Redevelopment Agency (CRA) boundary following a Finding of Necessity and subsequent County approval. \$20K d. By 2017, update the existing outdated 1993 CRA Plan (est. cost \$75K for outside consultant) with focus areas: business assistance, design guidelines, façade improvement program, parking deficiencies, and cafe dining. Staff allocation 1.25 FTE (including administrative support). e. Review existing agreement with UCF regarding Business Incubation. f. Design and Implement a Façade Improvement Program for both business and residential, which may consist of: free paint, grants for external building rehab or repair, signage and/or expedited sign approval, assistance with landscape design or landscape material or free irrigation watering. \$40K annually for 10 such grant awards (max \$4K each).																			
		2016	2	0%																
		2016	2	0%																
		2018	1	0%																
		2017	2	0%																
		2017	2	0%																
ECD	4. Public Land Asset Study: Attract and accommodate interspersed mix of professional services, offices and business by: a. Complete inventory of city-owned lands by 2016 b. By 2017, evaluate optimal use and value of each asset. (0.50 FTE of staff time)																			
		2016	1	100%																
		2016	2	0%																
ECD	5. Eastshore Activity Hub: Beginning in 2017, design and complete development by 2020, as an eco-tourism activity hub, interconnecting with the new hospital and Healthy District theme. (0.50 FTE of staff time; cost estimate and development partnerships TBD)	2017	4	0%																
ECD	6. Annexation Study: By 2020, complete an annexation study to evaluate desirable annexation areas, in concert with City-County Joint Planning Agreement. \$65k estimated	2016	5	0%																

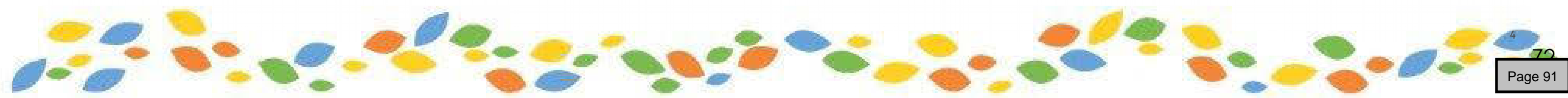


Infrastructure and Growth Leadership: Become a premier, self-sustaining suburban community with an ideal mix of residential neighborhoods, employment centers, and educational and recreational facilities that welcomes new residents, businesses and visitors. The city with a growth strategy that embraces small town appeal, multi-modal connectivity and mobility (regionally and between development hubs) through enhanced connectivity of the transportation system to support growth with access to the four development nodes/hubs and popular destinations, including Lake Apopka and between the Downtown (Station Street Hub) and the proposed City Center.

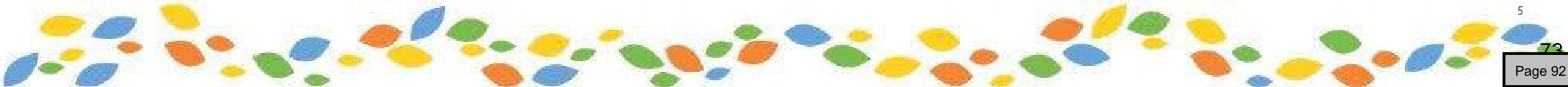
Performance Measures:

1. A Multi-modal Transportation Plan.
2. An Eco-Business Plan.
3. Revised land development regulations that:
 - a) streamlines development approval;
 - b) protects historic resources;
 - c) increase supply of attainable housing; and
 - d) incentivizes the desired small town scale and mix of uses, densities and intensities and repurposing of existing buildings.
4. The installation of street lamps, way-finding signage, and sidewalks.
5. Does the improved infrastructure accommodate desired Downtown development?
6. City codes are equally and fairly enforced, as determined through a Citizen’s Satisfaction Survey.

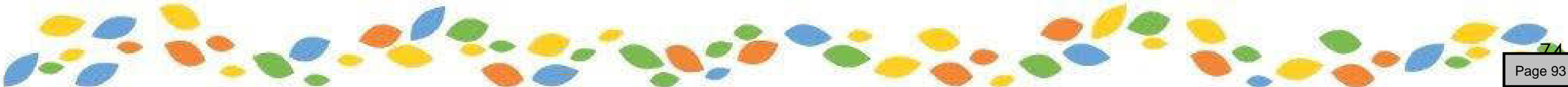
Lead Dept/ Partners	Strategy - (How to achieve each goal, including partnerships, legality, timing, anticipated staff, funding & cost.)	Year Start	Duration	Percent Complete	YEAR											
					2016	2017	2018	2019	2020	2021	2022	2023	2024	2025		
ECD	1. Downtown Re-design:															
	a. Downtown Master Plan: Update of the CRA Plan to include a Downtown Master Plan (See CRA discussion in Economic Development), which may include:															
	i. Parking, theming, desired uses, cultural and arts, public safety, architectural character, landscape design, programming, i.e., farmer’s market, youth events, etc., infrastructure needs, including water, sewer, telecommunications, utilities, lighting, gas, undergrounding, and solving parking and transportation circulation challenges, e.g., US 441 pass through traffic and pedestrian friendly design. Also, include greenhouses at Billy Dean Community Garden.	2017	2	0%												
	b. Parking Area Redesign: Redesign, re-engineer and re-program the parking area behind the Chuck Wagon restaurant, and the feed store (at Park Avenue and Fifth Street). Re-design concepts include: Facing the businesses to the rear, adding an ice cream store, small shops, and a center kiosk for musicians, (such as for blue grass musicians), coffee shops and cafes that offer outdoor seating and dining. Also create covered parking, and include solar paneling to provide power to surrounding infrastructure.	2016	2	0%												
	i. Purchase the parking lot by 2016. (Cost: TBD)	2016	1	0%												
	ii. Employ an urban designer/engineer on staff or outsource. \$75K and, assuming outsourcing (0.10 FTE of staff time)	2016	1	0%												
c. To implement a re-design with CRA funds, a CRA work plan amendment is needed.	2017	2	0%													



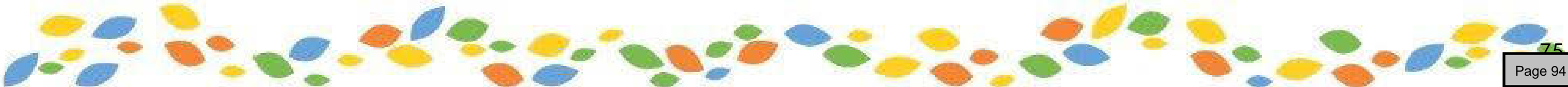
CD	<p>2. Multi-Modal Planning: Sec. 163.3180, F.S., identifies mobility plans and fees as the preferred method (replacing transportation concurrency, road impact fees and proportionate fair share) to mitigate the impacts to the transportation system while encouraging pedestrian friendly infill and redevelopment. Also see "Evaluation of the Mobility Fee Concept", Center for Urban Transportation, USF, 2009.</p> <p>a. Complete an inventory of existing roads, bicycle lanes, sidewalks, and lighting within the City by 2017. (0.10 FTE of staff time)</p> <p>b. Adopt a Transportation Master Plan that includes comprehensive pedestrian, bicycle/ other non-vehicular circulation components that compliment the West Orange Trail (WOT), fully integrate the WOT into the downtown circulation solutions plan, intersect with the Coast to Coast connector, promote bike rental, Complete Streets, specifically improving sidewalks and continuing themed lighting in Downtown and along US 441 from Sheeler to Piedmont-Wekiva Road; provide bike paths and trails giving easier access to Lake Apopka. Estimated cost: \$150K (0.05 FTE of staff time)</p>	2016	2	10%																	
		2018	1	0%																	
CD	<p>3. In conjunction with or as an alternative to a Master Transportation Plan, prepare a Mobility Plan that will:</p> <p>a. Improve coordination and funding partnerships and minimize intergovernmental delays for County and State roads, tollways, and mass transit, with FDOT, Orange County, LYNX, Central Florida Expressway Authority.</p> <p>b. Coordinate all key transportation plans (e.g. 5 Year Transportation Improvement Plan, Long Range Transportation Plan, Comprehensive Plan and the CRA Plan).</p> <p>c. Build or expand roadways to adequately manage and/or reduce congestion, including:</p> <p>i. Solve Downtown circulation capacity of secondary roads appropriately as an alternative to US441.</p> <p>ii. Alleviate bottleneck at US 441 (Main/OBT) / 436 (Semoran) intersection.</p> <p>iii. Widen Plymouth Sorrento Road and Jason Dwelley Parkway from 1 lane in either direction to 2 lanes in either direction; include sidewalks and lighting from S.R. 441 to Kelly Park Road in order to establish safe, and complete streets and establish better access and hub connection.</p> <p>d. Encourage a train depot in the Downtown.</p> <p>e. Develop a Park 'n' Ride along S.R. 429.</p> <p>f. Install additional lighting, trails and sidewalks throughout the City, and south of Apopka (441 from Sheeler Avenue to Piedmont Wekiva Road). Cost TBD.</p> <p>g. Incentivize desired type and location of development.</p> <p>h. Solve safety issues by creating Complete Streets wherever possible. Cost \$150K and 0.10 FTE of staff time, complete by 2018.</p>	2018	2	0%																	
		2018	9	0%																	
		2018	2	0%																	
		2018	2																		
		2019	2	0%																	
		2019	2	0%																	
		2020	4	0%																	
		2018	3	0%																	
		2019	2	0%																	
		2020	4	0%																	
2018	2	0%																			
2016	2	0%																			



CD	4. Regulatory Improvements: (Comprehensive Plan by 2019 and LDC update and Design Guidelines by 2020) Code may change sooner upon negotiation with desirable developments.																			
	a. As part of the update of the Comprehensive Plan include the following:																			
	i. Revise to focus upon multi-modal planning.	2016	4	10%																
	ii. Update the transportation maps with corridors by type, i.e., transit corridor, Complete Streets corridor.	2016	4	10%																
	b. Incorporate into the larger LDC update the following:																			
	i. Pedestrian-friendly Design: Encourage, pedestrian-friendly development and redevelopment.	2016	4	10%																
	ii. Repurpose Buildings: Allow the creative re-use of buildings (without comprising life-safety issues), including non-conforming structures, i.e., come into compliance to the greatest extent practicable as determined by the planning official.	2016	4	10%																
	iii. Historic Preservation: Revisit existing historic district boundaries; consider potential expansion to include other areas.	2016	4	10%																
	iv. Business Growth: Assuring adequate land uses and zoning to accommodate desired and targeted industries and incentivizes the desired mix of uses, i.e., density bonuses, parking variances, tax or fee waivers, etc.	2016	4	10%																
	v. Design Standards: Ensure future buildings are consistent with an architectural design standards and styles which support and maintain the City character.	2016	4	10%																
	vi. Ensure pet friendly in select locations and uses. Develop criteria to allow pets (other than service animals) in desired commercial and public places. (See Economic Development)	2016	4	10%																
	vii. Parking Lot Lighting: Require retrofitting of lighting in existing parking lots (within a reasonable timeframe TBD or at the time of redevelopment (to the greatest extent practicable as determined by the planning official).	2016	4	10%																
viii. Parking: Revise LDC to reflect the results of the parking study recommendations.	2016	4	10%																	
ix. Signage: Building signage should complement the re-branding/ design.	2016	4	10%																	



CD	5. Entry Feature and Wayfinding: Design, permit, and construct gateway entry and wayfinding features (future annexations may impact location): a. <i>Central Quadrant/District:</i> By 2017, in the central quadrant/district. Cost: Indeterminate b. <i>Downtown:</i> Cost: \$250k (0.10 FTE of staff time) i. Build a gateway feature / sign that mimic the existing City Hall fern sculpture. ii. Design and install themed way-finding signage. iii. Create a Welcome Center. Consider utilizing existing vacant store frontage.																			
		2016	2	0%																
		2024	2	0%																
		2016	2	10%																
		2016	2	10%																
		2017	2	10%																
CD	6. Healthy Hub: a. Small Area Plan: By 2018, establish, through Council adoption, a Small Area Plan (SAP) designating a “Healthy Hub”, including and surrounding the new Hospital, and the east shore of Lake Apopka. The SAP should attract “high tech” business, higher education facilities and promote eco-tourism. Estimated Cost: \$60K b. Fire Station: In 2019, construct Fire Station No. 6 near Harmon Road. Estimate: \$2 million (building, equipment and personnel).																			
		2016	3	0%																
		2019	1	0%																



CD	7. Northwest Hub: a. Kelly Park Crossing: With owner cooperation, integrate the proposed Kelly Park Crossing development into the community fabric; accommodate this development by adopting Form-based code (prior to adoption, residents will be notified, the code will be publicly-accessible, city leadership will be informed regarding the requirements of fbc, and the sc will be provided a copy of the fbc prior to its next meeting), , extend development approval duration, and allow for phasing per Comprehensive Plan Policy and County Joint Planning Agreement. \$50K cost offset with possible developer contribution. b. Wekiva Interchange: By 2017, amend the Comprehensive Plan to include standards that encourage and guide mixed-use development, and its supporting infrastructure, within the approximate 1,800 acres.	2018	2	0%																	
		2017	1	0%																	
CD	8. Attainable Housing: By Q1 2016, coordinate with attainable housing providers in Apopka to further their efforts to deliver attainable housing that does not gentrify neighborhoods Estimated Cost: TBD	2016	1	0%																	
PW	9. Solar Lighting: Beginning in 2017, obtain energy assessments, cost estimates for installing solar lighting for governmental buildings, and return on investment payback period to determine the efficacy of adding solar. Estimated Cost: TBD	2016	3	0%																	
PD	10. Code Enforcement: Ensure that Code Enforcement officers are properly equipped, empowered, trained and scheduled to effectively enforce city codes (with a special focus upon signage conformity, lighting, landscape and hardscape elements are applicable to all residential and commercial properties). 2 existing budgeted full-time staff members.	2016	10	10%																	
PS	11. If justified by the inventory of needs (see Infrastructure 2.a.), improve landscaping favoring canopy trees, build landscape medians and install lightning along priority corridors, namely (Cost and staff allocation TBD). a. Park Avenue to Kelly Park Road b. Along major thoroughfares c. Along North Bradshaw Road	2019	2	0%																	
		2019	2	0%																	
		2019	2	0%																	
		2019	2	0%																	



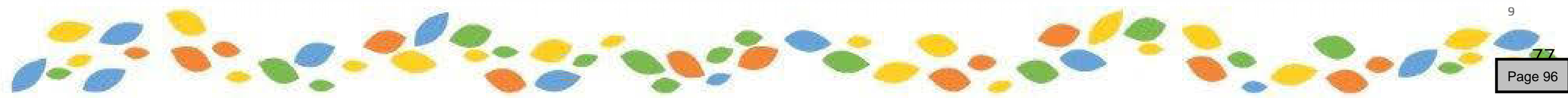
Achieve the highest Quality of Life and Places for residents and visitors making Apopka a premier safe, hometown destination by offering diverse and multiple cultural and social opportunities, and a comprehensive and balanced array of recreational activities, services and events; continue to exceed the highest quality delivery of public safety and emergency service, and encouraging respect between police officers and the residents; and provide realistic expansion, improvement, and financing of facilities.

Performance Measures:

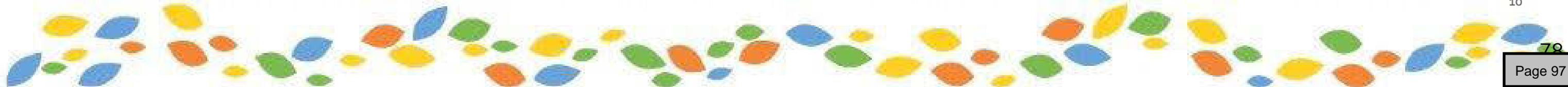
1. Demonstrate exceptional resident satisfaction through favorable National Citizen Survey results.
2. Achievement of meaningful and desirable activities for youth and adult programming, such as jazz festivals, music and arts events, plant expos, etc.
3. Maintain Class-I certification for outstanding fire/rescue response time.
4. Obtain and maintain state accreditation for the police department in 2018.
5. Increase the number of attendees at city-sponsored events.

Plan % Complete

Lead Dept/ Partners	Strategy - (How to achieve each goal, including partnerships, legality, timing, anticipated staff, funding & cost.)	Year Start	Duration	Percent Complete	YEAR										
					2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
REC	1. Fireworks: In 2016 establishing annual 4th of July fireworks show at Northwest Recreation Complex. By Q1, 2016, determine desired program, solicit sponsors and vendor bids, market and advertise the event, and by Q3, collect user feedback. Est. \$50K	2016	10	10%	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
ADM	2. Welcome Campaign: Beginning in 2016, establish a five-year “Welcome to Apopka Come Grow With Us” branding and marketing campaign celebrating small-town traditions and establishes reputation for small-town qualities, outdoor living/lifestyles; an appreciation of the natural environment; sustainable production of locally grown food; patriotism; embracing visitors and diverse heritages and faith-based lifestyles. The program, which may include advertising collateral and buys, logo design, signage design, business partnerships, etc. Cost indeterminate. (Est. 0.25 FTE staff time)	2016	5	10%	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
REC	3. Amphitheatre Programming: Implement, by 2017, a new series of family recreation events and activities at the amphitheater (evaluating if it is best venue), such as: movie nights; family festivals; concerts; plays; dances. \$100K est. (Est. 0.30 FTE staff time)	2016	2	0%	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
SE	4. Special Events: \$100 K est. (combined) (Est. 1.0 FTE staff time) a. Beginning in 2016, host annual events , including Gospel Fest, Farm to Feast, and Old Florida Festival and other current programmed events (Foliage Festival, Apopka Fair, Food Truck Roundup and Christmas Parade). b. By 2017, add new concerts, large seasonal festivals, hosting farmers markets & other variety of events, i.e., movie nights (\$6K annual est.) year-round throughout City and possible other ancillary activities such as community gardens. Determine program, location, frequency schedule and funding (e.g. user fee, underwriting, etc.)														
		2016	10	10%	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
		2016	2	0%	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan



FD	5. Fire Station: Build fire station in Rock Springs. Issue RFP for design-build by 2016; complete construction by 2017 at cost of \$2 million capital cost, including equipment (\$1 million currently budgeted; \$1million to be budgeted) (Est. 0.10 FTE staff time)	2016	1	0%															
PD	6. Public Safety Involvement: a. Continue and expand the public safety community outreach between police, citizens and visitors through awareness (Public Safety Day, Coffee with A Cop, Meet and Greet, Business Safety Days), educational classes (Citizen’s-Police Public Safety Academy and the Youth-Police Public Safety Academy), and neighborhood crime watch groups (within existing budgeted items). b. Provide public information at kiosks , and through signage, newsletter and social media page that keep residents and visitors up-to-date regarding safety or other concerns (\$6K annually). c. By 2018, determine resident satisfaction through a survey . Survey options include, use of Survey Monkey, outsourcing (\$15K), or using National Citizen Survey, as described elsewhere.																		
		2016	10	10%															
		2017	9	0%															
		2016	2	10%															
MAY	7. Monument: By 2020, honor Sarah Mead and other African American early settlers with a fountain or other monument in the downtown plaza/square. Issue an RFP for creation of monument. Cost estimate \$50k (Est. 0.10 FTE staff time)	2016	5	0%															
REC	8. Expand Alonzo Williams Park: a. Including use of CDBG funds, completion construction by 2019, a larger building or community center with better access (\$850K). (CIP 2017/2018) b. Establish or expand in 2016, afterschool programs (\$1K/annually).																		
		2016	3	0%															
		2016	10	10%															
PD	9. Red Light Cameras: Maintaining or removing red light cameras is a policy decision for the City Council. However, according to the Florida Department of Highway Safety and Motor Vehicles’ (DHSMV) fourth annual report on red-light safety cameras across the state, a driver is safer traveling through intersections equipped with cameras. Since 2011, total crashes in Florida are up statewide by 50%, however ever the DHSMV report found that angle crashes - the most violent and dangerous type of crash - did not increase at intersections equipped with red-light safety cameras. Drivers at intersections with red-light safety cameras had a 36 % less likelihood of involvement in a collision than the overall statewide trend. Furthermore, the City should conduct a study to determine the timing patterns of intersection signals; make any adjustments to the timing wherever needed, in order to have more efficiently synced lighting and traffic flow patterns.	-	-	10%															
PD	10. School Zone: By 2017, the City will coordinate with Orange County Schools to ensure school-zone markings at Wolf Lake Middle School are consistent with those employed throughout the District.	2016	2	10%															



Improve Civic and Governance Systems through delivery of social services, general city programs, aesthetics, and coordination with non-profits.

Performance Measures:

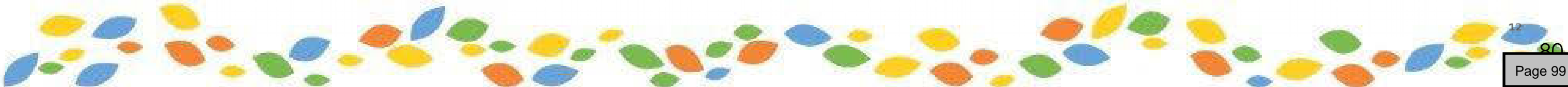
1. Win Clean City award(s). Through citizen satisfaction survey, show improved citizen satisfaction.
2. Increase in the number of residents using city's website to conduct business, such as bill payments, permitting, and requesting services.

Plan % Complete

Lead Dept/ Partners	Strategy - (How to achieve each goal, including partnerships, legality, timing, anticipated staff, funding & cost.)	Year Start	Duration	Percent Complete	YEAR										
					2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
ADM	1. Outstanding Customer Service: Strive toward exceptional customer service through: <ul style="list-style-type: none"> a. Citizen Interaction: 0.05 FTE administrative support <ul style="list-style-type: none"> i. By 2017, enlist volunteers to implement centralized citizen assistance intake, community hotline and/or committee so residents can voice opinions, issues, concerns safely & comfortably, which will be routed to the appropriate departments for rapid resolution. ii. Improve communication of available services through the city newsletter, social media, and interactive website \$50K (website roll-out 2017). iii. In 2016, find and distribute/advertise mobile applications (for low-tech and smart phones) that enable citizens' reports of issues be routed directly to the City and the appropriate department for potential resolution. 														
		2016	2	0%	Plan	Plan									
		2016	2	25%	% Complete	% Complete									
		2016	1	0%	Plan										
ADM, PD, FD	<ul style="list-style-type: none"> b. Customer Service Incentives: Monthly eligibility, continue to sponsor the "Standing Ovation" Award. Police continue to use various awards [Officer of the Quarter, Dispatcher of the Quarter, Officer of the Year, Rookie of the Year, Civilian of the Year, Annual Awards Banquet] and the Firefighter of the Year annual award. \$5K annually for awards and 0.1 FTE administrative staff time. 	2016	10	0%	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	
ADM		2016	1	0%	Plan										
ADM	<ul style="list-style-type: none"> i. Improve zoning intake and code enforcement by adding staff. 	2016	2	0%	Plan	Plan									
ADM	<ul style="list-style-type: none"> c. Satisfaction Survey: By 3rd quarter 2016, evaluate whether to administer in 2017 a bi-annual citizen survey, such as that offered by the National Citizen Survey (National League of Cities) to gauge resident satisfaction on many community issues including city services and safety. (Est. budget basic package \$8K/year; 0.05 FTE administrative support) (see www.n-r-c.com/survey-products/the-national-citizen-survey/) 	2016	2	0%	Plan	Plan									



REC	<p>2. Recreational/Social Services Programming: Expand recreational/social activities by primarily using the 5-year Recreation Master Plan (2017 roll-out), and partnering with local groups, and an active community-wide Recreation Advisory Committee (RAC), the City will expand its recreational/social activities to include:</p> <p>a. Aquatic Facility: Design and construct of an aquatic facility possibly at the NW Recreation center near amphitheater (est. cost \$10M) i. Build a community pool in South Apopka first.</p> <p>b. Youth Activities: Immediately construct a multi-use skate park at old little league fields on Park Ave, and improve programming of field-based play (soccer, football, and lacrosse), pocket parks, and fish ponds.</p> <p>c. Youth Volunteers: Include youth volunteers for recreational events to earn community service or college credit hours. (Est. \$5 K/ year administration plus 0.05 FTE)</p> <p>d. “Adopt A” Programs: Expand upon Orange County’s existing “Adopt a tree” and “Adopt a park” programs, and implement “Adopt a...” programs for clean-up, security, and community pride (e.g. “Adopt a street”) and enlist volunteers & rehabilitation program participants implement road, property clean-up, litter prevention programs. (Est. \$5 K/ year administration plus 0.05 FTE) i. Construct a veteran’s park at the SE corner of Sandpiper Street and Park Ave, and name it “Apopka Memorial Veteran’s Park.”</p> <p>e. Tree City Designation: Take all necessary steps to maintain and re-apply for Tree City USA designation. (Est. 0.05 FTE in REC; what is PS staff need? – dependent upon intensity of effort)</p> <p>f. Youth Mentoring and Education: The City will initiate and implement a youth mentoring and educational program in partnership with civic organization (s): [XX?]. (Est. \$5 K/ year administration plus 0.05 FTE)</p> <p>g. Fran Carlton Center Programming: Optimize use of Fran Carlton Center with expanded programming for all age groups, such as: dance classes, self-defense classes, art classes and exhibits, music and Zumba classes. i. Review current programs/ activities at Fran Carlton. ii. Survey users about potential additions. iii. Establish funding mechanism(s). (Cost Dependent upon selected programs; 0.10 FTE)</p> <p>h. Dog Friendly: Expand dog park facilities to include seating and dog activities (ramps, tunnels, training classes) and signage, and bags. (0.10 FTE) Seek sponsors for signage and bags; cost indeterminate.</p>	2017	5	20%							
		2017	5	20%							
		2017	2	20%							
		2017	5	20%							
		2017	5	20%							
		2017	5	20%							
		2017	5	20%							
		2017	5	20%							
		2017	5	20%							



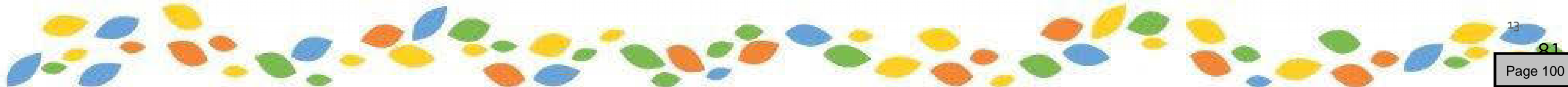
Improve Educational Opportunities and Talent Supply by increasing opportunities for higher education, state college, technical and adult education as well as workforce training, and increasing the performance and perception of area K-12 schools.

Performance Measures:

1. Provide available higher educational/vocational schools within reasonable (30 minute) commute time. Demonstrate K-12 improved performance by improved student testing results and state recognition as schools of merit.

Plan % Complete

Lead Dept/ Partners	Strategy - (How to achieve each goal, including partnerships, legality, timing, anticipated staff, funding & cost.)	Year Start	Duration	Percent Complete	YEAR										
					2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
MAY	1. "Apopka Begins and Ends with A" Initiative: The City of Apopka is deploying the City of Life's Community Action Team (CAT) model to implement a community-wide, K-12 educational initiative with the goal that every public school in Apopka should work toward earning the top rating from the State of Florida, by 2017. The CAT model brings together community leaders, business leaders, teachers, administrators and parents in facilitated discussions that focus on the issues of each individual school. CAT's identify obstacles and seek to locate community resources that will overcome those obstacles that prevent a school from achieving an 'A.' a. New improvement measures, such as branding campaigns for schools, and ensuring kids want to be at school. b. Promote school pride. c. Offer incentives to attract and recruit teachers to Apopka, such as an increase in salary as well as tax breaks.	2015	3	0%	Plan	Plan									
		2016	10	0%	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete
		2016	10	0%	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete
		2016	10	0%	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete
MAY	2. Community-Based Teams: By 2017, establish community-based teams to recommend specific, achievable actions in the next five years, including attracting and establishing nearby higher education and vocational training schools.	2016	2	0%	Plan	Plan									
MAY	3. Education/ Hospital District: By 2021, as part of the Healthy Hub, attract higher educational facilities near the new hospital area which could be all or a combination of: 1) Community College, 2) Technical College, 3) Culinary School.	2016	5	0%	Plan	Plan	Plan	Plan	Plan						
MAY	4. Career-Based Educational Initiative: Establish and maintain dialogue between the City, its Economic Development Director and local manufacturers to identify current and future manufacturing business-based needs and recommend specific, achievable actions in the next five years, including attracting and establishing nearby higher education and career training schools. a. Woodworking in particular is a niche industry in Apopka. Train locals in the craft of woodworking, including veterans and students. b. Offer apprenticeships and internships to students and veterans for a variety of businesses and trades.	2016	10	0%	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan		
		2016	10	0%	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete		
		2016	10	0%	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete	% Complete		



Implementation and Funding

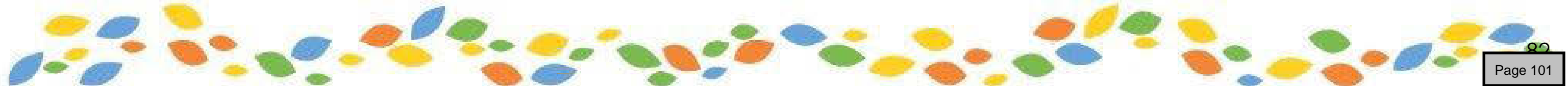
The Vision Plan and corresponding strategies mean little without a commitment to implementation and funding. If Plan accountability through transparent progress reporting is achieved, the value of this management tool will be better realized.

Regular reporting of progress and adherence: As with any planning process, Vision planning should be embraced as a continuing process, not just the compilation of a plan document. This means regular reporting on progress according to the adopted performance measures and achievement of strategies. While some communities choose to report quarterly progress, twice a year progress reporting will be achieved with second quarter fiscal year reporting (approximately February-March). In other words, if progress is reported in February, budget adjustments can be made for the ensuing year, then the budget adoption process by September will serve as the second annual adherence to the Vision Plan as encompassed within the budget.

Agenda cover sheets or reports: To maintain focus on the Plan throughout the year, the City should require that all matters coming before the Council for action and which receive an agenda report or transmittal memorandum with cover sheet are presented in a manner which allows Council to easily understand if the proposed action helps implement the Vision Plan. A simple scaled score and succinct summary would appear on the cover sheet, with explanatory language in the memorandum or report, such as follows:

1	Fully consistent with Goal xx, Strategy zz of the Vision Plan.	2	Moderately consistent with Goal xx, Strategy zz of the Vision Plan.	3	Not Consistent with the Vision Plan, and is non-budgeted. Plan should be amended accordingly.	4	Not Applicable (not addressed in the Vision Plan, and is non-budgeted).
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Funding: Funding, deadlines, and implementation are continuing challenges for any local government. The Strategies in this Plan are contingent upon funding sources which may not yet be realized. These can include funding from a whole host of sources outlined elsewhere and not yet secured. Accordingly, target dates to implement each strategy are “soft” deadlines not yet tied to specific work plans, and are subject to annual budget decisions and the 5-year Capital Improvements Plan. In addition to the general funding sources and strategies described in the Action Plan, a menu of additional funding strategies is provided in **Appendix 7**.



SECTION VI.



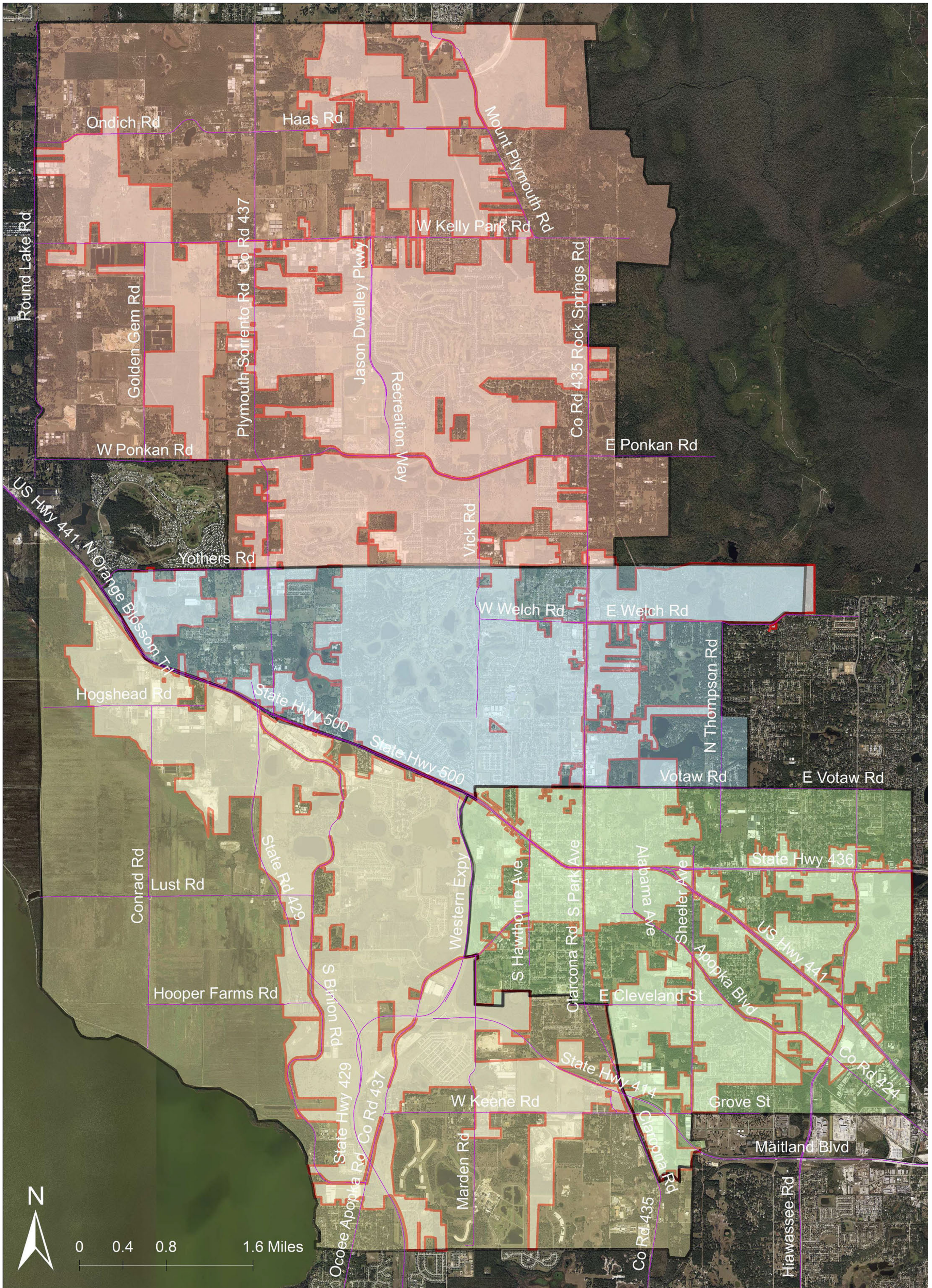


Appendices & Resources



Maps





Visioning Apopka Project Study Area Map

- North
- Central
- Southeast
- City of Apopka Boundary
- Southwest

City of Apopka Future Land Use Map

updated December 2014

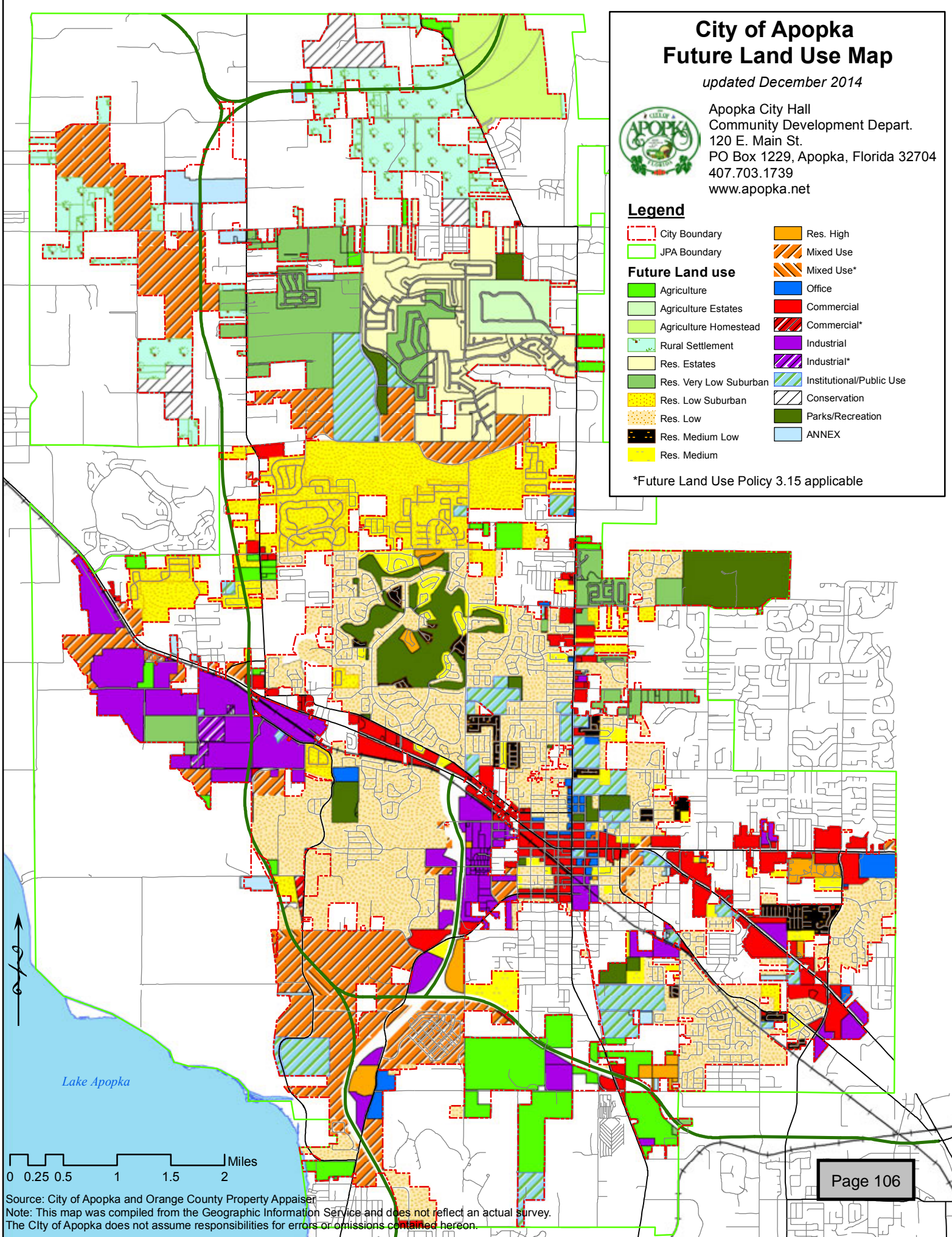


Apopka City Hall
Community Development Dept.
120 E. Main St.
PO Box 1229, Apopka, Florida 32704
407.703.1739
www.apopka.net

Legend

City Boundary	Res. High
JPA Boundary	Mixed Use
Agriculture	Mixed Use*
Agriculture Estates	Office
Agriculture Homestead	Commercial
Rural Settlement	Commercial*
Res. Estates	Industrial
Res. Very Low Suburban	Industrial*
Res. Low Suburban	Institutional/Public Use
Res. Low	Conservation
Res. Medium Low	Parks/Recreation
Res. Medium	ANNEX

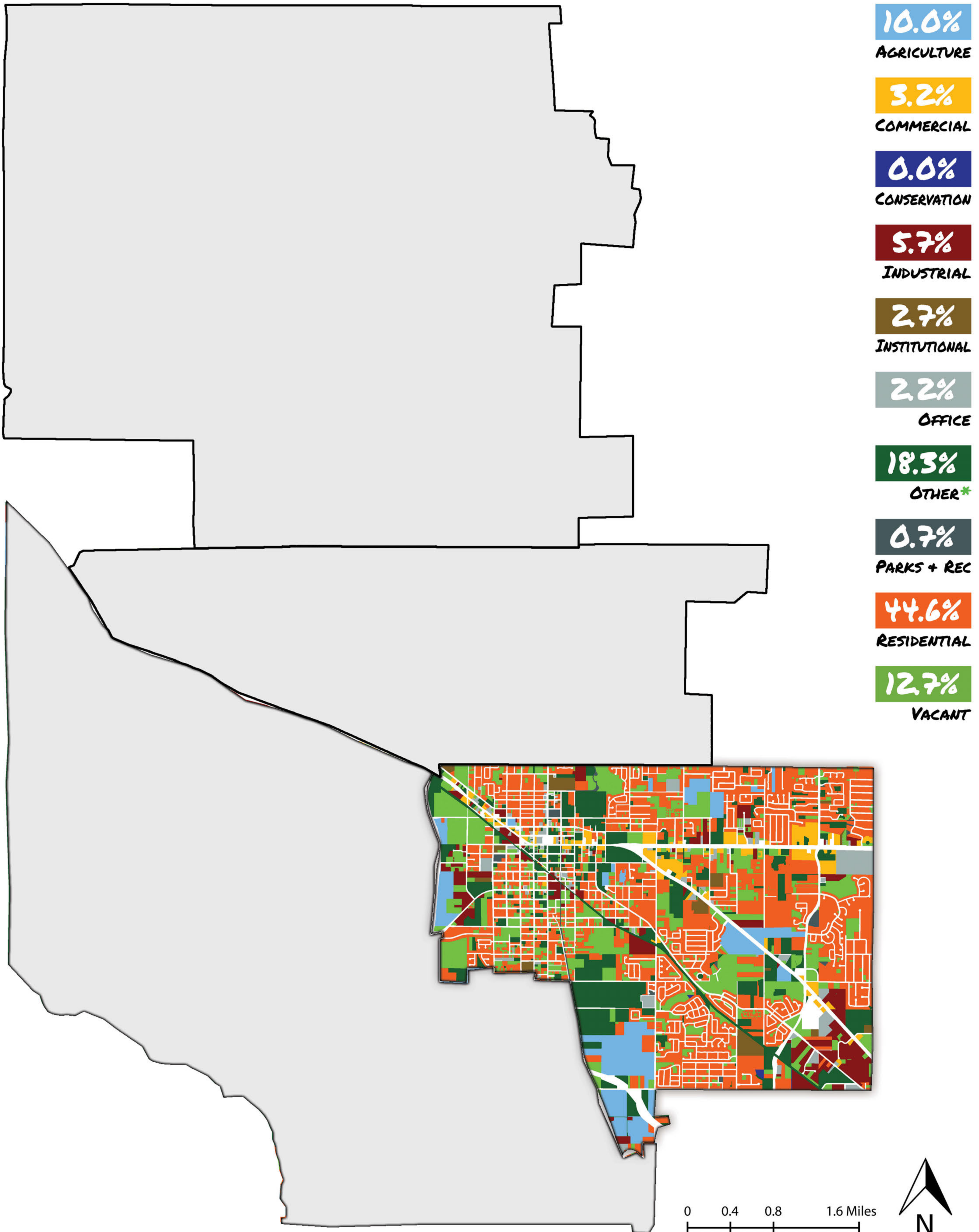
*Future Land Use Policy 3.15 applicable



0 0.25 0.5 1 1.5 2 Miles

Source: City of Apopka and Orange County Property Appaiser
Note: This map was compiled from the Geographic Information Service and does not reflect an actual survey.
The City of Apopka does not assume responsibilities for errors or omissions contained herein.

SOUTHEAST QUADRANT EXISTING LAND USES ¹

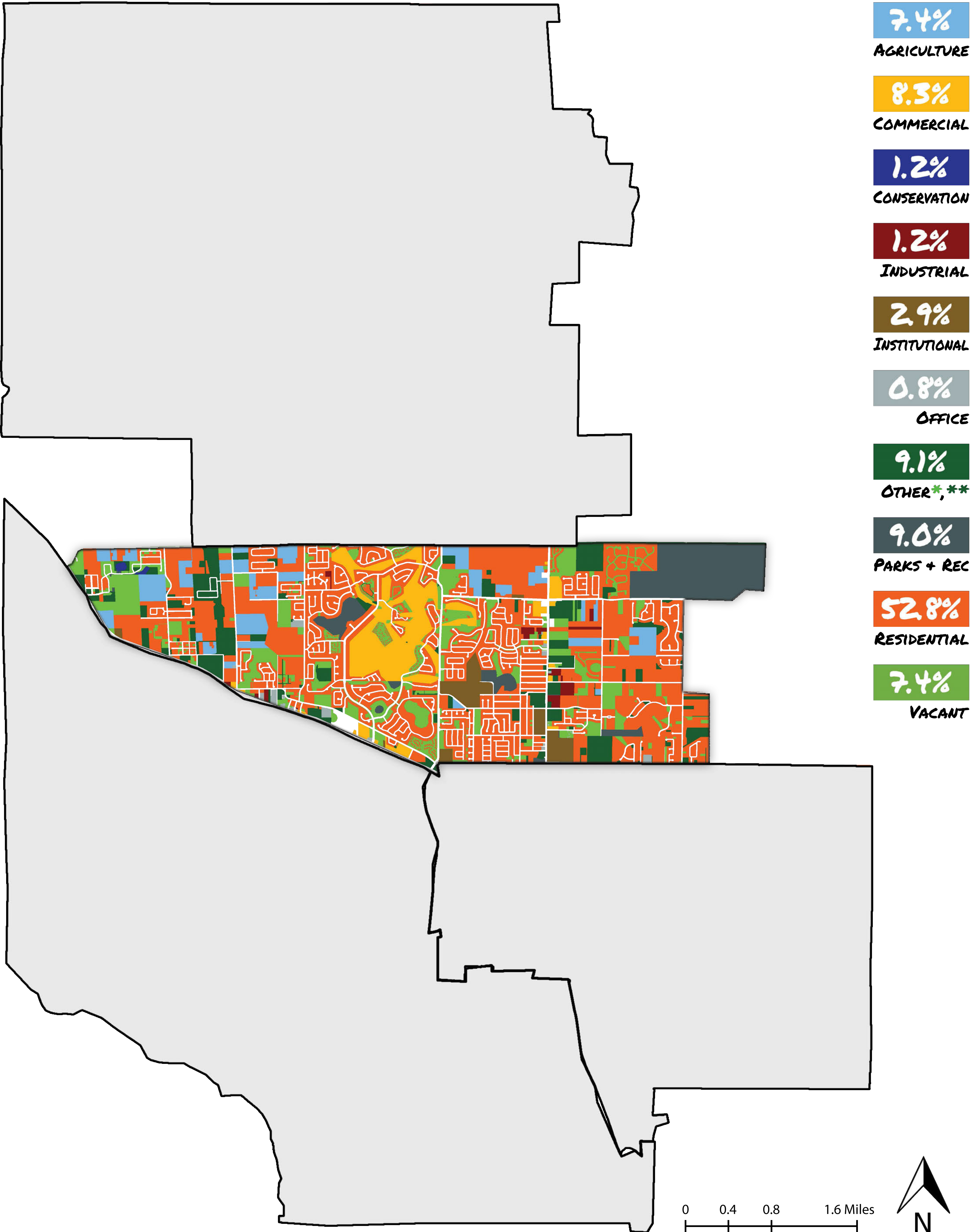


SOURCES:

1. Orange County Property Appraiser

* State owned, County owned, etc.

CENTRAL QUADRANT EXISTING LAND USES¹



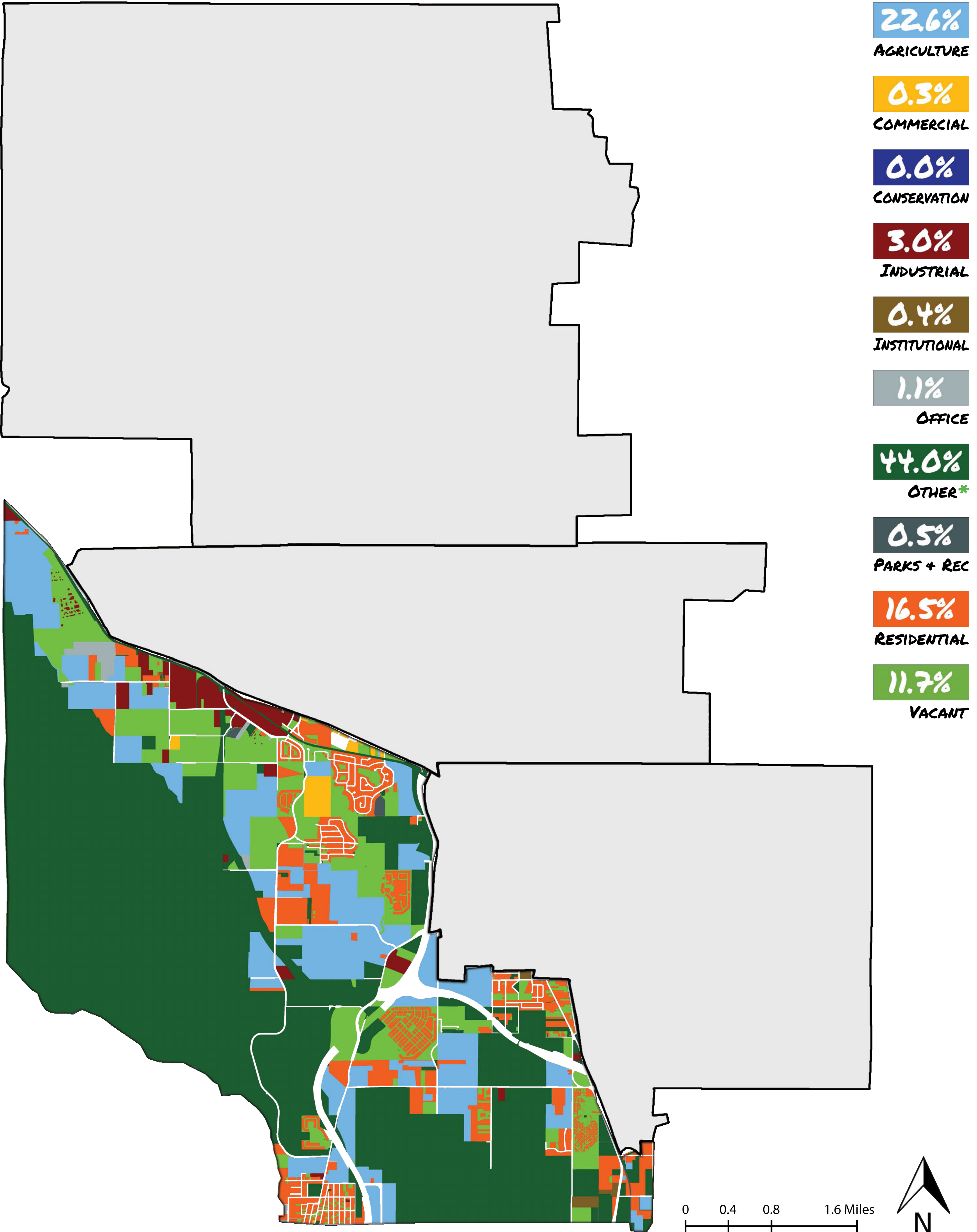
SOURCES:

1. Orange County Property Appraiser

** State owned, County owned, etc.

** The 13 acre portion of Wekiva Springs State Park was moved to conservation.

SOUTHWEST QUADRANT EXISTING LAND USES¹

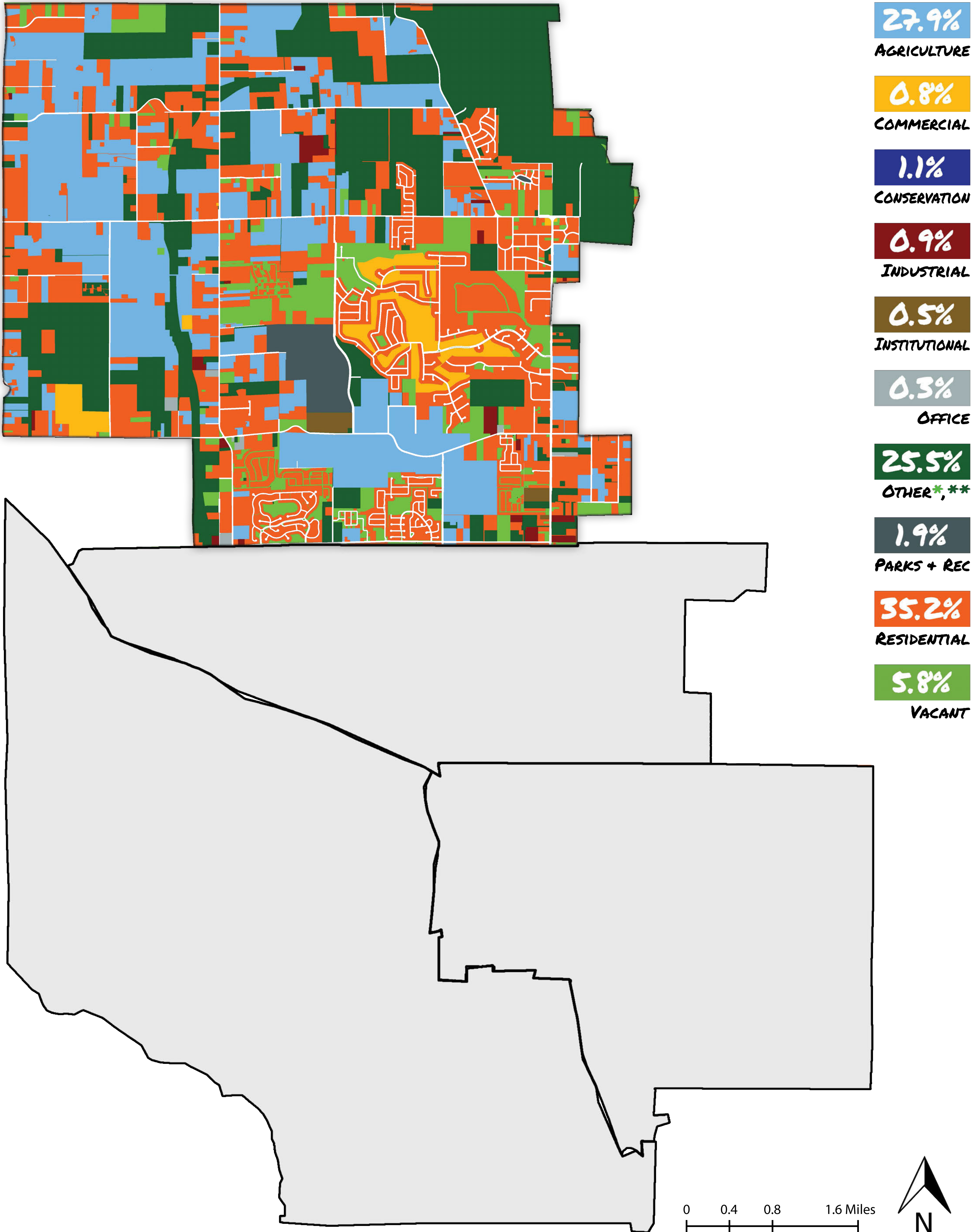


SOURCES:

1. Orange County Property Appraiser

*: State owned, County owned, etc.

NORTH QUADRANT EXISTING LAND USES¹

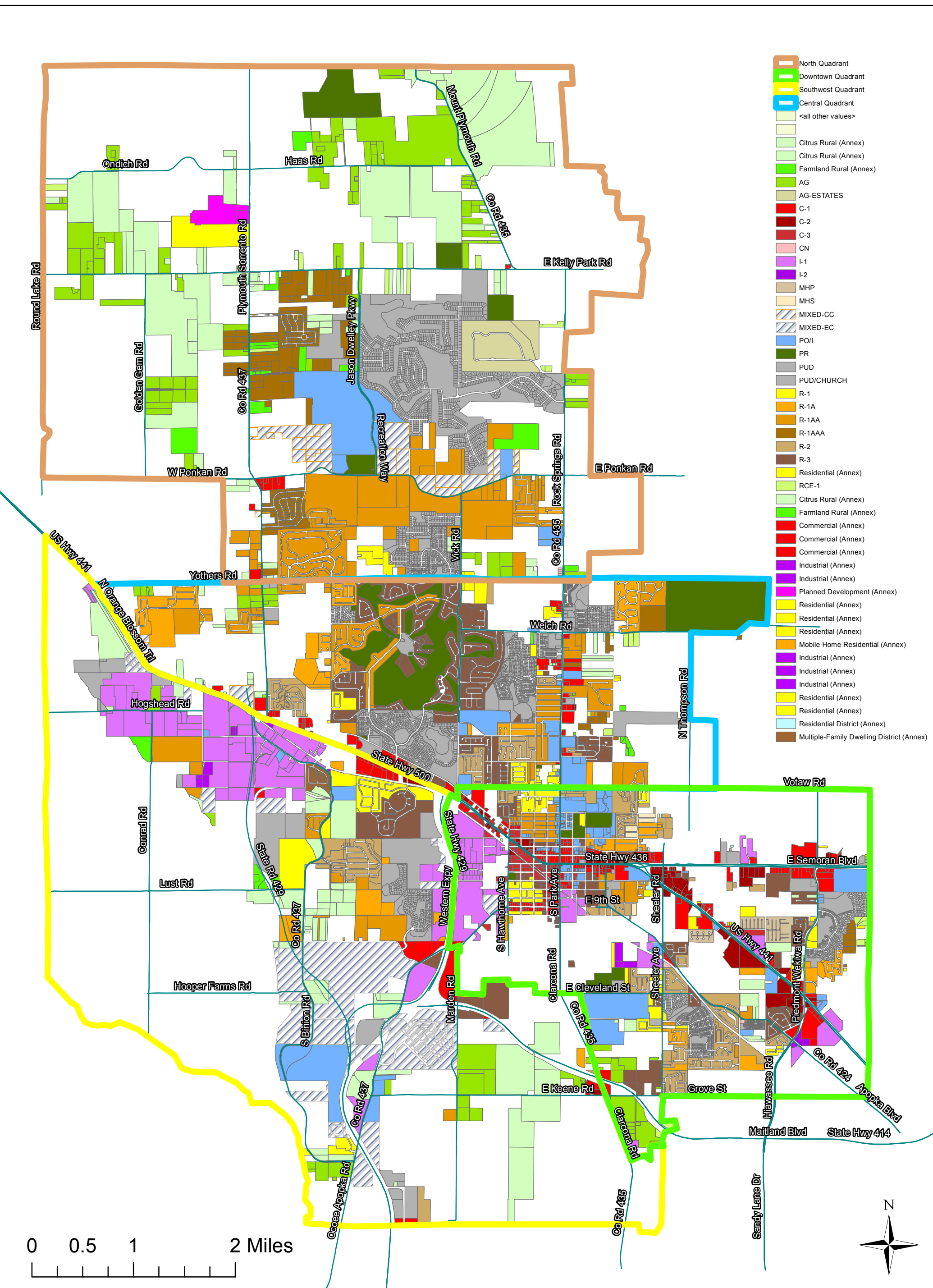


SOURCES:

1. Orange County Property Appraiser

** State owned, County owned, etc.

** The 153 acre portion (Rock Springs Run State Preserve) was moved to conservation.



- North Quadrant
- Downtown Quadrant
- Southwest Quadrant
- Central Quadrant
- <all other values>
- Citrus Rural (Annex)
- Citrus Rural (Annex)
- Farmland Rural (Annex)
- AG
- AG-ESTATES
- C-1
- C-2
- C-3
- CN
- I-1
- I-2
- MHP
- MHS
- MIXED-CC
- MIXED-EC
- PO/I
- PR
- PUD
- PUD/CHURCH
- R-1
- R-1A
- R-1AA
- R-1AAA
- R-2
- R-3
- Residential (Annex)
- RCE-1
- Citrus Rural (Annex)
- Farmland Rural (Annex)
- Commercial (Annex)
- Commercial (Annex)
- Commercial (Annex)
- Industrial (Annex)
- Industrial (Annex)
- Planned Development (Annex)
- Residential (Annex)
- Residential (Annex)
- Residential (Annex)
- Residential (Annex)
- Mobile Home Residential (Annex)
- Industrial (Annex)
- Industrial (Annex)
- Industrial (Annex)
- Residential (Annex)
- Residential (Annex)
- Residential District (Annex)
- Multiple-Family Dwelling District (Annex)

Source:
 Census.gov (Tiger/Line Shapefiles & Files)
 Orange County, Florida
 City of Apopka, Florida
 Quadrant Boundaries added by Keith and Schnars



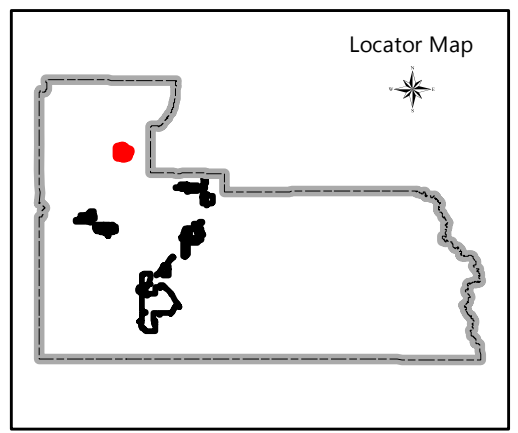
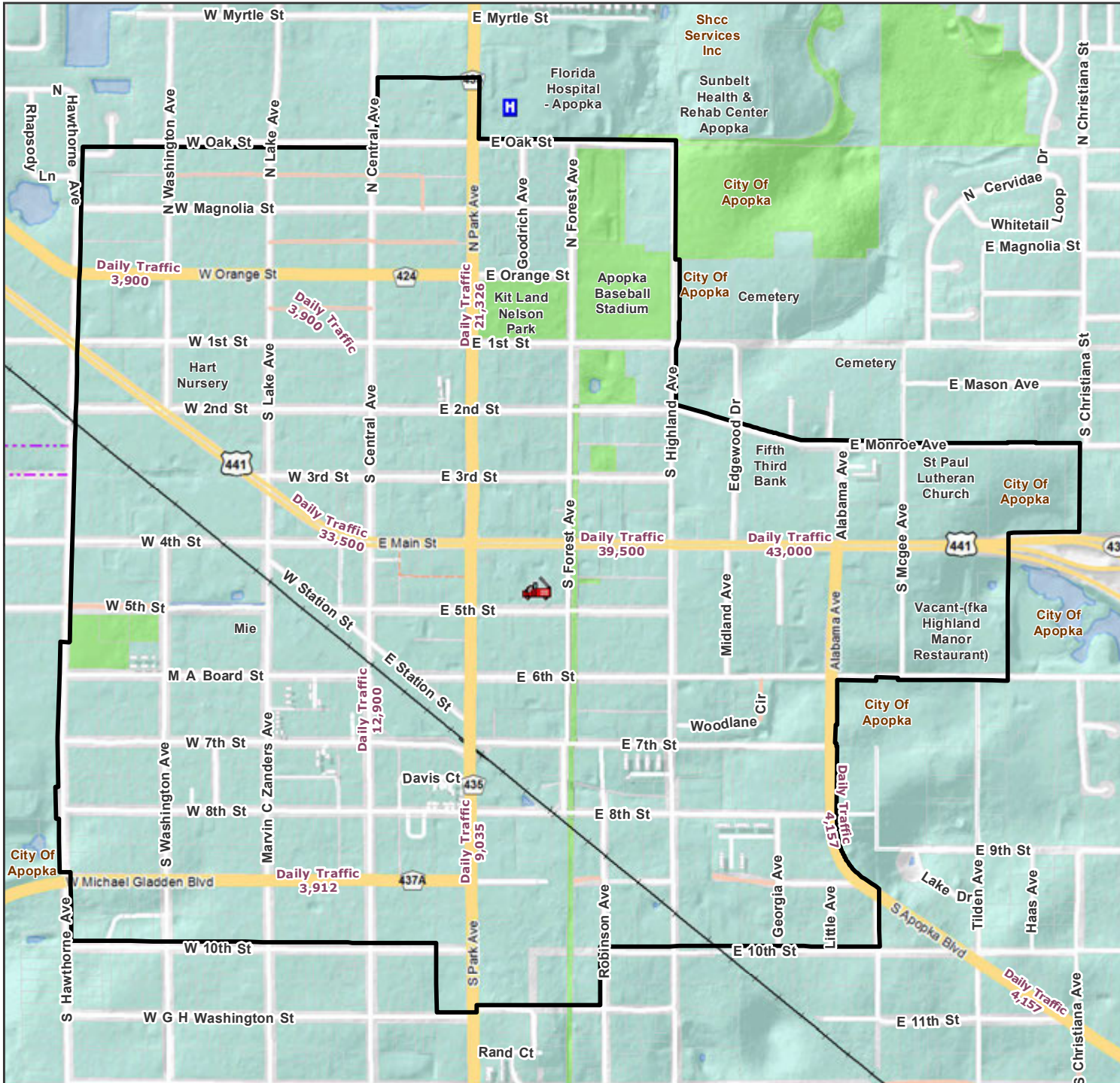
KEITH and SCHNARS, P.A.
 ENGINEERS, PLANNERS, SURVEYORS

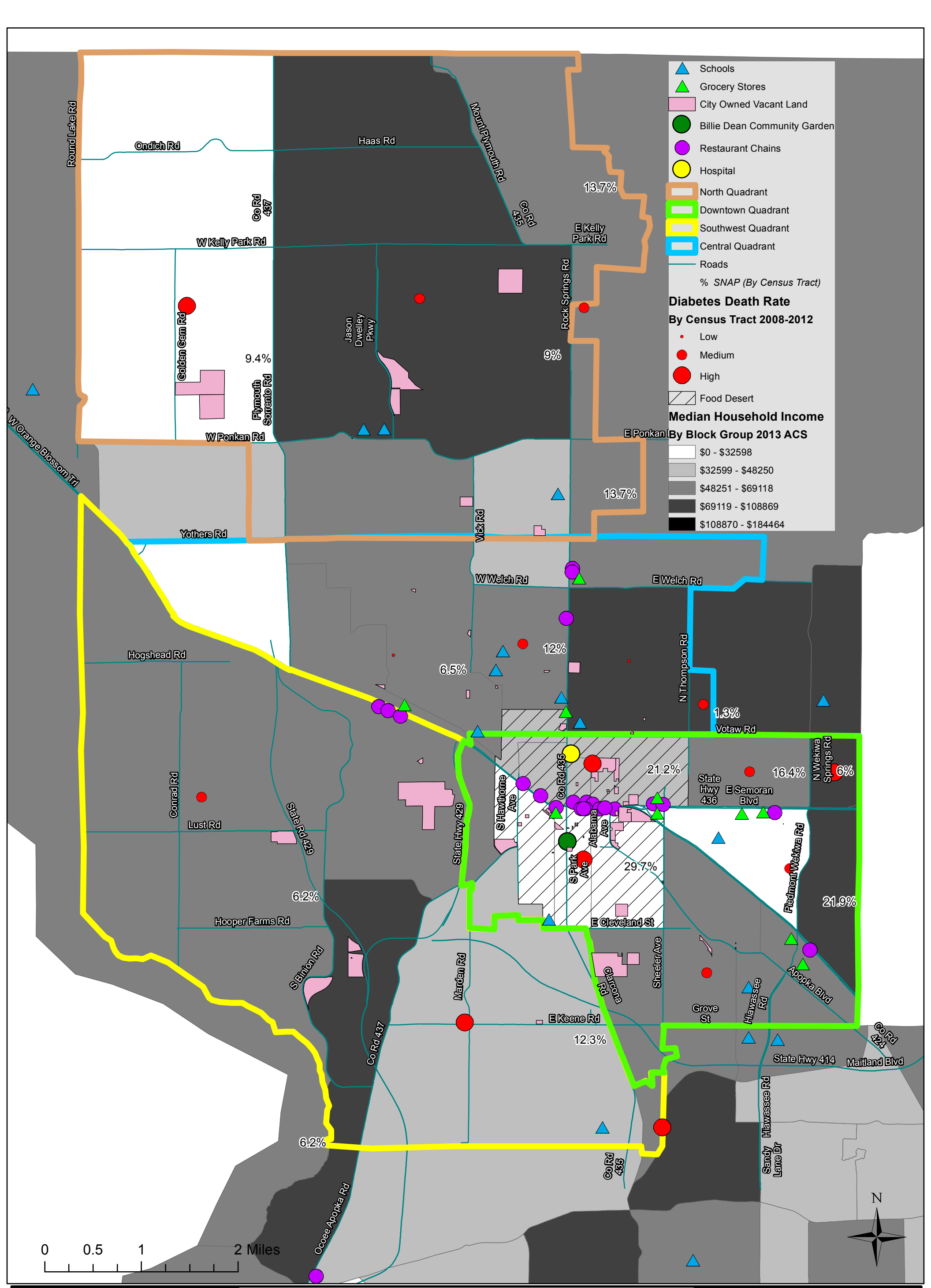
6500 North Andrews Avenue
 Fort Lauderdale, FL 33309 Tel: (954) 776-1616

City of Apopka Zoning Map (Not Official)

Note: (Annex) denotes areas annexed from Orange County but haven't been rezoned to City of Apopka categories.

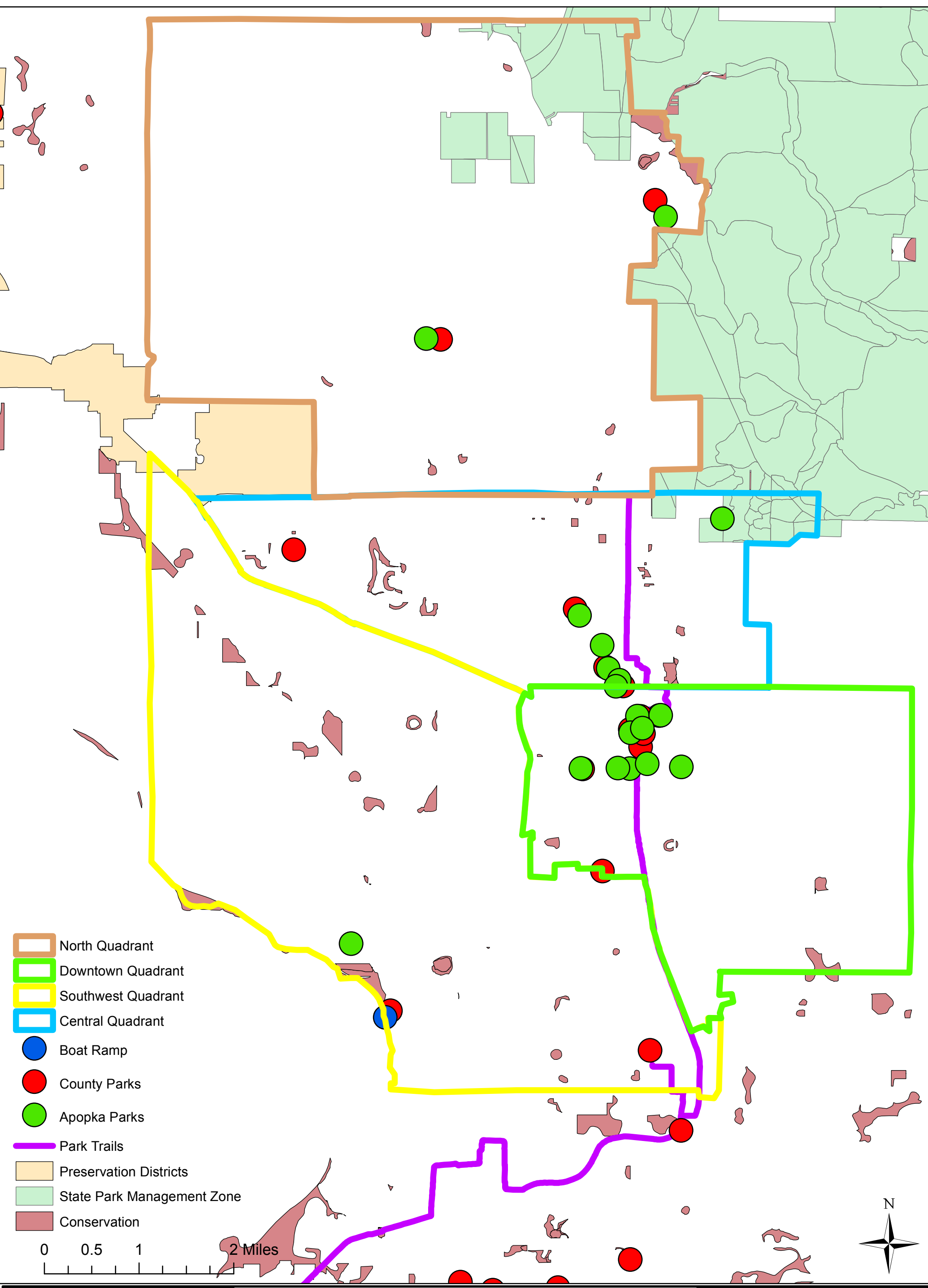
APOPKA CRA





Food And Health Correlation





- North Quadrant
- Downtown Quadrant
- Southwest Quadrant
- Central Quadrant
- Boat Ramp
- County Parks
- Apopka Parks
- Park Trails
- Preservation Districts
- State Park Management Zone
- Conservation

0 0.5 1 2 Miles
























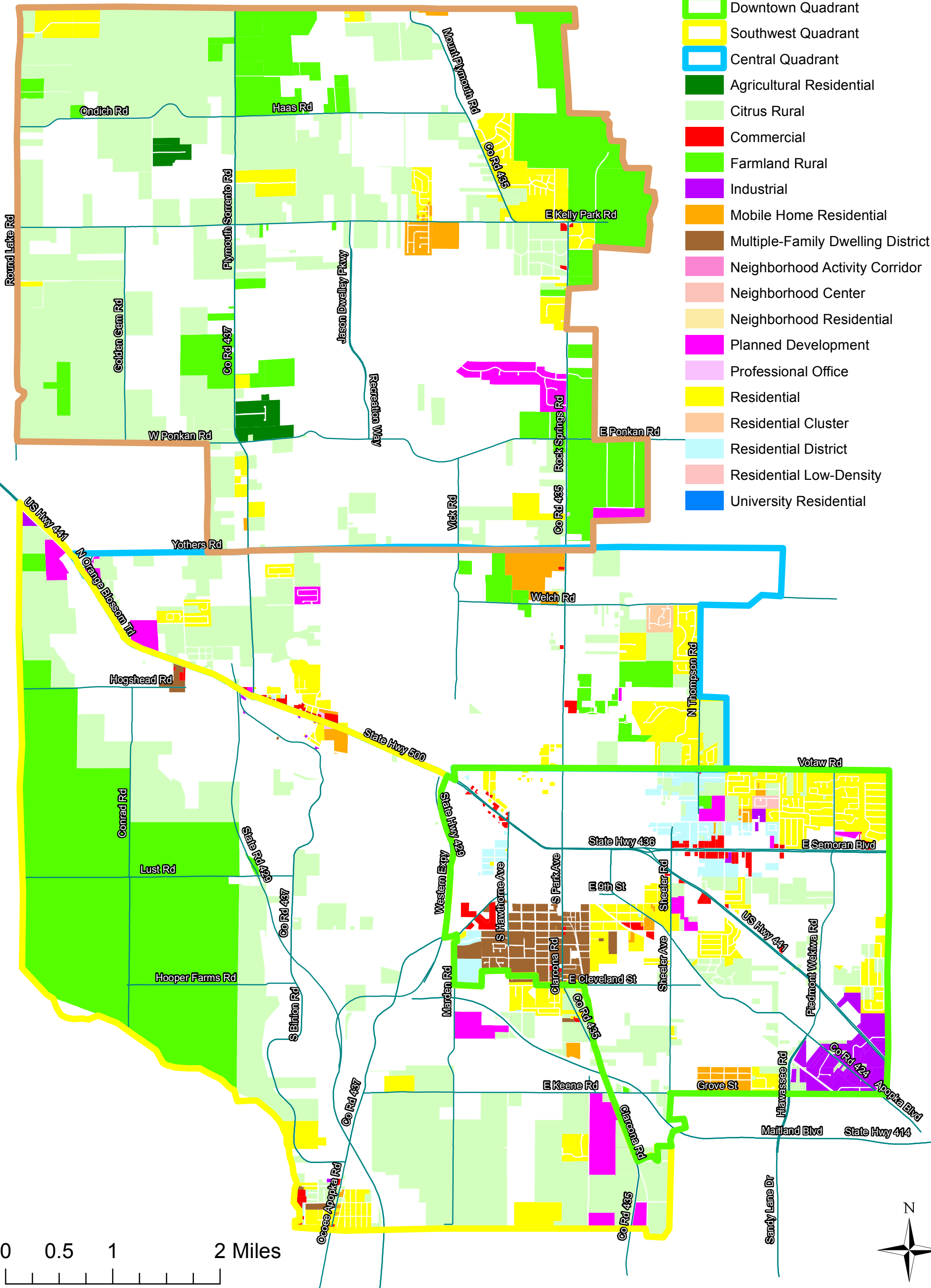
Source:
 East Central Florida Regional Planning Council (ECFRP)
 Orange County, Florida
 City of Apopka, Florida

Parks/Conservation/Preservation

 **KEITH and SCHNARS, P.A.**
 ENGINEERS, PLANNERS, SURVEYORS
 6500 North Andrews Avenue
 Fort Lauderdale, FL 33309 Tel: (954) 776-1616



-  North Quadrant
-  Downtown Quadrant
-  Southwest Quadrant
-  Central Quadrant
-  Agricultural Residential
-  Citrus Rural
-  Commercial
-  Farmland Rural
-  Industrial
-  Mobile Home Residential
-  Multiple-Family Dwelling District
-  Neighborhood Activity Corridor
-  Neighborhood Center
-  Neighborhood Residential
-  Planned Development
-  Professional Office
-  Residential
-  Residential Cluster
-  Residential District
-  Residential Low-Density
-  University Residential

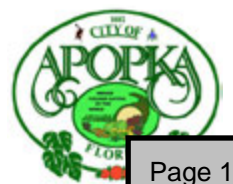


Source:
 Census.gov (Tiger/Line Shapefiles & Files)
 Orange County, Florida
 City of Apopka, Florida
 Quadrant Boundaries added by Keith and Schnars

 **KEITH and SCHNARS, P.A.**
 ENGINEERS, PLANNERS, SURVEYORS
 6500 North Andrews Avenue
 Fort Lauderdale, FL 33309 Tel: (954) 776-1616

Orange County Zoning Map (Not Official)

Note: Zoning categories may include recently annexed parcels into the City of Apopka.



News Articles



Process: Community meetings are set to be held in September

Continued from page 1A

Thursday, September 17, from 6-9 p.m. at Apopka High School, 555 W. Martin Street.

Community meeting number 3 will be held on Tuesday, September 22, from 6-9 p.m. and will be held at the Mid-Florida Research and Education Center (IFAS), 2725 Binion Road.

The final forum is scheduled for Saturday, September 26, from 1-4 p.m. at Wolf Lake Middle School, 1725 W. Ponkan Road.

In addition, a forum for business and community leaders is slated for Tuesday, September 29, at the Apopka Community Center/VFW.

The mobile infor-

mation unit will arrive at Alonzo Williams Park, 515 S. Hawthorne Avenue on Saturday, September 5; at Northwest Recreation Complex, 3710 Jason Dwelley Parkway on Saturday, September 12; at a location to be determined on Saturday, September 19. At all three sites, the mobile unit will be available from 10 a.m. to 2 p.m.

In addition to the community forums and the mobile information unit, residents can fill out a survey on the website, www.VisioningApopka.net. There will also be paper surveys available at City Hall, the mobile unit, and other yet-to-be-named sites around Apopka.

A member of the Keith and Schnars team will also meet with neighborhood or-

ganizations, churches, business groups, civic organizations, and others throughout the visioning process.

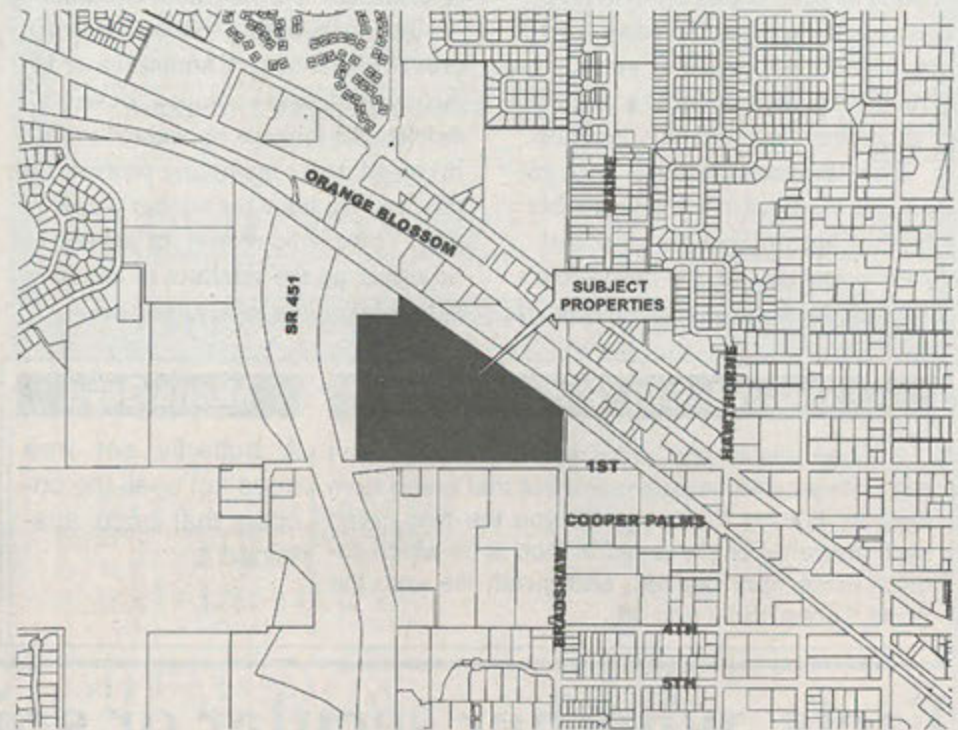
A report will be presented to the City Council in early 2016 by Keith and Schnars.

It will also include details on how to go about implementing the ideas culled from residents.

For more information on the visioning process, visit the website at www.VisioningApopka.net or email project director Debbie Love at dlove@ksfla.com or deputy project director Bob Cambric at bcambric@ksfla.com. Cambric is an Apopka native and Apopka High School graduate.

The city will pay Keith and Schnars \$135,000 for the visioning process.

Parcel I.D.: 09-21-28-0000-00-011 & 08-21-28-0000-00-029
Contains: 35.59 +/- Acres



Notice is given that the **City of Apopka Planning Commission** will hold a public hearing to consider the change of zoning request at its regularly scheduled meeting in the City Council Chambers of the Apopka City Hall on **Tuesday, August 11, 2015, beginning at 5:01 p.m.**, or as soon thereafter as possible.

FURTHER NOTICE is given that a series of public hearings on the proposed amendments will be held by the **City of Apopka City Council** at its regularly scheduled meetings in the City Council Chambers of the Apopka City Hall on **Wednesday, August 19, 2015, beginning at 7:00 p.m.**, or as soon thereafter as possible AND on **Wednesday, September 2, 2015, beginning at 1:30 p.m.**, or as soon thereafter as possible.

All interested parties may appear and be heard with respect to these hearings. Please be advised that, under State law, if you decide to appeal a decision made with respect to this matter, you will need a record of the proceedings and may need to ensure that a verbatim record is made, which record includes the testimony and evidence upon which the appeal is to be based. In accordance with the Americans with Disabilities Act (ADA), persons with disabilities needing assistance to participate in any of these proceedings should contact the City Clerk's Office at 120 East Main Street, Apopka FL 32703, Telephone: 407-703-1704, no less than 48 hours prior to the proceeding.

Apopka City Council
Apopka Planning Commission
Community Development Department

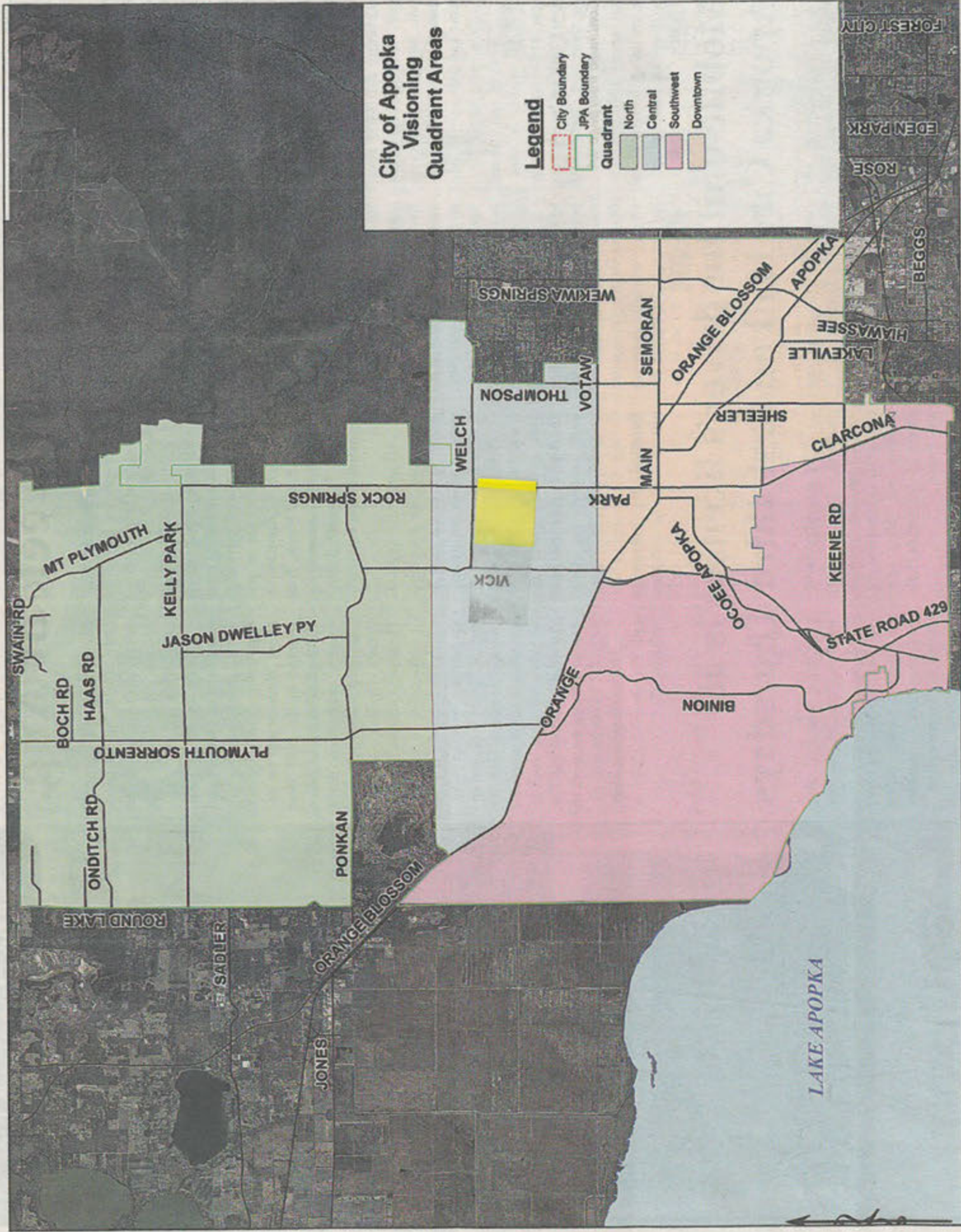
July 24, 2015

Publish: The Apopka Chief

153623

A map showing the various areas of the community that will used for the visioning process is on page 8A.

Map showing areas used by city for its visioning process



Lifestyle

A couple has put on many Apopka High reunions, but it's time to retire. See page 1B.



God Bless America

Sports

Coach Rick Darlington will lead the Blue Darters into fall football practice. See page 1C.



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Covering the community in the 21st century

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Mayor Joe Kilsheimer talks during the press conference officially kicking off the visioning process.

City launches visioning process

By Teresa Sargeant
Apopka Chief Staff

The city officially launched its new community visioning process at City Hall on Friday, July 24. Visioning Apopka is an all-encompassed effort designed to engage the community mapping out the city's future through public input.

Through interactive community forums, localized neighborhood meetings, a website and printed surveys, residents will get to discuss assorted city-wide matters such as the city's economic development, recreation, public service, community aesthetics, and transportation and infrastructure in a process that will last

seven months.

At the July 24 Visioning Apopka press conference outside City Hall, Mayor Joe Kilsheimer spoke about the process's purpose.

"Nothing great begins without intention," Kilsheimer said. "So what we're trying to do with our visioning process is we're trying to start with intention to create a positive, forward-looking vision for the city of Apopka."

Keith and Schnars, a consulting firm headquartered in Fort Lauderdale, is guiding the visioning process. A visioning steering committee was also formed to direct the process.

Five large community forums will allow residents and businesses

to participate. Four of those meetings will be held in different quadrants of Apopka – north, central, southwest, and downtown – to provide discussions among diverse segments of the population of 45,000.

The process will also include three more localized meetings involving a mobile information station. Keith and Schnars will transport the mobile information station to neighborhoods, where the firm will present information and materials and answer public questions. Firm consultants will also attend various meetings among neighborhood associations, churches and civic organi-

City: Several people spoke at press conference

Continued from page 1A

explain the visioning process.

"At the end of this process, we're going to forge a collective vision of how the residents of Apopka would like to see the community grow," Kilsheimer said.

At the press conference, Kilsheimer introduced city commissioners Diane Velazquez and Billie Dean, and the visioning steering committee as a group. One committee member, citizen Suzanne Kidd, gave a preview of Visioning Apopka.

Velazquez said she hopes all the Apopka residents participate in Visioning Apopka. The process would help the city grow alongside such developments as the soon-to-be relocated Florida Hospital and the Wekiva Parkway extension, which "will definitely bring in more residents and more accessibil-

ity to Apopka."

"Part of this visioning is to make us a destination," Velazquez said. "We also have the eco-tourism that's going on, so I'm really excited about making Apopka a beautiful destination for not just the residents, but for everyone that's living outside of Apopka."

Dean said that he represents not only one part of the city, but all of Apopka, and that as a minority and an African-American, "the south side of the city had been truly neglected."

"I came to this city in 1963, so I know Apopka as it was years ago and where it is today," Dean said. "We've come a long way, but we have a long way to go, and getting the proper - when I say proper - the things that we have on one side of the city that we do not have on the other side."

Dean commended Kilsheimer for striving to "make everything equal in

this city" and "has not excluded any particular segment of this city."

When Kidd gave a preview of Visioning Apopka, she discussed the website www.VisioningApopka.net, and how residents can help make the process a success.

The website has information about visioning, surveys, news releases, a calendar of events, updates of the visioning progress and a map depicting the city's four quadrants and meeting venues.

Printed surveys will be available at City Hall and other sites. According to Kidd, survey questions must be handed in by September 19.

Information from the surveys will be incorporated into a plan for Apopka's future growth. The City Council will consider that

plan later this year.

Residing in Apopka for 15 years now, Kidd said that for her and her family, "every year has been a good year, but right now, it's the most exciting time to be living in Apopka because we stand on the edge of spectacular growth and change for our city.

"The next five to 10 years are going to transform Apopka, but what kind of a transformation that would look like needs to reflect what we Apopkans want it to look like," she said. "It needs to be the people's vision. Only Apopkans can answer how we will grow or where we will grow. Only Apopkans can decide what do we need to add or subtract or change to better the experience of living, working, playing or visiting here. And that's where you, the citizens, come in."

PUBLIC MEETING NOTICE

The City of Apopka will hold a public meeting on Thursday, August 6, 2015 at 6:00 p.m. or shortly thereafter. The sole purpose of this meeting will be to discuss the City applying for a grant under the Florida Recreation Development Assistance Program (FRDAP) during the 2016-2017 funding cycle. The applications are due August 14, 2015. The grant application includes improvements to "Alonzo Williams Park".

The City of Apopka will hold the meeting at Alonzo Williams Park, 515 South Hawthorne Avenue, Apopka, FL 32703. The public is invited to attend. Handicapped persons wishing to attend, who will need special accommodations, should contact Linda F. Goff, City Clerk, City of Apopka, at (407) 703-1704.

Publish: The Apopka Chief, July 31, 2015

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PUBLIC MEETING NOTICE

The City of Apopka will hold a public meeting on Monday, August 3, 2015 at 6:00 p.m. or shortly thereafter. The sole purpose of this meeting will be to discuss the City applying for a grant under the Florida Recreation Development Assistance Program (FRDAP) during the 2016-2017 funding cycle. The applications are due August 14, 2015. The grant application includes improvements to "Kit Land Nelson Park".

The City of Apopka will hold the meeting at the Fran Carlton Center, 11 North Forest Avenue, Apopka, FL 32703. The public is invited to attend. Handicapped persons wishing to attend, who will need special accommodations, should contact Linda F. Goff, City Clerk, (407) 703-1704.

Visioning process schedule

Five large community forums have been scheduled, including four that will be held in different quadrants of Apopka.

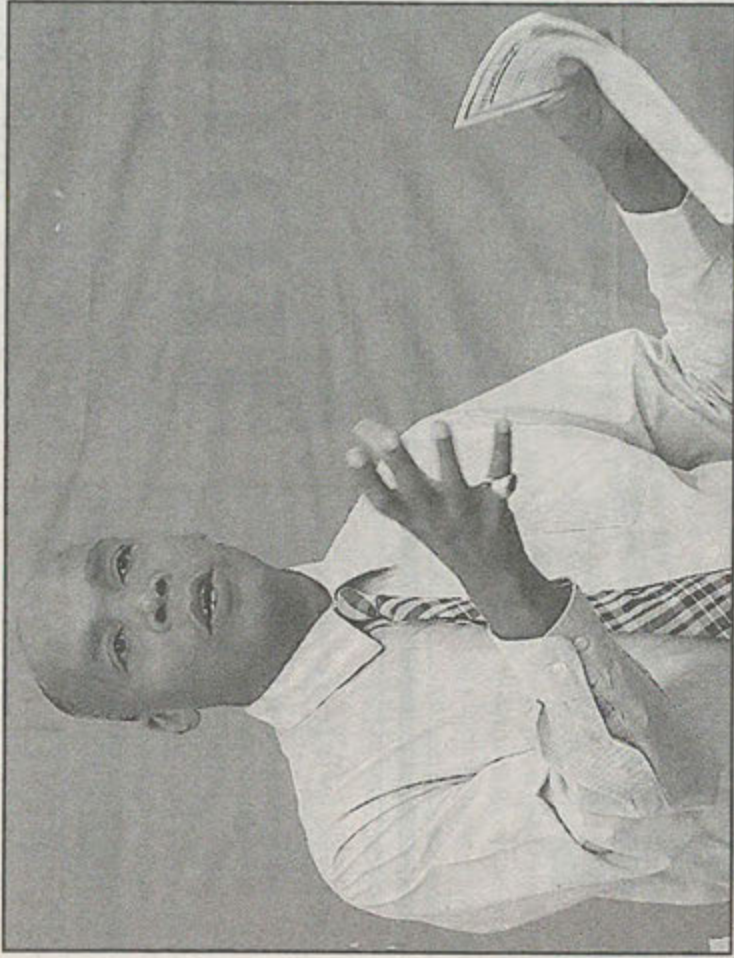
The schedule is:

- * Sept. 15, 6-9 p.m.: Community Forum at Apopka Community Center/VFW, 519 S. Central Avenue
- * Sept. 17, 6-9 p.m.: Community Forum at Apopka High School, 555 W. Martin Street
- * Sept. 22, 6-9 p.m.: Community Forum at University of Florida, IFAS/Mid-Florida REC, 2725 Binion Rd.
- * Sept. 26, 1-4 p.m.: Community Forum at Wolf Lake Middle School, 1725 W. Ponkan Road
- * Sept. 29, 6-9 p.m.: Business Forum at Apopka Community Center/VFW, 519 S. Central Avenue

Keith and Schnars, the Visioning Apopka consultant, will visit neighborhoods using a mobile information station to present information and materials, and to answer public questions.

The mobile information station schedule is:

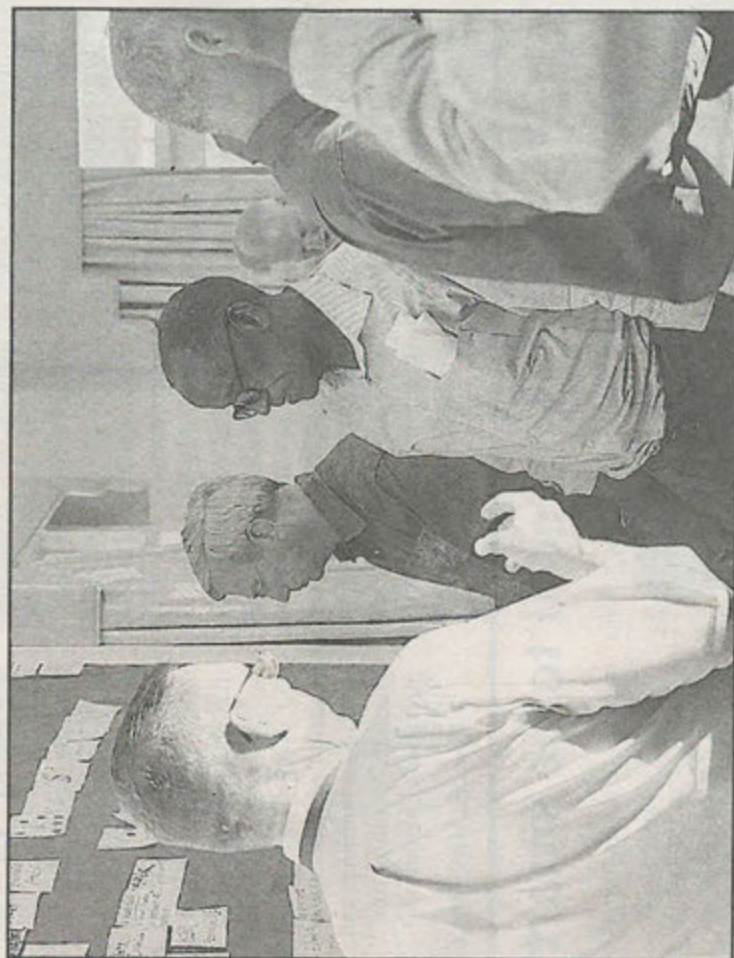
- * Sept. 5, 10 a.m.-2 p.m.: Mobile Information Station at Alonzo Williams Park, 515 S. Hawthorne Avenue
- * Sept. 12, 10 a.m.-2 p.m.: Mobile Information Station at Northwest Recreation Complex, 3400 W. Wekiva Parkway
- * Sept. 19, 10 a.m.-2 p.m.: Mobile Information Station at Walmart, 1700 S. Orange Blossom Trail (U.S. 441)



Bob Cambric, deputy director for the Apopka visioning process, explains the process to members of the steering committee on July 13.



Complete with a faux name tag of Fred, James Anaston-Karas works as the facilitator for the steering committee meeting.



Members of the visioning steering committee work at the board to determine their priorities for the city.

Not to be combined with any other offer or promotion. Only one gift card per primary member. Gift card may not be used to pay for membership fee, travel purchases or services. A Sam's Plus Membership and Sam's Savings Membership include one primary card and one spouse for other household member 18 or older) card. Membership cards are non-transferable and are valid at all Sam's Club® locations worldwide. Walmart® and Sam's Club associates are not eligible for this offer. Ask an associate for details. This offer is only good for new memberships purchased at your new Apopka club's Membership Center located at 494 S. Hunt Club Blvd., Suites 14 - 16, Apopka, FL 32703. Offer good through August 19, 2015.

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First steps of visioning start at City Hall

By John Peery
Apopka Chief Staff

The city's seven-month visioning process officially kicks off today, Friday, July 24, with a 9 a.m. press conference on the front steps at City Hall.

At the event, city officials will lay out the schedule for several meetings in September throughout the community as they seek the opinions of citizens about the future of Apopka. In addition, the VisioningApopka.net website will go live soon.

In a press release, the city described the visioning process as the creation of a plan for the future. The process is increasingly popular among all types of government to determine what the public and determine what is needed to achieve those goals, the press release stated. The visioning process is direct input from citizens, business owners, property owners, and others.



The visioning steering committee met last week at Highland Manor to discuss the matter. Shown are, (l-r), businessman Pat McGuffin; Jay Davoli, city community development director; Suzanne Kidd, citizen; and David Moon, city planner.

Keith and Schnars, a consulting firm based in Fort Lauderdale, is handling the visioning process for Apopka.

Four community meetings will be held at various sites throughout the city. In addition, a mobile information unit, inside a refurbished recreation vehicle, will set up shop on three Sep-

tember Saturdays in different areas of Apopka.

The first community forum will be held Tuesday, September 15, from 6-9 p.m. at the Apopka Community Center/VFW, 519 S. Central Avenue. The second meeting will take place on

See PROCESS Page 3A

Apopka seeking grant from feds

By Teresa Sargeant
Apopka Chief Staff

The City Council has voted unanimously to authorize the selection of a neighborhood revitalization project under the Small Cities Community Development Block Grant (CDBG) program, thus allowing the city staff to begin developing the application for a federal grant of up to \$750,000. The council also approved \$50,000 in matching funds.

The July 15 City Council meeting was the first of two public hearings on the CDBG program application. The CDBG money, if received from the federal government, would go toward improving Alonzo Wil-

liams Park, located at the intersection of South Hawthorne Avenue and M.A. Board Street, and the park's surrounding area, marked off by the southern border of 10th Street, the northern border of Fourth Street, the eastern border of Park Avenue and the western border of Hawthorne Avenue.

The Citizens Advisory Task Force Committee, in charge of recommending revitalization projects to the City Council, suggested that the CDBG revitalization project should be Alonzo Williams Park and its surrounding district. Park improvement suggestions include the resurfacing of basketball courts, installation of pa-

See GRANT Page 9A

Visioning process heads into community this week

By Teresa Sargeant
Apopka Chief Staff

As residents continue to participate in the Visioning Apopka process, the city heads into a month packed with forums and meetings, designed to collect public feedback so the city may determine from there its future, goals and ways to achieve them.

Visioning Apopka's first mobile information station (MIS) meeting is Saturday, September 5, from 10 a.m. to 2 p.m. at Alonzo Williams Park, 515 S. Hawthorne Ave. This is the first of three localized meetings involving a mobile information station. Keith and Schnars, a Fort-Lauderdale-based consulting firm guiding the visioning process, will transport the MIS to neighborhoods to present information and to answer questions. The firm will also explain the visioning process at various meetings among neighborhood associations, churches and civic organization.

Visioning Apopka gives residents, businesses and organizations opportunities to give input through many channels, including interactive community forums, localized neighborhood meetings, a website and printed surveys. Matters include economic devel-



Kilsheimer

opment, recreation, public service, community aesthetics, and transportation and infrastructure.

Bob Cambric, Visioning Apopka's deputy project manager, explained what citizens could expect at an MIS visit.

"The mobile information station, or MIS, is a rolling office that will provide residents information about the process - how and where to get involved," Cambric said. "It also will allow residents to review the existing conditions and information about the visioning study area, share their ideas and talk about their concerns, and take the community survey."

The public has been receptive of Visioning Apopka since it officially launched late last July, according to Mayor Joe Kilsheimer.

"I've seen an enthusiastic response, especially in the social media forums that focus on Apopka," Kilsheimer said. "There are hundreds and hundreds of Apopka resi-

See VISION Page 5A

Vision: Meetings are set during September

Continued from page 1A

dents who have ideas about how they'd like to see Apopka grow, and they are looking for outlets in which they can express their ideas."

Keith and Schnars will submit a report to the City Council early in 2016.

The Visioning Apopka survey asks residents how they would like to see Apopka improve. The survey is available online at www.visioningapopka.net and in print format at City Hall and other sites. Late last month, the city dispatched more than 9,000 invitations to area residents to take the survey online.

"We're hopeful we'll see large turnouts at all of our visioning events," Kilsheimer said. "We've worked hard to get the word out and to explain what visioning is and what the outcome of vision-

ing will be. As Apopkans, this is our chance to have as many voices be heard as possible to help guide the growth and direction of our city."

The Visioning Apopka meetings

In addition to the three MIS meetings, Visioning Apopka will also have five large community forums. Four of those forums are community meetings, and will take place in the city's different quadrants - north, central, southwest and downtown - so segments of the city's population may have dialogue about the city's future.

The fifth one is a business forum scheduled for September 29.

The first community forum will be held September 15 from 6-9 p.m. at Apopka Community Center/VFW, 519 S. Central Ave.

"The community forums

are the opportunity to be fully engaged and collaborate with neighbors to create the vision and develop strategies to implement their vision for Apopka's future," Cambric said. "The format of the forums will be the same in each quadrant, and the four forums are strategically located for residents' convenience."

Business owners may give input about growing the city's economic state at the business forum.

"The business forum is designed for entrepreneurs and business owners to provide their input about issues and concerns affecting new and existing businesses, their ability to create and retain jobs, and strategies to enhance the economic environment," Cambric said.

To learn more about Visioning Apopka and to take the survey, visit www.visioningapopka.net.

Looking at Apopka's future



Francina Boykin, (l), longtime Apopka resident, talks with Bob Cambric, deputy project manager for Visioning Apopka, on Saturday, September 5. The Mobile Information Station was at Alonzo Williams Park that day so citizens could give their opinions on the future of Apopka. The mobile unit will be at other sites later this month and five community forums will be held during September at various sites. Visit <http://bit.ly/1NkoBIP> for details about where and when the mobile unit and community forums will be held.

Visioning Apopka Hosts First Community Forum Today

Posted On: September 15, 2015, 8:36 am

The City of Apopka on Tuesday will host the first of five large forums that encourage residents to help shape the future of their community.

The Visioning Apopka meeting from 6 to 9 p.m. at the Apopka Community Center, 519 S. Central Ave., will invite residents to share ideas for public improvements, facilities and services they hope to have in Apopka within the next 10 years. Participants will help to define how they view their community today, and what their ideal vision is for Apopka in the future.

The forum is targeted to residents in the downtown and east quadrant of Apopka (see map). Three other resident forums scheduled this month will have the same format and present the same discussion to other parts of Apopka. Another forum is set for businesses and community leaders. For a schedule of meetings and locations, visit www.visioningapopka.net.

Each forum will be led by trained facilitators headed up by visioning consultants Keith and Schnars PA – an engineering and planning group that works on projects throughout the state including highway improvements, environmental studies and master planning.

The group will present demographic information about Apopka. Discussions will ask meeting participants to determine their goals for Apopka's future and the challenges they feel the city must overcome to reach those goals.

The idea is to help develop a consensus among residents to direct future improvements for the community.

Citizens also are encouraged to visit the Visioning Apopka website and submit surveys. Apopka also recently mailed more than 9,000 invitations to various residents in the area to take the survey.

Keith and Schnars will utilize all the information to create a visioning plan for Apopka. The City Council will have meetings later this year to review the program and survey findings.

Establishing community vision is important to help better define Apopka among all areas of Central Florida. The city can work to develop its image – a productive reputation that reflects positively on the community and attracts businesses and residents. Apopka can identify needed public improvements, lay out community projects and complement the city's master development plan for future construction.

Category: [Apopka Florida](#), [Community Event Alerts](#), [News](#) | [Comment \(RSS\)](#) | [Trackback](#)

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Visioning forums begin

By Teresa Sargeant
Apopka Chief Staff

The city hosted its first of five Visioning Apopka forums on Tuesday, September 15, at the Apopka Community Center/VFW in a continued effort to collect input from the public on envisioning the city's future and ways of accomplishing that. Not counting dignitaries and visionary consultants, about 50 residents attended.

Residents were invited to share ideas for public improvements, facilities and services they hope to have in Apopka within the next 10 years. Participants will help to define how they view their community today, and what their ideal vision is for Apopka in the future.

The forum – as with all the Visioning Apopka meet-



Facilitator James Anaston-Karas holds a microphone for a man to speak.

ings – will be led by trained facilitators headed up by visioning consultants Keith and Schnars from Fort Lauderdale.

See FORUMS Page 10A

ns of 9/11

This week

Forums: Two more community forums planned

Continued from page 1A

dale. Each community forum is meant to target residents living in a particular quadrant. The September 15 forum was targeting the downtown area. Therefore, the consultants were interested in learning about the vision residents have for that quadrant.

The second community forum was held past press time on Thursday, September 17, at Apopka High School cafeteria. The third community forum is scheduled for Tuesday, September 22, from 6-9 p.m. at University of Florida, IFAS/Mid-Florida REC, 2725 Binion Road. The fourth community forum will be held on Saturday, September 26, from 1-4 p.m. at Wolf Lake Middle School, 1725 W. Ponkan Road.

A business forum is slated for Tuesday, September 29, from 6-9 p.m. at the Apopka Community Center/VFW building, 519 S. Central Avenue.

In addition to interactive forums, the city has been encouraging residents to fill out and submit surveys. The survey asks questions about what the takers would like to see improved in the city. Surveys are available at the Visioning Apopka website, www.visioningapopka.net, as well as in printed form.

"What are your hopes and dreams? What would you like to see the city become over the next 10 to 15 years? I've been talking for months and months about what I'd like to see. That's one man's opinion, but tonight, it's your opinion," Mayor Joe Kilsheimer said to residents at the forum.

Kilsheimer introduced City Council members and their spouses, as well as vision steering committee members and Keith & Schnars PA consultants. Porkie's BBQ provided food and refreshments.

Debbie Love, Keith & Schnars' director of planning and outreach, introduced her colleagues involved with Visioning Apopka and discussed the structure of the community forum that includes exercises to help residents openly share ideas.

The room was set up with tables and a map taped to it. Each table had a table captain, who helped the group stay on task in accomplishing each exercise goal, as well as a table reporter, who wrote down the ideas.

"First, we're going to talk about where we are now, because in order to know where you're going in the future, you have to know where you are," Love said. "If you don't do anything, if you have no vision, what is the trend going to continue to be?"

Love shared statistics at the forum about the downtown's employment trends and demographics over the past 43 years.

Some of the down-



Taking part in the visioning forum are, (l-r), citizen Francina Boykin; Kenneth Wenning, Keith and Schnars planner; and Rogers Beckett, city planner.

town quadrant statistics shared were that the average age range is between 30 and 49 years old, there are more females than males living in that area, and the median household income is \$51,537. Downtown has a high rate of employment of those over 16 years old.

James Anaston-Karas, Keith & Schnars vice president of community solutions, spoke in-depth about the visioning survey and the latest results of it.

"I want to let you know how excited and privileged I am to be here today as a professional city planner to help you do some heavy lifting," Anaston-Karas said. "This visioning thing is difficult. It's dealing with a lot of complex problems, a lot of strong emotions, a lot of strong opinions and great ideas. We hope that all of those will surface tonight; we'll do that in a very civil manner."

Anaston-Karas said he wanted "to emphasize that these (survey results) are very preliminary" and all the statistics have not been done yet.

He then reviewed the preliminary visioning survey results, presenting several questions and their top three responses. Questions he reviewed and their answers include "What are the top three priorities?" with shopping and restaurants being number one, downtown being number two, and appearance, number three. Another question was "What brings you the greatest happiness?" with dining out being number one, followed by shopping as number two and festivals, number three.

The community also engaged in group exercises to help jog visioning ideas. Exercises included coming up with some of the top opportunities and challenges, as well as the things that the community is doing well and therefore wouldn't change; the general topics and themes that must be addressed in downtown area; and writing a vision statement in various categories such as transportation and safety.

In early 2016, Keith and Schnars will present a report on the visioning process.

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Fourth visioning forum



About 200 people attended the fourth Visioning Apopka community forum that was held Saturday, September 26 at Wolf Lake Middle School, targeting the north quadrant. The forum was an interactive workshop to prioritize needed city improvements for the next 10 years. See more pictures on page 8A.

The Apopka Chief, October 2, 2015, Page 8A

About 200 were at Sept. 26 visioning community forum



The September 26 Visioning Apopka community forum was meant to target the north quadrant of the visioning process's area study. Everyone was invited to voice opinions, take a survey and ask questions about the city's future in terms of recreation, infrastructure and more. Free food was provided by the Backroom Steakhouse and Taverna Italiano.



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Business owners have their say at 5th and last forum

By Teresa Sargeant
Apopka Chief Staff

Business owners and organization representatives attended Visioning Apopka's business forum on Tuesday, September 29, at the Apopka Community Center/VFW Building, to learn about the city's economic trends in the last few decades and address what may be done to improve the area's economic development and other community factors.

Visioning is a process by which a community comes together to evaluate and answer four key points: "Where are we now?" "Where are we going?" "Where do we want to be?" and "How do we get there?" The process involves direct and multiple input from citizens, business and property owners, and representatives of community-based and faith-based organizations. This input will identify the vision for the future of Apopka, which is implemented through goals and action steps.

Trained facilitators headed up by visioning consultants Keith and Schnars PA,

headquartered in Fort Lauderdale, led all forums. Each community forum targeted residents living in a particular quadrant: North, Central, Southwest and Downtown.

In addition to interactive forums, the city has been encouraging residents to fill out and submit surveys. The survey asks questions about what the takers would like to see improved in the city. Surveys are available at the Visioning Apopka website, www.visioningapopka.net, as well as in printed form.

Not only were business owners given the opportunity to answer the Visioning Apopka survey, but some also answered the survey that the Apopka Area Chamber of Commerce administered.

Keith and Schnars asked the community as a whole during community forums what they wanted to see happen in the city. Many wanted to see economic development and economic strategies, said Debbie Love, project manager from Keith and Schnars.

See VISIONING Page 7A



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The Apopka Chief, October 2, 2015, Page 7A

Visioning: Economic trends addressed

Continued from page 1A

"You're here to talk with us some about what you think the economic strategies should be," Love said.

Economic trends throughout the Apopka area, such as the number of jobs in retail, industrial and office fields over the decades, were addressed. The impact of Apopka's economic state, like how Apopka is transitioning from rural to a more urbanized area over the year. Years ago, Apopka was not part of the Orlando economy, but more with the Leesburg area in agriculture. As

the metro area expanded, two events happened: the agriculture industry died down, and Apopka had to connect to the metro area via roadways.

As with community forums, business owners and organization representatives did exercises to brainstorm visioning ideas. They were thinking of opportunities and challenges the city faces, writing mission statements for various issues like urban development and job growth, figuring out strategies for bringing goals to fruition and voting on them at the end of the forum.

Bryan Nelson, county commissioner as well

as city resident, was at the forum in the capacity of a business owner, he said, since he is president and owner of Nelson's Insurance Services. He acknowledged that the forums, and the Visioning Apopka process in general, are used as "a way to get your voice heard in how you want the city to proceed."

For example, expectations about U.S. Route 441, also known as Main Street in Apopka, being cleaned up and rerouted is outside what the city can do, Nelson said.

"A lot of ideas were brought up, some of which were outside the scope that city officials can't handle,"

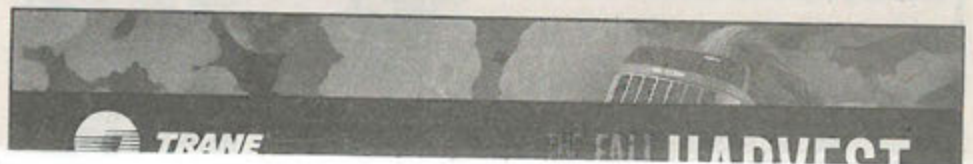
he said. "A lot of good people had great ideas, but their ideas were at the county, state or federal level. Although there were good people with good ideas, the city of Apopka couldn't implement those."

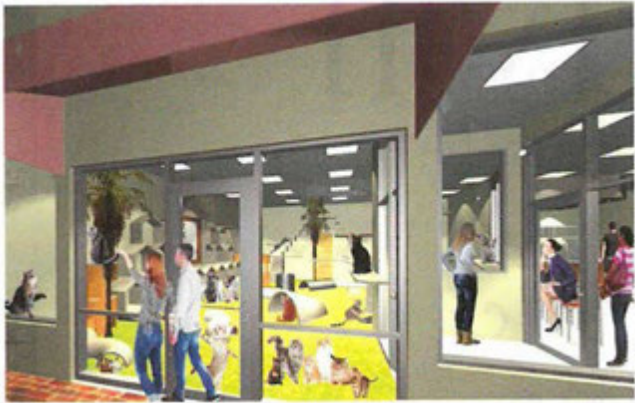
For now, it's wait-and-see in terms of the results of the process.

"We'll see what they come up with and at that point, we can determine how effective the process was for the city of Apopka and its residents," Nelson said.

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Profile



Orlando Cat Cafe

Sandy Cagan, vice president of Cagan Management Group, couldn't stop thinking about a TV news report she saw about a "cat cafe" in New York. Customers sip lattes while sitting among, and playing with, adoptable cats. When a gym moved out of her company's flagship Cagan Crossings mixed-use development in Clermont, she decided to build her own cat cafe. Working with the South Lake Animal League, a no-kill animal shelter, she designed plans for a 1,400-sq.-ft. cafe connected — via double-doors — to a 750-sq.-ft. cat "play area" where, Cagan says, people will be able to "play with the cats, cuddle with the cats, read a book or just hang out and enjoy the cats." The cafe will likely have between 12 and 15 kittens and cats available for adoption at any one time, overseen by volunteers from the animal shelter. Cagan says she hopes to have the cafe open by the spring.



▲ Sandy Cagan is vice president of Cagan Management Group.

Players

▶ SeaWorld Entertainment named **Matt Rearden** senior business development officer, a new position. Rearden had been the marine park operator's vice president of business affairs.

▶ Rollins College Provost **Carol Bresnahan** left as part of a leadership transition that included hiring **Grant Cornwell** as president.



▲ Matt Rearden

Business Briefs

APOPKA - Orlando developer **MMI Development** will front \$6.2 million to pay half the cost of an interchange off the State Road 429 toll road to serve a 272-unit apartment complex it plans to build. The city will repay the developer over 10 years.

DAYTONA BEACH - A Volusia County judge blocked a proposed referendum that would have made it more difficult for the county to further reduce **driving on the beach**.

LAKE BUENA VISTA - **Disney** will break ground next year on a 14-acre complex based on the *Star Wars* film franchise. An opening date has not been set, though construction is likely to take several years. Disney also announced that this holiday season will be the final one for its 20-year-old Osborne Family Spectacle of Dancing Lights. Disney plans to demolish the area inside its Disney Hollywood Studios theme park to make way for the *Star Wars* land and other attractions.

ORLANDO - The **University of Central Florida** revised its plans for a **downtown campus** to begin with a single \$60-million building that would serve an estimated 7,500 students upon opening. The university will ask the state to pay a third of the cost. Gov. Rick Scott vetoed money for the campus last year. ▶ **CNL Financial Group** will spin off its **CNL Commercial Real Estate** arm into a separate company lead by the real estate firm's existing management and HQ Capital Real Estate. ▶ **J.A. "Jim" Hinson**, former president, CEO and chairman of the Dr. Phillips Charities, died Sept.

21. As head of Dr. Phillips, Hinson oversaw more than \$150 million in grants to area charities and was also active with organizations such as the Orlando Health Foundation, the YMCA, United Arts of Central Florida and Florida Citrus Sports.

ORANGE COUNTY - Republican state Rep. Bob Cortes of Altamonte Springs filed legislation aimed at privatizing the **Central Florida Regional Transportation Agency**, which operates the Lynx bus system.

OSCEOLA COUNTY - Commissioners approved a long-range sector plan to guide development of **133,000 acres of ranchland** owned by the Mormon Church.

▶ Commissioners rejected an ordinance that would have extended a **living wage** to county contractors. ▶ **Harris Corp.** signed on as a partner in an advanced manufacturing research center being built in the county. ▶ Construction is expected to start in November on an extension of the **SunRail** commuter-train system from southern Orange County to Kissimmee.

PALM BAY - Publicly traded **Oakridge Global Energy Solutions**, which makes batteries and other energy storage products, will invest \$270 million and add 1,000 jobs after negotiating an incentive deal with the state.

SEMINOLE COUNTY - Ignoring objections from Gov. Rick Scott, the Florida Cabinet voted 3-1 to spend \$4.1 million to buy the development rights to the nearly 1,300-acre **Kilbee Ranch**. The property will continue to be used for cattle grazing.

POINCIANA - Atlanta-based MDMH Partners bought 52 acres near I-4 and U.S. 27 and plans to build **three spec industrial buildings**. [E]

Oakland preserve signals hope for Lake Apopka



A patch of abandoned citrus grove along Lake Apopka was bought for restoration 15 years ago by environmentalists.

By KEVIN SPEAR
Staff writer

OAKLAND — Just as restoring a home can spark renewal of a decaying neighborhood, an emerging nature preserve is meant as a beacon of hope for an inhospitably ailing lake in Central Florida.

Oakland Nature Preserve is a dot on a map next to the 50-square-mile Lake Apopka in Orange and Lake counties.

Yet the sweep of the place includes a pioneer museum, forests of longleaf pine and wire grass and not quite a mile of boardwalk that winds through hidden interiors of wetlands to a vista of lake water as big as an ocean bay.

Oakland Nature Preserve



An alligator lurks near the boardwalk that winds through the interior of wetlands.



The abandoned citrus grove along Lake Apopka is still under restoration, with many original species reintroduced.

PHOTOS BY GEORGE SKENE/STAFF PHOTOGRAPHER

has the caliber of a state or national park but with a surprising admission charge: It's free. The private, nonprofit venture in environmental protection exists largely through donations and volunteers.

"People run from me at cocktail parties," said Jim Thomas, president of Friends of Lake Apopka, which brought the preserve to life and remains its primary advocate. "We have no debt."

In the mid-1990s, Friends of Lake Apopka began rallying for purchase of a lake-side tract that would host an outdoor classroom for comprehending and appreciating one of the state's great environmental shames as well as one of its most ambitious ventures in restoration.

Lake Apopka was degraded badly through the last century by discharges from citrus and sewage plants and farming practices that no longer occur. The state has spent nearly \$200 million to reverse extensive harm to the lake's water and ecosystems.

The group landed a state grant of \$560,000 for the purchase in 1999 of 95 acres at the lake's edge in Oakland.

The tract then was a hodgepodge of abandoned citrus grove, pine plantation and a landfill where area residents dumped yard waste.

From that landfill, countless varieties of exotic trees, shrubs and other landscape

plants sprouted and contributed to an expanding jungle that otherwise should never be seen in Florida's wild places.

As preserve volunteers cut down dead orange trees and non-native pines, they also went to war with invaders such as chinaberry, lan-tana and castor bean.

The exhausting work was a rescue mission for desirable native species, including cinnamon ferns, elderberries and longleaf pines.

Efforts during the past 15 years include \$3 million invested, a visitor and education center that evokes pioneer life, nearly 128 acres now under rehabilitation, miles of trail, regular visits by students and more than 25,000 hours of volunteer work.

Volunteers have come from churches, Scout groups, Rotary clubs and AmeriCorps, a federal service program. Donations have been made by individuals, state programs and local businesses, the names of which are emblazoned on benches, boardwalks and placards.

As natural Florida has taken hold again at the preserve, its various ecosystems have been repopulated by a variety of wildlife, including gopher tortoises, black bears and a host of birds.

Yet during a recent walk along the boardwalk to the lake's edge, Thomas said the enormous effort and visible results amount to a third of the progress needed to complete the preserve.

From a pavilion at the end of the boardwalk and perched over Lake Apopka,

Thomas pointed to a forested island several hundred yards away that one day with great cost and effort could link to the preserve.

The lake itself remains a work in progress as a host of efforts to cleanse its green, nutrient-rich water have brought only incremental improvement.

Also ahead for the preserve is the ongoing battle to ensure that native plants aren't smothered by exotic varieties.

To that end, the boardwalk handrails display framed explanations — including name, description and origin — of vegetation within view.

Unwanted invaders include wax begonia, wild taro, Peruvian primrose-willow, balsam pear and giant brake fern.

Welcomed species include dahoon holly, lizard's tail, pickerelweed, swamp dogwood, royal fern, peppervine, wild Boston fern, American beautyberry and creeping bramble.

If not for photographs in framed explanations of vegetation, the greenery would be hard to tell apart for many newcomers.

For Thomas, a fourth generation Floridian with degrees in biology and an environmental consultant who specializes in native plants, a walk on the boardwalk is a step-by-step reminder of what's ahead.

"We've got to get rid of these right away," Thomas said, pausing before another invader, night-blooming jasmine.

kspear@tribpub.com

Going for a jog can make dog's day

By LIAM MILLER
Staff writer

As a runner, I doggedly pursue fast race times. So taking a dog on a run would be a natural next step. But as a cat owner, how would I get a dog for a jog? Simple: I went to the Loaned Jogger event at the Pet Alliance of Greater Orlando. The shelter pairs pooches with volunteers three Thursday mornings a month for a 2-mile out-and-back run or walk. On a recent Thursday, I arrived around 6:30 a.m. and was matched with But-



LIAM MILLER/STAFF

The Agility Yard is at 2727 Conroy Road in Orlando.

lease of energy for our Fluffy delivered via the Pet

lando. And then consider adopting that dog you just ran or walked with. Fees range from \$75 to \$300 depending on various factors. But you can't have Scooby — he was adopted hours after I ran with him.

Staff writer Kate Santich contributed to this report.

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INDEX

- Events..... Pg.2-14
- Kapers Pg.4
- Dining & Ent..... Pg.7
- Bus.Pro..... Pg.9-12
- Worship Pg.13
- Classifieds.... Pg.14-16
- Service Dir..... Pg.16

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The Planter

A Free Weekly Newspaper

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Thursday, January 21, 2016

Adopt a tree event is Feb. 6

Orange County's cooperative extension service will host an Adopt-A-Tree event beginning at 8 a.m. on Saturday, February 6 at Magnolia Park, 2929 S. Binion Rd., Apopka. This is a free program for all Orange County citizens designed to encourage residents to add trees to the environment. Each county resident must provide proof of residency and will receive up to two trees while supplies last.

River trip will be Jan. 23

Friends of the Wekiva River is hosting an eight-mile field trip on the Little Wekiva to the Wekiva, ending at Wilson's Landing on

Candidates talk economic development at forum

Six candidates are vying for two City Council seats in this March's election, yet only three were able to show up at the Wednesday, January 13, candidate forum hosted by the Apopka Area Chamber of Commerce.

Seat 4 incumbent Bill Arrowsmith, and Seat 3 challengers Alice Nolan and Doug Bankson were at the forum that was attended by about 30 people. Seat 3 incumbent Sam Ruth, and Seat 4 candidates Young Kim and Kyle Becker were not there.

Held at the UCF Business Incubator on McGee Avenue, Ginger Gadsden, CBS affiliate News 6 anchor, moderated the Apopka City



Candidate Alice Nolan (c) shares a light-hearted moment at the forum with (l) Bill Arrowsmith, Seat 3 incumbent, and Doug Bankson, fellow Seat 4 challenger.

Council Candidate Forum.

After the candidates introduced themselves to the audience, each person was given 90 seconds to reply

to Gadsden's questions, followed by a question-and-answer session from the audience and closing remarks. Since the Chamber hosted

the forum, all questions were related to Apopka's economic development and state of commerce.

Throughout the forum,

the three candidates agreed that the city has a healthy business community dedicated to continued development, as well as an overall community that seeks to thrive, which can be accomplished by doing away with divisions between residents, and personally outreaching to citizens and taking care of their needs.

When speaking about the city's economic state, Arrowsmith said the business community is good, and he "likes to come back and take care of what we have here first," and to be more aware of small businesses' needs.

"If you're

See CHAMBER PAGE 5

Chamber

from page 1

nesses that are here now right, then it's going to show," he said.

Nolan said the businesses in town appear to share the vision of growth, and Apopka has "the employers that employees are looking for."

Bankson said Apopka has "an excellent foundation. Our predecessor has left us a tremendous foundation to build upon. I like to say that you don't knock down the first floor to build the second one, and we need to build upon our strengths."

Apopka's northwest location in Orange County can be leveraged and be marketed as the economic leader in that area, in which the local airport can attract business opportunities to the region, Bankson said.

Wekiva Parkway may be the draw for industrial businesses to set up shop in Apopka, Arrowsmith said. Also, the city has plenty of land that can be developed for commercial and industrial purposes, he said. Now in development, Wekiva Parkway is an estimated \$1.6 million project that will connect U.S. Highway 441 in Apopka to Interstate 4 in Sanford and complete the beltway around Central Florida while assisting to protect the natural resources surrounding the Wekiva River.

To Nolan, refurbishing community historical buildings can reduce costs and, while the city needs new buildings, restorations are also a good way to not rely as much on taxpayer dollars.

Bankson said partnering with private sectors can grow Apopka as an attraction, and that people should not rely too much on government to do what citizens can accomplish together.

"Government is not supposed to get in the way," Bankson said. "I've equated it to an umpire in a baseball game. No one goes to see the umpire. They go to see the teams play, but the umpire is very necessary to make things equitable and fair for the teams. They (umpires) don't get up and change the scoreboard, they don't mess with the game, but make sure that everything is fair and right so the teams can play."

Candidate introduction

Each candidate introduced himself or herself to help attendees get better acquainted with each of them.

Arrowsmith, a community banker and realtor, was first elected to the council at 26 years old and has served on the council for 39 years, including the past 20 years as vice mayor. He is a U.S. Army veteran and has lived in Apopka for 60 years of his life. He is married with three grown children and five grandchildren.

"When I was first elected to the commission, our budget was \$800,000," Arrowsmith said. "Today, it's \$90 million. So there have been a few changes there."

Alice Nolan, a homemaker with work experience in commercial real estate, is a sixth-generation Apopkan and a lifelong Apopka resident. She lives with her husband and three children in the downtown area, and has worked in commercial real estate. As a child, her grandparents often took her to City Council meetings and historical society meetings to help her understand she has a duty to serve her community.

Doug Bankson, founding senior pastor of Victory Church World Outreach, first moved to Apopka in 1982. He left the city to seek an

education and the ministry, but returned to Apopka. He is married with four grown children, one of whom is his campaign manager.

"It positions me very well, from budget to getting people to work together," said Bankson about his pastoral role. "We deal with everything in a CEO-type position; you have to oversee everything from budget to getting people to work together. There are different things I see in the city that seem to be pulling apart at the fabric. We need to pull together."

Areas that need development/revitalization

There are "several areas" in the community that could benefit from revitalization and development, Arrowsmith said. However, the western and south side, where there is an industrial area, is a place on which to concentrate, especially where the new Florida Hospital Apopka is being constructed, he said. Arrowsmith was on the hospital's original board at the time the hospital was taxpayer-funded.

"It's wide open for growth in that area (of Apopka)," Arrowsmith said.

As the city keeps finding places to revitalize and de-

See CHAMBER Page 5

The Planter

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 www.theapokachief.com
 news@theapokachief.com

Chamber

from page 3

velop such as in the north, it also has to remember about taking advantage of renewable energy sources, Nolan said.

"We're the Foliage Capital of the World, and we're going green, so let's keep doing that in a different way," she said.

Downtown is an area that Apopka "can spruce up," Bankson said.

Attracting new businesses

Being asked whether they would turn any business away, all three candidates said none should be turned away. However, they clarified they were not speaking about businesses like adult-entertainment clubs.

Nolan said businesses should be researched and see what they can provide the community. "They might look like the wrong business, but you never know," Nolan said. "Some left-field ideas have been the greatest."

"It's a draw in what we want and what the market dictates," Bankson said.

Recently, Arrowsmith was driving on U.S. 441 in

Mount Dora, where he saw a new building go up. It turned out to be an AutoZone, which took him by surprise, but he understands the reason for its presence there.

"People have heartburn with dollar stores and AutoZone, but these are major corporations. They know where the money is, and they know the demand."

Social media

As prevalent a communication tool as it is in modern times, the three candidates agreed that social media can also be a "double-edged sword," to use Arrowsmith's words, where comments there can ruin a business and pull rival candidates down.

Rather than use the Internet to communicate with each other and especially to complain about topics and businesses, there needs to be more face-to-face interaction, the candidates conceded.

All three candidates have social media accounts.

Medical marijuana

The reality of a medical marijuana industry cultivated in Apopka is "inevitable," said Arrowsmith. Legislators are discussing laws on the topic, licenses are being granted to such companies, and the City Council has passed ordinances affecting medical marijuana companies that want to establish a location in Apopka.

However, he said, "that does not necessarily mean they're (medical marijuana industry employees) a bunch of potheads. It means they're going to work every day, and possibly at high-paying jobs."

Arrowsmith brought up his trip to Colorado six months ago, where he said the availability of medical marijuana was ubiquitous, yet he believes the medical marijuana industry should not be prevented from doing commerce in Apopka.

"I hate to see us get to that point (like in Colorado), but as far as the growing of it in a controlled area, there are safeguards in place," Arrow-

smith said.

Bankson emphasized the importance of contrasting recreational marijuana and medical marijuana, saying ingredients of plants in general have been used for medicine "that can be abused, but have been used well." He said there is an ingredient in cannabis that can be extracted for medicinal purposes without rolling up the plant to smoke it for recreational reasons.

"Having something that allows production of which can be used in a legal and safe form that protects society, that's what is at issue there," Bankson said.

Nolan asked why the city can't entertain the idea of the medical marijuana industry being present in Apopka. She said there is already a store in Altamonte Springs advertising medical marijuana. The medical marijuana industry in Apopka can bring in jobs, Nolan said, and acknowledged there are industry employees who don't smoke cannabis.



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City Council approves sales pact for town center; second vote still needed

By John Peery
Apopka Chief Staff

ed no, saying he wanted Taurus to pay interest on the value of the property that it wouldn't buy until years down the road.

The second step in the process will be a development agreement that must be voted on by the City Council within 60 days of the January 15 vote.

If the development agreement is not brought before the City Council by the middle of March or if it's voted down by the council, the deal is off.

The agreement calls for Taurus to pay \$150,000 per acre for the property the city owns near the intersection of U.S. Highway 441 and State Road 436. The developer would pay for the property only as it begins to develop the acreage. About 35 acres was discussed as being a part of the project, according to the sales agreement the City Council approved last week. A third-party appraiser

See CENTER Page 9A



City Commissioner Billie Dean (l) gestures as he speaks to Mayor Joe Kilsheimer during the workshop.

Center: 140,000 people live in center's trade area, spokeswoman said

Continued from page 1A

paid for by the city said the land was worth about \$217,000 per acre.

Market information

Three or four restaurants are among the proposed businesses for the first phase of the town center, according to Jill Rose, a vice president with BishopBeale, an Orlando real estate brokerage firm. Rose said no businesses have been signed, but mentioned restaurants such as BJ's Restaurant & Brewhouse, Cheddar's, Tijuana Flats, and Jersey Mike's as possibilities.

"The trade area is very strong from a demographic perspective," Rose told the City Council.

She said her L-shaped study area that included the immediate Apopka area, as well as into the Sweetwater and Wekiva areas of Seminole County, contained about 140,000 people in about 51,000 households. Each of those households has an average of 2.7 people and the median age of the study area is 38, Rose said.

"The median income is very strong from the perspective of looking at the overall state of Florida, which has a median income of about \$46,000 a year," Rose said. "This trade area has a median income of \$56,000 a year and an average income of about \$74,000 a year. Retailers look at median income because averages skew too easily. If you have really high, high-end homes or low-end homes, it will skew those numbers easily, so we look at median income. Fifty-six (thousand dollars) to a lot of retailers - it's very strong. We were happy with that."

"Those people don't have any retail destination to go to on a permanent basis," she said. "We felt like they would come here."

She said the project's anchor may be an organic or specialty grocer, although she immediately pooh-poohed notions of two well-known grocers coming to Apopka. "Fresh Market's not going to come here nor Whole Foods and probably not Earth Fare, either. However, there are other users who fall into that category like Sprouts Farmers Market, Lucky's Market, even potentially Freshfields Farms," she said.

Rose said the 52,000 vehicles per day that travel in front of the acreage is "very, very strong," she said. "That's great visibility for a lot of retailers. They like that."

Hair salons and nail salons would likely be among the mix of retail, Rose said, adding that Taurus will seek national, regional,



What to do with Highland Manor is one of the big questions concerning the town center project.

and local businesses for the project.

Medical-based storefronts are also a real possibility, she said.

Kim McCann, of Eleven18 Architecture of Orlando, said a five-story hotel and a parking garage are also potential parts of the town center, as would be a pedestrian bridge over U.S. 441, connecting the property on the north side and south side of the highway.

Saying the project would have a "strong pedestrian access," McCann added that the center would be family-friendly and would be "designed with the pedestrian in mind."

Highland Manor

Currently, Highland Manor, a house more than a century old, sits on the property, but it's not in Taurus' plans to keep the building where it is. Instead, Taurus wants to move it - it was moved to this spot more than 30 years ago - to a small peninsula that juts into the retention pond on the property.

"Highland Manor being relocated to the peninsula under the historic oak trees, we feel, is the signature spot, is the prime spot," McCann said in response to a question from Commissioner Diane Velazquez. "The view from 441 in either direction is basically creating the marquee, the signature of Apopka city center. We felt in its current location it would get swallowed up by the five-story hotel, by surrounding casual restaurants and the lake and parking lots. We really felt it was more important than that. That is why we proposed to move it."

"It's not the location that's historic; it's the building."

Mayor Joe Kilsheimer said moving the building is not a sure thing.

"We believe it's feasible (to move Highland Manor) so it's not a 100-percent done deal that it's going to move to the peninsula," the mayor said. "It may be, as

we go through the negotiation of the development agreement, that some other solution to Highland Manor might have to come about. It could be that Highland Manor stays exactly where it is in some kind of different configuration or, as Commissioner (Billie) Dean suggests, we might move it to another location.

"I just want to leave people with the impression that the discussion of Highland Manor, as well as the discussion of all the various elements (of the town center), will be more specifically hammered out in the development agreement. We believe all of this is possible based on the preliminary research that both the city and Taurus has done."

Dean had suggested moving Highland Manor to the Station Street area between Park Avenue and Central Avenue where the historic train station is located.

Highland Manor is used for special events purposes, such as weddings, as well as business and community events.

Steve Gunter of Dubsdread Catering has an agreement with the city to book and cater events there, mostly weddings and corporate events. He pays the city a portion of the income from events at the Manor each month. Over the past 24 months, the city has received about \$293,000 from Dubsdread's business there with a net income of about \$118,000 for the city after expenses of electricity, gas, water, alarm-monitoring, maintenance, and repairs.

Last week, Gunter said he had no problem with the Manor being moved.

"If Taurus ends up moving it and makes it special again in a nice setting, that will be great," he said. "We'll pick up where we left off. We genuinely believe if the town center is special, then we'll be even more special. At the end of the day, we hope they think building it around the Manor will make it special."

No matter what eventually

happens to it, the city is requiring Taurus to give 12-months notice to the city and Gunter before it is moved or closed.

Traffic flow

The one thing most everyone can agree on is that the awkwardness of the intersection of U.S. 441 and SR 436 makes it troublesome for ingress and egress to the property that will hold the town center.

During the workshop, Bob Lochrane of Lochrane Engineering of Orlando said the concept at this point was for a traffic light to be installed at the intersection of U.S. 441 and McGee Avenue on the west side of the town center location and one to be installed at a reconfiguration of Sixth Street that would meet up with the westernmost entrance of Apopka Plaza, which fronts U.S. 441 and is nestled between there and SR 436.

Because the highway is under control of the Florida Department of Transportation, that agency controls what happens on U.S. 441.

"I have not had any direct communication with FDOT on this," Lochrane said. "We have had our in-house traffic consultant look at the overall view of the cars on 436 and 441 to come up with the program we are discussing today. We wanted to get more of a commitment on the overall project with the city before actually having a formal discussion with DOT on this. We're prepared to do that right now."

He went on to say his company would work with DOT and city staff to come up with the traffic plan for the project.

Jeff McFadden, managing partner with Taurus, said the 60 days would allow his company to meet with DOT and city staff "so we can get a better gut feeling" as to the agency's thoughts on the preliminary traffic proposals.

An investment

Mayor Kilsheimer said the city paid about \$450,000 an acre about 10 years ago for the property. That totaled about \$17 million.

"All of the money that the city has spent so far, even the \$450,000 per acre spent in 2007 was an investment in the city's future. That's what I think we're continuing to talk about today, is making an investment in the city's future," Kilsheimer said. "The \$150,000 per acre is a price that Taurus has proposed that will help them get started."

He also said the property for the town center is within the city's Community Redevelopment Agency, which gives the city the

right to dispose of the property at whatever price it deems as long as it meets the objective of the city.

"That's what we're headed toward, to find out if the specific development plan that Taurus will propose in the negotiation of the development agreement is going to meet the city's objectives," Kilsheimer said.

"I think we're on solid ground with regard to the price. I completely understand that people see there is a difference between the \$450,000 and the \$150,000 but we're all headed in one big direction here, which is to try to create an Apopka that we all would like it to be. If you take all the money the city has spent so far and say, 'That's one big investment in the city,' and if where we get to is a city center that we can all appreciate and everybody goes to, then economics will mean that we get paid back. It may be a little bit longer pay-back period, but we will get that money back and we will get that money back for generations."

"The stage that we're in right now is a due-diligence stage. We're going to do our due diligence to see whether or not Taurus can deliver on what they said they can do. I am firmly convinced that Taurus has the financial wherewithal to be able to pull this off."

Commissioner Bill Arrow-smith echoed the mayor's opinions.

"I definitely think we should continue," he said, but added a caution, saying, "The one thing I'm looking for is even a ballpark (figure) of what we're going to have to spend from a city standpoint, what we're looking at, at what we're going to have to put in there. My initial thoughts on this deal were that we paid \$17 million for it and that we're going to sell it for \$5 million. That was my first impression."

"We get our \$5 million back so we can use that to start doing some of these things that we'll be doing from a city standpoint and I don't have any idea how much these improvements are going to cost. The downside of it is I wasn't expecting this breakdown of it where we are spreading (the purchase of the land by Taurus) over 10 years."

"I know the credentials of Taurus also and they are A-1. I'm not doubting that at all."

Kilsheimer said the amount of money the city will need to spend for infrastructure should be known fairly soon.

"I think we'll know that number when the development agreement is presented."

Photo by John Peery



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area public school to get an A. The grades are based on statewide standardized assessment tests that measure students' academic performance in various subjects.

Each public school was given a grade of A, B, C, D or F.

Calculation of the school grades had an overhaul for 2014-15 to include changes state legislature made in 2014 to incorporate the new Florida Standards Assessments (FSA), that replaced the Florida Comprehensive Assessment Test (FCAT).

Often school grades from the previous year were released at the start of a current school year. In recent years, only elementary and middle school grades came out in Decem-



Apopka High dropped from grade to a 'B.'

ber, and high school grades were unveiled until later. The delay of 2014-2015 school grades was due to the changeover in statewide standardized testing.

Orange County School Board Member Christine Moore said she is proud of the students' and teachers' diligence with regard to the FSA. "In the late '90s, with the

Visioning meeting scheduled for Feb. 23

The Visioning Apopka process is nearing the end, and after March, the city expects to have a course of action in hand to redirect Apopka toward a future the community has envisioned taking place over a 10-year period.

The Visioning Apopka community consensus meeting is scheduled for Tuesday, February 23, from 6-9 p.m. at Highland Manor, 604 E. Main St., Apopka, where the public will get to see conceptual results of their input.

The City Council is expected to vote on the final visioning plan in March.

The Visioning Steering Committee has reviewed goals and strategies with Keith and Schnars, the Fort Lauderdale-based firm that has been guiding the process.

Downtown redevelopment, improved walkways and lighting infrastructure, betterment of the trans-

See VISION Page 8A

Ethical local

By John Peery

An Apopka resident filed an ethics complaint against a school board member. The complaint was filed with the Florida Ethics Commission. The board member in question is Christine Moore. The complaint alleges that Moore was not disclosing his financial interests. Moore has responded to the complaint and stated that he has no financial interests in the matter. The commission will hear the case in December.

Richard Petrilli, DM



Vision: Many things were discussed during process

Continued from page 1A

portation system's connection, the growth of a high-tech hub out of the new Florida Hospital campus and building eco-tourism around Lake Apopka are some of the items on the public's wish list, based on feedback collected during the seven-month visioning process.

The City Council ranked visioning goals and strategies of the community as a whole and by area of the city, based on public input, at their December 9 meeting at Highland Manor. This was a step in helping the city develop an improvement plan.

Visioning Apopka launched last July with a website and a survey made available online at its website, and in print at certain city locations. Keith and Schnars was the facilitator throughout the process, administering surveys, facilitating forums and bringing mobile information stations to neighborhoods. In the end, the survey racked up 1,200 responses.

In September and October 2015, Keith and Schnars implemented seven forums to gather residential and business input: four community forums, one business, one for African-Americans, and one for the Hispanic community.

Resident Angie Hefner was at the Visioning Steering Committee meeting. She called the process "useful" and that those involved "make it sound promising and wonderful." She knows there are some citizens who "don't want overgrowth, and others who don't want the city to be desolate."

"I want to make sure that whoever is making our decisions is considering the community's input on both sides of the fence," Hefner said.

Concept designs

The Visioning Steering Committee, members of the public and city staff received four concept designs: that of the city's welcome signage at major and minor roads, a Fifth Street promenade at the City Hall/Museum

of the Apopkans, a dining area overlooking Lake Apopka, and an open area community plaza where shoppers can sit and rest, located in front of the Apopka Community Center. This rendering includes a farmers' market, an aquaponic garden, and a splash pad.

The concept designs for the promenade and the Apopka Community Center have wayfinding signs.

The welcome signs were a major discussion point at the December 9 City Council meeting, and has been one effort to overhaul the city's image.

Features of the monument signage at major roads include limestone, a wavy metal sculpture inspired by Wekiwa Springs that also illustrate the city's growth, a water fountain, and landscaping in the lower planter. Road signage at major and minor roads will have fern sculptures.

"There's a story that it tells," said Debbie Love, Keith and Schnars project manager. "Signage always needs to be designed with a very clear picture of what you're trying to say in there."

The proposed designs of the signage have been created to give more sidewalk space by going more vertical in height than horizontal and also to make them more human sized than grand scale.

The concept design of the promenade at City Hall, conceived as a connect point from there to Martin's Pond, home of Apopka's future town center and where Highland Manor is now, is "reflective of what the community is asking for," Love said.

The concept designs will be posted on the Visioning Apopka website and be displayed at the consensus meeting, Love said.

Vision statement

Throughout the seven sessions, people have brainstormed on many facets of the visioning process, one of which was vision statements, including one to describe community-wide goals, downtown; north, south,

west and east. However differently written each statement was, one word was found in all five of them: "grow." Hence, part of the rebranding strategy includes the word "grow" as a double meaning: to illustrate Apopka's agricultural history and the city's continued flourishing.

Goals and strategies

The preliminary strategic planning matrix has been divided into goals called "pillars," modeled after the Florida Chamber Foundation's Six Pillars 20-Year Strategic Plan meant to guide the state's growth.

The Six Pillars 20-Year Strategic Plan has the following pillars: talent supply and education, innovation and economic development, infrastructure and growth leadership, business climate and competitiveness, civic and governance systems, and quality of life and quality places.

Visioning Apopka's strategic planning matrix includes five pillars like the Six Pillars 20-Year Strategic Plan, but merges "business climate and competitiveness" and "innovation and economic development" into one pillar.

The strategies under each pillar have implementation steps, including estimated cost and method of execution. Strategies also have what department or individual is responsible for carrying out the strategies such as the mayor or administration, the start year, duration of completion and how far each strategy is complete percentage wise.

Performance measures will be used to gauge the advancement of each pillar. For example, under the economic development and business climate, the city would have to aim to at least achieve a minimum of 1,500 new local jobs for 10 years.

Compared to other pillars, the improvement of civic and governance systems has seen some progress of several proposed strategies including the 2017 rollout of a five-year Recreation Master Plan that will expand recreational and social

Event: Racing pigs, DockDogs were part of festival

...competition where 106 bar... ites. Guests were given tokens, and

Publisher John Ricketson	Reporters Richard Corbeil Teresa Sargeant Neal Fisher	Marketing Director Jackie Trefcer
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Editor John Peery		

Our position

Apopka's future depends on list of realistic priorities

This week's community consensus meeting with regard to the city's visioning process certainly drew a good crowd. Seeing about 100 people interested in what has come out of the seven-month process is a good indication that Apopka's citizens are truly interested in the future of their community.

Yes, it's very likely that some of the people there were interested in one specific issue in the city, but even if that is true, their presence showed their desire to help make Apopka a better place to live, work, and play.

Keith and Schnars did a good job of facilitating the visioning process since it began last July and the many items that made the list as presented to the public at the consensus meeting on Tuesday, February 23, all seem well and good.

But, looking deeper, it's clear that the most important issue to come out of the visioning process will be a list of priorities as well as projected costs.

There are many capital items in the report from the need for more streetlights to a skatepark to an aquatic center, and much more.

There are also plenty of non-capital items on the list, such as improvement of the city's website, which needs to be done, hiring of an economic development director, and branding/marketing of the city.

Some of those projections are one-time costs; others, such as personnel hirings, are ongoing expenditures.

And, that's where the rubber meets the road.

We'd all love to live where ev-

eryone can afford everything, but we don't. No place is a panacea, but Apopka comes close.

Finding the necessary funding for capital projects and other expenditures, either through city government or private entities, will not be easy.

For instance, this city has long needed a community pool. Several years ago, it appeared as if that might come to fruition as funds were raised to have YMCA build a center in conjunction with a new campus for Apopka High School. The YMCA would include a community pool. It was the perfect scenario for this community. However, very late in the game, the Central Florida YMCA pulled the plug on that effort and dashed the hopes of many in the community. We're still scratching our heads on that one.

Now, instead of having enjoyed the YMCA for a few years, we are finding out that an aquatic facility alone could cost an estimated \$10 million. At that price, it would be a fine facility, but finding the funding for that type of project would be a full-time job in itself.

While there are some things in the visioning report that seem to be a little bit unrealistic, most of the report contains improvements that the vast majority of people would like to see come to fruition.

However, it will take plenty of time and dollars for those items to be realized.

Apopka's future will be determined by its citizens and city government as to how we respond to this visioning report. We must determine a list of realistic priorities and stick to it.

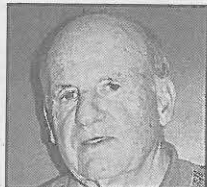
This Week In God's Word

"The works of the LORD are great, sought out of all them that have pleasure therein. His work is honourable and glorious: and His righteousness endureth forever. Psalm 111:2 and 3.

Mema Says

Walk on soles, not others' souls.

Corbeil's Corner



Richard Corbeil

the mass main street media ranges from insanity to evil to mother-son-relationships, and on and on.

Even though I owned firearms as a teenager, needless to say, I never had the urge to shoot anyone, nev-

Capone, and the Dillinger, Ma Barker, Bonnie and Clyde bank robber shoot-outs, but the average citizen was, in general, quite safe, as the low murder rate at that time would attest. As for single young girls and children, the thought of harming them was virtually non-existent.

I remember all my young adolescent friends, both girls and boys, riding their bikes to the beaches, some over five miles away, with the only admonition from mom being, "Make

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Donald Trump went way overboard on this

By Dr. Paul Kengor
Center for Vision & Values

"George Bush made a mistake," said Donald Trump in the South Carolina debate last week. "We should have never been in Iraq." Trump added that "we destabilized" the larger Middle East.

Those are legitimate points of contention — though Trump should not exclude President Obama's decision to prematurely pull troops from Iraq. That move by Obama in 2011 was disastrous, as so many (including Bush himself) warned it would be. It unquestionably helped enable the surge of ISIS and its establishment of a self-proclaimed "Islamic State" caliphate.

But, then, Donald Trump went way overboard.

"I want to tell you, they lied," said Trump. "They said there were weapons of mass destruction. There were none. And, they knew

there were none."

The "they" means George W. Bush, and (we must assume) basically Bush's administration and entire security and foreign-policy and intelligence team.

Trump's accusation is outrageous.

Given a chance to walk-back that remark in an interview with Sean Hannity, Trump seemed unwilling. "Some people felt like you were going conspiratorial," said Hannity, "suggesting that they knew that there were no weapons of mass destruction."

Trump answered: "No. I don't have — you know, I can't tell you that. I can only tell you that getting into the war was a disaster."

That was all that Trump said. No further elaboration. Was he backing down a bit? Maybe, but it was hardly a major retraction or apology.

Either way, Trump's initial assertion should be dealt with. The idea that

George W. Bush lied about WMDs is an old, ludicrous canard that needs to be dispatched to the ash-heap of history. It is a very unfair smear.

Let's recall the history leading up to 2003:

The war debate was not over as to whether or not Saddam Hussein had WMDs. Everyone was convinced he did, including Democrats, Bill and Hillary Clinton, Kofi Annan at the U.N., the French, the Russians, the world's intelligence agencies, and on and on.

The debate was not if Saddam had WMDs but how to best go about disarming him. The debate within the international community was whether an American-led invasion should be pursued to disarm Saddam (the approach favored by George Bush and Tony Blair) or whether sanctions and arms

See KENGOR Page 9A

Phillis Wheatley success is remarkable

I'm so grateful for the turnaround of Phillis Wheatley Elementary School. I visited the school Wednesday, February 17, and had the opportunity to speak to a class of second grade children about "our friend," Miss Wheatley.

The children can always tell me she was "kidnapped" at eight years old and brought to America. I then led them through a series of questions to wonder and ponder about her literary talent as the first African-American poet in the United States.

Phillis wrote eulogies for prominent Bostonians of her day. She eventually published a book and traveled to England promoting her

Orange County Public Schools



Christine Moore

writings. She even had occasion to meet with President George Washington, as he also wanted to converse with the celebrated poet.

I enjoy asking the children more about the first president. They are engaging and full of energy and promise. Phillis Wheatley's story demonstrated in the late 1700s the potential for each and every child to succeed.

Earlier this week, I was

getting a quick cup of coffee and ran into Associate Superintendent Dr. Kathy Shuler. She relayed to me that the Hillsborough County School District had recently requested information about our OCPS "Student Transformation Office." OCPS has been nationally recognized for turning around poorly performing schools in high-poverty communities. Guess what school Dr. Shuler took the visiting Hillsborough leaders to? Yes, that's right, our own Phillis Wheatley Elementary School, right here in South Apopka.

It has been nothing short of remarkable the suc-

See MOORE Page 7A

One 'Supreme' decision birthed a nation with which we are not familiar

FEBRUARY 26 — *Columnist's note: With the new nutcase slaughter in Kalamazoo, Michigan, it was a certainty that Obama would haul out gun control as his solution, when the historical facts really point to 1963 at the Supreme Court where these massacres originated, and not to the 2nd Amendment and the "Right to bear arms." The following column of December 21, 2012, shows the real path to cause and solution. It was headlined, "Newton massacre began in 1963 at Supreme*

the mass main street media ranges from insanity to evil to mother-son-relationships, and on and on.

Even though I owned firearms as a teenager, needless to say, I never had the urge to shoot anyone, nev-

Capone, and the Dillinger, Ma Barker, Bonnie and Clyde bank robber shoot-outs, but the average citizen was, in general, quite safe, as the low murder rate at that time would attest. As for single young girls and children, the thought of harming them was virtually non-existent.

I remember all my young adolescent friends, both girls and boys, riding their bikes to the beaches, some over five miles away, with the only admonition from mom being, "Make

The "Black Dahlia" murder and investigation was featured on front pages for weeks. Today, it might get a two-inch blurb on the bottom of page 12-A for one issue.

Since that time, especially since 1963, we have seen a tremendous jump in violence and self-destruction by perpetrators from the younger generation, which all began with one insane move by the "Supremes" when prayer was banned from public schools.

In 1988, one of Amer-

One section of the study on Detroit schools as reported in *The New York Times* on April 29, 1987, showed that an average of one child per day was shot everyday in 1986, and 43 students under the age of 17 were killed that year. On April 16, a 14-year-old, using a .357 magnum revolver in Murray-Wright High, shot a football player in the head, then, wounded two others.

During a five-month period in 1981, 100,000 incidents of violence occurred in California schools

ting paper in wastebaskets. After prayer was removed, the top offenses listed in 1987 — (1) rape, (2) robbery, (3) assault, (4) burglary, (5) arson, (6) bombings, (7) murder, (8) suicide, (9) absenteeism, (10) vandalism, (11) extortion, (12) drug abuse, (13) alcohol abuse, (14) gang warfare, (15) pregnancies (16) abortions, (17) venereal diseases

In the 20 year God was expelled from public schools, SAT math scores dropped from 520 to 475; verbal scores from

About 100 residents hear more about city's visioning process

By Teresa Sargeant
Apopka Chief Staff

The Visioning Apopka Community Consensus meeting had a turnout of about 100 people at Highland Manor on Tuesday, February 23, when more residents learned about the concept designs, and the goals and strategies public input brought forward and which the City Council ranked.

The evening's agenda included laying out the visioning process's objectives and what the outcome of the plan means, the progress of Apopka's visioning plan over the seven-month span, the summary of the proposed plan, "Grow Apopka 2025 Vision," and

public feedback.

At its March 16 meeting, the City Council expects to vote on the final strategy blueprint.

The meeting's format allowed attendees to comment and debate the presented ideas and seek effective solutions.

The preliminary concept drawings, goals and strategies and vision statements were introduced at the February 4 Visioning Steering Committee meeting at the Fran Carlton Recreation Center.

At the public workshops, where attendees brainstormed about process strategies and goals, 234 ideas and dozens of visions were contributed. Of those, 95 were ranked by the City



Bob Cambric, deputy project manager, speaks to citizens just prior to the start of the meeting.

Council, while 33 were listed as refined strategies and goals, according to Debbie Love, Keith and Schnars projects manager.

Keith and Schnars of

Fort Lauderdale led the visioning process. The city paid more than \$130,000 for the company's services.

See VISION Page 9A

Apopka man, 20, killed in single-car crash

An Apopka man was killed Monday, February 22, in a single-vehicle crash on Orange Blossom Trail between Hiawasse Road and Lake Pleasant Road.

Brian Lamont "Bee" Potter Jr., 20, died when he lost control of his vehicle and crashed into a tree several yards off the roadway, Apopka police said.

Potter was transported

to Florida Hospital Apopka where he was pronounced dead, police said.

APD spokesman Ed Chittenden said witnesses observed him driving at high rates of speed, switching lanes in and out of traffic. Drugs and alcohol are not suspected, Chittenden said.

Scores of friends and family gathered Tuesday,

February 23, to remember Potter.

A fundraiser to help Potter's family, which includes a three-week old baby, will be held Saturday, March 5, from 1-4 p.m. at Rock Springs Bar and Grill, 4939 Rock Springs Rd., Apopka. A barbecue basket will be available for \$7 and water can be purchased for \$1. A 50/50 drawing and an

auction will be held as well.

Those wishing to donate funds or an item for auction, or drawing can send them to P.O. Box 2567, Apopka, 32704. Checks should be made out to either Cindy Potter, Shyanne Russ, or Payton Russ. Julie Spann can be reached through a Facebook message or email at MJThatsme2@cs.com.

See GAS Page 3A

William Ryan, a former 12-year resident of Maitland, said that as a new Apopka resident for the past three years, he wants to be involved with Visioning Apopka and see it "grow in the right direction." He said he appreciates the "unique" process that has been "eye opening."

At the consensus meeting, Ryan spoke up about his opinion on code enforcement. Later, when the public was invited to refine the visioning language on code enforcement, he participated.

"They were mentioning about having more code enforcement officers, and I'm certainly in favor of that, but what I didn't want was that they're going to nitpick every code infraction," Ryan said.

He added that he agrees with code enforcement officers taking action on community "blemish" issues such as a mattress on the front yard, "but I'm hoping they won't go around and start measuring hedges."

Resident Deborah Mitrovka learned about Visioning Apopka through the city's website. As a 12-year resident, she has been involved with the process to "see the potential that Apopka has to offer." She also addressed code enforcement and the city's welcome signage at the consensus meeting.

"My main concern is the image of the city and how it's perceived," Mitrovka said. "It starts with signage and builds momentum from that."

The five pillars

Taking cue from the Florida Chamber Foundation's Six Pillars 20-Year Strategic Plan meant to guide the state's growth, the visioning process arranged all public input into five goals known as "pillars." These pillars were introduced at the February 4 Visioning Steering Committee.

The proposed "Grow Apopka 2025 Vision" has the following pillars: talent supply and education; innovation and economic development/business climate and competitiveness; infrastructure and growth leadership; civic and governance systems; and quality of life and quality places.

Each pillar has strategies with an estimated cost and how to carry them out. The strategies also list the start year of the project, what department or person will be at the helm, the duration of completion and how much progress was done so far.

From all the information collected from citizens, Keith and Schnars arranged them into five areas, the "most prominent one" being economic development, said Bob Cambric, Keith and Schnars deputy project manager. One as-

marketing and branding of the city, including rebranding the city because indoor foliage is no longer Apopka's predominant industry, Cambric said.

Apopka also needs to improve its website so visitors can more easily find the city's contact information, establish a job or a department that handles economic development, said Cambric.

The community redevelopment area hasn't been as "vibrant as it could" be, Cambric said. Reviving it is a proposed economic development goal, along with evaluating the several parcels of city-owned land that no taxes are collected on to see how Apopka can make the most of those properties or put them on the market for private sector businesses.

An annexation study of pockets of unincorporated Apopka was also a proposed economic development strategy. In 2004, the city inked a joint planning agreement with Orange County covering what areas the city can annex unto 2025. Visioning Apopka estimated that the price tag would be \$65,000.

Each year, another strategy is to produce at least 1,500 jobs per year over a 10-year period in order to grow the economy. Creating new jobs would foster the local economy because employees will shop, eat and run errands at city-based businesses, Cambric said.

Infrastructure and growth leadership

Under infrastructure and growth leadership, one strategy is adopt a transportation master plan that, among other elements, will have a pedestrian, bicycle and other non-vehicular circulation plan that complement the West Orange Trail. The transportation master plan would cost about \$150,000.

Other proposed strategies under the infrastructure and growth leadership pillar are: erecting way-finding signs, redesigning downtown, including its location, establishing affordable housing opportunities, code enforcement, and growing Kelly Park Crossing and Wekiva Interchange in the northwest hub.

In establishing Fire Station No. 6 near Harmon Road, the project will cost about \$2 million, including construction of the station, equipment and personnel.

Quality of life and places

Some of the strategies for quality of life and places are under way such as the Fourth of July fireworks, which the city will launch this year at the Northwest Recreation Complex to the tune of about \$50,000; police outreach like Cof-

fee with a Cop, held last month; and expanding Alonzo Williams Park's facilities, which the city is applying for an \$850,000 grant. Starting this year, the city will erect a monument honoring Sarah Mead and other black early settlers of Apopka. The city hopes to finish this project by 2020, and the cost is roughly \$50,000.

Civic and governance systems

Strategies currently in place for improving civic and governance systems are having a city newsletter, which residents receive with their utility bill, and a city website and Facebook page.

Expanding the recreational and social services program is to be done using a five-year recreation master plan that will roll out in 2017, partnering with local groups and having a community-wide recreation advisory committee to expand activities including youth, tree and park adoption, and expanding its dog park facilities.

Talent supply and education

In the talent supply and education pillar, the public wants quality schools K-12 as well as looking at educational opportunities beyond these grades, such as post-secondary and adult continuing education, and workforce education.

One talent supply and education strategy that is in motion is "Apopka Begins and Ends with A," an initiative Mayor Joe Kilsheimer launched during the 2015-16 school year, and which its pilot program was set up at Rock Springs and Lovell elementary schools. Community action teams consisting of residents, administrators, teachers and other school community stakeholders to meet monthly and analyze the steps to take "Apopka Begins and Ends with A" seeks to boost every Apopka school's rating to A.

Talent supply and education strategy the public wants to see happen is getting a collegiate campus, such as Valencia College, in the city, and to attract higher educational facilities near the new Florida Hospital campus.

City signage

Part of the city's rebranding process has been the welcome signage. A concept design of major and minor signage was revealed at the February 4 Visioning Steering Committee meeting. That same rendering was on display at the consensus meeting.

Proposed aspects of the monument signage at major roads include a water

See VISION Page 10A

inspections should be pursued to disarm Saddam (the French-Russian approach), but never whether Saddam had WMDs.

For years, since at least 1990, the world was certain that the Iraqi dictator was ever-assuredly securing WMDs.

If I may, my personal experience is instructive:

I began working this issue at the Center for Strategic & International Studies (CSIS) in 1991, and then continued in graduate school, as a professor, and as a researcher for various think-tanks. All along, I supported the Democrats in the White House – that is, Bill Clinton and Al Gore and crew – when they bombed Iraq because of its ominous WMD threat. The last such occasion was December 1998, after Saddam again kicked out U.N. inspectors as they demanded entry to clandestine WMD sites. By 2003, inspections had not occurred in Iraq in five years, which concerned George W. Bush and his team greatly in the post-9/11 world.

In my lectures on Iraq still today, I quote lengthy articles from *The New York Times* to *Newsweek* that detailed Saddam's frightening covert biological and nuclear programs. Check the *Washington Post* (Barton Gellman, "Iraq Works Toward A-Bomb," September 30, 1998); *The London Times* ("Defectors say Iraq tested nuclear bomb," February 25, 2001, and "Iraq will have nuclear bomb in months," September 16, 2002); *The New Yorker* (Jefrey Goldberg, "The Great Terror," March 25, 2002); *U.S. News & World Report* (Richard J. Newman, "Stalking Saddam," February 23, 1998); *Newsweek* (John Barry, "Unearthing the Truth," March 2, 1998); or *Time*, the *Los Angeles Times*, the *Wall Street Journal* or other publications. Some of these articles laid out not merely nuclear programs but supposed secret nuclear tests conducted by Saddam. Peruse transcripts from major TV news broadcasts: CBS, ABC, NBC, CNN, MSNBC, CBC. Check the BBC and NPR. And don't neglect the full-blown books published by top houses, like Khadhir Hamza's *Saddam's Bomb-maker*.

Watch the terrifying November 23, 1997, clip of Bill Clinton's secretary

of defense, Bill Cohen, on "Meet the Press with Tim Russert," laying out the Clinton administration's horrifying projections on Saddam's WMD production in the absence of inspections. Russert, usually merciless in grilling people, naturally accepted Cohen's details; there was no reason to doubt them. I used to show my students an amazing video of Clinton's security team – Cohen, Sandy Berger, and Madeleine Albright – being shouted down by extremely rude students in a forum at Ohio State University in February 1998, which CNN broadcast as an "International Town Meeting." Despite the embarrassing behavior of the students, the Clinton team hung in there, urging that America "must get those WMDs." I also regularly showed my students the November 1997 CNN special report, "Showdown with Iraq."

This is just the tiniest sample of what was always fresh and available.

I began collecting such material at CSIS. I maintained the briefing book (actually, literal briefing boxes) on this subject for our senior analysts, who were CNN's regular analysts, and most of whom voted for Bill Clinton. In one case, we discovered and blew the whistle on a suspected Iraqi WMD site near Kirkuk. Dan Rather grabbed the story and made it his lead in an October 1992 "CBS Evening News" broadcast. Yes, that was way back in 1992, when even then, we were being told that Saddam was on the cusp of an operational nuclear weapon.

George W. Bush, like all of us, first heard about suspected Iraqi WMDs from the media in the 1990s, long before he was governor let alone president. The press was unanimous in reporting daily that Iraq was producing, if not harboring WMDs in defiance of the 1991 U.N. ceasefire. There were never-ending reports that Saddam was months away (estimates ranged from six to 18 months) from a nuclear bomb, on top of his equally alarming bio and chemical weapons arsenals, which he previously employed against "enemies", ranging from Kurdish children to the Marsh Arabs to the Iranians and Israelis. He promised to "scorch half of Israel" with "chemical gas."

It was because of Saddam's obstruction, remember, that the Clinton ad-

ministration unceasingly bombed suspected Iraqi WMD sites throughout the 1990s, so often that Thomas Friedman of the *New York Times* quipped that Saddam Hussein was the reason God invented the cruise missile.

Thus, by 2003, President George W. Bush had correctly calculated that Saddam's WMD arsenal, after at least five years of no inspections, was an intolerable, unacceptable risk in the wake of 9/11.

This was a fully legitimate fear, with Bush's suspicion of Saddam's stockpiles first informed not by his advisers but, instead, by the media that informed all of us in the 1990s, years before Bush became president.

In short, all of that very recent history was forgotten by an emotional, angry political left after our troops didn't find the WMD stockpiles we all expected.

Of course, we did discover some WMDs in Iraq after 2003 (everyone forgets this), and chief inspector David Kay found both Iraqi "infrastructure and intent" to ramp up WMD production once Saddam later figured he was in the clear. We did not, however, find the warehouses of WMD stockpiles we expected. (The better question is why not and what happened to the WMDs.)

Finally, aside from these facts, imagine strictly for the sake of argument that George W. Bush did lie about WMDs. That would mean that he and his administration went to war in 2003 for a fallacious if not treacherous reason they knew would be exposed the moment we got to Iraq and found no WMDs. They would have pursued this self-defeating tactic realizing it would be revealed as a farce very soon, certainly by the next year, meaning the very year (2004) that Bush ran for re-election. It would have been a mission of political suicide, probably even impeachable.

In short, Donald Trump can legitimately question Bush's decision to invade Iraq. But, his charge that George W. Bush lied about WMDs is outrageous.

This is an old smear that needs to be ended, not resurrected by the Republican front-runner for president.

Dr. Paul Kengor is professor of political science and executive director of *The Center for Vision & Values at Grove City College*.

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Adopt Me: Pet of the Week

BANKRUPTCY IS ALL I DO

what department or person will be at the helm, the duration of completion and how much progress was done so far.

From all the information collected from citizens, Keith and Schnars arranged them into five areas, the "most prominent one" being economic development, said Bob Cambric, Keith and Schnars deputy project manager. One aspect of economic development is job creation. Of the 67,000 people in the study area, 45,000 of whom live in the city, about 27,000 people leave the area to commute to job, according to Cambric. People were asking when this trend could be reversed, especially since that trend would get worse over the next 10 years, Cambric said.

Innovation and economic development

Plans specifically to address economic development/business climate and competitiveness involve

Some of the strategies for quality of life and places are under way such as the Fourth of July fireworks, which the city will launch this year at the Northwest Recreation Complex to the tune of about \$50,000; police outreach like Cof-

vealed at the February 17 session Steering Committee meeting. That same rendering was on display at the consensus meeting.

Proposed aspects of the monument signage at major roads include a water

See VISION Page 10A

Adopt Me: Pet of the Week

Are you looking to add a furry friend to your family? Johnny Cat (A341267) is a 5-year-old kitty who is looking for a forever family! This handsome boy is very friendly with people and other animals. He loves being petted and he will purr up a storm! Johnny Cat has a mellow personality and he would make a great cuddle buddy. This month Orange County Animal Services has waived all pet adoption fees and is only asking adopters to make a monetary donation to the shelter in an amount of their choice. This promotion is called "Furever Love is Priceless" because it's hard to put a price on a new furry friend. Orange County Animal Services is located at 2769 Conroy Road in Orlando Florida near the Mall at Millenia. The shelter is open weekdays from 10 a.m. – 6 p.m. and weekends from 1 p.m. – 5 p.m. For more information, please call (407)836-3111 or www.ocnetpets.com



Johnny Cat

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Scenes from visioning meeting at Apopka's Highland Manor



Part of the crowd of about 100 citizens who attended the meeting listens as project managers speak.



Project manager Debbie Love of Keith and Schnars, speaks to those in attendance at the meeting.



Mayor Joe Kilsheimer welcomes citizens to the meeting as project manager Debbie Love listens.

Vision: Process began in July

Continued from page 9A

Visioning Apopka process
Visioning Apopka launched in July 2015.

fountain, landscaping in the lower planter, a wavy metal sculpture to represent Wekiva Springs and limestone. Fern sculptures would decorate road signage, and they will also be of approximate human scale.

Brad Benmoshé, Keith and Schnars urban planner, designed the signage draft based on forum and mobile information station discussions and comments. The start of November 2015 was when he called his "Aha" moment in creating the drawings.

"I didn't want it necessarily to say, 'This is the new Apopka and it's improved,' but that it's building on top of itself and em-

For seven months, Keith and Schnars has gathered public feedback through a survey that ended up collecting 1,200 responses, a mobile information station that visited neighborhoods and passed out information and spoke with residents, and seven public forums - four for the community, one for businesses, one for the black community, and one for the Hispanic community.

Visioning Apopka also has a website for residents to stay

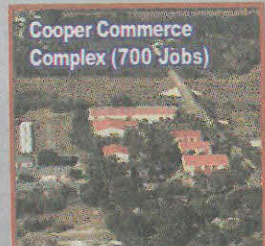
The plethora of improvement ideas ranged from economic develop-

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APOPKA CITY COMMISSION, SEAT 4

"Qualified Through Leadership Experience"
Recreation - Beautification - Job Creation

What do all these Apopka developments have in common?

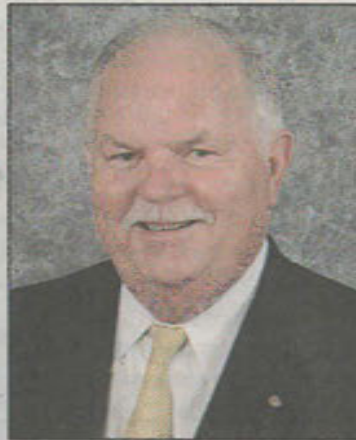


ANSWER:

I was part of the team that brought this progress to

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“Bill”
Arrowsmith
 APOPKA CITY COMMISSION, SEAT 4

“Qualified Through Leadership Experience”
 Recreation – Beautification – Job Creation



What do all these Apopka developments have in common?



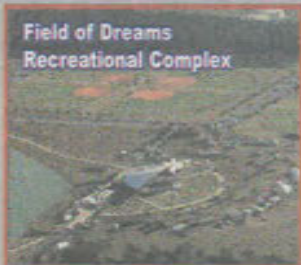
Sam's Club



Cooper Commerce Complex (700 Jobs)



429 Expansion



Field of Dreams Recreational Complex



\$200 Million New Apopka Hospital



Eco-Tourism

ANSWER:

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Vision: Process began in July

Continued from page 9A

fountain, landscaping in the lower planter, a wavy metal sculpture to represent Wekiwa Springs and limestone. Fern sculptures would decorate road signage, and they will also be of approximate human scale.

Brad Benmoshé, Keith and Schnars urban planner, designed the signage draft based on forum and mobile information station discussions and comments. The start of November 2015 was when he called his “Aha” moment in creating the drawings.

“I didn’t want it necessarily to say, ‘This is the new Apopka and it’s improved,’ but that it’s building on top of itself and embracing its history, and recognizes its past, and wants to continue building on it,” Benmoshé said.

Visioning statement

Residents at the consensus meeting read the five preliminary vision statements, one covering community-wide goals and four others each of the city’s four regions. Each statement was worded differently, but “grow” was the one word commonly found in all of them. “Grow” would therefore be part of the pending strategy for the city’s agricultural history and the city’s continued thriving.

Visioning Apopka process
 Visioning Apopka launched in July 2015.

For seven months, Keith and Schnars has gathered public feedback through a survey that ended up collecting 1,200 responses, a mobile information station that visited neighborhoods and passed out information and spoke with residents, and seven public forums – four for the community, one for businesses, one for the black community, and one for the Hispanic community.

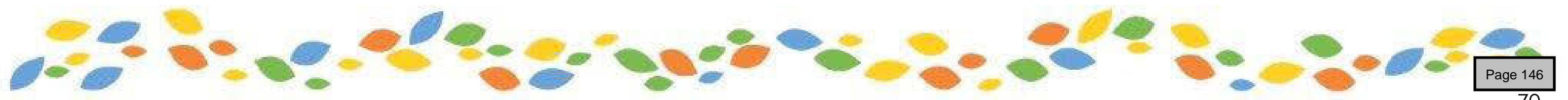
Visioning Apopka also has a website for residents to stay up to date and learn more about the process.

The plethora of improvement ideas ranged from economic development and recreation to streetscape infrastructure and the fostering of Lake Apopka’s eco-tourism industry.

In December 2015, the City Council prioritized visioning goals and strategies of the community and by the different regions.

On February 4, the Visioning Steering Committee, city staff, and members of the public saw the concept designs of a promenade at City Hall/Museum of the Apopkans, a dining area overlooking Lake Apopka, a downtown community plaza, and the city’s welcome signage at major and minor roads.

Sign-In Sheets





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SIGN-IN SHEET

TUESDAY, SEPTEMBER 15, 2015 @ 6:00 PM to 9:00 PM

Name	Organization	Phone No.	E-mail
Jim MEADOWS	AHA PLAYERS & 25yr Resident	407-221-3317	JEMO506@aol.com
SUZANNE KIDD	VISIONING STEERING COMM	407-886-7131	skiddsd4u@gmail.com
David Hoffmeyer	VISIONING STEERING COMM	407-464-4543	nhoffman@efair.com
Veronica Cambria	Apopka Resident	407- 886-7131 701-6564	/
Lucille Cambria	Apopka Resident	407-701-6564	/
Mark Fry	Apopka Resident	407 340 5816	Mark.jason.fry@gmail.com
Greg Johnson	Fort Apopka Foundation	407-731-9362	gregjohnson0323@gmail.com
Billie Janine Arrowsmith		407.421.1580	
Billie L Deal		407-484-4123	
Daniel Hinden	Apopka Resident	407-756-5450	daniel_hinden@chc.tmail.vt
LENN NURSE	NO	407 477-4257	
Chuck Cornesque	AFD		
Brian Bowman	AFD	407 383-3260	bbowman@apopka.net
BRIAN KENNEDY	APD	321-899-5079	BKENNEDY@APOPKA.NET
JAY DAVOLL	PS - CITY OF APOPKA	407-703-1731	JDAVOLL@APOPKA.NET
Bob Emgwise	PS - CITY	407.703.1731	REMPOW@APOPKA.NET
Eresa Sargeant	Apopka Chief	407-886-2777	news2@theapopkachief.com



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Name	Organization	Phone No.	E-mail
ROD LOVE	VISIONVILLE.COM		comsgod@comss.net
ERIC COLEMAN	VISIONVILLE.COM		
NIKKI MCGUIRE	NAOMI.KIDS	407 483 5585	nikki.mcguire@naomikids.com
Rogers Beckett	City of Apopka	407-702-1734	beckett@apopka.net
ELN McMurtry		407-608 2586	memurtry@apopka.com
MAIT KROON	THE BIG POTATO FOUNDATION	407-647-2622	-
Paul + Mary Jane Smith	resident	407 814-9156	PaulandMaryJane@ambergmail.com
John Peery	Apopka Chief	407-588-2777	news@apopkatech.com
AD & Karen Jewell		407-739-0739 407-573-7307	karenjewell119@yahoo.com
Suzen Ann	HOPE COMMUNITY	407-401-7864	Ann@sna@gmail.com
Marjorie Loyd	Rose v Loyd Group	718 415-2307	MarjorieP.Loyd@Yahoo.com
Ariell Lloyd		407 917-754-1396	ariellloyd@phoo.com
Ep Velazquez			

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Name	Organization	Phone No.	E-mail
Alice Yvette Nolan			Nolansthefamily@gmail.com
Joseph Nolan			djennel@Abl.com
DAVID JEAN EMMA			—
Valynn Sala			—
Carol McCorkle	African Reconditioning	407-461-1050	Carol@ARC4Reptors@gmail.com
Jackie Brooks	—	407 203 2512	Jackie brooks2132@gmail.com
N. Frank Hunter	—	—	—
Maurine Boykin	Citizen of Apopka	407 589 3909	freedomwinter@gmail.com
Martia Kreisk	—	—	Kreisk57@gmail.com
Earl + Flo Nelson	—	—	E Nelson 246@cf1.r
Raymond	Apopka Power	—	—
Peter Jordan	Big Potato / Comm Grdn	407 473 0132	apokpa ps@gmail.com
Pamifer Esquig	Citizen	407-462-9347	jnesquis@yahoo.com
Albert Cordeca	Citizen	407-463-2562	albert.cordeca89@gmail.com
Bill Kerchev	West Planning	407-342-7990	—



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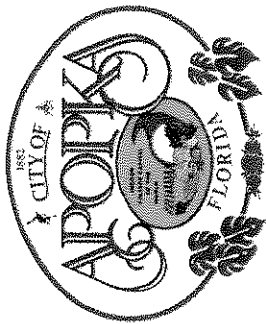
TUESDAY, SEPTEMBER 15, 2015 @ 6:00 PM to 9:00 PM

Name	Organization	Phone No.	E-mail
Randy Olson		321 4369378	Rolson@Prodigy.net
TERRELL HENRIN			rtk100011@yahoo.com
Pat Munro		407-580-1629	
TERRI MOURVELL	Resident	407-559-8106	TUMORRELL61@gmail.com
PAUL FARRINGTON		407-886-6666	paulomorgan@cocker.com
LEE FARRINGTON		407-595-1060	lee@magoo.beer.com
Alicia Brown	resident	(407)844-4492	GWO.512@yahoo.com
MARtha Arroyo	resident	407-884-9626	
Jonathan Paul	Guest	352-363-0614	nucplanning@gmail.com
Laura Whitfield,	Resident	863-897-8128	lawhit411@yahoo.com
TENITA REID	RESIDENT	886-5700	
Bobby REID	"	"	
Carla Pryor	31 Way Foundation Inc.	407-718-6244	carla@bm31wayfoundation.org
Mary Frances White	718 E 14th St	407-846-1795	ALFWAPK@comcast.net
Joanna Volante	656 S Christiana Av.	407 495 3001	JVolante33@hotmail.com
Terry Levesque	Resident	321-277-7530	terra@allspc.com
Jayde Levesque	Resident	321-350-7061	wayne@allspc.com



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555 MARTIN STREET, APOPKA



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THURSDAY, SEPTEMBER 17, 2015 @ 6:00 PM to 9:00 PM

Name	Organization	Phone No.	E-mail
SUZANNE KIDD	VISIONING STEERING Comm.	407-886-7131	skiddsd4u@gmail.com
Arlene Applebaum		321-196-2439	aappleb33@gmail.com
ARAN APPLEBAUM		321-396-2436	" "
Veronica Cambria	Family - Resident	407-701-6564	Cambri.v@yahoo.com
Ellen + Mike Caroline		407-880-1921	mikescar2@juno.com
Victoria Sturson	family	407-690-8518	
Dawn STEVENSON	family	407-886-7131	skiddsd4u@gmail.com
Kristen McIlroth	Resident	407-641-2718	
Libby Dudley	resident		orngmsgrd.4@hotmail
Autumn Nguyen	resident		
MARtha WALLS	RESIDENT	407-814-3511	Martha Walls
ES VELAZQUEZ	RSR APOPKA		
Brian Bowman	AFID	407 703-1754	bbowman@apopka.net
David Hoffman	VISIONING STEERING Comm.	407-461-9993	dhoffm29@afid.com
Fred Kinney	Resident	321-279-8178	fkinneg3@afid.com
SUSAN SHEROM	RESIDENT	407-886-6640	SUSAN.SHEROM23@GMAIL.COM
Ami Danhart	Resident	407-924-4966	Adanhart@gmail.com

2

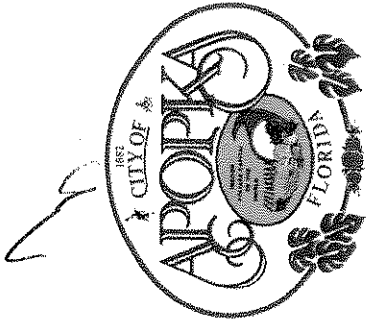


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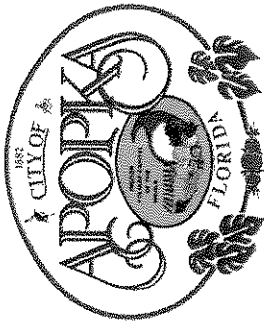


Name	Organization	Phone No.	E-mail
John Theodorak Mitrovica Commissioner Bill Aronow Smith	EPOA	407-880-1894	mitrovica@earthlink.net
MAYIA GARCIA KIM O P I I			



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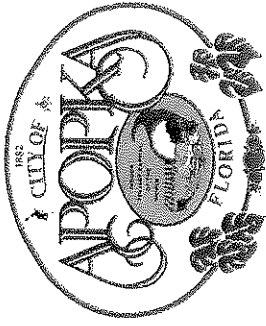
Name	Organization	Phone No.	E-mail
Elizabeth Collins			
BRONSON COLLINS		407-884-0956	
ANNIE CUMPTINGHAM			
JAY DAVOLL	CITY OF APOPKA		
Kyle Wilkes	City of Apopka	407-703-1739	
Deborah Schnars	CITY PUBLIC SERVICES	407-703-1731	
Eli Lindley	Resident	407-718-2977	
HOWARD WASHINGTON	RESIDENT		
Clarence Knight	Resident	407-961-9690	Gknight3@live.com
Merry Loren	Resident	301-287-4384	
JASO LOREN	RESIDENT	407-919-8150	
Fanny Balbaster	Farmworkers Ass.	807-304-6117	
JULIA MERRAS	Wood Craft Bazaar	407-703-2275	WOOD CRAFT BAZAAR APOPKA & EMAIL.COM
Tyrone Greene	Huntington Learning Center	407-369-1814	Apopka FL @ hlc.mnl.com
Pat McGuffin	Steering Comm	407-832-2627	
Jose Rodriguez	Farmworkers Association of FL	407-880-5151	
Julia Flores	Farmworkers Association FL	407-914-3637	

06



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2725 BINION ROAD, APOPKA



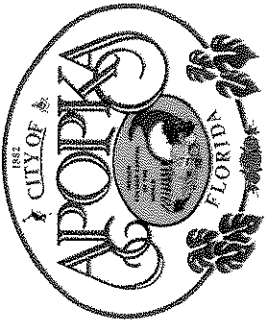
SIGN-IN SHEET
TUESDAY, SEPTEMBER 22, 2015 @ 6:00 PM to 9:00 PM

Name	Organization	Phone No.	E-mail
Judy Coleman		248-225-8289	Judycoleman23@gmail
Eli Riverale	-	407-718-2477	ApopkaTennisAcademy@aol
Kyle Wilkes	City of Apopka	407-703-1737	kwilkes@apopka.net
JAY PAVOL	CITY OF APOPKA		
Joseph Washington	" " "	910-922-5076	FL3325@AOL.com
Cindy Hall	Apopka PD	4077031771	chall@apopka.net
Les Fleer	-	407-888-3037	
Teresa Sargant	Apopka Chief	407-836-2777	news2@theapopkachief.com
Maureen Lewis	Apopka	718-930-8358	apopka586@hotmail.com
Juan B. Lugo	Duke Energy	321-279-9855	juan.lugo@duke-energy.com
Albert Carlotta	City of Apopka	407-463-2502	albertcarlotta89@gmail.com
Jennifer Esquia	Resident / City of Apopka	407-402-9347	jesquia@apopka.net
Patricia DeWane		407-886-8268	AMHS68@aol.com
DAVID HOFFMAN	STEELERS CAFE MEMBER		



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Name	Organization	Phone No.	E-mail
FRED SAVAGE		407-920-1072	SAVAGE WMS @ AOL.COM
Michael Briggs		407-358-9720	papathie@hotmail.com
Heather Briggs		407-252-5670	heflowersbriggs@hotmail.com
Pauline Mathius		407-814-8213	pauline.mathius@yahoo.com
Joann Castillo		407-880-2111	Jtooby13@aol.com
Joseph Washington		910-922-5076	FL3375@aol.com
Bill Arrowsmith		407-312-9536	babyshriley@CFI.RR.COM
Cheryl Pilkington			
Terrri Morrell		407-589-5106	rumorpeu61@gmail.com
BOB DUNCAN		407-341-0909	dunetraile@aol.com
Annye Hebrer		407-430-9379	TeamHebrer@aol.com
Scott Frawi		407-920-2201	sirwin002@yahoo.com
JUSTIN FRIES		407-402-1361	fries-justin@yahoo.com
Sylvester Hall		407-680-4215	Shall622@cfi.fl.com
Annette Figueroa		407-733-7455	annettefigueroa@yahoo.com
Laleo Figueroa		"	"

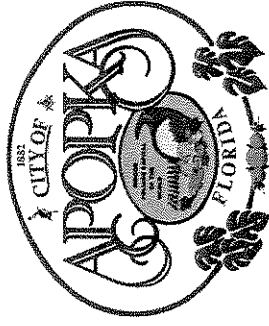


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SIGN-IN SHEET

SATURDAY, SEPTEMBER 26, 2015 @ 1:00 PM to 4:00 PM

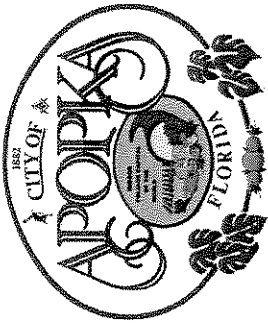


Name	Organization	Phone No.	E-mail
David Chase		407-497-6696	dchase7@cfl.rr.com
Michelle Chase		407-595-7685	mmchase@cfl.rr.com
Bob Hill		407-619-7352	Bobbea@cfl.rr.com
Vanessa Cruz		407-703-7923	gster-cruz@hotmail.com
ROBERT RYAN			ROBERTRYAN@GMAIL.COM
Debra Ryan			
Jane Newton		407-721-7153	DebraLynn2010@gmail.com
Becky Hammond			Rebecca.hammond8@gmail.com
Annette Figuerda		407-733-7455	Annettefiguerda@yahoo.com
Carmelo "		407-733-7340	
Abigail "			
Seth "			
Caleb "			
Samantha Hane			
Matthew Spinderson			
Anthony Petchonka			N/A



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1725 WEST PONKAN ROAD, APOPKA



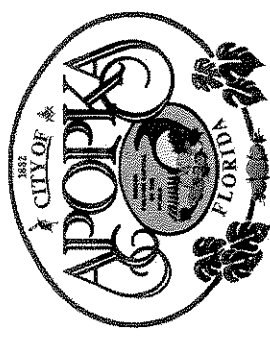
SIGN-IN SHEET

SATURDAY, SEPTEMBER 26, 2015 @ 1:00 PM to 4:00 PM

Name	Organization	Phone No.	E-mail
Jackie + Matt Jwinall	Greenbrook Villas	407-719-0450	mjwinall@cfi.rr.com
Byron & Tobias	Rock Spring Ridge	407-461-3279	Byron.tobias@gmail.com
Javier marcos			Javiermarcos280@gmail.com
Fic Blood		407-416-0522	ESbfugon11@gmail.com
US cable		321-279-7327	Christina.holt@gmail.com
Beta Lewis	Country Crossings Spring Ridge	407-620-0474	iggy.droide@gmail.com
David Mann	City of Apopka		
Paul Haglins	ECHRPC	407-252-1503	A.haglins@echrpc.com
Erica Hoyt		407-814-9488	Edgar Hoyt RUC@A.RUC
David Chew			dave-neo@hotmail.com
Cheryl Simpson		407-312-4327	crdsimp@gmail.com
Roger Simpson		407-741-3750	rsmpson@wareless.net
Wendell Davison		315-975-0728	Davisonfirm@gmail.com
Cary Truley		407-908-2218	Truleycary@yahoo.com

*68N

NORTH QUADRANT COMMUNITY FORUM
 WOLF LAKE MIDDLE SCHOOL
 1725 WEST PONKAN ROAD, APOPKA



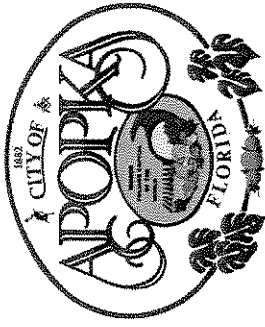
SIGN-IN SHEET
 SATURDAY, SEPTEMBER 26, 2015 @ 1:00 PM to 4:00 PM

Name	Organization	Phone No.	E-mail
KEVIN BURGESS	CITY OF APOPKA		
GLENN REBY	CITY OF APOPKA		
SUZANNE KIDD	VISIONING STEERING Comm		
Chli Zivory	Apopka Resident		
* TAMARA BAMPFORD	11 11	321-356-6882	Edison FSU@AOL.com
Lorena Potter	City of Apopka		
ERIE COLEMAN	COMMITTEE		
Mike Wallace	Resident	407-718-1624	Michael.Walker36@yahoo
DNIEE ORR	RESIDENT	321-947-2550	DNIEELORR2@msn.com
Debby Felty	Resident	407-884-8381	midlesis411@cfl.fl.ccc
Amanda	"	407-8905574	asarraf@cfl.fl.ccc
Trent Walker	Resident		
Raul Vazquez	Resident	407-491-2977	
Brian Burns	Principal	407-888-2242	brian.burns@apoka.org
Jeremich Jansen	self - resident	407-697-8276	Jeremich@jaguar.net
Mark + Carole Harrell	Residents		mark_harrell@yaho.com
Brian Furgala	Resident	407-697-8590	btfurgala@msn.com



KEITH and SCHNARS, P.A.
FLORIDA'S Big LOCAL FIRM

**NORTH QUADRANT COMMUNITY FORUM
WOLF LAKE MIDDLE SCHOOL
1725 WEST PONKAN ROAD, APOPKA**



SIGN-IN SHEET

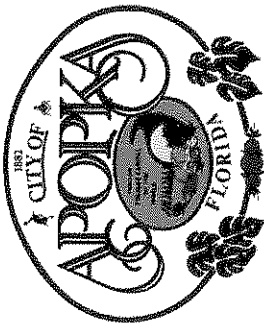
SATURDAY, SEPTEMBER 26, 2015 @ 1:00 PM to 4:00 PM

Name	Organization	Phone No.	E-mail
Lori Powell	Homeowner	407 949-3896	Phlpowell1953@yahoo
Stacy Wilson	Homeowner / Realtor	407-970-7892	s.wilsonrealestate@gmail.com
Carol & Brad Deitelhoff	Homeowner	630-715-4943	caroldeitelhoff@earthlink.net



KEITH and SCHNARS, P.A.
FLORIDA'S Big LOCAL FIRM

BUSINESS FORUM
VFW 519 S Central Ave.
Apopka, FL 32703



SIGN-IN SHEET

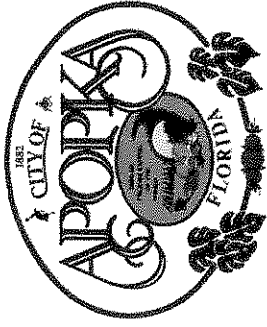
TUESDAY, SEPTEMBER 22, 2015 @ 6:00 PM to 9:00 PM

Name	Organization	Phone No.	E-mail
Johanna L. Shewan	Johanna L. Shewan LLC	407-637-4598	jlshewan@centurylink.net
NIKKI MCGUIRE	N.A.O.N. I.	407 882-5585	nikki.mcguire@nookkids.com
ERIC COLEMAN	VISIONING BOY	288/874-7094	ERIC@VISIONINGBOY.COM
ANDREAS MUELLER	WELLS SPRINGS RESIDENCE	407-880-8020	office@wellspringsservices.com
Bill Appaw Smith			
Yesica Ramirez	FWAF	407 427 2090	gal.2006.meydace@hotmail.com
Theresa Hoff	Pro Executive Services	407.880.1044	Theresa@ProExecutiveServices.com
Suzann Washington		910-922-5076	FL3325@Aol.com
SARON LAMOTHE			SARONLAMOTHE@gmail.com
Grisselda Fajal	FWAF	407 886-5151	grisseldefajal@fwaf.com
Shawnta Phillips	Nyla's Early Learning	407-814-4286	Shawnta@nylaslearning.com
Sylvester Hall	Hall's Auto Direct, Inc	407-680-4215	svhc@hallsautodirect.net
BOBBY J. SCOTT	SELF	407-247-5553	SHOOTH@AOL.COM



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BUSINESS FORUM
VFW 519 S Central Ave.
Apopka, FL 32703



SIGN-IN SHEET

TUESDAY, SEPTEMBER 22, 2015 @ 6:00 PM to 9:00 PM

Name	Organization	Phone No.	E-mail
SUZANNE KIAD	STEERING COMMITTEE	---	---
Pat McGuffin			
Manda Sarraf			emanda.sarraf@chilton.com
MICHAEL WINSLOW			MICHAELWINSLW@GMAIL.COM
Maura Lewis			apopka519@hotmail.com
Drew McNight			
Carla Pryor	31 Ways Foundation		Carla@31waysfoundation.org



KEITH and SCHNARS, P.A.
FLORIDA'S **Big** LOCAL FIRM

COMMUNITY LISTENING SESSION
1264 Apopka Boulevard
Apopka, Florida



SIGN-IN SHEET

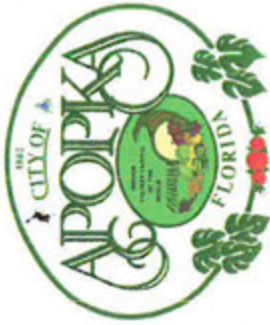
SATURDAY, OCTOBER 24, 2015 @ 10:00 AM to 12:00 PM

Nombre	Organización	Numero telefonico	Correo electronico
Daniel Villagomez		352-800-035	
Eira Hernandez		407 2575338	
David Bulsoon		407 703 165-1	
MARIA PIREK		407 919 9004	
SUZANNE KIDD		407-886-7131	
Commissioner Diane Velazquez	City of Apopka	407-432-6715	
Miland Zelaya	FWAF	407-886-5151	
Sammy Ruth	City of Apopka	321-231-3943	
ED VELAZQUEZ	City of Apopka	407 810 3330	
Tirso Moreno	FWAF		
ERIC COCEMAR	Comm.	248/894-7094	
Lorena Hernandez	FWAF	407/692-7743	
Jose Rodriguez		832-408-0337	
Jessith Centel		321-3885019	
Clemen Cuevas			
Eig Guillen	FWAF	(407)775 8360	
Mica Perez	FWAF	407 779 2462	



KEITH and SCHNARS, P.A.
FLORIDA'S Big LOCAL FIRM

COMMUNITY LISTENING SESSION
1264 Apopka Boulevard
Apopka, Florida



SIGN-IN SHEET

SATURDAY, OCTOBER 24, 2015 @ 10:00 AM to 12:00 PM

Nombre	Organización	Numero telefonico	Correo electronico
Doris		407-257 2409	
RAY	FW ORG	407-703-5511	
Minger Zayas Fc A		407 953 6962	
Jose Luis		407 953 6290	
Teresa Abonzo		407-280 1676	
Catalina Lopez			
JOSE HOLGUIN		321-304-9421	
Yesica Ramirez		407-427-2090	
Celia Juarez		407-782 6980	
CRIZANTA Jimenez		407-558 0308	



KEITH and SCHNARS, P.A.
FLORIDA'S Big LOCAL FIRM

COMMUNITY LISTENING SESSION
1012 South Park Avenue
Apopka, Florida



SIGN-IN SHEET

SATURDAY, OCTOBER 24, 2015 @ 2:00 PM to 4:00 PM

Name	Organization	Phone No.	E-mail
Frances White		407-963-4305	Fwhite74@aol.com
Vivian Beamer		407-889-7208	
Hernando McQueen	St Paul	407-790-2964	Hernandomcqueen@yahoo.com
Ralph Shuler	St Paul	321-947-9586	
Bryn Jenkins (D)		321-203-010	
Daniell Yarbrough	New Journey Youth Center	321-203-7777	
Ernest Young	St. Paul		
Leroy Ball	DAVIS Lodge # 47	407-202-3578	mschemof@hotmail.com
ED Velazquez	APOPKA	321-439-1030	Fierbag1954@yahoo.com
Sam Ruth	City of Apopka	321-231-3943	
BOBBY J. SCOTT	ST. PAUL Church	407-247-5553	
TONYA ALEXANDEL	Home owner	734-635-8825	oxstonyaj@yahoo.com
Gerard Moss	St. Paul	407-884-4464	
SUZANNE KIRK	VISIONING Steering Comm.	407-886-7131	skirk40@gmail.com
Denise Gilcrease		407 886 7205	dbgilcrease@hotmail.com
Francina Baykin	Resident	407 886 9323	Frannyb@earthlink.net



SIGN-IN SHEET
TUESDAY, NOVEMBER 24, 2015 @ 3:00 PM

Name	Organization	Phone No.	E-mail
Lorena Potter	City of Apopka	407-703-1642	Lpotter@apopka.net
KEVIN BURGESS	CITY	407-703-1731	KBURGESS@APOPKA.NET
Brian Bowman	City of Apopka	407-703-1754	bbowman@apopka.net
SUZANNE KIDD	STEERING COMM.	407-586-7131	skiddsd4@gmail.com
ERIC COLEMAN	STEERING COMM.	248-894-7094	ERICCOLEMAN@AFLORIDA.COM
David Moon	City of Apopka	407-703-1739	dmoon@apopka.net
MIKE MCKINLEY	APOPKA P.D.	407-703-1789	MMCKINLEY@APOPKA.NET
Pat McGuffin	Steering Comm - American Solutions	407-832-2627	Patmcguffin@AmericasBus.com
David Hoffmeyer	Steering Committee	407-468-4543	nhoffmeyer@apopka.net
Jessica Pugh	City of Apopka	407-703-1750	Jpugh@apopka.net
Vernon Brown	Steering Comm. Person	407-706-7218	vbrown13@cfl.rr.com
Glenn Irby	City of Apopka	407-703-1750	girby@apopka.net
Sarah Ryan	City of Apopka	407-703-1809	Sryon@apopka.net
Kyle Wilkes	City of Apopka	407-703-1739	Kwilkes@apopka.net
Robert Sargent	City of Apopka	407-703-1777	rsargent@apopka.net
Pam Barclay	City of APOPKA	407-703-1709	pbarclay@apopka.net
Chuck Carnesale	" " "	407-703-1756	Ccarnesale@apopka.net



KEITH and SCHNARS, P.A.
FLORIDA'S Big LOCAL FIRM

CITY COUNCIL RETREAT MEETING
Highland Manor
604 East Main Street, Apopka, FL 32703

SIGN-IN SHEET
WEDNESDAY, DECEMBER 09, 2015 AT 11:00 AM



Name	Organization	Phone No.	E-mail
Jeff Swelch	Rachelle Holdings / WAA Chapter	407-875-3400	swelch@RachelleHoldings.com
Bill Miller	Vivian Apopka Chapter	407-586-6192	wba13@vt.net
Vernon Brown	Apple Pine Dept	407 703-1754	vbrown@apopka.net
Brian Bowman	Apple Pine Dept	407 703-1756	cbowman@apopka.net
Chuck Conesale	Citizen	407-405-4791	learnbelanger@gmail.com
LEAHN BENDRER	Apopka Police Dept	407 703 1785	mmckinney@apopka.net
Paw Taylor	Apopka Police	407-703-1771	Rfeanandez@apopka.net
Mike McKinney	Citizen	407-463-5764	comsg@comsg.net
Rammy Feanandez			
Rod Love			
Nyle Becker			



KEITH and SCHNARS, P.A.
FLORIDA'S Big LOCAL FIRM

CITY COUNCIL RETREAT MEETING
Highland Manor
604 East Main Street, Apopka, FL 32703

SIGN-IN SHEET
WEDNESDAY, DECEMBER 09, 2015 @ 11:00 AM



Name	Organization	Phone No.	E-mail
Sara Ruth	City of Apopka Commissioner	321 231 3943	sruth@apopka.net
Kynda Goss	City of Apopka - Clerk	407-703-1904	kgoss@apopka.net
Paula Mosquito	Mosquito Creek	407-464-2000	paulmosquitocreek.com
JAY DAVOLL	CITY OF APOPKA	407-703-1731	JDAVOLL@APOPKA.NET
KEVIN BURGESS	CIM OF APOPKA	407-703-1731	KBURGESS@APOPKA.NET
David Burgess	City of Apopka	407-703-0661	dburgess@apopka.net
Alice Nolan	CITIZEN	409 949 4859	nolansthefamilygma.com
John Ricketts	PROPKA Chief	401-886-2777	JR@THEAPOPKACHIEF.COM
Bill Appold Smith	CITY OF APOPKA	407-401-1580	BAS@APOPKACHIEF.COM
Jessica Pugh	City of Apopka	407-703-1750	Jpugh@apopka.net
Daryl Mann	City of Apopka		
SUZANNE KIDD	VISIONING STEERING COMM.	407-886-7131	skiddsd40@gmail.com
MERLEY LOVERN	CITY OF APOPKA	407 703-1621	mlovern@apopka.net
Christine Moore	OCPS	407-497-2026	christinefororange@gmail.com
Teressa Sargeant	The Apopka Chief	409-886-2777	news@theapopkachief.com
Ray A. Shackelford		407-664-4138	fermufam@aol.com
Belhany Rodgers	Erlando Sunhnel	407-420-5187	brdgers@erlandosunhnel.com



KEITH and SCHNARS, P.A.
FLORIDA'S *Big* LOCAL FIRM

STAND UP ACTION MEETING
Fran Carlton Center
11 North Forest Ave, Apopka, FL 32703



SIGN-IN SHEET
FRIDAY, JANUARY 22, 2016 AT 10:00 AM

Name	Organization	Phone No.	E-mail
David Burgoon	Recreation	407-703-1641	dburgoon@apopka.net
Lorena Potter	Recreation	407-703-1642	Lpotter@apopka.net
Chuck Cunesale	AFD		
Brian Bowman	AFD		
Lee Bronson	AFD		
MIKE MCKINLEY	APP	407 703 1789	MMCKINLEY@APOPKA.NET
PAM BARCLAY	FINANCE	407-703-1709	pbarclay@apopka.net
ROBERT HIPPLER	IT	407-703-1620	RHIPPLER@APOPKA.NET
PHILIP ENQUIST	PUBLIC SERVICES	407-703-1731	PHILIPENQUIST@APOPKA.NET
Merrylovern	Mayor's office	407 703 1601	mlovern@apopka.net
Ferome Miller	Apopka PD	407 703-1651	FMiller@Apopka.net
Robert Sargent	Administration	407-703-1777	rsargente@apopka.net
Susan Bone	CA	(407) 703-1750	sbone@apopka.net
Randy Fernandez	Pole	703-1781	Rfernandez@apopka.net
David Moch	Planning & Zoning	407-703-1739	
JAN DAVOLL	PUBLIC SERVICES	407-703-1731	JDAVOLL@APOPKA.NET



KEITH and SCHNARS, P.A.
FLORIDA'S Big LOCAL FIRM

STEERING COMMITTEE MEETING
Fran Carlton Center
11 North Forest Ave, Apopka, FL 32703



SIGN-IN SHEET

THURSDAY, FEBRUARY 04, 2016 AT 6:00 PM

Name	Organization	Phone No.	E-mail
Joreen Golden	City of Apopka	407-703-1664	Lpotter@apopka.net
Chack Carnesak	City of Apopka		
Brian Bauman	City of Apopka		
ERIC CEREMAK	COMM.	288-894-7094	
Pam Barclay	CITY OF APOPKA	407 703 1709	pbarclay@apopka.net
Terrri Morrell	committee Member	407-889-8106	
Teresa Sargeant	Apopka Chief & Planter	407-886-2777	news2@theapopkachief.com
Kyle Wilkes	City of Apopka	407-703-1739	twilkes@apopka.net
ROBERT HARPER	CITY OF APOPKA	407-703-6620	RHARPER@APOPKA.NET
JAY DAVOL	CITY OF APOPKA	407-703-1731	JDAVOL@APOPKA.NET
David Moon	City of Apopka	407-703-1739	dmoon@apopka.net
Alice Nolan	citizen	407 999 1859	relaxonthefairy@gmail.com
David Hoffman	Steering Committee	702-444-4573	shoffman@apopka.net
SUZANNE KIDD	STEERING COMMITTEE	407-886-7131	skiddsd4@gmail.com
VERNON BROWN	Steering Committee	407-766-7218	vbrown@apopka.net
MICHAEL		407-430-0539	
FRANCOIS	City of Apopka	407-703-1771	FRANCOIS@APOPKA.NET
MIKE MCKINLEY	APD	407 703 1789	MMCKINLEY@APOPKA.NET



KEITH and SCHNARS, P.A.
FLORIDA'S *Big* LOCAL FIRM

COMMUNITY CONSENSUS MEETING
Highland Manor
604 East Main Street, Apopka, FL 32703



SIGN-IN SHEET
TUESDAY, FEBRUARY 23, 2016 AT 6:00 PM

Name	Organization	Phone No.	E-mail
Miguel Matias	resident	321-320-2434	
Noah Lewis	resident	321-604-7493	
BETTY JANKUN	"	407 886-7665	
Doug Bankson	"	407-718-7741	banksond@gmail.com
JOHN D. W.	458 LAI BRIDGE L		
Jonathan Brooks	resident	407-252-8080	
Bill Spieser	resident	407 884 8188	
Tim Ford	resident		fastortford@aol.com
Missy Touchet	resident		mmt97@earthlink.net
Jim Meadows	resident	407-221-3317	jen0506@yahoo.com
Emily Armstrong	resident	407-757-5991	emselisflorida@gmail.com
Rebecca Sellers	resident	407-595-9434	rbea13@gmail.com
Devika Maharaj	Land Owner	407-545-1771	devika_maharaj@yahoo.com
Richard Robertson	resident	407.345.9277	
Hwen Robertson	resident	407.345.9277	
Merry Loren	City of Apopka	407 703-1601	mlovrn@apopka.net



KEITH and SCHNARS, P.A.
FLORIDA'S *Big* LOCAL FIRM

COMMUNITY CONSENSUS MEETING
Highland Manor
604 East Main Street, Apopka, FL 32703



SIGN-IN SHEET
TUESDAY, FEBRUARY 23, 2016 AT 6:00 PM

Name	Organization	Phone No.	E-mail
Seth Figueroa	Resident	407-733-7455	"
Abby "	"	"	"
Gerald Starling	"	407-453-5392	EEJERRY@gmail.com
LISA MATTHEWS	"	407-462-8800	"
Teresia Sargeant	The Apopka Chief	407-886-2777	news2@theapopkachief.com
Bobby Reid	resident		
Jenita Reid	"		
Sharon Vereen	-	321-303-4751	SharonVereen@gmail.com
Mitchell Koebke	Resident	321-945-9659	mkoebke@verizon.com
JOSE MOLINA	RESIDENT	9149809899	firestorm1654@hotmail.com
SARA BIRCHER	RESIDENT	303-524-5509	SMBIRCHER@JUNO.COM
Ed Spitzer	Resident	(407) 739-2288	Spitzeredwin@gmail.com
Jeff Welch	Apopka Chamber	407-878-3400	JWelch@PalmerLaw.com
Patricia Ruetter	Resident	407-886-9797	
Mikah Hakim	Resident		mistboostereng@gmail.com
David J. Janowski	Resident	407-884-4145	
Paul We	Resident		Comsg@Comsg.net



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FLORIDA'S *Big* LOCAL FIRM

COMMUNITY CONSENSUS MEETING
Highland Manor
604 East Main Street, Apopka, FL 32703



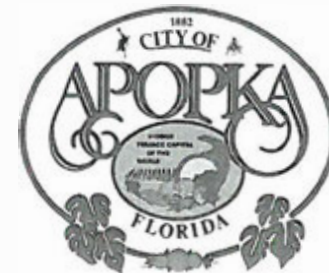
SIGN-IN SHEET
TUESDAY, FEBRUARY 23, 2016 AT 6:00 PM

Name	Organization	Phone No.	E-mail
Elisa Vieira	Resident	407-919-3796	elisa.vieira@anwa.com
Linda Goff	City Clerk		lgoff@apopka.net
Deborah Mitrovka	EEPOA Board	407-880-1894	mitrovka@cedarleaf.net
Emmanuel ROSARIO	RESIDENT	407-733-9188	Emmanuelrosario6@gmail.com
Sandra J. McCourt	RESIDENT	407-880-4982	sandra.jean.mccourt@gmail.com
W. Paul Leake	"	"	"
Sara Alex Ibrin	Resident	407-920-2221	sibrin1007@yahoo.com
Raul Vazquez	RESIDENT	407-431-2377	
Brandon Brooks	resident	407-590-3138	
Easton Werk	Resident		
FRED SAVAGE	Resident	407-920-1072	SAVAGE WOLFS PAUL
Denny Pensey	Res.	407-489-4832	dpensey@ymail.com
SUZANNE KIDD	VISIONING STEERING COMMITTEE		
Terry Levesque	All Seasons Pest Control	407-886-0204	terry@allspe.com
Alice Nolan		407-949-4859	nolansthefamily@gmail.com
Judith Miner	RESIDENT	407-879-0190	
Annette Figueroa	"	407-733-7455	annettefigueroa@gmail.com



KEITH and SCHNARS, P.A.
FLORIDA'S *Big* LOCAL FIRM

COMMUNITY CONSENSUS MEETING
Highland Manor
604 East Main Street, Apopka, FL 32703



SIGN-IN SHEET
TUESDAY, FEBRUARY 23, 2016 AT 6:00 PM

Name	Organization	Phone No.	E-mail
Nebra Green	Homeowner	407-886-0997	
Wm K. Green	" "	407-886-0997	
BILL MORRIS	P.O. Box 930 apopka	407-884-4435	
Caleb Figueroa	resident		
Gravin Hunter	resident	407 440 9074	
John Ricketson	Apopka Chief	407-886-2777	
Bob Janku	Resident	407 886 7665	
Wayne Levesque	All Seasons Pest Contr	407-886-0204	
William Ryan	Resident	407-463-2728	
Marcus Abrahami	Resident	321-277-6562	
Jerry Webnes	Plymouth Landing HOA	407-880-PRAY	
Kyle Becker	Resident	407-443-5764	
Kevin Murray	Resident	720-577-9313	
Michael Marx	Resident	407-879-3749	
Dr. Ray A. Sharc (Celford)	Resident	407-694-4386	
Elizabeth Bedillo	Resident	321-277-1210	
Tashiah Sanderson	Resident	407 274 3108	



KEITH and SCHNARS, P.A.
FLORIDA'S *Big* LOCAL FIRM

COMMUNITY CONSENSUS MEETING
Highland Manor
604 East Main Street, Apopka, FL 32703



SIGN-IN SHEET
TUESDAY, FEBRUARY 23, 2016 AT 6:00 PM

Name	Organization	Phone No.	E-mail
Vernou Brown	Visiting Com.	407-886-6192	Vbrown13@aetn.com
Mary Smothers	Resident	407-889-4009	mtsmothers@embargo.mail.com
Carin Spitzer	Resident	407-620-0490	CarinSpitzer@gmail.com
Glean Irby		407-703-1750	
Joe Bankson	Dang For Apopka	407-462-7742	bankson.joseph@gmail.com
Norma Renee	Resident-	321-948-2592	
Frankie Lucy Conway	"	407-886-8019	
Bethany Rodgers	Orlando Sentinel	407-420-5189	
Kaiser Hing	Resident	321-277-5288	
Jessica Pugh	City		
Stanley J Styles IV	Resident	407-463-4000	sstyles4@yahoo.com
Angel Jimenez	Resident		angel.jimenez2014@gmail.com
Charles Tuohy	RESIDENT	407-467-6412	CHARLES2E@aol.com
Jack Jay	Alden Jay		



KEITH and SCHNARS, P.A.
 FLORIDA'S *Big* LOCAL FIRM

COMMUNITY CONSENSUS MEETING
 Highland Manor
 604 East Main Street, Apopka, FL 32703



SIGN-IN SHEET
TUESDAY FEBRUARY 23, 2016 AT 6:00 PM

Name	Organization	Phone No.	E-mail
Mawhyah Milton	Resident	205 261 3790	mawhyah24601@gmail.com
Christian Carey	Resident	321 696 3325	christiancarey96@gmail.com
Anthony Petchonka	Resident	407 488 5725	



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 FLORIDA'S *Big* LOCAL FIRM

COMMUNITY CONSENSUS MEETING
 Highland Manor
 604 East Main Street, Apopka, FL 32703



SIGN-IN SHEET
TUESDAY, FEBRUARY 23, 2016 AT 6:00 PM

Name	Organization	Phone No.	E-mail
Beall H. Wicks	APOPKA HISTORICAL Soc	407-886-2657	NOBLEWICKS@CFI,RI,CA
Frances White	Apopka Hist Society	407-963-4305	
Addie Swain	Apopka		
Sammy Ruth	CITY of APOPKA	321 231 3943	sruth@Apopka,fl.net
Harry Fulwood, Jr.	Keith & Schnars	954-776-1616	
Terril Morrell	Steering Committee	407-889-8106	
Mike McKinley	APD	407 703 1789	
Anne Alsop	Coldwell Banker Res Real Est	321-322-8024	AnneAlsop@floridamoves.com
ED Velazquez	RSR APOPKA		
DIANE Velazquez	Comm. City of Apopka		
Fred Kinney	Resident		fkinney3@cfi,ri.com
Michelle Chase	Resident	407-595-7685	OrlandoPropertySisters@juno.com
Michael Briggs	"	407358-9220	papate@hotmail.com
Heather Briggs	"	407358-9220	heatherbriggs@hotmail.com
ERIC COLEMAN	VP VISIONING	20594-7094	
Chuck Carnes	AFD		
Lee Bronson	AFD		



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COMMUNITY CONSENSUS MEETING
Highland Manor
604 East Main Street, Apopka, FL 32703



SIGN-IN SHEET
TUESDAY, FEBRUARY 23, 2016 AT 6:00 PM

Name	Organization	Phone No.	E-mail
Daniel & Michelle Hyden	Residents	407-756-5450	daniel_hyden@hofmiller.com
Marina Huda	Residents	321-277-3646	marinahuday@yahoo.com
PAM BARCLAY	CITY OF APOPKA	407-703-1709	pbarclay@apopka.net
Kelly Baloun	FUMC Apopka	407-814-4811	Kelly@fumc.apopka.com
Earl & Flo Nelson	1st Presby	407-886-2384	enelson24@cf1.rr
Wetty Spears	—————	407-274-0931	WettySpears@yahoo.com
Jasmine Bensinger	Resident	813-731-604	jasminebensinger@gmail.com



KEITH and SCHNARS, P.A.
FLORIDA'S *Big* LOCAL FIRM

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604 East Main Street, Apopka, FL 32703



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TUESDAY, FEBRUARY 23, 2016 AT 6:00 PM

Name	Organization	Phone No.	E-mail
Trudy Weiss	Ap. Historical Soc.	407-886-2657	Trudy@cfl.fl.com
BRAD BENMOSHE	KEITH + SCHNARS	954 776 1616	BBenmoshe@KSFLA.com
Robin Tate	apopka Parks Review + Review		w.feat.will@gmail.com
Janice Keifer	Lotus Yoga	407-697-6437	JanKeifer@cfl.fl.com
Wilbur Bussard	"	"	"
Annie Cunningham			
@ Gene Knight		407-461-9690	GKnightJr@live.com
Kyle Wilkes	city of Apopka	407-703-1739	Kwilkes@apopka.net
Joel Wilson		407-252-8450	JORJW@msn.com
Jeddy Coleman	AWE	248-225-8289	jeddycoleman23@gmail
Brian Brown	AIFD	407 703-1754	bbrown@apopka.net
HOWARD WASHINGTON	RESIDENT	913-768-0233	HJWASH2006@gmail.com
Robert HAPKA	RESIDENT	407-902-8758	HAPKA@cfl.fl.com
Matthew Sanderson	resident	561-584-1542	msanderson18@gmail.com
Ray Kiffer	resident	260-224-2010	kiffer.ray@gmail.com
Bryan Miller		407-886-1174	
Javier Marcos	Resident	321-352-2890	Javiermarcos28@gmail.com

English and Spanish Survey Questionnaire





Introduction and Instructions

WHAT IS VISIONING APOPKA? (Diríjase hacia la próxima página para leer la versión en Español)

This year the City of Apopka is composing a long-term vision for future development and community improvements. Public input is essential to identify Apopka's strengths and desires to better serve the community, and become a better place to live, work and play.

This questionnaire is one of your opportunities to tell us how you feel about the City. What are the City's greatest challenges and opportunities over the next ten years? What are the greatest needs to improve the community? What would you like the City to become? To improve upon? What image would you like for the City?

Your opinions count and will be carefully considered. Opinions from throughout the community will help to plan for Apopka's future.

Instructions

Please answer the following questions, giving balanced consideration of the choices, thoughtful and clear answers. If something is not included, please fill in the blank for "other" comments. The survey should take about 25-30 minutes.

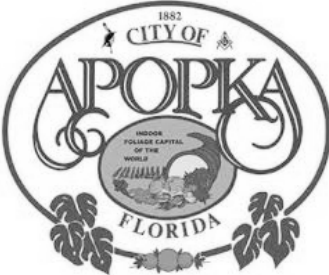
The responses will be grouped and summarized, and not presented on an individual or household basis. However, all responses will become public record under Chapter 119, Florida Statutes.

One response from each adult head of household is requested which best represents your views as a group. Additional responses may be sent by accessing the Visioning Apopka website at: www.VisioningApopka.net.

Win a gift card! When completing the survey, include your name along with your address to be entered into a drawing to win a \$50 gift card. Otherwise, entering your name is optional. Deadline for entry into the drawing is *September 19th*. The survey may still be taken at any time after the drawing deadline.

If you have questions, contact Robert Sargent, City of Apopka Public Information Officer, at rsargent@apopka.net or call (407) 703-1777.

Thank you for your honest and thorough input.



QUE QUIERE DECIR CREANDO UNA VISIÓN PARA APOPKA?

Este año, la Ciudad de Apopka está trabajando para desarrollar una visión, a largo plazo, de lo que pudiera ser el futuro desarrollo y el mejoramiento de la comunidad. La aportación del público es esencial para determinar cuáles son las áreas con mejor desempeño y cuáles son las áreas que podrían mejorar para brindarle mejor servicio a la comunidad y convertirse en un mejor lugar para vivir, trabajar y disfrutar.

Ésta breve encuesta es su oportunidad para decirnos como usted se siente sobre su Ciudad. Cuáles son los problemas más grandes a medida que Apopka vaya creciendo en los próximos 10 años? Cuáles son las necesidades más importantes para mejorar a la Comunidad? En qué tipo de Ciudad de le gustaría ver que Apopka se convierta? Que se puede mejorar? Qué imagen le gustaría que la Ciudad tuviera?

Su opinión cuenta y será considerada cuidadosamente. Las opiniones de toda la comunidad ayudarán para la planificación del futuro de Apopka.

INSTRUCCIONES

Por favor conteste las siguientes preguntas, dándole consideración balanceada a cada opción y dando una contestación clara. Si vez que alguna opción no está incluida en la encuesta, favor de llenar el encasillado "Otro" con sus comentarios. La encuesta debería tomarle alrededor de 25-30 minutos.

La información recolectada a través de esta encuesta será resumida y presentada en una forma general, sin identificar cada individuo o familia que sometió información. No obstante, todas las respuestas serán información pública dado al Capítulo 119 de los estatutos del Estado de la Florida.

Se solicita una respuesta de cada adulto cabeza de familia que mejor representa sus puntos de vista, como grupo.

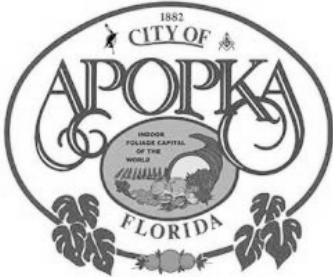
¡Ganar una tarjeta de regalo! Al completar la encuesta, incluya su nombre junto con su dirección para participar en un sorteo para ganar una tarjeta de regalo con valor de \$50. De lo contrario, incluir su nombre es opcional. Fecha límite para el sorteo es el 19 de septiembre. La encuesta aún se puede tomar en cualquier momento después de la fecha límite para el sorteo.

Una respuesta de cada jefe de hogar, que mejor represente las ideas de todo el grupo. Respuestas adicionales se pueden enviar a la pagina electronica: www.VisioningApopka.net. Para preguntas, contacte a Robert Sargent, Oficial de Informacion Publica de la Ciudad de Apopka a rsargent@apopka.net o llame al (407) 703-1777.

Gracias por su aportación honesta y minuciosa.



* 1. Begin by entering your Survey ID Number here (4 digit number found on address label);(Comiense por escribir su Numero de Identificacion de la encuesta (el numero de 4 digitos que se encuentra en la etiqueta de su sobre)



* 2. What is your gender? (Cual es su género?)

- Female (Cual es su género)
- Male (Hombre)



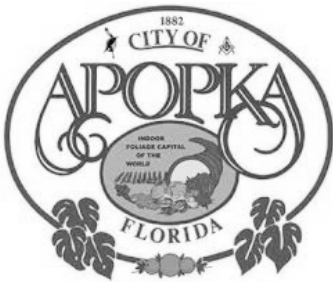
* 3. What is your age? (Cual es su edad?)

- 18 to 24
- 25 to 34
- 35 to 44
- 45 to 54
- 55 to 64
- 65 to 74
- 75 or older



* 4. Do you live in Apopka (inside the city boundary)? (Usted vive en Apopka - dentro de los límites de la ciudad?)

What is your name and address address? (Cuál es su dirección física?): Giving your name is optional (enables easier identification for the gift card drawing). (Dar su nombre es opcional. Esto permite la fácil identificación para el sorteo de la tarjeta de regalo.)



5. How do you mostly receive information about governance, events, safety, announcements and general civic information? Of the following, pick your top three: *(Como usted recibe información sobre legislación nueva, eventos, seguridad e información general de la comunidad? Escoja las tres mejores opciones)*

- City Newsletter *(Hoja Informativa de la ciudad)*
- City Website *(Página de internet de Apopka)*
- Email *(Correo electrónico)*
- Facebook
- Apopka Chief *(Periódico local: Apopka Chief)*
- Orlando Sentinel (on line) *(por internet)*
- Orlando Sentinel (printed) *(impreso)*
- Twitter
- US Post/Mail *(US Post/Correo)*
- Do not receive information *(No recibe la información)*
- Other (please specify) *(Otro: por favor especifique)*



6. What is your preferred way to receive information about city governance, events, safety, announcements, and general civic information? Of the following, pick your top three: (*Como prefiere recibir la información sobre legislación nueva, eventos, seguridad e información general de la comunidad? Escoja las tres mejores opciones*)

- Apopka Chief (*Periódico local: Apopka Chief*)
- City Newsletter (*Hoja Informativa de la ciudad*)
- City Website (*Página de internet de Apopka*)
- Community Meetings (*Reuniones de la comunidad*)
- Email (*Correo electrónico*)
- Facebook
- Orlando Sentinel (online) (*por internet*)
- Orlando Sentinel (printed) (*impreso*)
- Twitter
- US Post/Mail (*US Post/Correo*)
- Other (please specify) (*Otro: por favor especifique*)



* 7. In the box below, describe what would you like Apopka to be, become, or be known for in the next ten years. (Qué le gustaría que Apopka fuera como ciudad, por cuales características se daría a conocer en los próximos 10 años?)



Vision, Strategic Goals and Preferences

8. Choose the top three priority issues or services the City of Apopka should manage or influence. *Escoja los tres problemas o servicios de mayor importancia que se deberían resolver o mejorar en Apopka*

- City's appearance – roadway entrances, facilities and welcome signs (*La apariencia de la Ciudad – entradas de carreteras, facilidades y carteles de bienvenida.*)
- Community involvement (*Aportación comunitaria*)
- Development of a city center/downtown area (*Desarrollo del centro de la Ciudad/ área histórica*)
- Economic development, jobs, business growth and tourism (*Desarrollo económico, empleos, crecimiento de negocios y turismo .*)
- Infrastructure like roads, street lights, water and sewer lines (*Infraestructura como las carreteras, iluminación de carreteras, líneas soterradas de agua y alcantarillados*)
- Local shopping and restaurants (*Tiendas y restaurantes locales*)
- Local entertainment options (*Opciones de entretenimiento*)
- Protection of environmental areas such as lakes, springs, forest land, etc. (*Protección del áreas ambientales como lagos, bosques y riachuelos*)
- Public services like police, fire and utilities (*Servicios públicos como servicios policíacos, de bomberos, y utilidades*)
- Recreation services – sports, youth and senior programs, public events and festivals (*Servicios de recreación – deportes, programas para niños y personas mayores, eventos públicos y festivales*)
- Recreational facilities like parks, pools and trails (*Facilidades de recreación como parques, piscinas, y senderos*)
- Storm water management – flood control, retention ponds, etc. (*Manejo de escorrentías – Control de inundaciones, áreas de retención etc.*)
- Vehicle traffic (*Tráfico vehicular*)
- Other (please specify) (*Otro: por favor especifique*)



9. What are the top three opportunities available to the City for a more desirable future? *(Para obtener un futuro deseable para la Ciudad cuales son las tres mejores oportunidades)*

- Achieve safer neighborhoods (less crime) *(Tener vecindarios seguros - menos crimen)*
- Additional economic development bringing more jobs closer to home *(Desarrollo económico adicional que traiga más empleos cerca de su hogar)*
- Annexation of surrounding areas *(Anexar las áreas circundantes)*
- Beautifying primary streets, intersections, and entryways *(Embellecer calles primarias, intersecciones y entradas)*
- Building stronger partnerships with businesses *(Construir alianzas más fuertes con negocios)*
- Enhancing parks and recreation *(Mejorar parques y recreación)*
- Ensuring supply of more affordable housing *(Mantener una óptima cantidad de viviendas asequibles)*
- Establishing city center/downtown area *(Establecer el centro de la Ciudad/área histórica)*
- Improving education *(Mejorar la educación)*
- Improving Neighborhood Amenities (sidewalks, lighting, etc.) *(Mejorar comodidades - aceras, iluminación de carreteras, etc.)*
- Improving services to senior citizens *(Mejorar los servicios brindados a las personas mayores)*
- Increasing recreation and leisure programming *(Aumentar programas de recreación y relajación)*
- Partnering with Chamber of Commerce to build job opportunities *(Crear alianzas con la Cámara de Comercio para desarrollar más oportunidades de empleo)*
- Promote tourism *(Promover el turismo)*
- Public transportation improvement - bus or other link to SunRail *(Mejorar la transportación pública – Autobús u otra conexión a SunRail)*
- Public transportation improvement - new greenways and trails *(Mejorar la transportación pública –Nuevas vías verdes y senderos)*
- Public transportation improvement - new regional commuting park and ride lots *(Mejorar la transportación pública – Estacionamientos nuevos para usuarios que conmutan y utilizan los “Estaciona y Pasee”)*
- Raising land value (residential and commercial) *(Aumentando el valor de los terrenos - residencial y comercial)*
- Revitalizing commercial/mixed use retail/residential areas *(Revitalizar áreas comerciales/áreas de uso mixto/áreas residenciales)*
- Stronger partnerships with local businesses *(Alianzas más fuertes con negocios locales)*
- Town-sponsored special events (festivals, fairs, etc.) *(Eventos especiales patrocinados por el Pueblo - Festivales, Ferias, etc.)*
- Utilizing railways to improve public transportation *(Utilizar ferrocarriles para mejorar transportación pública)*
- Working with public schools to improve education for children *(Trabajar con escuelas públicas para mejorar la educación para los niños)*
- Other (please specify) *(Otro: por favor especifique)*



10. Which of the following are the most desirable/bring you happiness? Pick your top three. *(Cuál de las siguientes opciones usted desea más/le traería felicidad? Escoja las tres mejores opciones.)*

- Arts and culture *(Arte y cultura)*
- Concerts *(Conciertos)*
- Dining at family, sit-down restaurants *(Cenar en restaurantes de familia)*
- Expanding existing businesses to create new jobs *(Expandir negocios que ya existen para crear nuevos empleos)*
- Fast food dining *(Comer en negocios de comida rápida)*
- Festivals and Street Fairs *(Festivales y Ferias al aire libre)*
- Multi-use (bike, skate, walk) trails Senderos multi-uso *(Bicicleta, patines, caminar)*
- Nature trails *(Senderos naturales)*
- Night time entertainment *(Entretenimiento nocturno)*
- Parks and centers with active sports/recreation/programs *(Parques y centros con deportes activos/recreación/ programas)*
- Parks with passive design (walking, nature viewing) *(Parques con diseño pasivo - Caminar, observar la naturaleza)*
- Shopping *(Ir de compras)*
- Water-oriented (swimming, boating, fishing, etc.) *(Deportes/Pasatiempos acuáticos - Nadar, pescar, botes, etc.)*
- Other (please specify) *(Otro: por favor especifique)*



11. Where should the City focus its resources in terms of urban development goals? Of the following, pick your top three. (*Hacia donde la Ciudad debería enfocar sus recursos en términos de metas de desarrollo urbano? Escoja las tres mejores opciones.*)

- Attracting new businesses/jobs (*Atraer negocios/empleos nuevos*)
- Enhancing Apopka's Eco-Tourism Opportunities (*Mejorar oportunidades Eco-turísticas para Apopka*)
- Ensuring convenient commercial/retail services (*Asegurar servicios comerciales convenientes*)
- Ensuring convenient medical services (*Asegurar servicios médicos convenientes*)
- Focusing on walking and transit oriented development (*Enfocar el desarrollo hacia el mejoramiento de tránsito y accesibilidad peatonal*)
- Improving community appearance/aesthetics (*Mejorar la apariencia/estética de la comunidad*)
- Improving environmental sustainability of all development (*Mejorar la sostenibilidad de todo desarrollo*)
- Making enhancements to Downtown/City Center (*Completar mejoras del Centro de la Ciudad*)
- Redeveloping/rebuilding older commercial properties (*Volver a desarrollar/reconstruir propiedades comerciales viejas*)
- Other (please specify) (*Otro: por favor especifique*)



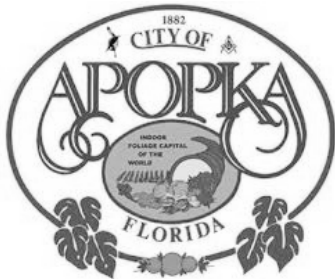
12. Where should the City focus future spending and budgeting? Of the following, pick your top three.(*En que se debería enfocar los gastos de la Ciudad? Escoja las tres mejores opciones.*)

- Beautifying parks (*Embelllecimiento de parques*)
- Beautifying roadways (*Embelllecimiento de carreteras*)
- Building a Multipurpose Gymnasium/Fitness Complex (*Construir un gimnasio/complejo deportivos nuevo*)
- Building a new pool or water/splash park (*Construir una piscina/centro acuático nuevo*)
- Building greenways/trails public safety (*Construir vías verdes/senderos seguros públicos*)
- Building new parks (*Construir parques nuevos*)
- Creating shared funding (city + private) for city improvements (*Crear fondos compartidos (Ciudad + Privados) para mejoramientos en la Ciudad*)
- Expanding roadways for more traffic capacity (*Expandir carreteras para alta capacidad*)
- Expanding transit amenities (e.g. bus shelters) (*Expandir comodidades de tránsito*) (*Eje. Paradas de autobús*)
- Expanding transit for more ridership (*Expandir tránsito para aumentar la cantidad de pasajeros*)
- Fixing drainage problems (*Arreglar problemas de drenaje*)
- Improving public services like police, fire and utilities (*Mejorar servicios públicos como la policía, los bomberos y las utilidades*)
- Improving street lighting (*Mejorar alumbramiento de las carreteras*)
- Managing the budget/taxes (*Manejar el presupuesto/ los impuestos*)
- Promote tourism (*Promover el turismo*)
- Refurbishing existing parks (*Mejorar parques existentes*)
- Sponsoring and programming more children's activities (*Patrocinar y programar más actividades para niños*)
- Other (please specify) (*Otro: por favor especifique*)



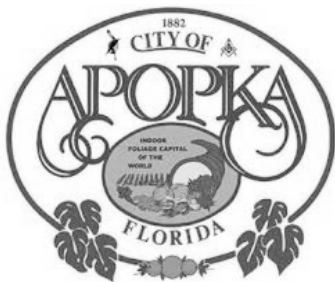
13. Which of the following are most important to improving community design and aesthetics? Of the following, pick your top three: *(Escoja las tres opciones más importantes para mejorar el diseño y la estética de la comunidad?)*

- Additional City entrance features *(Estructuras estéticas adicionales para la entrada de la Ciudad)*
- Beautify existing buildings, stores, shopping areas *(Embellecer edificios, tiendas y áreas de compra)*
- Enhance appearance of public streets/sidewalks *(Mejorar la apariencia de las carreteras y aceras públicas)*
- Increased landscaping requirements *(Aumentar requisitos para el paisajismo landscaping)*
- More attractive sign regulations *(Reglamentos para promover uso de rótulos más atractivos)*
- More enforcement of existing codes *(Ser más exigente con la aplicación de los códigos existentes)*
- More pleasing building design and architectural standards *(Aumento de estándares estéticos para diseño de edificios y arquitectura)*
- More pleasing outdoor lighting standards *(Aumento de estándares estéticos para la iluminación de los exteriores)*
- More public art *(Más arte pública)*
- More trees *(Más arboles)*
- Other (please specify) *(Otro: por favor especifique)*



14. What's the best way to help relieve road congestion? Of the following, pick your top three(Cuál es la mejor estrategia para disminuir la congestión de carreteras? Escoja las tres mejores opciones.)

- Commuter train station in Apopka (*Estación de ferrocarriles para conmutadores en Apopka*)
- Computer synchronization of stoplights (*Sincronización de semáforos computadorizada*)
- Concentrated development, including greater building heights, around transit stops (*Desarrollo concentrado, incluyendo edificios más altos y áreas cerca de paradas de tránsito*)
- More ride pooling (car, van, etc.) (*Más transporte colectivo (Autos, Buses, Etc.)*)
- More small vehicles (golf carts, smart cars, scooters, etc.) (*Más vehículos pequeños (Carros de golf, "Smart Cars", "Scooters", etc.)*)
- More transit (on-demand bus) (*Más opciones de transportación (Autobuses por llamada directa)*)
- More transit (regular bus schedule) (*Más opciones de transportación (Autobuses con itinerario normal)*)
- More walking and/or bicycling/greenways (*Más opciones para caminar, bicicleta, o vías verdes*)
- More working at home/telecommuting (*Más opciones para trabajar desde la casa*)
- More zip cars (short-term rental) (*Más autos cuyo alquiler es de corto tiempo ("Zip Cars")*)
- Park and Ride lots (*Estacionamiento para usuarios de "Estacione y pasee"*)
- Shopping, services and jobs within walking/biking distance to housing (*Compras, servicios y empleos, todos dentro de un área donde se pueda caminar o correr bicicleta de su hogar*)
- Staggered hours for work, school, medical services, store, etc. (not standard 8-5) (*Intercalar las horas de trabajo, escuela, servicios médicos y tiendas, etc. (fuera de las horas estándares de 8-5)*)
- Transportation to train links (*Transportación a conexiones de ferrocarriles*)
- Other (please specify) (Otro: por favor especifique)



15. Regarding using transit to help relieve road congestion, I *(En cuenta al uso de transportación publica para aliviar la congestión, yo)*

- am not inclined to use it (therefore, skip to question 16.) *(No me interesa utilizarlo. (Adelante a la próxima pregunta.)*
- would use transit more only if it is improved. *(La utilizaría más siempre y cuando mejoren el servicio.)*



16. For me to use transit more often, the top three most important improvements to be made are: *(Para utilizar transportación public alas mejorías más importantes que tendrían que llevarse acabo serian las siguientes – Escoja las tres opciones mas importantes:)*

- Convenience of schedule *(Conveniencia del itinerario)*
- Must be cheap or free *(Tiene que ser barata y fácil de usar)*
- Must be clean *(Tiene que estar limpio)*
- Must be quiet *(Tiene que ser silencioso)*
- Must be safe *(Tiene que ser seguro)*
- Must be simple *(Tiene que ser sencillo)*
- Needs to connect me to major transportation options *(Me necesita conectar a opciones grandes de transportación)*
- Pick up and destination locations must be convenient *(Lugares de recogida y destinos finales deberían ser convenientes)*
- Should be non-polluting *(No deberían producir polución)*
- Small trams or streetcars preferred over large busses *(Tranvías o autos pequeños son preferidos)*
- Waiting area must be comfortable *(Sala de espera tiene que ser cómodo)*
- Other (please specify) *(Otro: por favor especifique)*



17. Which major roads are most in need of beautification (landscaping, streetscaping, entry features, public art, etc.)? Of the following, pick your top three: (*Cuales carreteras mayores están más necesitadas de embellecimiento (diseño paisajista, diseño de carreteras, estructuras estéticas de entrada, arte público, etc.? Escoja las tres mejores opciones.)*)

- Jason Dwelley Parkway
- MainStreet/ US 441
- Michael Gladden Road/ Ocoee-Apopka Road / Rock Springs Road
- Park Avenue/ Rock Springs Road
- Semoran Blvd./ US 436
- Yothers Road/ Lester Road Corridor
- Other (please specify) (Otro: por favor especifique)



18. To achieve the new vision you foresee, which roadways are in most need of expansion, reconstruction, or redesign? Of the following, pick your top three: *(Para lograr la nueva visión que usted se imagina. Cual carretera está más necesitada de expansión, reconstrucción, o rediseño? Escoja las tres mejores opciones.)*

- Appy Road/Jason Dwelley Parkway
- Binion Road
- East Welch Road
- Keene Road
- Kelley Park Road
- Ponkan Road
- Plymouth-Sorrento Road
- Sandpiper Road
- Ustler Road
- Other (please specify) (Otro: por favor especifique)



19. What type of developments/jobs/businesses would you like to see the City actively recruiting? Of the following, pick your top three: *(Qué tipo de desarrollo/empleos/negocios le gustaría ver activamente reclutando? Escoja las tres mejores opciones.)*

- Agribusinesses (farming, nursery or other) *(Agro-negocios (fincas, viveros de plantas, otro)*
- Corporate Head Quarters (office space with high number of employees) *(Sedes corporativas (oficinas con altos números de empleados)*
- Health Care *(Cuido Médico)*
- High-tech jobs *(Trabajos de alta tecnología ("High-tec"))*
- Hotels/Hospitality *(Hoteles/Hospitales)*
- Manufacturing and light industrial (warehouse space) *(Manufactura e Industria ligera (Espacios de almacenes)*
- Medical/Research *(Médico/Investigación médica)*
- Restaurants *(Restaurantes)*
- Retail Shops *(Tiendas de compras al detal)*
- Senior Living Facilities *(Centros de vivienda para ancianos)*
- Tourist related *(Relacionados al turismo)*
- Other (please specify) *(Otro: por favor especifique)*



20. How to pay? To achieve the desired vision and goals, I most favor the following funding strategies: Of the following, pick your top three: *(Cómo pagaría para lograr las metas y esta visión, yo estoy más a favor de las siguientes estrategias de financiamiento: Escoja las tres mejores opciones.)*

- Annexing land if net positive fiscal impact *(Anexar terrenos si es de impacto fiscal netamente positivo)*
- Assessments based on benefit received (such as garbage collection) *(Asesoramientos en base al beneficio recibido (Como la recolección de basura)*
- More enterprise funding, where City services are allowed to run more like businesses *(Mas financiamientos como empresas, en donde los servicios de la Ciudad se manejan como los negocios)*
- Cost sharing with other public agencies or governments *(Compartir costos con otras agencias públicas o gubernamentales)*
- Fair and modest property tax increase *(Aumento justo y moderado de impuestos sobre las propiedades)*
- Holding the line on the current budget, taxes and fees *(Manteniendo las cantidades estables del presupuesto, los impuestos y las tarifas)*
- Impact fees (1-time fees on new growth) *(Tarifas de Impacto (Tarifas que se pagan solo una vez para el nuevo crecimiento)*
- Inducing the private sector to pay for new initiatives *(Induciendo al sector privado a que paguen para nuevas iniciativas)*
- Municipal borrowing (bond funding at low government interest rates) *(Prestamos Municipales (financiamiento de bonos a bajos niveles de interés gubernamentales)*
- Outsourcing more services, programs, or new initiatives to private or not-for profit contractors *(Externalizando nuevos servicios, programas o nuevas iniciativas a contratista privados o sin fines de lucro.)*
- Public-Private partnerships, where city and other party(ies) contribute funds *(Alianzas Publicas-Privadas en donde ciudades y otras entidades contribuyen fondos)*
- Selling corporate naming rights to public property *(Vendiendo derechos de nombramiento corporativos a propiedades publicas)*
- User fee based services (such as park entry fees) *(Servicios basados en tarifas al usuario (Como entradas a los parques)*
- Other (please specify) *(Otro: por favor especifique)*



21. Please choose the three best city departments or services. *(Escoja los tres departamentos o servicios de la Ciudad preferidas y adjudíquele de números 1 al que más le guste.)*

- Bill payment *(Pago de cuentas)*
- City Administration and City Staff *(Administración de la Ciudad y su personal)*
- Drinking water *(Agua potable)*
- Fire safety *(Seguridad en contra de incendios)*
- Mayor and Council *(Mayordomo y su Consejo)*
- Planning, Construction and Development Review & Permitting *(Reviso y Permisología de Planificación, Construcción y Desarrollo)*
- Police *(Seguridad Policiaca)*
- Sewer *(Alcantarilla)*
- Special events sponsorship and organization (for example, festivals) *(Patrocinio y organización de eventos especiales (por ejemplo, festivales))*
- Waste management (garbage) *(Manejo de desperdicios (basura))*
- Weather emergency responsiveness *(Como se responde ante emergencias de mal tiempo)*
- Other (please specify) *(Otro: por favor especifique)*



22. What functions of the City of Apopka need the most improvement? Of the following, pick your top three: *(Que funciones de la Ciudad de Apopka necesitan mayor mejoramiento? De las siguientes opciones, escoja las tres de mayor importancia)*

- Bill payment *(Pago de cuentas)*
- City Administration and City Staff *(Administración de la Ciudad y su personal)*
- City Website *(Página electrónica de la Ciudad)*
- Drinking water *(Agua potable)*
- Economic Development *(Desarrollo económico)*
- Mayor and Council *(Alcalde y su Consejo)*
- Planning, Construction and Development Review & Permitting *(Reviso y Permisología de Planificación, Construcción y Desarrollo)*
- Police and Fire Safety *(Seguridad Policiaca y en contra de incendios)*
- Recreation *(Recreación)*
- Sewer *(Alcantarilla)*
- Special events sponsorship and organization (for example, festivals) *(Patrocinio y organización de eventos especiales (por ejemplo, festivales))*
- Waste management *(Manejo de desperdicios (basura))*
- Weather emergency responsiveness *(Como se responde ante emergencias de mal tiempo)*
- Other (please specify) *(Otro: por favor especifique)*



23. What other comments would you like to offer about the City's future direction? (Que otros comentarios les gustaría ofrecer sobre la futura dirección de la Ciudad?)



THANK YOU! (Gracias!)

You have completed the questionnaire. Your input is sincerely appreciated. (*Usted ha completado la encuesta. Apreciamos sinceramente su aportación.*)

Vision Consistency Analysis



Strategy Number	Strategy Text	Origin quadrant	Comprehensive Plan (G.O.P.)	Land Development Code	CRA Plan & CRA Design Guidelines	Small Area Plan	Parks & Recreation Master Plan	Notes	Is this strategy a program? Yes (Y) / No (N)
6	Refurbish needed or build new infrastructure (roads, water, sewer, telecommunications, utilities, lighting, gas, undergrounding, etc.) in the downtown core to build a solid foundation for future adjoining revitalization.	Southeast	ICE Objective 7 and corresponding policies dictate participation in water and sewer service area agreements and a solid waste disposal agreement with Orange County. Goal 2 of Objective 7 calls for participation in the development and updates of the Saint Johns River Water Management Districts Water Supply Assessment and District Water Supply Plan and other development-related initiatives. CIE Schedule will require update to add infrastructure projects as necessary, including those identified in the CRA Plan.	N/A	A list of recommended improvements to the City's infrastructure can be found in the <i>Infrastructure</i> section on page 20 of the CRA Plan.	N/A	N/A	N/A	N
6b	Ensuring future buildings are consistent with an architectural design standard and style which support and maintain the City character. (Aesthetics)	Central	N/A	Updating additional design standards within Development Standards, Design guidelines, and Architectural appearance and building design may aid in this strategy.	CRA Design Guidelines <i>Applicability</i> : Any development in the CRA district such as remodeling, relocation, or construction requiring a building permit within the CRA district, and is subject to review by the Development Review Committee or the CRA shall adhere to the guidelines as mentioned in the CRA Design Guidelines Manual.	N/A	N/A	Design standards could be expanded beyond the CRA.	N
1	Address downtown transportation needs/challenges simultaneously with design and theming, and specifically:	Southeast	Trans Policy 1.4 Within one year after completion of the Town Center Master Plan, the City shall consider the feasibility of establishing a Transit-Oriented District (TOD) within its downtown area to better coordinate implementation of the master plan. Trans Policy 2.5 Downtown redevelopment master plan efforts and land uses shall coordinate transportation linkage from employment centers and residential areas to the Lynx Super Stop and other transit facilities. Trans Policy 3.12 The City shall support the principles of Transit-Oriented Design (TOD), especially within the downtown redevelopment and Town Center areas, and will require proposed developments that are located in the vicinity of planned transit and commuter rail stations to incorporate TOD elements in their site plans. Policies should be added to the FLUE and Trans Element to establish the framework for multimodal planning and replacement of concurrency with a more flexible Pay and Go system such as a mobility fee.	N/A	CRA Plan page 20 <i>Alternative Traffic Corridors</i> : The use of existing parallel corridors to provide local automobile traffic an alternative route to U.S. 441 is presented in Section IX. Alternate Travel Corridors. These parallel corridors would be located north and south of U.S. 441 and would utilize existing roadways, 2nd Street, Monroe, Station Street, and 6th Street, to provide an alternate east and west route to automobiles that would normally use U.S. 441. The parallel corridors usage would be limited to automobile and open pick-up trucks. Heavy trucks, high and low cubes and tractor trailers would not be permitted to use the parallel roads.	N/A	N/A	N/A	N
5i	Improving sidewalks and continuing themed lighting in Downtown.	Southeast	Trans Policy 1.12 The City shall include sidewalks alongside roadways scheduled for improvements in its Capital improvement Program. Trans Policy 3.15 The City of Apopka shall require the construction of sidewalks abutting new developments where sidewalks are presently deficient, and shall coordinate with FDOT and Orange County to construct sidewalks where needed, with priority given to linking neighborhoods to schools and community shopping centers. Trans Policy 8.7 g) Construction of off-site public sidewalks to complete sidewalk connectivity. Sidewalk construction required to meet the Land Development Code requirements along property frontages shall not count as meeting this Mobility Standard.	6.02.08. - Sidewalks and bikeways provides language about instances where sidewalks are required, but lack in coverage for a greater array of situations. Updating additional design standards within Development Standards, Design guidelines, and Architectural appearance and building design may aid in this strategy.	CRA Plan page 24 discusses both street lamps and sidewalks.	N/A	N/A	FY 15/16 Budget allocates \$35,000 (5203) for sidewalk and curb repairs. \$50,000 (6306) for new construction of sidewalk and curbs. Additionally new sidewalk & curb construction (3412 Streets-6304) is budgeted \$50,000 each year until FY 18/19 within the 101/Street Improvement Fund. New sidewalks are also budgeted \$50,000 each year until FY 18/19 within 102/Traffic Impact Fund. Several years ago, the City created themed lighting along Park Ave. and part of the downtown. Existing lighting was installed in the past a few years along 5th, 6th, and Park Ave., and could be basis of themed lighting. A program could be setup to identify prioritized areas for additional improvements.	N
5kia	Installing street lamps, way-finding signage, and sidewalks throughout Apopka to encourage safer and more frequent pedestrian and bicycle usage; specifically along US 441 from Sheeler to Piedmont-Wekiva Road.	Community-wide	Trans Policy 1.12 The City shall include sidewalks alongside roadways scheduled for improvements in its Capital improvement Program. Trans Policy 3.15 The City of Apopka shall require the construction of sidewalks abutting new developments where sidewalks are presently deficient, and shall coordinate with FDOT and Orange County to construct sidewalks where needed, with priority given to linking neighborhoods to schools and community shopping centers. Trans Policy 8.7 g) Construction of off-site public sidewalks to complete sidewalk connectivity. Sidewalk construction required to meet the Land Development Code requirements along property frontages shall not count as meeting this Mobility Standard.	6.02.08. - Sidewalks and bikeways provides language about instances where sidewalks are required, but lack in coverage for a greater array of situations.	CRA Plan page 24 discusses both street lamps and sidewalks. However, neither the CRA Plan nor the CRA Design Guidelines Manual mention anything about way-finding signage.	Page 100 in Section 3 of the Small Area Plan discusses gateway/wayfinding signage as well as shows possible locations and potential designs for gateway signs.	N/A	FY 15/16 Budget allocates \$35,000 (5203) for sidewalk and curb repairs. \$50,000 (6306) for new construction of sidewalk and curbs. Additionally new sidewalk & curb construction (3412 Streets-6304) is budgeted \$50,000 each year until FY 18/19 within the 101/Street Improvement Fund. New sidewalks are also budgeted \$50,000 each year until FY 18/19 within 102/Traffic Impact Fund. Piedmont-Wekiva Rd. & Greenacres Rd new Traffic light has \$200,000 allocated for proposed FY 14/15. The wayfinding signs will be in conjunction of the imaging and branding effort.	N
7	Ensure the development code encourages redevelopment, repurposing of buildings, historic preservations, and business growth.	Southeast	Housing Policy 1.3 provides incentives for affordable housing, and housing density bonuses. Housing Policy 5.3 provides incentives for private investment in historically significant housing. FLUE Policy 2.12 provides incentives for quality architectural design. FLUE Policy 5.2 provides incentives for the reuse of existing historic buildings where feasible. ICE Objective 4 and corresponding policies promotes that the City work with other governmental and non-profit agencies to address housing and redevelopment issues as it relates to the East Central Florida Regional Planning Council, Department of Community Affairs, and Community Development Block Grant programs..	3.04.00. - Small Lot Overlay Zoning District promotes this strategy but could be expanded upon. 10.01.03. - Termination of nonconforming development only allows 180 days before the land or building becomes abandoned, whereby reverting to uses only permitted in the zoning district. 3.03.00. - Downtown Development Overlay Zoning District mildly promotes these strategies but could be further enhanced.. 2.02.20. - Mixed-Use Districts (Mixed-CC and Mixed-EC) promotes this strategy but could further be expanded upon.	CRA PLAN page 24 <i>Historic Properties</i> : The City of Apopka conducted a historical resources survey in 1990. The survey, originally intended to cover the entire City, focused on the area generally included within the original City limits (Oak Street on the north, Hawthorne Avenue on the west, 10th Street on the south, and Hackney Avenue/Christina Avenue on the east). A total of 196 master site files were prepared. Six structures were determined qualify for individual National Register status (in addition to the Davis house).	N/A	N/A	There is \$100,000 available within the budget to update LDC and this should be addressed during thattime.	N

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6a	Increasing lighting brightness and/or additional lighting along roads and sidewalks as well as parking areas.	Southeast	N/A	Sec. 42-205 Authorizing special assessments could be a tool to provide street lighting improvements. Lighting standards could also be improved upon within each zoning district with the addition of shields to direct light downwards at a 45 degree angle to maximize exposure to the ground and to limit light pollution	CRA Plan page 24 <i>Lighting</i> : Street lights along Main Street interfere with pedestrian flow. The fifty-foot light pole spacing along Main Street is excessively close. This may be the result of trying to meet federal highway light levels (1.5 average foot candles) for the roadway using pedestrian-scale poles. These levels may be achieved with fewer poles if the poles are taller.	N/A	N/A	City budget would need to address future expansion and priority areas.	N
6a	Building an entry feature welcoming all to the central quadrant/district. (Identity)	Central	N/A	Revise Article VIII - Signs to assure that the desired gateway signage is allowed. If so, include details about allowable design features, placement, illumination, etc.	CRA Plan page 25 <i>Gateways</i> : There is a small City of Apopka sign at the south end of Park Avenue. If this sign were larger and framed by attractive landscaping it would make a nice entrance feature. The intersection of U.S. 441 and S.R. 436 holds great potential for making a memorable gateway.	Small Area Plan page 100 Section 3. Gateway/Wayfinding Signage: Figures 18 and 19 of the Small Area Plan show possible locations and potential designs for gateway signs. There are three levels of sign opportunities: Highway overpasses, access roadways and internal streets (banners and wayfinding).	N/A	Sample renderings will be provided within the Vision Plan. The CIP and prioritization/budgeting should be addressed.	N
5b	Creating a welcoming environment throughout the downtown area, anchored by a gateway feature / sign that is incorporated with the existing fern sculpture in front of City Hall; installing decorative and easily readable wayfinding signage through the downtown area; building signage should also complement the re-branding/ design; affecting code changes as needed; creating a Welcome Center.	Southeast	N/A	Revise Article VIII - Signs to assure that the desired gateway signage style is allowed.	CRA Plan page 25 <i>Gateways</i> : There is a small City of Apopka sign at the south end of Park Avenue. If this sign were larger and framed by attractive landscaping it would make a nice entrance feature. The intersection of U.S. 441 and S.R. 436 holds great potential for making a memorable gateway.	N/A	N/A	Image and Branding, in addition to the CIP should address this strategy and prioritization.	N
5biv	Improving Wi-Fi hot spots in select public areas throughout the city.	Community-wide	N/A	N/A	N/A	N/A	N/A	The city, in budget 2015-2016, provided for public safety communication upgrades. This included a change in the city's Wi-Fi program. The city is going to discontinue city-wide Wi-Fi and concentrate on providing public access points in congregation areas such as city parks and municipal campus'. Currently the Jason Dweley recreation complex, the Kit Land Nelson Park, and the Alonzo Williams Park is being enhanced for free public internet access.	N
6b	Installing additional lighting and sidewalks south of Apopka, namely on 441 from Sheeler Avenue to Piedmont Wekiva Road.	Southeast	Trans Policy 1.12 The City shall include sidewalks alongside roadways scheduled for improvements in its Capital improvement Program. Trans Policy 3.15 The City of Apopka shall require the construction of sidewalks abutting new developments where sidewalks are presently deficient, and shall coordinate with FDOT and Orange County to construct sidewalks where needed, with priority given to linking neighborhoods to schools and community shopping centers. Trans Policy 8.7 g) Construction of off-site public sidewalks to complete sidewalk connectivity. Sidewalk construction required to meet the Land Development Code requirements along property frontages shall not count as meeting this Mobility Standard.	6.02.08. - Sidewalks and bikeways provides language about instances where sidewalks are required, but lack in coverage for a greater array of situations. Requirement for development/ redevelopment Should include: Funds that gets used, Bonds	N/A	N/A	N/A	FY 15/16 Budget allocates \$35,000 (5203) for sidewalk and curb repairs. \$50,000 (6306) for new construction of sidewalk and curbs. Additionally new sidewalk & curb construction (3412 Streets-6304) is budgeted \$50,000 each year until FY 18/19 within the 101/Street Improvement Fund. New sidewalks are also budgeted \$50,000 each year until FY 18/19 within 102/Traffic Impact Fund. Is this an adequate amount of funds? What is the linear mile cost of sidewalks? Based upon that, calculate what is possible. The City could benefit from a lighting program and additional standards within zoning districts. Options to consider are 45 degree downward lighting via shields which maximize brightness and reduce light pollution.	N
1b.	Establishing an annual 4th of July fireworks show either at Northwest Recreation Complex or at Lake Apopka.	Community-wide	N/A	N/A	N/A	N/A	N/A	2016 already planned but not at the locations described. The City would like to add up to 2 additional events per year.	?
3a.	Building a fire station in Rock Springs.	North	Standards? LOS?	N/A	N/A	N/A	N/A	FY 15/16 Budget allocates \$1,200,000 for New Fire Station #5 at Jason Dweley Parkway	N
2c	Improving Business/Community Connectivity by ensuring all key transportation-related plans (e.g. 5-year Transportation Improvement Plan, Long Range Transportation Plan, Comprehensive Plan) are consistent and unified in promoting intermodal transportation connecting the major development hubs: Lakeside, Healthy Development Hub, Downtown Hub, and Kelly Park Crossing.	Community-wide	Trans Policy 1.4 Within one year after completion of the Town Center Master Plan, the City shall consider the feasibility of establishing a Transit-Oriented District (TOD) within its downtown area to better coordinate implementation of the master plan. Trans Policy 2.5 Downtown redevelopment master plan efforts and land uses shall coordinate transportation linkage from employment centers and residential areas to the Lynx Super Stop and other transit facilities. Trans Policy 3.12 The City shall support the principles of Transit-Oriented Design (TOD), especially within the downtown redevelopment and Town Center areas, and will require proposed developments that are located in the vicinity of planned transit and commuter rail stations to incorporate TOD elements in their site plans.	Section 6.03.02 c1 Revise to make bicycle parking mandatory. Current bicycle regulations are optional. 2.02.20. - Mixed-Use Districts (Mixed-CC and Mixed-EC) B. 14. gives an allowance for waived or varied buffers for pedestrian connectivity and well-planned vehicular connectivity. There is a possibility of extending this to additional zoning districts. 6.02.08. - Sidewalks and bikeways provides language about instances where sidewalks are required, but lack in coverage for a greater array of situations.	N/A	Page 36 Section H. TRANSPORTATION discusses existing conditions, future plans, and recommendations regarding transportation in the area.	N/A	N/A	N

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1	Utilize Eastshore as a development Hub:	Southwest	ICE Policy 5.4 dictates that the City shall ensure that Saint Johns River Water Management District is provided an opportunity to comment on proposed developments as early as possible in the development review process. ICE Policy 5.6 dictates that the City shall support and coordinate with the East Central Florida Regional Planning Council, SJRWMD, and other agencies to address proposed parks, proposed boulevards, and proposed trails around Lake Apopka. ICE Policy 5.8 provides direction to the City in order to coordinate with the Florida Department of Environmental Protection (FDEP). FLUE Policy 12.7 ensures that the City shall include standards within the Land Development Code to ensure that development around Lake Apopka is consistent with the issue addressed in the Lake Apopka Planning Initiative, including protection of public access and view sheds; integration of recreational uses; and incorporate water oriented commercial and recreational uses that support ecotourism. FLUE Policy 12.11 dictates that the City shall consider an ordinance implementing Transfer of Development Rights to preserve any parcels along Lake Apopka that are still under private ownership. FLUE Policy 12.13 ensures that the City shall coordinate with FDOT and the County to build the proposed Lust Road extension as a tree-lined, scenic boulevard that will service the entire Plymouth area and would serve as a boundary for development expansion closer to Lake Apopka. This needs to be written better to indicate which direction the boundary begins and ends in cardinal directions.	Revise LDRs to address specific development around Lake Apopka consistent with the Lake Apopka Planning Initiative; shoreline protection, greenways and trails, viewsheds, public access, and natural setting. Establish a TDR program. Consider establishing an Overlay District to encourage the desired types of uses.	N/A	N/A	The rural location and proximity to Lake Apopka and existing trails would make it an ideal location to place a trail connector and offer eco-tourism activities.	Coordination will be needed with Saint Johns River Water Management District (SJRWMD). The City has been in discussion with SJRWMD about allowing a nature/boardwalk/ecotrail. A rendering is being provided for this area. The Ecotourism plan outlines a variety of potential activities.	N
5j	Implementing a comprehensive array of recreation activities and services including a city aquatic facility, splash pad, field-base play (soccer, football, lacrosse), pocket parks, places to fish, and a multi-use skatepark. The implementation will be facilitated by a Recreation Advisory Committee that will provide program input by and for adult and youth activities as well as assist with sponsorship, fundraising, etc.	Community-wide	N/A	N/A	N/A	N/A	N/A	The city is in the process of developing a Master Recreation Plan. The document should include activities, cost, budgeting, and schedule of implementation.	Y?
5n	Creating more dog-friendly activities.	Southeast	N/A	Revise Land Development Code to allow dogs at certain uses (e.g. Café dining)	N/A	N/A	Dog Park is an off-leash park for dog owners of Apopka and visitors to the area. It currently has three separate fenced areas for dogs, differentiated by age. The use of the parks is rotated to avoid wear and tear on the grass due to digging and other activity.	N/A	N
5o	Expanding Alonzo Williams Park, including constructing a larger building or community center, with better access.	Southeast	N/A	N/A	N/A	N/A	Alonzo Williams park has a community center with two small meeting rooms, and grounds with a large multi-purpose field and basketball courts and a playground. Although the park is fenced, it is open for community use.	This City is currently applying to Small Cities Community Development Block Grant (CDBG) for \$750,000 for a new building. The revised recreation master plan should address additional activities at this park.	N
1a	Establishing family recreation events and activities at the amphitheater, such as:	North	N/A	N/A	N/A	N/A	The Apopka amphitheater is located in the center of this complex and there are also office buildings for The Apopka recreation Department, Apopka Little League and Pop Warner Football.	FY 14 and FY 15 (5201) operating expenditures allocate \$250,000 each year for the Old Florida Outdoor Festival at the amphitheater.	Y?
5m	Hosting farmers markets, community gardens, and a variety of special events.	Southeast	Consider policies to encourage urban farming	N/A	N/A	N/A	There is handicap accessible parking in each area of the park and paved access to all baseball & softball fields, tennis courts, basketball courts, amphitheater and walking trail. There is not paved access to the playgrounds and the soccer fields.	A rendering at Station Street and Central is being provided and consists of a farmers market/community garden/hydroponic. The Billy Dean Community Garden is fully leased, and the City should identify or examine additional expansions or locations. Special events permits could help facilitate additional community events. Gardens could be added in certain districts as permitted or conditional. Revisions to allow food trucks could be considered, whether locational, or times per year	N

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5i	Creating or developing roadways, bike lanes and trails that will provide an easier access to Lake Apopka.	Community-wide	ICE Policy 3.1 includes provisions to coordinate with Orange County, MetroPlan Orlando, and FDOT to monitor operating conditions of major roadways in and around Apopka. ICE Policy 3.3 includes provisions for coordination between Orlando Metropolitan Planning Organization and the Orange-Seminole-Osceola Transit Authority to secure additional funding and coordinate facilities improvements for all transportation needs throughout metro Orlando. FLUE Policy 4.10 Recreational development shall be limited to bike/pedestrian trails or passive recreation uses in areas adjacent to conservation area. FLUE Policy 12.18 dictates that the City shall coordinate with Orange County and property owners about joining parks and connection adjacent neighborhoods through landscaped trails in the "Northwest Study Area." FLUE Policy 1.11 The City of Apopka shall restrict direct access to arterial roads when access via another facility can be provided. FLUE Policy 12.3 #2 Residential developments around public lakes should be required to provide public streets, sidewalks or public parks around lakes instead of locating homes between roads and the lakes. ROSE Policy 3.5 The City shall explore possibilities to link existing recreational facilities to future parks associated with the Lake Apopka Restoration program through the development of pedestrian and bicycle facilities.	N/A	N/A	Page 36 Section H. TRANSPORTATION discusses existing conditions, future plans, and recommendations regarding transportation in the area.	There is sidewalk along Jason Dwelley Parkway at the entrances to the Park. There are also sidewalks throughout the park.	The ecotourism plan outlines to provide better access: wayfinding systems, a wildlife drive, an eco-village, Lake Apopka Loop Trail, and blueways (similar to greenways but on the water). Additionally, the Orlando Kayak Fishing Club would like a boat launch facility and a kayak launch.	N
5c	Offering a wide range of adult/ family activities, such as dining options for both day and night, and indoor/outdoor seating.	Southeast	Review allowable uses in the FLU categories.	Sec. 6-9. - Hours of sale; closing hours. Could be modified to allow alcoholic beverages to be served past midnight. Revise 2.02.00. - Uses Allowed in Zoning Districts, to allow a wider variety of uses in certain areas of the City, specifically PO/I, CN, C-1, C-2, C-3, P-R, PUD, Mixed-CC, and Mixed-EC.	N/A	N/A	There are 2 pavilions on the playground area, one has 6 picnic tables and the other has 3. There is a pavilion with 4 tables in the soccer area, there is another pavilion with 1 table near the volleyball courts and a pavilion with 3 tables near the lake. There is a large pavilion with 10 picnic tables near the lake by the amphitheater. There are benches near the path around the lake, player benches on each soccer field, basketball court & tennis court, there are also bleachers at all of the softball and baseball fields and at the Pop Warner Football Field.	N/A	N
5p	Including afterschool programs at Alonzo Williams Park.	Southeast	N/A	N/A	N/A	N/A	This is a large facility with many different opportunities for outdoor recreation. The park is beautifully landscaped and has a nice lake with a walking trail. This park is home to a large soccer program run by the city's recreation department as well as active Little League and Pop Warner programs which utilize most of the playing fields. The park is also host to many baseball and softball tournaments and also provides fields for travel leagues in soccer and lacrosse. Tennis and volleyball courts, along with the play-ground and picnic pavilions offer something for everyone. There is additional acreage owned by the city that can be used for future expansion	Alonzo Williams Park has a 1,640 square foot Community Center. parks and recreation master plan	Y
2b	Building an interconnection to extend the West Orange Trail pedestrian/multi-use trail to Kelly Park Road.	North	Trans Policy 1.9 The City of Apopka shall support and assist the Tri-County Chapter of "Rails to Trails" and Orange County's effort in acquiring abandoned railroad right-of-way and other properties necessary within the City for the construction of bicycle trails. Trans Policy 1.0 The City shall support the planned extension of the West Orange Trail to connect to the Seminole County and Lake County trail systems and has identified the trail in the Future Transportation Map series. Trans Policy 6.5 For minor and major collector city facilities, the typical cross section for new and reconstructed roads shall allow for the safe movement of bicycle traffic. The Orange County Parks and Trails Master Bicycle Plan will be reviewed annually to ensure consistency with the Apopka Comprehensive Plan. In addition, the City will continue to cooperate with Orange County in implementing the planned Rails to Trails Bicycle Way by protecting corridors planned within the City. Trans Policy 8.7 p) Enhancements to the City's system of greenways, bike paths, and trails which increase the system's utility for multi-modal transportation. Such enhancements may include, but not be limited to: 1. Trail amenities such as benches, directional signage, or safety systems; 2. Bicycle parking at entry points or connecting with transit lines; 3. Land acquisition for expansion or better connectivity of the trail system; 4. Additional entry points to the trail system; 5. Bridges spanning creeks or wetland areas; and/or, 6. Appropriate trail surfacing.	N/A	N/A	Small Area Plan page 10 Section J. Trails: There is currently a portion of one trail and one additional planned trail in the Ocoee-Apopka Road study area. Both of these trails are owned and maintained by Orange County, and are recorded in the Orange County Trails Master Plan. There are no City trails in the study area. Sub-section 1. West Orange Trail: Mostly completed, the West Orange Trail is a 36-mile shared-use trail stretching from the Orange-Lake County line to Kelly Park, going through downtown Apopka. The final phase of the trail, a 9-mile stretch to the north of the current trail, is included in the Trails Master Plan but has yet to be completed. This is a major trail connecting several communities including schools, parks, downtown centers, and natural areas in Orange County. Connecting the orange Trail to Magnolia Park with the Lake Apopka Connector Trail will serve as a tremendous recreational amenity to the study area.	Phase 4 of the project will extend the trail north from Welch Road to Kelly Park, giving Apopkans and other trail enthusiasts the opportunity to reach Kelly Park as well as Wekiva Springs State Park. Phase 5 will connect West Orange Trail to Lake County and the statewide Coast-to-Coast Connector trail	Bill Thomas, Orange County Parks and Recreation, has indicated that the West Orange Trail Expansion north to Kelly Park Road is in their Trails Master Plan. Within the Plan, it is tied for 11th in the rankings. A grant application was submitted to MetroPlan Orlando several years ago when they ranked it 12th on their Prioritization Project List from which FDOT selects projects for funding. Orange County currently doesn't have funding for this project.	N

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4	Integrate the proposed Kelly Park Crossing development into the community fabric; accommodate this development proposal by extending development approval duration; allowing for phasing.	North	N/A	Consider regulations that allow for extensions for development orders based upon certain established conditions.	N/A	N/A	N/A	DRI allows phasing plan when updating so the city just needs to approve it. The update of the LDC should listen to the concerns of private developers and how extensions to development may be addressed	N
1f	Implementing focused business marketing campaign, led by the city, which will be unique among all the competing cities and successfully attract new and grow existing businesses. Features business partnerships, advertising internships, and print publications.	Community-wide	N/A	N/A	N/A	N/A	N/A	The Tri-City Economic Plan should be looked into for suggestions regarding economic marketing of the community. This strategy should also be addressed by Economic Development Division.	N
3b	Attracting new restaurants to ensure more fine dining opportunities community-wide	Southwest	N/A	Review regulations to establish expedited permitting and other incentives such as parking reductions to encourage these types of uses.	N/A	N/A	N/A	Economic Development Division should address this.	N
1ai	Scheduling movie nights.	North	N/A	N/A	N/A	N/A	N/A	City Event Coordinator should address this.	Y?
1aia	Scheduling family festivals, concerts, plays, and dances.	North	N/A	N/A	N/A	N/A	N/A	City Event Coordinator should address this.	Y?
1aiii	Hosting various concerts, and large seasonal festivals year-round throughout the City.	North	N/A	N/A	N/A	N/A	N/A	FY 14 and FY 15 (5201) operating expenditures allocate \$250,000 each year for the Old Florida Outdoor Festival at the amphitheater. City Event Coordinator can further expand upon this.	N?
1g	Establishing an Image Advisory Board assigned to promote city's image around Florida; applying a portion of a tourist tax to fund city advertisement billboards throughout Florida.	Community-wide	N/A	N/A	N/A	N/A	N/A	Public Information Officer and the Economic Development Division should address this. This could also be given prioritization for budgeting purposes.	Y
1i	Creating community-based teams to recommend specific, achievable actions for the many educational goals in this Plan, including attracting and establishing nearby higher education and vocational training schools, increasing K-12 student performance outcomes, and the enhancing the perception of area K-12 schools.	Community-wide	ICE Objective 1 and corresponding policies dictate coordination with Orange County Public Schools to ensure capacity is available to support proposed development and that infrastructure is available to accommodate new schools. Additionally, interlocal agreements are necessary for parks, recreation facilities, and libraries.	N/A	N/A	N/A	N/A	K-12 efforts being undertaken by the Apopka Begins and Ends with A initiative. This initiative could be expanded to include higher education and vocational training.	N
5biii	Developing mobile applications (for low-tech and smart phones) that allow citizens to report issues directly to the city.	Community-wide	N/A	N/A	N/A	N/A	N/A	Public Information Officer could further expand upon this. Many other communities around the country have turned to software developers for open platform applications, and there is funding through grants. Public safety could be furthered by police programming grants.	N
2f	Creating meaningful developer incentives to assist with development costs; review comprehensive plan and land development regulations to streamline and remove barriers.	Southeast	Consider policies that promote public-private partnerships	Revise 12.02.04. - Review of preliminary and final development plans, and Article XI Boards and Agencies in order to streamline the process, i.e., expansion of administrative approvals.	CRA Funds could be used to partner with developers within the CRA boundary to offset costs.	N/A	N/A	The city is going to commence the EAR in 2016. Ideally, the update of the Comprehensive would occur first, and then revise the LDC. The LDC has \$100,000 budgeted for update. Incentives could also include reduced approval timeframe and fees.	N
3	Utilize Healthy District as development hub:	Southwest	N/A	Consider creating an Overlay District to encourage the types of uses desired within this hub	N/A	N/A	N/A	Economic Development division should address this	N
3c	Designing and constructing a high tech hub near the new hospital.	Southwest	N/A	Consider creating an Overlay District to encourage the types of uses desired within this hub	N/A	Small Area Plan page 10 Section D. FLORIDA HOSPITAL PROPOSED DEVELOPMENT: The hospital owns a site immediately south of the hospital site (approximately 22.21 acres) and another one across Ocoee-Apopka Road (14.80 acres). The hospital does not have immediate plans to develop those sites, but would consider uses such as medical offices, retail, multi-family, a wellness center/spa, hotel, education facilities, or similar uses. Based on approximately 33.57 developable acres, a total of 420,000 sq. ft. square feet of development could potentially be located on the two sites.	N/A	Economic development division should address this.	N

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8g	Encouraging more police involvement with the community.	Southeast	N/A	N/A	N/A	N/A	N/A	The police are currently involved in multiple programs. Some of these are (not an inclusive list): Citizen's Police Public Safety Academy (an annual 10 week program involving adults learning all aspects of public safety); Youth Public Safety Academy (an annual 2 week program involving youth n grades 8 to 12 learning all aspects of public safety); Public safety Day (a spring fair involving public interaction with all facets of public safety. It is held at the recreation complex); Coffee with a Cop (an informal meet and greet with police senior staff and officers); Business safety days at Home Depot; Apopka Festivals (Art Show, Fall Festival, etc.) where the Citizens Police Academy Alumni Association members and police officers interact with the community; Teach-In at OCPS, Hero's Literacy Program, and other educational events involving local schools and youth; Home-owner's association meetings, business checks, and small group meetings within the community. FY 2015 proposed budget: \$110,000 for the Police School Liaison Program, \$25,000 for the Police Task Force Program, and \$91,975 for Police Crossing Guards.	N
6	Improve Community Development features, including Safety and Infrastructure	Central	Trans Policy 1.12 The City shall include sidewalks alongside roadways scheduled for improvements in its Capital improvement Program. Trans Policy 3.15 The City of Apopka shall require the construction of sidewalks abutting new developments where sidewalks are presently deficient, and shall coordinate with FDOT and Orange County to construct sidewalks where needed, with priority given to linking neighborhoods to schools and community shopping centers. Trans Policy 8.7 g) Construction of off-site public sidewalks to complete sidewalk connectivity. Sidewalk construction required to meet the Land Development Code requirements along property frontages shall not count as meeting this Mobility Standard.	6.02.08. - Sidewalks and bikeways provides language about instances where sidewalks are required, but lack in coverage for a greater array of situations.	N/A	N/A	N/A	Per FDOT Long Range Estimation System, a 1 mile sidewalk constructed 5' wide with 4 inch depth and one side of the roadway would cost approximately \$110,000. Estimate includes mobilization, traffic maintenance, clearing and grubbing, and sidewalk construction.	N
6c	Ensuring that Code Enforcement officers enforce signage conformity, lighting, landscape and hardscape elements are applicable to all residential and commercial properties. (Aesthetics)	Central	N/A	N/A	N/A	N/A	N/A	Code enforcement officers (2 full time on staff) respond to complaints, enforce current Land Development and Apopka Municipal Codes, equally and fairly, within the community. The office is managed by police department personnel.	N
6d	Implementing road and property clean-up and litter prevention programs. (Aesthetics)	Central	N/A	N/A	N/A	N/A	N/A	Budgeting would need to be addressed by public works.	Y
1	Program more local festivities (events, performances, festivals, and competitions) at Northwest Recreation Complex, especially using the Amphitheater.	North	N/A	N/A	N/A	N/A	N/A	FY 14 and FY 15 (5201) operating expenditures allocate \$250,000 each year for the Old Florida Outdoor Festival at the amphitheater. City Event Coordinator can further expand upon this.	Y
1c	Constructing an aquatic center near the amphitheater at the Northwest Recreation Complex, including	North	N/A	N/A	N/A	N/A	N/A	FY 14/15 from 104/Recreation Impact Fund allocates \$250,000 to the Recreation Splash Pad at NWRC. The aquatic center needs to be accessible to the community and the schools who are competing in swimming and diving. Access should be for all. The Parks and Recreation Master Plan should be updated to address this strategy.	N
5bii	Establishing a community hotline and/or citizen-led committee where residents can voice their opinions in a safe, and comfortable manner, without feeling pressured or scared; and developing communication strategies to inform citizens of available services.	Community-wide	N/A	N/A	N/A	N/A	N/A	Some City Halls can be staffed by volunteer members, and should be studied for feasibility within Apopka.	Y
5d	Offering a wide variety of youthful activities, such as:	Southeast	N/A	N/A	N/A	N/A	N/A	N/A	N?
6b	6B. Installing additional lighting and sidewalks south of Apopka, namely on 441 from Sheeler Avenue to Piedmont Wekiva Road.	Southeast	Trans Policy 1.12 The City shall include sidewalks alongside roadways scheduled for improvements in its Capital improvement Program. Trans Policy 3.15 The City of Apopka shall require the construction of sidewalks abutting new developments where sidewalks are presently deficient, and shall coordinate with FDOT and Orange County to construct sidewalks where needed, with priority given to linking neighborhoods to schools and community shopping centers. Trans Policy 8.7 g) Construction of off-site public sidewalks to complete sidewalk connectivity. Sidewalk construction required to meet the Land Development Code requirements along property frontages shall not count as meeting this Mobility Standard.	6.02.08. - Sidewalks and bikeways provides language about instances where sidewalks are required, but lack in coverage for a greater array of situations.	N/A	N/A	N/A	FY 15/16 Budget allocates \$35,000 (5203) for sidewalk and curb repairs. \$50,000 (6306) for new construction of sidewalk and curbs. Additionally new sidewalk & curb construction (3412 Streets-6304) is budgeted \$50,000 each year until FY 18/19 within the 101/Street Improvement Fund. New sidewalks are also budgeted \$50,000 each year until FY 18/19 within 102/Traffic Impact Fund. Per FDOT Long Range Estimation System, a 1 mile sidewalk constructed 5' wide with 4 inch depth and one side of the roadway would cost approximately \$110,000. Estimate includes mobilization, traffic maintenance, clearing and grubbing, and sidewalk construction.	N
1e	Maintaining active participation on the community-wide Recreation Advisory Committee, with input for programming adult and youth activities [see also strategies under community-wide vision].	North	N/A	N/A	N/A	N/A	N/A	N/A	Y?

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2	Complete a conceptual planning and engineering study, which contains, at a minimum, the following components:	Southeast	N/A	N/A	N/A	N/A	N/A	N/A	N
2a	Developing a market analysis testing visions and desires, and based on a developer forum to gauge interest, propensity for investment and risk.	Southeast	N/A	N/A	N/A	N/A	N/A	A developer forum could be held, then a decision could be made about the reconfiguration of regulations, and a combination of public-private partnerships could be utilized.	N
2b	Securing state, Federal, Local or private foundation grants to supplement funding.	Southeast	N/A	N/A	N/A	N/A	N/A	A developer forum could be held, then a decision could be made about the reconfiguration of regulations, and a combination of public-private partnerships could be utilized.	N
5di	Providing for a community center by City Hall for youth and inter-generational programming/activities such as dance classes, self-defense classes, art classes and exhibits, music and Zumba classes.	Southeast	N/A	N/A	N/A	N/A	N/A	Integration of Community Centers is necessary. The VFW Community Center is close and is 15,665 square feet.	Y
5g	Providing a movie theatre for entertainment and encouraging new cultural experience.	Southeast	N/A	2.02.00. - Uses Allowed in Zoning Districts could be modified to include uses typically associated with this strategy.	N/A	N/A	N/A	Community centers could be better utilized by hosting more cultural events. The Economic Development Division should address business recruitment for a movie theater.	N
8b	Involving citizens and visitors in public safety through awareness, educational classes, and neighborhood crime watch groups.	Southeast	N/A	N/A	N/A	N/A	N/A	The police are currently involved in multiple programs. Some of these are (not an inclusive list): Citizen's Police Public Safety Academy (an annual 10 week program involving adults learning all aspects of public safety); Youth Public Safety Academy (an annual 2 week program involving youth n grades 8 to 12 learning all aspects of public safety); Public safety Day (a spring fair involving public interaction with all facets of public safety. It is held at the recreation complex); Coffee with a Cop (an informal meet and greet with police senior staff and officers); Business safety days at Home Depot; Apopka Festivals (Art Show, Fall Festival, etc.) where the Citizens Police Academy Alumni Association members and police officers interact with the community; Teach-In at OCPS, Hero's Literacy Program, and other educational events involving local schools and youth; Home-owner's association meetings, business checks, and small group meetings within the community.	Y?
8c	Enhancing public information through kiosks, signage, newsletter and social media page that keep residents and visitors up-to-date regarding safety or other concerns.	Southeast	N/A	N/A	N/A	N/A	N/A	The Chief of Police has a Facebook page to promote safety and provide an avenue for public awareness and communication along with utilizing the City of Apopka's social media outlets. Additionally, the Apopka Police Department has three Public information Officers who routinely work with local and extended media to ensure mission critical and public interest information is disseminated in a timely fashion.	N?
8e	Removing the red-light cameras.	Southeast	N/A	N/A	N/A	N/A	N/A	Maintaining or removing red light cameras is a policy decision to be made by the City-Council. However, according to the Florida Department of Highway Safety and Motor Vehicles' (DHSMV) fourth annual report on red-light safety cameras across the state, a driver is safer traveling through intersections equipped with cameras. Since 2011, total crashes in Florida are up statewide by 50%, however the DHSMV report found that angle crashes - the most violent and dangerous type of crash, did not increase at intersections equipped with red-light safety cameras. Furthermore, drivers at intersections with red-light safety cameras had a 36 percent less likelihood of being involved in a collision than the overall statewide trend.	N

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8i	Encouraging respect between police officers and the residents of the community.	Southeast	N/A	N/A	N/A	N/A	N/A	The police department instituted body worn cameras in 2015 and is expanding the program to all officers in 2016 in order to improve transparency and public trust. Additionally, the department, in 2016, is focusing on small group outreach activities, such as Coffee with a Cop, expanding homeowner's and civic group meeting attendance, along with closely working with minority groups like the South Apopka Ministerial Alliance and Farmworker's Association. Interacting with the community and community leaders helps bridge the gap between the community and the police department. There is currently and always will be an ongoing effort to work with the community to develop and maintain respect between the community and the police department.	Y?
3a	Establishing an educational district / college campus near the new hospital area which could be all or a combination of: 1) Community College, 2) Technical College, 3) Culinary School.	Southwest	Policy could be added to the FLUE to encourage an educational district.	Consider establishing an Overlay District to encourage these types of uses.	N/A	Small Area Plan page 10 Section D. FLORIDA HOSPITAL PROPOSED DEVELOPMENT: The hospital owns a site immediately south of the hospital site (approximately 22.21 acres) and another one across Ocoee-Apopka Road (14.80 acres). The hospital does not have immediate plans to develop those sites, but would consider uses such as medical offices, retail, multi-family, a wellness center/spa, hotel, education facilities, or similar uses. Based on approximately 33.57 developable acres, a total of 420,000 sq. ft. square feet of development could potentially be located on the two sites.	N/A	N/A	N
1d	Extending the use of tennis courts (after-dark hours, including classes).	North	N/A	N/A	N/A	N/A	The Parks and Recreation Master Plan describes Kit Land Nelson Park, and the Northwest Recreation Complex tennis courts as having lighted tennis courts. Hours should be extended on a timer system.	N/A	N
1f	Accommodating youth volunteers for recreational events with possible college credit hours.	North	N/A	N/A	N/A	N/A	N/A	N/A	Y?
1g	Increasing the marketing for all the above.	North	N/A	N/A	N/A	N/A	N/A	Image and Branding should address this.	N
2	Establish community services and recreation events	North	N/A	N/A	N/A	N/A	Many event spaces are outlined in the Parks and Recreation Master Plan.	N/A	N

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3b	Maintaining and improving law enforcement and fire safety services, achieving an outstanding response time for rescue personnel (fire, police).	North	N/A	N/A	N/A	N/A	N/A	A focus this year is to review and modernize all internal policies and administrative controls, to include, ensuring compliance with all police Accreditation standards and best practices. In addition, the department was authorized 7 additional officers in the 2015-2016 budget which is expected to improve the responsiveness and efficiency of the department. The police department currently has good response times to calls for service. To maintain the current response time or to improve the response time as well as services provided by the police department the City leaders will have to ensure the police department grows at the same rate as the City grows. The ratio of officers to City residents will have to at least remain the same or improve as the City grows. The department is going to work with City leadership through the budgeting process to ensure the department stays on par with standards involving the officer to population ratio and plans for growth in a fiscally responsible manner. With the addition of the new fire station 5 response times in the north area will improve from the already outstanding service provided today. We are also looking at a future station 6 near the new Florida Hospital campus. Plans for station 6 will proceed after the completion of station 5, which is on scheduled to be in full operation 2016-2017 calendar year.	N
3c	Creating well-defined and visible school-zone markings at Wolf Lake Middle School.	North	N/A	N/A	N/A	N/A	N/A	Area Superintendents Office is being contacted. Engineering and design standards should be looked into.	N
1a	Developing and implementing an effective growth strategy that embraces Apopka's small town appeal to welcome new residents, businesses and visitors. The goal is to be become a premier, self-sustaining suburban community with an ideal mix of residential neighborhoods, business centers, educational and recreational facilities.	Community-wide	Establish goals, objectives and policies that encourage the desired mix of uses, density and intensity limitations.	Assure zoning code encourages the desired type of uses.	N/A	N/A	N/A	Analysis of the mixed-use categories within the Future Land Use Element should be addressed during the 2016 EAR.	N
1c	Initiating a "Welcome to Apopka Come Grow With Us" campaign that celebrates Apopka's small-town traditions and establishes Apopka's reputation for qualities emblematic of small-town life: Outdoor living/lifestyles; an appreciation of the natural environment; sustainable production of locally grown food; patriotism; embracing visitors and diverse heritages and faith-based lifestyles.	Community-wide	N/A	N/A	N/A	N/A	N/A	Image and Branding should address this.	N?
2bi	Creating an Eco Business Plan- The new Planning/Economic Development Community Development Department is tasked with devising a specific, business development strategy focusing on eco-tourism linked to Lake Apopka and other natural resource areas as well as light industrial sectors like eco-friendly or plant-based products.	Community-wide	Consider creating economic development policies, including the development of an Eco-Business Plan by 2017.	Revise the LDRs to assure that 'green' and eco-friendly types of desired uses are allowed within the zoning districts. (e.g. I-1, I-2, C-1, C-2, C-3)	N/A	N/A	N/A	Check Ecotourism plan outlines plans for an Eco-Village. This area could spur the types of products and services desired within this strategy.	N
2bv	Improving marketing to attract businesses that require easy access to Central Florida.	Community-wide	N/A	N/A	N/A	N/A	N/A	Image and Branding should address this.	N
2bix	Applying and/or amending land development regulations to streamline and remove barriers.	Community-wide	N/A	N/A	N/A	N/A	N/A	Development community should be included in the process of updating the LDC	N

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3	Conduct a Transportation study-Enhance connectivity of the transportation system to support growth with access to major hubs and popular destinations. The system must build/expand roadways to adequately manage and/or reduce congestion, create a safer sidewalk system with adequate lighting, encourage a depot/hub in the City Center, and develop a Park 'n' Ride along S.R. 429.	Community-wide	Trans Policy 1.4 Within one year after completion of the Town Center Master Plan, the City shall consider the feasibility of establishing a Transit-Oriented District (TOD) within its downtown area to better coordinate implementation of the master plan. Trans Policy 2.5 Downtown redevelopment master plan efforts and land uses shall coordinate transportation linkage from employment centers and residential areas to the Lynx Super Stop and other transit facilities. Trans Policy 3.12 The City shall support the principles of Transit-Oriented Design (TOD), especially within the downtown redevelopment and Town Center areas, and will require proposed developments that are located in the vicinity of planned transit and commuter rail stations to incorporate TOD elements in their site plans. Trans Policy 6.8 Future developments within the Northwest, West, Plymouth and Expressway Study Areas should be encouraged to follow the grid pattern when proposing new roads to improve traffic flow and connectivity. Trans Policy 8.7 g) Construction of off-site public sidewalks to complete sidewalk connectivity. Sidewalk construction required to meet the Land Development Code requirements along property frontages shall not count as meeting this Mobility Standard. Trans Policy 8.13 The City shall monitor the success of the Mobility Strategies using the following performance measures. Evaluation of these performance measures shall occur with the next Evaluation and Appraisal Report of the City of Apopka Comprehensive Plan. Any recommendations to refine the mobility strategies shall occur through EAR-based amendments. (Includes sidewalks, streetscaping, landscaping, crosswalks, traffic counts, and que lengths).	N/A	N/A	N/A	N/A	The legislature no longer mandates transportation concurrency, but does recommend a mobility fee type system. The system provides for greater flexibility in spending for pedestrian items, trails, bike lanes, intersection improvements, roadway enhancements, and transit.	N
4aiv	Enlisting city-civic organizations "Partnerships for Tomorrow" programs for youth educational activities by providing a partnership, mentoring, expanding or implementing "Adopt a..."	Community-wide	N/A	N/A	N/A	N/A	N/A	N/A	Y
4biv	programs for clean-up, security, and community pride. e.g. "Adopt a street" program; expand implementing a centralized citizen assistance intake system (for questions, issues, recommendations, and concerns) that routes to Promoting attainable housing without gentrifying the neighborhoods.	Community-wide	N/A	N/A	N/A	N/A	N/A	Image and Branding should address this.	Y
5bi		Community-wide	N/A	N/A	N/A	N/A	N/A	N/A	Y
5f		Community-wide	N/A	N/A	N/A	N/A	N/A	Sousing non-profits are being contacted	N
1b	Increasing capacity of secondary roads appropriately.	Southeast	Trans Policy 3.6 Within one year after the interchange location is established, the City of Apopka shall adopt an interchange land use plan for any property located within one-mile of a proposed interchange for the Wekiva Parkway. The interchange land use plan shall address appropriate land uses and compatible development, secondary road access, access management, right-of-way protection, vegetation protection, water conserving landscaping, and the height and appearance of structure and signage.	N/A	N/A	N/A	N/A	A study would need to be completed for the benefit/cost, and impacts to ROW, pedestrians, and businesses.	N
6f	Widening Plymouth Sorrento Road from 1 lane in either direction to 2 lanes in either direction; include adding sidewalks and lighting from S.R. 441 to Kelly Park Road in order to establish safe, and complete streets. (Circulation)	Central	N/A	6.02.08. - Sidewalks and bikeways provides language about instances where sidewalks are required, but lack in coverage for a greater array of situations.	N/A	N/A	N/A	These facilities are County Roads. The Kelly Park Crossing DRI and development order does not call for road widening. Per FDOT Long Range Estimation System, a 1 mile sidewalk constructed 5' wide with 4 inch depth and one side of the roadway would cost approximately \$110,000. Estimate includes mobilization, traffic maintenance, clearing and grubbing and sidewalk construction.	N
6g	Building landscape medians and installing lightning along Park Avenue all the way to Kelly Park Road. (Safety/Aesthetics).	Central	N/A	N/A	N/A	N/A	N/A	Construction costs vary depending on , length, width, and types of improvements (i.e. curb/gutter, mature trees, understory, hardscapes, irrigation, etc.)	N
2c	Widening Plymouth Sorrento Road to two continuous lanes, including adding sidewalks and lighting from S.R. 441 to Kelly Park Road.	North	N/A	6.02.08. - Sidewalks and bikeways provides language about instances where sidewalks are required, but lack in coverage for a greater array of situations.	N/A	N/A	N/A	These facilities are County Roads. The Kelly Park Crossing DRI development order does not guarantee a widening for Plymouth Sorrento Road.	N
5c	Establishing community redevelopment programs that will help to rehabilitate and beautify areas in need and encourage redevelopment by providing incentives from the city.	Community-wide	Housing Policy 1.3 provides incentives for affordable housing, and housing density bonuses. Housing Policy 5.3 provides incentives for private investment in historically significant housing. FLUE Policy 2.12 provides incentives for quality architectural design. FLUE Policy 5.2 provides incentives for the reuse of existing historic buildings where feasible.	Density Bonuses do not currently exist, however they could be allowed in overlay districts or certain zoning designations. Additionally, reduced parking could be added.	There was no mention of establishing community redevelopment programs anywhere in the CRA Plan.	N/A	N/A	There is \$100,000 available within the budget to update LDC and this should be addressed during that time. Staff may recommend additional items.	Y
4	Expand the Community Redevelopment Agency (CRA) boundary and update the CRA Plan with four focus areas for redesign and reconstruction:	Southeast	N/A	N/a	There was no mention of expanding the CRA boundaries anywhere in the CRA Plan.	N/A	N/A	Decide if it's a priority and conduct another Finding of Necessity study then update the CRA Plan.	N
5d	Creating a new, or re-establishing or expanding the boundaries of the Community Redevelopment Agency.	Community-wide	N/A	N/A	There was no mention of expanding the current boundaries of the existing Community Redevelopment Agency anywhere in the Plan.	N/A	N/A	Operating expenses proposed for FY 2015 are \$228,040 for the CRA Fund and is for professional services. The balance of the CRA Fund is \$2,072,490 and the 2,050,740 for FY 2016 for the CRA Fund. Decide if it's a priority and conduct another Finding of Necessity study then update the CRA Plan.	N

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5j	Implementing Façade Improvement Program.	Southeast	N/A	N/A	There was no mention of implementing a façade improvement program anywhere in the CRA Plan. However, any development in the CRA district such as remodeling, relocation, or construction requiring a building permit within the CRA district, and is subject to review by the Development Review Committee or the CRA shall adhere to the guidelines as mentioned in the CRA Design Guidelines Manual.	N/A	N/A	The City may want to modify from a traditional Façade Improvement Program. Traditionally 60/40 or 50/50, property owner pays up to a cap, and then after the work is done and signed off upon, then the CRA reimburses the up-front costs. An alternative, is doing a low-interest loan on the 50% and the other 50% comes from the CRA. The CRA could have a guaranteed loan through local lenders. Numerous cities throughout Florida have facade improvement programs.	Y
5k	Honoring Sarah Mead and other African American early settlers of Apopka with a fountain or other monument in the plaza/square.	Southeast	N/A	N/A	While there was no specific mentioning of creating a monument for a specific person or event, CRA Plan page 23 Public Art/Fountains does discuss adding fountains: Where Main Street crosses Central Avenue and curves northwest, the existing southern right-of-way is wide enough for a decorative fountain. It would be a dramatic addition to the streetscape because of its strategic placement on this curve in the road. Another ideal location for a public fountain is the northwest corner of the City Hall property.	N/A	N/A	Look into pricing for these items and budget if a priority item.	N
5h	Redesigning and re-programming the parking area behind the Chuck Wagon restaurant, and the feed store (at Park Avenue and Fifth Street) by facing the businesses to the rear, adding an ice cream store, small shops, and a center kiosk for musicians, (such as for blue grass musicians), coffee shops and cafes that offer outdoor seating and dining.	Southeast	N/A	N/A	While there were no specific recommendations regarding parking, Section 4.4 Off-street Parking of the Development Design Guidelines states that no more than fifty (50) percent of the required off-street parking can be located in front of the building line.	N/A	N/A	The parking lot issue is difficult because most property owners are co-owners of parking areas, so they would need uniform consent in order to create redevelopment. Policy decision by the City would need to be addressed. Incentives for redevelopment of existing buildings could be utilized. Developers could be given incentives to reduce review time, and fees (e.g. water, sewer, etc.)	N
1d	Creating a digital personality on social media to build awareness of the City, its brand and welcoming hospitality.	Community-wide	N/A	N/A	N/A	N/A	N/A	N/A	Y?
5h	Building pedestrian-friendly developments.	Community-wide	Trans Policy 1.4 Within one year after completion of the Town Center Master Plan, the City shall consider the feasibility of establishing a Transit-Oriented District (TOD) within its downtown area to better coordinate implementation of the master plan. Trans Policy 2.5 Downtown redevelopment master plan efforts and land uses shall coordinate transportation linkage from employment centers and residential areas to the Lynx Super Stop and other transit facilities. Trans Policy 3.12 The City shall support the principles of Transit-Oriented Design (TOD), especially within the downtown redevelopment and Town Center areas, and will require proposed developments that are located in the vicinity of planned transit and commuter rail stations to incorporate TOD elements in their site plans.	Section 6.03.02 c1 Revise to make bicycle parking mandatory. Current bicycle regulations are optional. 6.02.08. - Sidewalks and bikeways provides language about instances where sidewalks are required, but lack in coverage for a greater array of situations.	N/A	Page 36 Section H. TRANSPORTATION discusses existing conditions, future plans, and recommendations regarding transportation in the area.	N/A	N/A	N
1f	Connecting Station Street Hub and proposed City Center to new hospital by upgrading roads and transit system.	Southeast	Policies could be added to the Trans and FLU elements encouraging inter-connectivity.	11.04.00 - Development Review Committee could provide additional standards, when applicable, for connections to the areas identified within this strategy.	N/A	Page 36 Section H. TRANSPORTATION discusses existing conditions, future plans, and recommendations regarding transportation in the area.	N/A	N/A	N
5e	Providing a shopping center and a wide variety of retail options. Provide mixed-use development where retail is on the first floor and residences are above. Update and modernize existing shopping plazas.	Southeast	N/A	Allow multi-story mixed-use buildings by giving incentives. Landscaping section could also be enhanced to modernize existing shopping plazas when redevelopment occurs.	2.02.20. - Mixed-Use Districts (Mixed-CC and Mixed-EC). Designation, location, and policy decisions could be updated here to be more flexible in order to achieve this strategy.	N/A	N/A	N/A	N
5f	Attracting and accommodating an interspersed mix of professional services, offices, and local businesses.	Southeast	Establish goals, objectives and policies that encourage the desired mix of uses, density and intensity limitations.	Revise the LDRs to assure that these types of desired uses are allowed within the zoning districts. Increase the amount of areas zoned as Mixed-CC and Mixed-EC	N/A	N/A	N/A	Economic Development Division should address this.	N
2cii	Creating safe bike trails across the city and promoting bike rental.	Community-wide	ROSE Policy 3.3 By 2013, the City shall prepare a Parks Master Plan that includes a trail component that addresses the connection of existing and proposed parks and recreational facilities to residential neighborhoods. The Transportation Element should also include a comprehensive bicycle network.	Bike rental as approved use needs to be added.	Page 54 Section F. Policy 9.7 states Policy 9.7 in the transportation element of the Comprehensive Plan will be applied when considering development in the Small Area Plan. This policy states the required mobility standards that must be met at the developer's expense for any development or redevelopment project. Included is: p) Enhancements to the City's system of greenways, bike paths, and trails which increase the system's utility for multi-modal transportation.	N/A	N/A	The City should look into obtaining services for a bicycle rental/sharing company or pursue bicycle companies to come to the City. Providing incentives may attract potential businesses for this.	N

Strategy Number	Strategy Text	Origin quadrant	Comprehensive Plan (G.O.P.)	Land Development Code	CRA Plan & CRA Design Guidelines	Small Area Plan	Parks & Recreation Master Plan	Notes	Is this strategy a program? Yes (Y) / No (N)
5	Implement community development and accomplish catalyst infrastructure improvements while ensuring a "hometown feel", and embraces small town appeal to welcome new residents, businesses, and visitors by managing controlling its growth by:	Community-wide	N/A	N/A	N/A	N/A	N/A	2016 EAR should address these standards.	N
1g	Solving safety issues by creating Complete Streets.	Southeast	Trans Policy 8.7 g) Construction of off-site public sidewalks to complete sidewalk connectivity. Sidewalk construction required to meet the Land Development Code requirements along property frontages shall not count as meeting this Mobility Standard.	6.02.08. - Sidewalks and bikeways provides language about instances where sidewalks are required, but lack in coverage for a greater array of situations.	N/A	N/A	N/A	MetroPlan Orlando has been contacted, and we are awaiting feedback.	N
5g	Alleviating traffic bottlenecks at intersection of 441 (Main/OBT) / 436 (Semoran).	Community-wide	N/A	N/A	N/A	Page 36 Section H. TRANSPORTATION discusses existing conditions, future plans, and recommendations regarding transportation in the area.	N/A	Nothing is mentioned in the FDOT US 441 Corridor Study.	N
1h	Integrating fully the West Orange Trail pedestrian/multi-use trail into the downtown circulation solutions plan.	Southeast	N/A	N/A	N/A	N/A	N/A	N/A	N
1i	Accommodating current and future parking needs.	Southeast	Add a policy in the Trans Element requiring the City to complete a parking needs study within 1 year.	Review LDRs related to parking requirements based upon the recommendations in the Parking Study.	While there were no specific recommendations regarding parking, Section 4.4 <i>Off-street Parking</i> of the Development Design Guidelines states that no more than fifty (50) percent of the required off-street parking can be located in front of the building line.	N/A	N/A	N/A	N
8	Ensure safety in the downtown and community-wide	Southeast	N/A	N/A	CRA Plan page 22 <i>Social Issues/Crime Prevention Through Environmental Design</i> : Several recommendations to addressing the issues of safety throughout the City are listed in this section.	N/A	N/A	Apopka police conduct directed patrols along the downtown corridor, to include, partnering with businesses to enforce trespass and panhandling statutes and ordinances, utilizing bicycle patrols along alleys and bike paths, encouraging crime prevention through environmental design, and conducting business and area surveys to promote best business safety practices. To ensure the safety of the community as the City grows the City will have to prepare for the hiring of more police officers to ensure the same level of service that exist today remains the same or improves.	N
7a	Installing solar lighting for governmental buildings.	Community-wide	Consider adding a policy related to City "Green" infrastructure.	N/A	N/A	N/A	N/A	The Florida Department of Agriculture and Consumer Services has a bond program called the Qualified Energy Conservation Bond (QECB). A minimum of 70% of a state's allocation must be used for governmental purposes, and the remainder may be used to finance private activity projects. Examples of qualified projects include energy efficiency capital expenditures in public buildings, green communities, renewable energy production, various research and development, efficiency/energy reduction measures for mass transit, and energy efficiency education campaigns. Each state is required to allocate a portion of their bond cap to any Large Local Government (LLG) with a population of 100,000 or more based upon LLG's percentage of total population.	N

Items that received a score of 4 or below:

5b	Delivering outstanding municipal services to all by:								
5e	Encouraging new development (infill).								
6	Promote Safety								
7	Implement a green and ecologically sustainable program including:								
1c	Changing vehicular patterns and slowing the speed of traffic on Main Street from S.R. 441 to Park Avenue.								
2e	Conducting Land Inventory and suitability: Inventory prime public or privately-owned land for development suitability.								
3	Conduct a contest to choose theming/ identity/ branding for the Downtown with ideas, such as: Apopka Gardens, Fort Apopka, Frontier Village, Old Town Apopka, and districts such as Gaslamp Quarter (Theatre District), Little Brazil Shopping Plaza, Cannery Row (Comedy clubs & restaurants), and Station Street District.								

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5a	Designating a historic district (bounded by Main Street, Park Avenue, Washington Avenue, and Myrtle Street), thus ensuring historic character, enabling grants, and other opportunities.								
8a	Providing a higher police presence downtown using horses, foot and bike patrol.								
8d	Encouraging complete and accurate reporting of crime within ethnic communities.								
8f	Creating support for people that were in jail.								
9	Ensure the health of the public and environment are a top priority by:								
2	Reinvigorate/Repurpose Businesses:								
2a	Inventorying and assessing land assets for suitability and compatibility for various industrial, commercial, or agricultural uses; matching assets with market demand and regional economic development initiatives; and increasing organic food production.								
2b	Offering discounts to local businesses (new and existing), and to the city for purchasing plants from local nurseries.								
2c	Encouraging business and tourist traffic with interconnected regional transportation system, including discounted long-term airport parking, plus train interconnection to Sun Rail; Sun Rail at City Center to connect with Mt. Dora to Orlando route.								
1bi	Expanding Doctor's Dog Park at Northwest Recreation Complex to include seating and dog activity facilities, i.e., ramps, tunnels, and add dog training classes to the programs offered.								
3a	3a. Building a fire station in Rock Springs.								
2bvii	Publishing and regularly updating a Apopka Revitalization Plan, which highlights all vacant properties that can be repurposed in a timely manner.								
2bxiii	Creating a felony re-entry program.								
2bxiv	Implementing job-training programs throughout the City.								
3e	Establishing a trolley or tram system from parking to shops and restaurants, parks, and train station.								
4bi	Implementing a multi-pronged marketing campaign to drive interest in volunteering through signage, social media/website, TV/radio ads, utility bill flyers, and electronic billboards.								
4biii	Employing a community volunteer coordinator at the city.								
5a	Formulating an annexation plan based on multiple variables (land and water, utility and municipal services, fiscal and revenue considerations). Subsequent to approval, implementing an annexation marketing plan especially tailored to impacted County residents who most likely will benefit from attractive tax rates for quality services, stable and growing land- area and valuation, and other merits.								
5bv	Providing a City Hall annex in each of the vision study area quadrants.								
7b	Emphasizing organic and earth-friendly practices.								
1a	Creating a one-way loop around the Southeast Area using alternative streets for safer and faster traffic routes.								
4a	Identifying and establishing a Historic Housing District (bounded by Main Street, Park Avenue, Washington Avenue, and Myrtle Street).								
4c	Establishing a Florida Hospital Social Services hub (location of the current hospital).								
5e	Obtaining grants, private & public funding;								

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6e	Installing safety-lighting, call boxes, cameras, and sidewalks throughout the central area, and increase police presence. (Safety).								
1biii	Expanding bike path around Lake Apopka.								
1ciii	Renting Kayak, canoes and swan boats.								
1civ	Providing for water skiing and hot air balloon rides.								
1cv	Enhancing/expanding walking and biking trails around Lake, and include fitness trails.								
1cvi	Developing plant /bird, ecologic education, eco-tours with environmentally-sound transportation, such as horses and donkeys.								
1cvii	Allowing for or providing for outside food vendors: fixed vendor stand - pay to sell food.								
1cviii	Providing landscaping/ master gardener classes.								
1d	Attracting new restaurants to this hub, contributing to ensuring more fine dining opportunities community-wide.								
1e	Hosting Jazz festivals, music and arts events and festivals, plant expos, at a waterfront amphitheater.								
1fi	Developing a boat marina will allow for launches on Lake Apopka.								
1b	Establishing an annual 4th of July fireworks show either at Northwest Recreation Complex or at Lake Apopka.								
5bvii	Establishing citizen review board to address residents' concerns regarding law enforcement.								
7c	Converting community transportation to electric or alternative fuel-friendly vehicles, such as Compressed Natural Gas, as well as making the city bike and pedestrian friendly.								
7e	Encouraging city employees to ride their bikes to work, and install bike racks at City Hall.								
8	Expand access to housing options:								
8a	Creating tenant associations.								
8b	Duplicating more apartment complexes like Taylor and Hawthorne Apartments Village.								
8c	Creating new development on vacant land without it leading to displacing the existing community.								
1d	Building safe and conveniently located transit connections, anchored by a regional train, and augmented by improved amenities at interconnected trolleys and Lynx bus stops (ex. benches, shelters, trash cans, restrooms).								
1e	Upgrading to a "Smart Transit" system; and reducing costs to use the Sun Rail and Lynx systems.								
2c	Issuing revenue bonds as needed for this approximate \$200 million project.								
2d	Creating a crowd funding source for Downtown redevelopment, including the proposed City Center.								
5	Redesign and create the Character Districts and reconstruction will include appropriate architectural character and landscape design that is evocative of a rural, quaint feel, with cobblestone-like streets, a walking trail to connect the historic building sites, and an agricultural exposition center showcasing all local farmers markets. Other design and programming features will consider or include:								
5l	Engaging a carriage / stagecoach vendor for rides/ trolley transportation.								
8h	Creating a sub-station that houses partnership between police and sheriff.								
9a	Conducting a study to determine the potential correlation between high-rates of later-in-life blindness and environmental contamination.								
1ci	A splash park/pad for families/kids, especially for users who don't swim.								

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1cii	A community pool with therapeutic features at the Northwest Recreation Complex.								
2a	Increasing promotions of Rock-Springs Ridge Farm Festival.								
2bxi	Reopening State and Federal Labor Offices to improve access and ensure all workers receive just compensation and equitable treatment.								
2bxii	Demonstrating leadership resolving issues related to workplace discrimination.								
2d	Attracting family- friendly businesses by establishing a Business Roundtable with various subcommittees: Family/Q.O.L., Business/Economic Development, Workforce & Education, etc. committee for businesses catering to children and families.								
2di	Administering a survey to determine desire/ need for 24/7 daycare.								
5bvi	Appointing a police spokesperson to interact with residents and enhancing a positive relationship with the entire community.								
5k	Installing trees and canopy cover community-wide which will provide shade during the hottest months of the year.								
5ki	City should allow trees in public right-of-way (as part of the Development Design Guidelines) between the curb and the sidewalk to provide both street shading and pedestrian shade.								
6a	These recommendations are listed in the Southeast Area Section.								
7d	Using alternative fuels, such as CNG, and enacting incentives to induce public compliance.								
4b	Identifying and establishing a Community Activity District (bounded by Main Street, Park Avenue, Station Street, and Hawthorne Avenue).								
4d	Establishing a Rehabilitation area within South of Apopka.								
5dii	Building and programming a zip line system to encourage environmental awareness, including the City's tree canopy.								
1	Build a higher education/vocational training school using the vacant warehouses at the intersection of S.R. 429 / Orange Blossom Trail.								
2	Establish recreation facilities for youth								
2a	Keeping kids of the streets by building a multi-use park (scooters, bikes, skate guards, and inline skating) with operations, rules, and features as further described: (Admission fee and pass packages that are affordable for the youth; hours of operation that allow the youth to adequately use the skate park; lighting for nighttime skating; model the park after the Lakeland, Daytona, and Riverside skate parks.) Proposed locations listed in the desired priority are: 1) Martin Street Water Treatment Plant, 2) Sandpiper Street, 3) Kit Land Nelson Park, and 4) Northwest Recreation Complex.								
3	Expand Adult Educational Programs and Learning Center.								
4	Cultivate/expand a career shadowing program at Apopka and / or Wekiwa High Schools.								
5	Improve community-wide educational environment through:								
5a	Providing higher (competitive) wages for teachers;								
5b	Creating curriculum programs that are conducive to future standards along with job placements;								
5c	Partnering with Orange County schools;								
5d	Establishing more English as a Second Language (ESL) programs for adults;								
1a	Creating a Welcome Center [duplicate for downtown]								

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1b	Transforming Lake Apopka into a destination for water sports, fine dining, and bike trails with design features such as:								
1bi	Building a marina.								
1bii	Building a hotel and/or restaurant.								
1biv	Repurposing Lake Apopka's pump house for eco-tours.								
1bv	Building and program a wildlife education center along Lake Drive.								
1bvi	Building a drive-in movie theatre on the Northeastern side of Lake.								
1c	Programming activities to include:								
1ci	Chartering fishing boats.								
1cii	Fishing rodeo tournament (namely bass).								
2ai	Analyzing business development options including support of pharmaceuticals/medical marijuana lawful production and partner with private entities to encourage business growth and produce local jobs.								
1	Develop and implement a welcoming initiative through improved marketing and image building by:								
1b	Focusing on city services that promote safety, security and a desirable quality of life. Establishing planned infrastructure for properly managed growth. Encourage economic development.								
1ci	Building on existing events (Old Florida Festival, Foliage Festival, Apopka Fair, Food Truck Roundup and Christmas Parade) by scheduling similar events throughout the year.								
1cii	Creating and hosting new cultural and ethnic events that welcome families.								
1e	a. Using existing media (Apopka Chief, The Planter, WBZW- AM 1520, etc.) and integrating social media to build awareness and unity and welcome among the different city segments.								
2	Attract new and retain existing businesses in focus sectors: industrial, commercial, eco-tourism, and institutional (i.e. health care):								
2a	Recruiting targeted businesses, institutions, and industries namely: retail, desirable restaurants, institutions, industrial, light manufacturing, eco-tourism, and technology. Search among businesses with multiple locations in Florida for relocation of corporate headquarters to use our airport.								
2ai	Establishing a local brewery and/or private industry with goods and services originating in Apopka, thereby marketing a local brand.								
2aii	Promoting community events and encouraging food trucks to participate.								
2b	Reorganizing staff to create a Sustainable Economic and Community Development Department,[1] to embrace a strong Business Development Mission or creating a new division/department and Economic Development Officer to help retain existing and attract new businesses and initiate the "1000/30 Jobs" campaign - in partnership with the Chamber of Commerce. The Department will address:								
2bii	Offering small business assistance, including guiding small businesses through approval processes;								
2biii	Creating a public-private city incubator to establish trust. Expand and support the existing UCF Small Business Incubator Program.								
2biv	Increasing advertising and marketing to attract new businesses.								
2bvi	Revising impact fee system so they are scaled proportionate to the size of business.								
2bviii	Ensuring availability of desired mix of land uses near key transportation intersections/exchanges.								

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2bx	Encouraging Office Plazas.								
2ci	Promoting Apopka as centrally-located and well positioned for drive time destination.								
2ciii	Prioritizing how emergency vehicles and buses use the road.								
2civ	Designing and building eastbound gateway feature(s) along US 441 at the S.R. 429 (Exit 21) interchange.								
2cv	Partnering with Orange and Lake Counties to build out the Orange Blossom Express.								
2cvi	Reconstructing US 441/SR 436 interchange.								
3a	Conducting a traffic flow study.								
3b	Conducting a school location and resident study.								
3c	Leveraging government and/or development organizations, grants or funding.								
3d	Reallocating current funding resources.								
3f	Establishing easier access to the new hospital by bus connection.								
3g	Continuing the replacement of old wooden fences with pre-cast panels along collector roads.								
3h	Expanding the bus schedules and routes, especially to employment centers and recreational areas.								
4	Institute "neighbors to neighbors" initiative (sharing talents/passions) to ensure available social services and healthy social development through:								
4a	Improving the future of youth through healthy social development:								
4ai	Displaying, publicizing and hosting gallery receptions for select children's artwork (bi-weekly or monthly, similar to the Ocala Arts Program).								
4aaii	Converting portions of the City's community centers (Fire, Police, Fran Carlton and Apopka Community Centers) for use as education and training centers.								
4aiiii	Building or converting existing buildings into at least two Boys and Girls Clubs or YMCAs providing sports, performing arts, and other educational activities central in two selected regions.								
4aiva	Addressing homelessness and reducing panhandling through volunteer-based assistance programs provided by the social services sector by refurbishing/repurposing the existing Florida Hospital facility or a facility near the new hospital. The facility will provide family counseling, youth/veteran's services, and information about services offered through affiliated organizations. Possible funding sources include: grants, city and county funds, and donations from businesses.								
4av	Increase childhood readiness through early childhood education programs.								
4avi	Marketing Apopka's existing cultural and recreational activities and events on the city's website, Facebook page, local paper, and a family column.								
4b	Encouraging Volunteerism and Community involvement:								
4bii	Inspiring/motivating loyalty to and ownership of the city through contests, personal creativity, and photos/art/gardening.								
1f	Improving transportation interconnections by:								
3	Develop Public safety systems								
1h	Installing more Public Art by encouraging developers to contribute 2% of the total project value to public art as an improvement towards positive place making.								

Adoption Resolution



Additional Funding Sources



Funding Sources

Program	Agency	Who Can Apply?	Description	Uses	Notes
LOCAL GRANTS					
Tax Increment Financing	Local CRA	Any Community Redevelopment Agency (CRA)	Assist in funding capital improvements that have been included in the CRA Master Plan	Most capital improvements including parking structures, streetscape, etc.	
FLOIDA DEPARTMENT OF TRANSPORTATION GRANTS					
Safe Routes to School	FDOT DISTRICT 5 (more information under USDOT below)	Determined by state DOT includes Cities and MPOs	Funding to improve sidewalks, crosswalks, bicycle infrastructure, and street improvements near elementary and middle schools.	Capital Infrastructure Investments	
US DEPARTMENT OF TRANSPORTATION (DOT)					
New Freedom Program (5317)	DOT (FTA) (MAP-21: Elderly and Disabled)	States and public bodies are eligible designated recipients. Eligible sub recipients are private non-profit organizations, State or local governments, and operators of public transportation services including private operators of public transportation services.	The New Freedom formula grant program aims to provide additional tools to overcome existing barriers facing Americans with disabilities seeking integration into the work force and full participation in society. The New Freedom formula grant program seeks to reduce barriers to transportation services and expand the transportation mobility options available to people with disabilities beyond the requirements of the Americans with Disabilities Act (ADA) of 1990.	Capital Infrastructure Investments	Check website for next Notice of Funding Availability (NOFA).
Surface Transportation Program - Transportation Enhancement	DOT (FHWA) (MAP-21: STP)	State/MPO allocated	Helps expand transportation choices and enhance transportation through 12 eligible transportation enhancement surface transportation activities, including pedestrian & bicycle infrastructure and safety programs, landscaping beautification, historic preservation, and environmental mitigation.	Capital Infrastructure Investments	Check with state DOT
Transportation, Community & System Preservation	DOT (FHWA)	States, metropolitan planning organizations, local governments, and tribal governments	Livability is a criterion that will be used to evaluate candidate projects. Planning grants, implementation grants, and research, could include transit projects, complete streets, streetscaping, ped/bike improvements or plans, implementation of transit-oriented development plans, traffic calming measures, and much more. Very flexible program – projects must improve relationships among transportation, community, and system preservation plans and practices.	Planning/ Research/ Capital Infrastructure Investments	Check website for next Notice of Funding Availability (NOFA).

Program	Agency	Who Can Apply?	Description	Uses	Notes
<u>Transportation Infrastructure Finance and Innovation Act (TIFIA)</u>	DOT (FHWA)	State departments of transportation; local governments; transit agencies; special authorities; special districts; railroad companies; and private firms or consortia that may include companies specializing in engineering, construction, materials, and/or the operation of transportation facilities.	Provides federal credit assistance in the form of direct loans, loan guarantees, and standby lines of credit to finance surface transportation projects of national and regional significance. TIFIA can help advance qualified, large-scale projects that otherwise might be delayed or deferred because of size, complexity, or uncertainty over the timing of revenues.	Capital Infrastructure Investments	Check website for next Notice of Funding Availability (NOFA).
<u>Transportation Investments Generating Economic Recovery (TIGER)</u>	DOT	State, local, and tribal governments, including U.S. territories, tribal governments, transit agencies, port authorities, metropolitan planning organizations (MPOs), other political subdivisions of State or local governments, and multi-State or multijurisdictional groups applying through a single lead applicant.	Competitive grant program funding infrastructure projects that promote economic competitiveness, improve energy efficiency, reduce greenhouse gas emissions and improve safety, quality-of-life and working environments in communities. Unlike last year, no planning grants will be awarded this year and all the funding will be for project implementation.	Capital Infrastructure Investments	Check website for next Notice of Funding Availability (NOFA).
<u>Transit Oriented Development Planning Pilot</u>	DOT (FTA)	State and local government agencies	Provides funding to advance planning efforts that support transit-oriented development associated with new fixed-guideway and core capacity improvement projects. Creates a pilot grant program for TOD planning associated with a new fixed guideway or core capacity improvement project, as those projects are defined in 49 U.S.C. 5309 (Fixed Guideway Capital Investment Grants Program).	Planning/ research	This program was authorized by MAP-21, but Congress has not yet appropriated funds for this program. A NOFA will be available once funds are released. Check FTA website.
ENVIRONMENTAL PROTECTION AGENCY (EPA)					
<u>Brownfields Assessment Grant Program</u>	EPA	Local governments, land clearance authorities, state-created governmental entities, regional councils/MPOs, state agencies, Indian tribes	Funding for planning/ assessing brownfield redevelopment, conducting planning and community involvement, and site cleanup.	Environmental cleanup, Planning	Check website for next Notice of Funding Availability (NOFA)./Note: South Florida Regional Planning Council has \$1,000,000 available for lending for cleanup projects. Contact Karen Hamilton (954.985.4416)
<u>Brownfield Economic Development Initiative (BEDI)</u>	EPA	Any public entity eligible to apply for Section 108 loan guarantee assistance	Competitive funding program to spur redevelopment of brownfield sites to productive economic use. Must be used in conjunction with a Section 108 loan	Environmental cleanup, Affordable Housing	Check website for next Notice of Funding Availability (NOFA).

Program	Agency	Who Can Apply?	Description	Uses	Notes
<u>Brownfields and Lands Revitalization</u>	EPA	Local governments, land clearance authorities, state-created governmental entities, regional councils/MPOs, state agencies, Indian tribes	Funding for planning/ assessing brownfield redevelopment and site cleanup. Restoration of brownfield sites to productive use and revitalization of affected neighborhoods	Environmental cleanup, Planning	Check website for next Notice of Funding Availability (NOFA).
<u>Capacity Building for Sustainable Communities</u>	EPA/HUD	A 501(c)(3) nonprofit organization, a local or state public agency, a for-profit organization (for-profit firms are eligible, however, while they are allowed to cover their direct and indirect costs, they are not allowed to earn a profit from the project, and they are not eligible to receive EPA funding), a nationally recognized and accredited University or College; or any combination of the aforementioned entities as a Capacity Building Team to combine their skills and offer a coordinated program. A Capacity Building Team must designate a lead applicant to act as the fiscal agent for the grant.	Funding for intermediary organizations who will assist HUD in providing technical assistance to communities engaged in planning efforts built around integrating housing, land use, transportation, and other issues. Primary support will be given to recipients of Sustainable Communities and Brownfield Area Wide Planning grants.	Technical Assistance	Check website for next Notice of Funding Availability (NOFA).
<u>Smart Growth Technical Assistance grants</u>	EPA	Local governments	Annual, competitive solicitation open to state, local, regional, and tribal governments (and non-profits that have partnered with a governmental entity) that want to incorporate smart growth techniques into their future development.	Technical Assistance	Check website for next Notice of Funding Availability (NOFA).
<u>Smart Growth Implementation Assistance (SGIA) program</u>	EPA	Tribes, states, regions, local governments, as well as nonprofits that have a partnership with a government entity.	The SGIA program focuses on complex or cutting-edge issues, such as stormwater management, code revision, transit-oriented development, affordable housing, infill development, corridor planning, green building, and climate change. Applicants can submit proposals under 4 categories: community resilience to disasters, job creation, the role of manufactured homes in sustainable neighborhood design or medical and social service facilities siting.	Technical Assistance	Check website for next Notice of Funding Availability (NOFA).

Program	Agency	Who Can Apply?	Description	Uses	Notes
<u>Building Blocks for Sustainable Communities</u>	EPA	Eligible applicants are states, territories, Indian Tribes, interstate organizations, intrastate organizations, and possessions of the U.S., including the District of Columbia; public and private universities and colleges, hospitals, laboratories, and other public or private nonprofit institutions.	EPA will provide technical assistance to selected communities to implement development approaches that protect the environment, improve public health, create jobs, expand economic opportunity, and improve overall quality of life.	Technical Assistance	Check website for next Notice of Funding Availability (NOFA). North Miami should coordinate any SCI applications with Seven50.
US DEPARTMENT OF HEALTH AND HUMAN SERVICES (HHS)					
<u>Community Transformation Grants (CTG) - Small Communities Program</u>	HHS/Center for Disease Control (CDC)	Governmental agencies and non-governmental organizations across a variety of sectors, including transportation, housing, education, and public health	The purpose of the grant is to reduce the rate of chronic diseases and to make improvements to the built environment in order to promote healthier lifestyles.	Planning/ capital infrastructure investments	Check website for next Notice of Funding Availability (NOFA).
US DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT (HUD)					
<u>Choice Neighborhoods Initiative Planning Grant</u>	HUD	Public housing authorities, local governments, nonprofits, and for-profit developers that apply jointly with a public entity.	Funding to help communities develop comprehensive grassroots plans (Transformation Plans) that link affordable housing with quality education, public transportation, good jobs and safe streets. Neighborhood revitalization plans should achieve three core goals: transform distressed public and assisted housing into energy efficient and mixed-income housing, support positive outcomes for families who live in the target development (s), and transform high-poverty neighborhoods into viable mixed-income communities. Applicants with Preferred Sustainability Status receive an additional two bonus points.	Planning	Check website for next Notice of Funding Availability (NOFA).
<u>Community Development Block Grants (CDBG)</u>	HUD	State allocated	Formula grants for local governments to carry out community and economic development activities.	Planning/ Development Financing/ Affordable Housing	

Program	Agency	Who Can Apply?	Description	Uses	Notes
<u>Neighborhood Stabilization Program (NSP)</u>	HUD	States, territories and local governments	NSP is intended to stabilize communities that have suffered from foreclosures and abandonment by providing funds to purchase and redevelop distressed residential properties. NSP1 provides grants to all states and selected local governments on a formula basis. NSP2 provides grants to states, local governments, nonprofits and a consortium of nonprofit entities on a competitive basis. NSP3 provides a third round of neighborhood stabilization grants to all states and select governments on a formula basis.	Planning/ Development Financing/ Affordable Housing	Check website for next Notice of Funding Availability (NOFA).
<u>Section 108 Loan Guarantees</u>	HUD	Eligible applicants include the following public entities: metropolitan cities and urban counties (i.e. CDBG entitlement recipients); nonentitlement communities that are assisted in the submission of applications by States that administer the CDBG program; and nonentitlement communities eligible to receive CDBG funds under the HUD-Administered Small Cities CDBG program (Hawaii). The public entity may be the borrower or it may designate a public agency as the borrower.	Provides CDBG-eligible communities with a source of financing for economic development, public facilities, and other eligible large-scale physical development projects.	Development Financing	Check website for next Notice of Funding Availability (NOFA).
<u>Sustainable Communities Community Challenge Grants (renamed Integrated Planning and Investment Grants in HUD FY14 budget)</u>	HUD	Local governments, transit agencies, port authorities, MPOs, state governmental agencies	Support plans, codes and ordinances that incentivize mixed-use development, affordable housing, re-use of existing buildings and other sustainability goals.	Planning and Implementation	Congress has not appropriated funds through the FY14 budget for the IPI grants. Check website for Notice of Funding Availability (NOFA). North Miami should coordinate any applications for SCI funds with the Seven50 Initiative to increase competitiveness.
US SMALL BUSINESS ADMINISTRATION					
<u>Small Business Innovation Research Program</u>	US Small Business Administration	Small businesses that are American owned and independently operated, for-profit, principle researcher employed by business and company size limited to 500 employees	SBIR funds the critical startup and development stages of Small Business. It targets the entrepreneurial sector where most innovation and innovators thrive. It also encourages the commercialization of the technology, product, or service, which, in turn, stimulates the U.S. economy.	Start-up grants	Check website

Program	Agency	Who Can Apply?	Description	Uses	Notes
US DEPARTMENT OF TREASURY					
<u>Build America Bonds</u>	Treasury/ Internal Revenue Service (IRS)	States and localities	Build America Bonds (BABs) provides state and local governments with a direct federal payment subsidy for a portion of their borrowing costs on taxable bonds. Finance tool for lowering borrowing costs on capital projects.	Development Financing	N/A
<u>Community Development Financial Institutions (CDFI) Programs</u>	Treasury	Both certified and non-certified CDFIs are eligible to apply for TA awards. However, non-certified organizations must be able to become certified within two years after receiving a TA award.	The purpose of the CDFI Program is to use federal resources to invest in CDFIs and to build their capacity to serve low-income people and communities that lack access to affordable financial products and services. CDFIs may use the funds to pursue a variety of goals, including: To promote economic development, to develop businesses, to create jobs, and to develop commercial real estate; To develop affordable housing and to promote homeownership; and to provide community development financial services, such as basic banking services, financial literacy programs, and alternatives to predatory lending.	Development Financing	Check website for next Notice of Funding Availability (NOFA).
<u>New Market Tax Credit Program</u>	Treasury/ Qualified CDEs (CDFIs)	Community Development Entities (CDEs)	Issuance of tax credits to investors in exchange for stock or capital interest in designated Community Development Entities. The federal subsidy goes to qualifying projects in the form of below-market interest rates and more flexible loan terms like longer amortizations and higher loan-to-value ratios.	Development Financing	Check website for next Notice of Funding Availability (NOFA).

Additional Reference Materials



VISIONING APOPKA

VISIONING APOPKA UPCOMING EVENTS

MOBILE INFORMATION STATION



September 5th @ 10:00 am - 2:00 pm

Alonzo Williams Park,
515 S. Hawthorne Avenue
Apopka, FL 32703

September 12th @ 10:00 am - 2:00 pm

Northwest Recreational Complex,
3710 Jason Dwelley Parkway
Apopka, FL 32712

September 19th @ 10:00 am - 2:00 pm

Wekiva Riverwalk Shopping Center
SR 436 and Wekiva Springs Road
Apopka, FL 32703

COMMUNITY FORUMS

September 15th @ 6:00 pm - 9:00 pm

VFW Post 10147 Community Center,
519 S. Central Avenue
Apopka, FL 32703

September 22nd @ 6:00 pm - 9:00 pm

University of Florida IFAS/Mid-Florida REC,
2725 Binion Road
Apopka, FL 32703

September 17th @ 6:00 pm - 9:00 pm

Apopka High School,
555 Martin Street
Apopka, FL 32712



September 26th @ 1:00 pm - 4:00 pm

Wolf Lake Middle School
1725 W Ponkan Rd
Apopka, FL 32712

THE BUSINESS FORUM

September 29 @ 6:00 pm - 9:00 pm

VFW Post 10147 Community Center,
519 S. Central Avenue
Apopka, FL 32703



VISIONING APOPKA

FREQUENTLY ASKED QUESTIONS

WHAT IS VISIONING?

Visioning is a process by which a community comes together to evaluate and answer four key points:

- *Where Are We Now?*
- *Where Are We Going?*
- *Where Do We Want to Be?*
- *How Do We Get There?*

The process involves direct and multiple input from citizens, business and property owners, and representatives of community-based and faith-based organizations. This input will identify the Vision for the future of Apopka, which is implemented through goals and action steps.

HOW CAN I GET INVOLVED?

There will be multiple opportunities to provide input into the visioning process:

1. Four community-based forums and a meeting with business and community leaders that will be held in evenings within the quadrants of the city.
2. An online community survey, with hardcopies available at City Hall and other selected locations.
3. Submitting comments online via www.VisioningApopka.net.
4. Public meetings with the City Council.

Apopka is a vibrant and diverse community, and the Project Team will aggressively work to ensure all residents have an opportunity to provide their input.

WHY SHOULD I PARTICIPATE?

The Vision will represent the “People’s Voice” for how Apopka should look and function for the future. Your participation will assist the City to increase its understanding of your current and future needs as residents and what are your priorities. The process will also identify the most effective and efficient way to deliver services to its residents.



VISIONING APOPKA

WHEN WILL THE VISIONING PROCESS START AND HOW LONG WILL IT LAST?

The process will begin on July 24, 2015. It is anticipated to be completed within seven months.

HOW CAN I LEARN MORE ABOUT THE VISIONING PROCESS?

The City has created a dedicated website for the process www.VisioningApopka.net. The website will be a one-stop location for information about the visioning process including dates, times, and locations for all meetings, support documents developed by the Project Team, meeting summaries, a public comment form, and subscription to receive regular emails updates about the Visioning Process.

A member of the Project Team also will be meeting with community-based and faith-based organizations, trade and business associations, neighborhood associations, and major employers to discuss the Visioning Process and answer questions. You can request the Project Team member to meet with your organization at bcambric@ksfla.com.

Finally, the Project Team will be working with local media to provide updates on the Visioning Process. This includes the *Apopka Chief* and *Apopka Planter*.

WHO IS THE PROJECT TEAM?

The City has engaged Keith and Schnars, P.A. (K&S), to guide the visioning process. K&S has assisted communities throughout Florida to voice their desired future and outline the steps needed to get there. The K&S Project Team members have a wealth of experience in areas such as community planning, economic development, redevelopment, meeting facilitation and consensus-building, urban design and landscape design, parks and recreation and school facilities planning.

The K&S Project Team will serve as an objective, third-party to compile citizens' input and recommend implementation strategies. The Project Team will assist residents and the City by providing successful examples of implementing the Visioning Process' priorities.



VISIONING APOPKA

MEMORANDUM

TO: Glenn Irby, Apopka City Administrator

FROM: Bob Cambric, Keith and Schnars Visioning Apopka Deputy Project Manager

THROUGH: Debbie Love, AICP, Keith and Schnars Visioning Apopka Project Manager

DATE: 21 August 2015

RE: Community Forums Background Materials

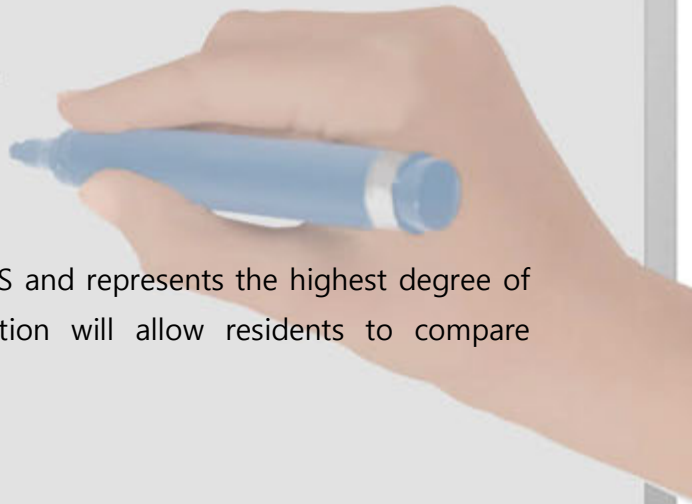
This Memorandum summarizes the data infographics to be presented during the Community Forums. The infographics are intended to assist residents to understand the factors that have and are affecting Apopka's growth and development and, where available, project trends. The K&S Team experienced numerous challenges in obtaining, compiling, and analyzing the background data. The specific issues are detailed by data point.

I. Population

The Visioning Apopka Study Area includes the City and the unincorporated areas covered by the Joint Planning Area Agreement. Once City staff established the boundary and created a delineating Geographic Information Systems (GIS) shapefile, the K&S Team calculated the population of the Study Area. The Study Area's boundary transects 2013 ACS (American Community Survey) Census Block Groups. GIS default operations will assign the total population regardless of the size of the transected portion. The K&S Team subsequently adjusted for the over counts, assuming equal distribution within Block Groups, by linking the population of transected Block Groups to the amount of land present within the boundary. The adjustment process was labor intensive, but does represent a professional estimation of the Study Area's population. This process was completed on all demographics, excluding median household income, where Census Block Group data was utilized.



VISIONING APOPKA



II. Educational Attainment

This data was derived from the U.S. Census 2013 ACS and represents the highest degree of education an individual completed. The information will allow residents to compare performance with state and federal levels.

III. Household Income

This information was derived from the U.S. Census 2013 ACS. Household income is the combined income of people sharing a residence. It includes all forms of income (e.g., salaries and wages, retirement income, investment gains, and near cash government transfers such as the Supplemental Nutritional Assistance Program (Food Stamps). The information will allow residents to compare performance with state and federal levels.

IV. Crime Statistics

The Apopka Police Department (APD) compiled this information. APD complies with state and federal reporting utilizing the Uniform Crime Report format. The UCR does not report data in a format that includes a parcel identification number or reference code; however, APD staff was able to provide crime statistics that match the four Study Area quadrants.

The K&S Team has attempted since the Project Kickoff on 24 July 2015 to obtain crime statistics from the Orange County Sheriff's Office, but the information was not made available. Ultimately, The K&S Team contacted Commissioner Bryan Nelson's Office. Commissioner Nelson's staff contacted the Sheriff's Office, which has indicated staff will complete the request but a date for delivery could not be set.

V. Age of Structures

The Orange County Property Appraiser (OCPA) provided the K&S Team with the parcel shapefile data. An attribute query by Age Year Built (AYB), by decade, was selected and clipped from each of the four quadrant boundaries. The clipped data was input into a spreadsheet and a unit count was calculated from the overall total within the quadrant boundary. Potential reasons for redevelopment may include structure lifespan, asbestos considerations, lead paint, etc.



VISIONING APOPKA

VI. Business Tax Receipts (Occupational Licenses)

The City provided the K&S Team with its available data on the number of operating businesses. The City does not record operating business data in a format that includes a parcel identification number or georeferenced code.

The K&S Team has attempted since the Project Kickoff to obtain business tax receipt data from Orange County. The outreach to Commissioner Nelson's Office resulted in this data being provided on Wednesday, 19 August 2015. Orange County does require a parcel identification number or georeferenced code for business tax receipts; the information is voluntary. Approximately 50% of the data provided by the County has a parcel identification number or georeferenced code. The information provided by the County only covered the City. Without a parcel identification number or georeferenced code, the County cannot accurately determine the number of businesses within the unincorporated area of the JPA or clip the information for each of the quadrant boundaries.

VII. Supplemental Nutritional Assistance Program (SNAP) Growth

SNAP, formerly known as the Food Stamp Program, provides monthly assistance to lower-income households. The general guideline is monthly gross income must be at or below 130% of the poverty line or \$2,144 per month (about \$25,700 a year) for a three-person household in 2015. The Food and Health Correlation map includes SNAP percentage by Census Tract, in addition to food desert, diabetes death rate, restaurant chains (OCPA Dor_Code), etc. Anthony Olivieri, on behalf of the Florida Department of Agriculture and Consumer Services, supplied the majority of this information.

VIII. Land Uses

The K&S Team derived land uses from the OCPA Dor_Code category. The DOR Codes were obtained by using the shapefile provided by the OCPA and included over 150 categories, which the K&S Team has summarized into 10 existing land use categories. While the DOR Codes are detailed, OCPA agglomerated numerous unrelated categories, including but not limited to one-story stores, surface parking, parking garages, multi-use facilities, country clubs, State owned lands, County owned lands, to "Other". In the initial distribution of land uses, 'Other' was representing upwards of 60%.



VISIONING APOPKA

The K&S Team adjusted the numbers by calculating the geographic percentage of land within the Block Group contained within each quadrant boundary and symbolized categories accordingly.

IX. Orange County Property Appraiser's Office

One of the primary data sources used by the K&S Team to supplement City data was from the Orange County Property Appraiser's Office. The data request took an unusually long timeframe, and was not available for download like many governmental agencies. This delay has caused numerous analysis delays to date, including but not limited to data management input errors that were sent to us. The Orange County Property Appraiser GIS shapefile was obtained to calculate the following; Existing land use, Year structure built, Housing units, and Real property taxable value. The field value within the shapefile, Dor_Code, was used to query all aforementioned categories except real property taxable value.

X. Zoning Map

Zoning shapefiles were obtained from both Orange County and the City of Apopka. Each GIS shapefile was used to symbolize each zoning category by government mandated RGB or CYMK color codes. Due to recent annexations by the City, the Orange County Zoning Map may include parcels recently annexed into the City. The zoning map for the City also provides the newly annexed categories which still retain Orange County zoning categories, thus they have been symbolized as County zoning categories instead of the attribute 'zip' value within the shapefile.



VISIONING APOPKA

XI. Food and Health Correlation Map

The Food and Health Correlation Map contains a variety of information. Data was obtained from the City of Apopka, Orange County, U.S. Census 2013 ACS Block Group, East Central Florida Regional Planning Council (ECFRPC), and The Department of Consumer Services/Anthony Olivieri. The map represents the following; Median household income by Block Group, Food desert, Diabetes death rate, % SNAP usage by Census Tract, Hospitals, Restaurant chains, Billie Dean Community Garden, City owned vacant land, Grocery stores, and Schools.

XII. Parks/Conservation/Preservation Map

The Parks/Conservation/Preservation Map contains data from the East Central Florida Regional Planning Council (ECFRPC), Orange County, and the City of Apopka. The map displays County and City parks, preservation districts, State Park Management Zone, conservation, park trails, and a boat ramp.

XII. Fire Services

The City of Apopka Fire Department provided statistics regarding response times, staff, class 1 rating accolade, certifications, inspections, and other services provided.

cc: Brian Bowman, Fire Captain
Lee Bronson, Fire Chief Administrator
Bob Elmquest, Senior Project Coordinator
Jay Davol, Community Development Director
Captain Randy Fernandez, Apopka Police Department
Jean Jreij, Public Services Director
David Moon, Planning Manager
Jessica Pugh, Assistant to City Administrator
Sarah Ryan, City Events Coordinator
Robert Sargent, Public Information Office



Memorandum

TO: Glenn Irby, City Administrator, City of Apopka
Debbie Love, Keith & Schnars

FROM: Stanley P. Geberer, Associate
Fishkind & Associates, Inc.

SUBJECT: Tech Memo II-
Employment Vision Forecast; Apopka Study Area

DATE: November 13, 2015

1.0 Land Use Based Detailed Table of Current Employment Conditions

Fishkind & Associates, Inc. conducted a Geographic Information System (GIS) based parcel level analysis of the Apopka Study Area. The purpose of the study is to identify employment characteristics by type and employment sector within the Study Area. This analysis of current employment conditions provides the basis to evaluate strategies and targets for future alternative planning scenarios. The analysis employed data for land use and existing development as provided by the Orange County Property Appraiser, at the parcel level, for each parcel of real property located within the Study Area, as of year 2015. These data were aggregated into major land use categories according to Florida Department of Revenue (DOR) Land Use Codes. These are codes assigned to parcels by the local property appraiser based on existing use and are designed to facilitate the local Property Appraisers determination of market value and taxable value for the purposes of ad valorem taxation levied on the property tax bill. While there may be some differences between municipal zoning and Appraiser land use, DOR codes are generally consistent with local municipal zoning and appropriate for the strategic analysis being conducted this assignment in the Apopka Study Area.

Study Area – Current Land Use and Employment Conditions 2015

The current land use and conditions were determined using Orange County Property Appraiser parcel level data for the Study Area. The analysis found there are facilities and buildings which accommodate 20,876 jobs in the Study Area. These land uses and associated jobs have been identified according to major occupational land use categories.

These land use categories include Retail, Office, Industrial, Hotel, Institutional, Government, and Agricultural. Appendix 1 details the specific DOR codes which comprise each of the jobs categories.

The jobs numbers are estimated by Fishkind & Associates, Inc. based on the square footage of buildings and estimated building space needed per job, by job type. The analysis undertaken through the use of GIS parcel level data also enables historic analysis and an ability to depict growth and growth trends over time. This supports forecasting efforts for future growth and development scenarios.

Current employment estimates are reconciled with ESRI/GIS Business Analyst services which provide independent estimates of employment. The estimated and reconciled jobs number provides an accurate estimate of current employment conditions in the Study Area.

Table 1 provides the summary of land use, acreage, square footage and employment by major employment sector for the Apopka Study Area.

Table 1 Apopka Study Area Land Use and Employment Summary

Land Use	Acres	Building Sq Ft	Employment
Vacant Institutional	38		
Vacant Industrial	502		
Vacant Commercial	527		
Vacant Agricultural	6,967		502
Retail	1,737	3,040,067	6,080
Office	274	944,273	2,698
Misc	2,283	51,562	
Institutional	414	1,279,033	4,263
Industrial	869	5,948,425	3,966
Hotels & Ret'mt Homes	34	217,965	174
Gov't	6,704	1,915,028	3,192
TOTAL			20,876

Source: Fishkind & Associates, Inc.

These same analyses were conducted in each of the four quadrants identified as sub-areas of the Study Area. The Quadrants are defined as North, Central, Downtown and Southwest. The summary tables of existing land uses and employment for each quadrant are found in Appendix 2. The downtown quadrant contains 60% of all employment. Table 2 provides the employment summary by sector by quadrant.

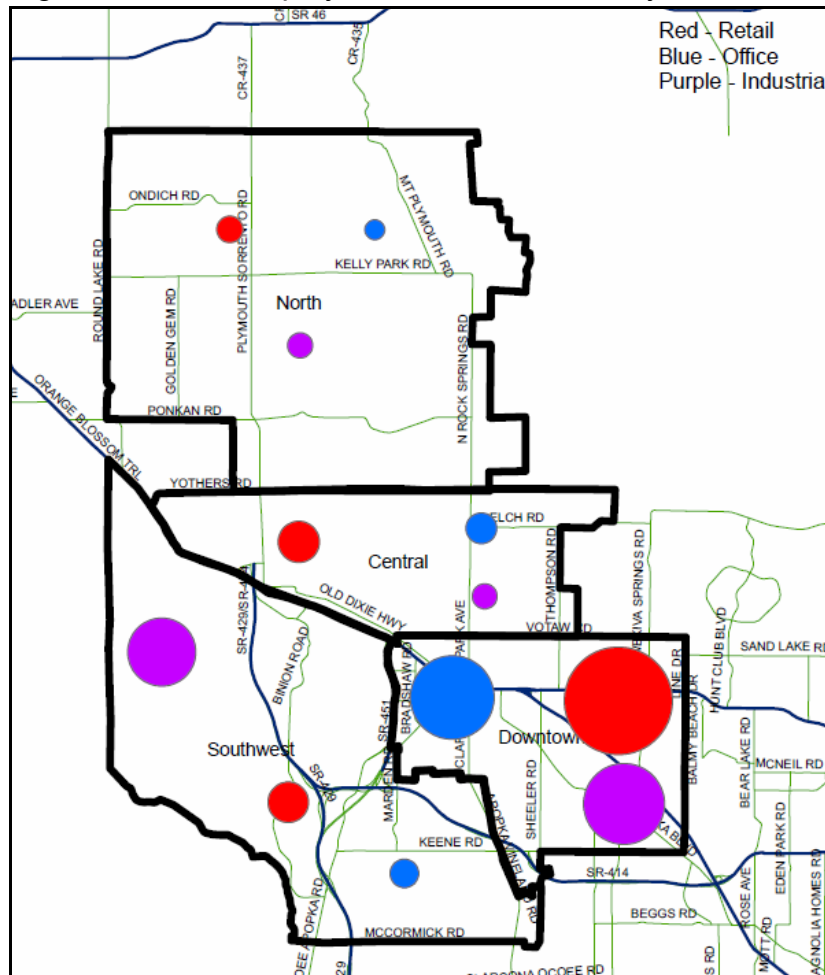
Table 2 Employment Summary 2015 by Sector by Quadrant

APOPKA STUDY AREA	Total	North	Downtown	Central	Southwest
Land Use	Employment	Employment	Employment	Employment	Employment
Vacant Agricultural	502	301	32	26	142
Retail	6,080	164	4,181	1,267	467
Office	2,698	28	2,289	234	147
Misc	-	-	-	-	-
Institutional	4,264	176	3,117	426	545
Industrial	3,966	100	1,960	115	1,792
Hotels & Retirement Homes	174	-	151	-	24
Gov't	3,192	604	808	1,385	395
TOTAL	20,876	1,373	12,538	3,453	3,512
	100%	7%	60%	16%	17%

Source: Fishkind & Associates, Inc.

Figure 1 shows the concentration of private sector non-institutional jobs by quadrant. This graphically depicts how the downtown area hosts the largest employment concentration and how despite a larger area, the north offers the least employment opportunity at this time.

Figure 1. 2015 Employment Concentration by Quadrant



Source: Fishkind & Associates, Inc.

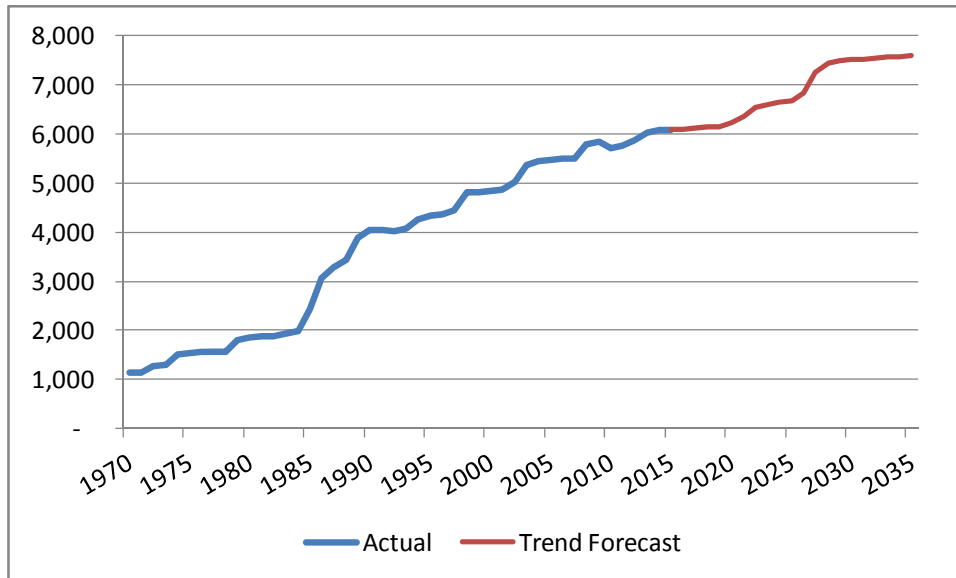
2.0 Historic Employment Trends and Baseline Forecast Outlook for Selected Job Sectors

For the purposes of policy and strategy analysis, the analysis of historic trends and growth projections focuses on private, non-institutional, employment. This means retail, office, and industrial related jobs are the focus of the historic and long term Study Area outlook.

Based on the historic patterns, market positioning, recent structural changes and land use entitlements, Fishkind prepared a baseline forecast. This forecast is designed to portray a likely potential future employment scenario in the absence of the implementation of new Visioning Strategies being prepared, as part of a larger scope of work, related to this analysis. The set of baseline forecasts was prepared for retail, office and industrial jobs. Forecasts for these three sectors were prepared for the Study Area and for each of the Study Area Quadrants. The Quadrant level forecasts are found in Appendix 2.

Figure 2 shows the historic pattern and baseline forecast for retail jobs in the total Study Area. The historic trends indicate modest retail growth. Most new retail development has been in small structures under 20,000 square feet with periodic new shopping centers in the 180,000 square foot range. There have been three such shopping centers constructed in the past fifteen years throughout the Study Area. Study Area retail employment is currently just over 6,000 employees. Due to the 2009 recession, the period 2010-2020 is a period of comparatively slow growth. Improved growth is expected thereafter, keeping pace with population growth. By 2035 baseline retail employment is expected to reach 7,600 employees.

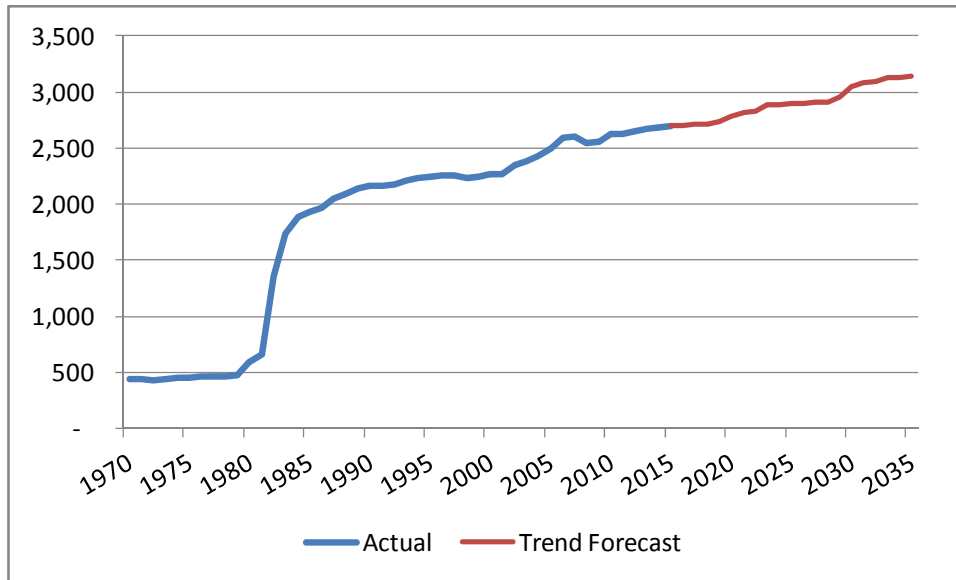
Figure 2. Apopka Study Area – Retail Jobs Trend and Baseline Forecast



Source: Fishkind & Associates, Inc.

Figure 3 shows the historic pattern and baseline forecast for office jobs in the total Study Area. The historic trends indicate slow office employment growth with a cyclical uptick noted from 2000-2005. No new larger scale office development has taken place in the Study Area since the early 1980's. Over the past 20 years, most new office development has been in small structures from 10,000 to 15,000 square feet each. There has been almost no new office development in the Study Area since 2011. Study Area office employment is currently 2,700 employees, adding only 100 employees since 2007. Due to the 2009 recession, and the perceived weakness of the study area as an office employment hub, the period 2010-2020 is a period of comparatively slow growth. There exists less than 1 million square feet of office space today throughout the Study Area. By 2035 baseline office employment is expected to reach 3,100 employees, adding, on average, just 200 new employees each decade.

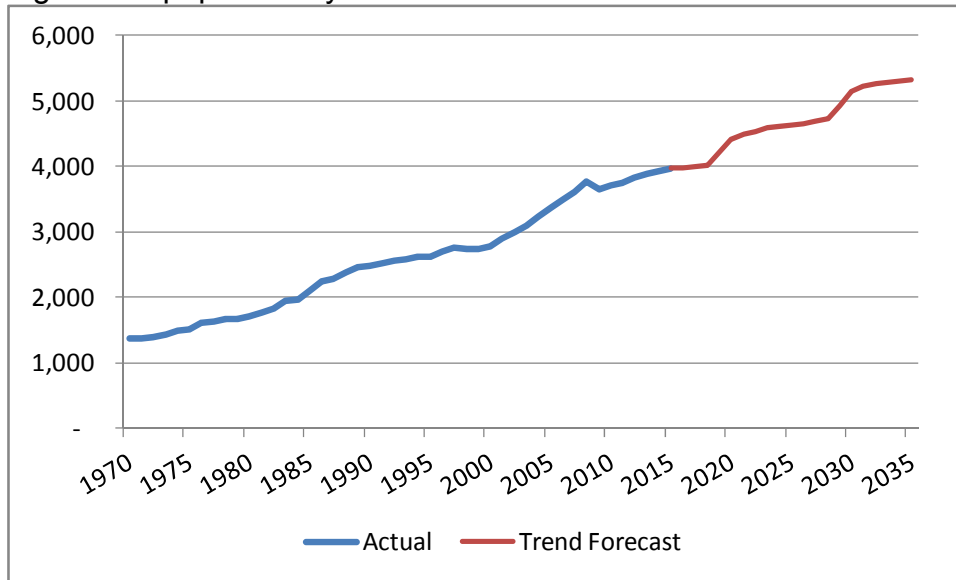
Figure 3. Apopka Study Area – Office Jobs Trend and Baseline Forecast



Source: Fishkind & Associates, Inc.

Figure 4 shows the historic pattern and baseline forecast for industrial jobs in the total Study Area. The historic trends indicate steady but slow industrial employment growth with a cyclical uptick noted from 2000-2005. There has been average industrial space growth of almost 120,000 square feet per year in the Study Area since 2004. While space volumes are high, industrial warehouse space generates comparatively fewer employees per square foot because space is devoted to bulk storage and distribution rather than worker activity. The opening of major new roadway links to Apopka with Highway 429 and Highway 451 create a new structural opportunity for continued industrial employment opportunity. Study Area industrial employment is currently just under 4,000 employees. Throughout the Study Area, 6 million square feet of industrial/warehouse space exists today. By 2035, baseline industrial employment is expected to reach 5,300 employees, adding, on average, fewer than 700 new industrial based employees each decade.

Figure 4. Apopka Study Area-Industrial Jobs Trend and Baseline Forecast



Source: Fishkind & Associates, Inc.

3.0 Employment “Takeaways”: Wages, Jobs Balance

Of the three private sector, non-institutional jobs categories, retail employment is the largest. Retail will add the most number of jobs in baseline forecasts through 2035. Industrial employment growth is a close second and office employment growth a distant third.

From an economic impact and strategy perspective, industrial employment has three important advantages over retail employment. First, average industrial wages are more than double retail wages. As of 2014 the average industrial wage was \$59,964. Retail wages were \$27,237. Second, economic impacts of construction impacts are larger than retail due to the larger building footprint needed. Third, industrial jobs are generally termed basic sector jobs. This means industrial jobs bring new money into the area through manufacturing value added or trans-shipment. By comparison, retail activity represents a re-spending of income or wages already present in the community and does not expand the overall economy in the ways industrial employment does.

Office employment pays average wages of \$72,476, however the ability of the Study Area to attract quality office employment has been lacking. From a “gains” perspective, office employment offers significant opportunity due to high wages. Weaknesses in this sector in the Study Area should be examined to determine whether and how a lag in office employment can be overcome.

Under the baseline Study Area employment growth scenario, the outlook skewed toward lower wage occupations. By weighting heavily toward low wage occupations, this provides lower incentive to work locally. For those who do work locally, lower wage occupations provide a reduced ability to afford child care services or after school child care. This phenomenon will also impose downward pressure on housing prices, resulting in slower home price growth which negatively affects municipal tax base. Without policy direction, or a change in the mix of future employment growth, the outlook for employment opportunities is likely to underperform the needs of Study Area residents.

Jobs Balance

Community sustainability may be measured in different ways. Often sustainability refers to Quality of Life aspects of the community regarding open space, housing availability, roads, traffic and employment availability.

Employment availability is examined in light of whether residents may be employed locally, within their city, in jobs which match their skill level, pay a living wage and offer upward economic mobility. A community offering these types of jobs, in sufficient numbers to reduce transportation time, cost and distance to such jobs for a majority of its residents, is an important aspect of Quality of Life/sustainability measures in a community.

Substantial research has been conducted as to the number of jobs needed in a community to support employment needs. Generally speaking, the number of jobs needed is from .8 to 1.2 jobs for each “job seeker”, where “jobs seekers” are defined as employed residents of the community under study¹.

The current estimated jobs balance in the Apopka Study Area is .6. This is well below the threshold for a community considered to be in balance. The result is higher than normal unemployment rates due to fewer available jobs, longer home-work commute times for residents and an increased need for family services such as a child day care and after school child care.

¹ Jobs Housing Balance Revisited: Trends and Impacts in the San Francisco Bay Area by Robert Cervero; Journal of the American Planning Association, December 1996;
<http://www.tandfonline.com/doi/pdf/10.1080/01944369608975714#.VhLUQPIVgoI>

At present, it is estimated there are 20,800 jobs accommodated in the commercial/industrial facilities within the study area. However, among the existing population, there are 35,000 persons employed. Dividing the two numbers generates the .6 jobs balance ratio. By 2020, expected baseline job growth will result in 2,400 new jobs. Population is expected to grow much faster adding as many as 16,000 new residents. Thus, by 2020, without significant investment and policy shift, the jobs balance will grow worse. In order to attain the minimum jobs balance standard, an additional 11,000 jobs over and above baseline growth will be required by year 2020.

A move towards jobs balance is needed to reduce transportation commute times; reduce transportation costs for residents; as well as stem the need for ever increasing child care services. Improved jobs availability is also likely to support higher home prices and increase the ad valorem tax base. This will support an ability to fund improved municipal services.

4.0 Employment Vision Forecast

The implementation of vision strategies, with necessary accompanying investment to operationalize these strategies, will support and enable development of key planned future projects in the City. Without such support and implementation, employment growth will likely only fulfill the baseline forecast. Key future projects include the Kelly Park Crossing DRI, the Ocoee-Apopka Road Small Area Plan, and the Downtown City Center site at US441/SR436.

With implementation of visioning strategies, and necessary investment, Apopka stands to become a jobs balanced community with enhanced quality of life, improved health and safety of its citizens, world class environmental amenities and a sounder fiscal budget. The expected jobs profile of the community will likely attain the employment profile shown in Appendix 3. The vision employment profile contemplates the addition of 14,800 new jobs by year 2025 and nearly 35,000 new jobs by year 2035.

Fishkind believes there is market potential and demand for the development of key project sites in Apopka. This, coupled with the expansion of metro Orlando, is such that if carefully guided and supported, Apopka can achieve the employment growth scenario which accompanies the vision plan.

APPENDIX 1 and 2

Appendix 1 Employment Sector Definitions by DOR Codes

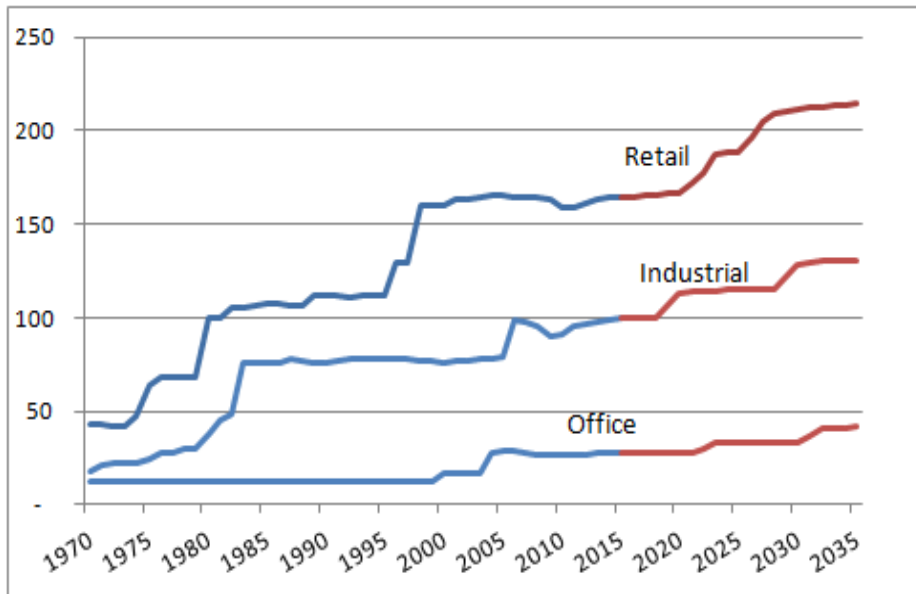
Sector Name	DOR Codes
Retail	11,12,13,14,15,16,21,22,25,26,27,28,29,31,32,33,34,38
Office	17,18,19,23,24
Institutional	71-77
Industrial	41-49
Hotels & Ret'mt Homes	39,05,06
Gov't	82-89

Appendix 2 Private, Non-Institutional Employment Trends and Baseline Forecast by Quadrant

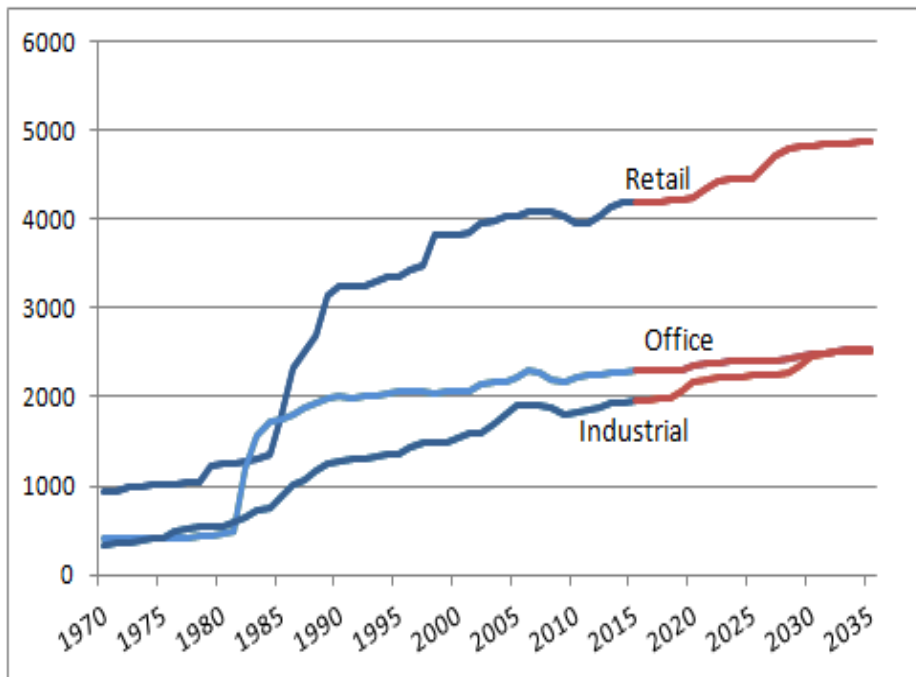
Total Employment 2015					
	North	Downtown	Central	South	Study Area Total
Retail	164	4,181	1,268	467	6,080
Office	28	2,289	234	147	2,698
Industrial	100	1,960	115	1,792	3,966
TOTAL	291	8,430	1,616	2,406	12,743
Total Employment 2025					
	North	Downtown	Central	South	Study Area Total
Retail	189	4,461	1,416	599	6,665
Office	33	2,412	285	163	2,893
Industrial	115	2,241	120	2,155	4,631
TOTAL	337	9,114	1,821	2,917	14,189
Total Employment 2035					
	North	Downtown	Central	South	Study Area Total
Retail	215	4,875	1,794	719	7,603
Office	41	2,535	382	178	3,136
Industrial	130	2,523	152	2,526	5,331
TOTAL	386	9,933	2,328	3,423	16,070
Employment Growth 2015-2025					
	North	Downtown	Central	South	Study Area Total
Retail	25	280	149	132	585
Office	5	123	51	16	195
Industrial	15	281	5	363	665
TOTAL	46	684	205	511	1,446
Employment Growth 2015-2035					
	North	Downtown	Central	South	Study Area Total
Retail	51	694	527	252	1,523
Office	13	246	148	31	438
Industrial	30	563	37	734	1,365
TOTAL	95	1,503	712	1,017	3,327

Source: Fishkind & Associates, Inc.

North Jobs Historic Trend and Baseline Forecast

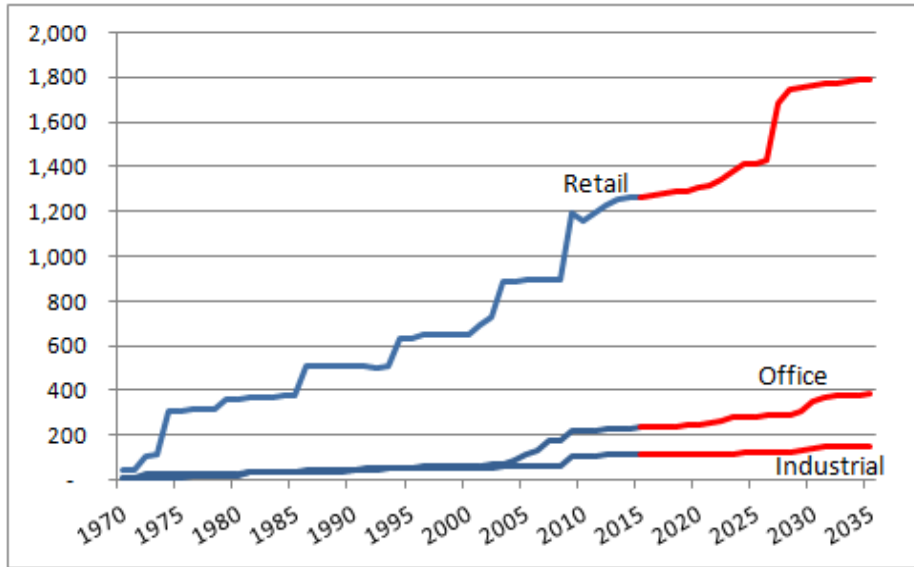


Downtown Jobs Historic Trend and Baseline Forecast

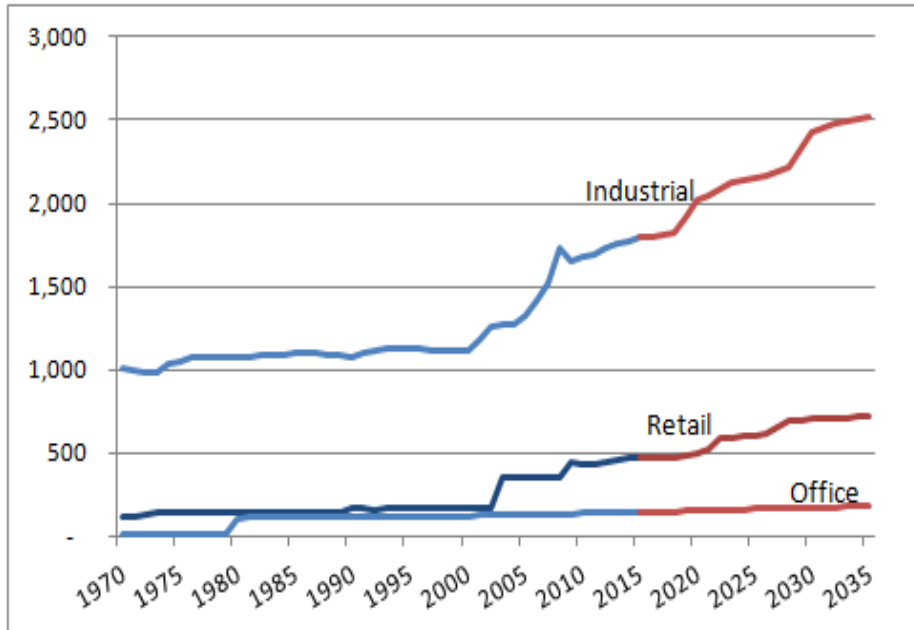


Source: Fishkind& Associates, Inc.

Central Jobs Historic Trend and Baseline Forecast



Southwest Jobs Historic Trend and Baseline Forecast



Source: Fishkind& Associates, Inc.

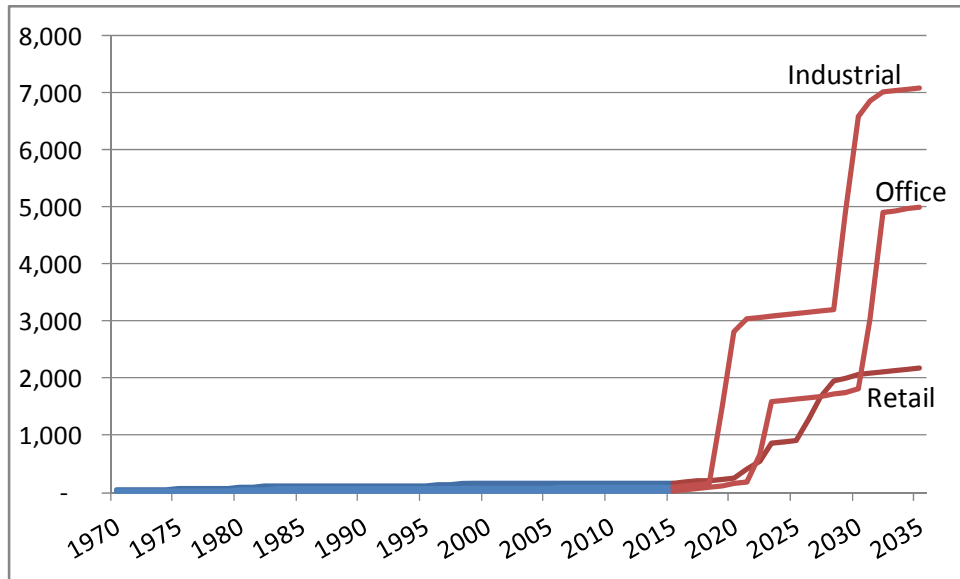
APPENDIX 3

Apopka Study Area Vision/Strategy Employment Scenario

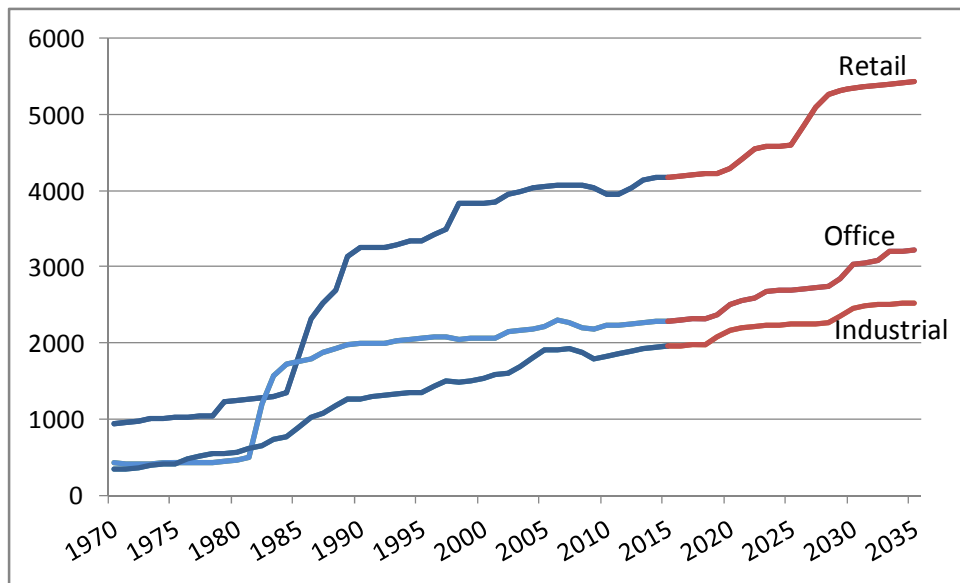
Total Employment 2015					
	North	Downtown	Central	Southwest	Study Area Total
Retail	164	4,181	1,268	467	6,080
Office	28	2,289	234	147	2,698
Industrial	100	1,960	115	1,792	3,966
TOTAL	291	8,430	1,616	2,406	12,743
Total Employment 2025					
	North	Downtown	Central	Southwest	Study Area Total
Retail	900	4,601	1,683	1,788	8,971
Office	1,629	2,695	540	2,456	7,320
Industrial	3,126	2,241	144	5,757	11,268
TOTAL	5,654	9,538	2,366	10,001	27,559
Total Employment 2035					
	North	Downtown	Central	Southwest	Study Area Total
Retail	2,192	5,428	2,903	3,227	13,749
Office	5,001	3,225	1,196	4,764	14,186
Industrial	7,096	2,523	295	9,562	19,476
TOTAL	14,289	11,175	4,394	17,553	47,411
Employment Growth 2015-2025					
	North	Downtown	Central	Southwest	Study Area Total
Retail	736	420	415	1,321	2,892
Office	1,601	406	306	2,309	4,622
Industrial	3,026	281	29	3,966	7,302
TOTAL	5,363	1,107	750	7,595	14,815
Employment Growth 2015-2035					
	North	Downtown	Central	Southwest	Study Area Total
Retail	2,028	1,247	1,635	2,760	7,669
Office	4,973	935	962	4,617	11,488
Industrial	6,997	563	180	7,771	15,511
TOTAL	13,998	2,745	2,778	15,148	34,668

Source: Fishkind & Associates, Inc.

North

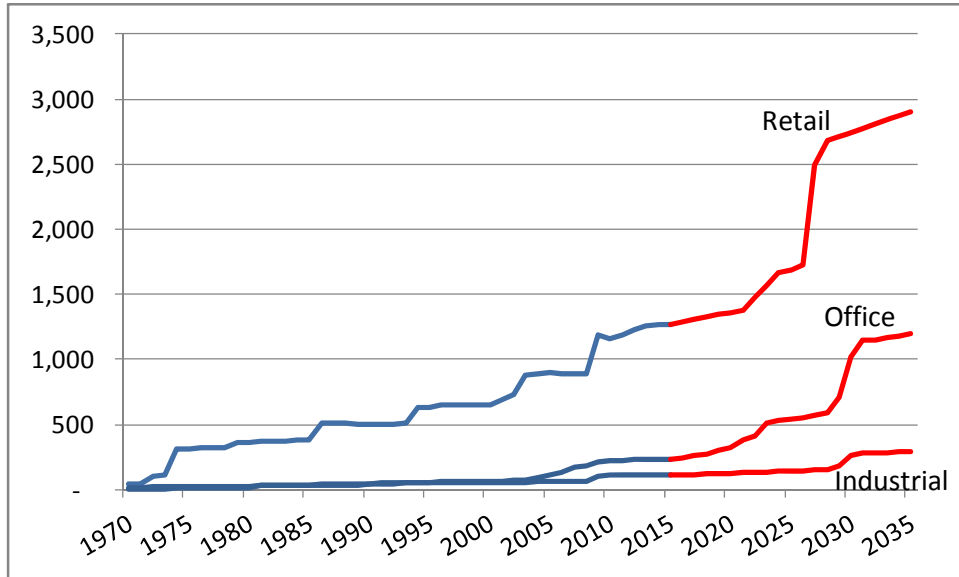


Downtown

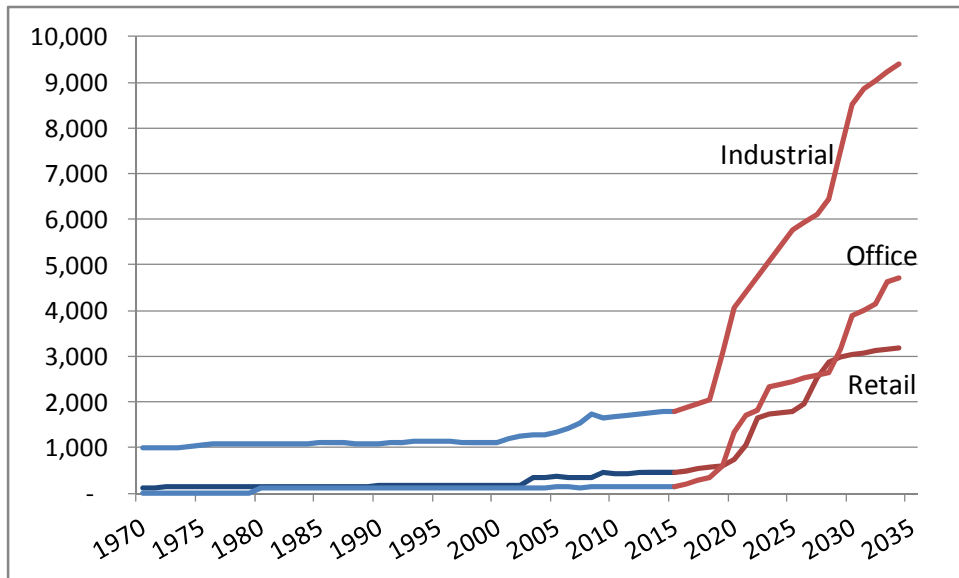


Source: Fishkind & Associates, Inc.

Central



Southwest



Source: Fishkind & Associates, Inc.



VISIONING APOPKA



Mayor Joe Kilsheimer and the Apopka City Council invite you to attend a meeting at St. Paul A.M.E. Church (1012 S. Park Avenue, Apopka, Florida) on Saturday, October 24, 2015, 2:00 - 4:00 PM, to tell us how to make Apopka a better place to live and work for you and your family. We want your thoughts and suggestions because they are very important as the City gets ready to address the future of Apopka.

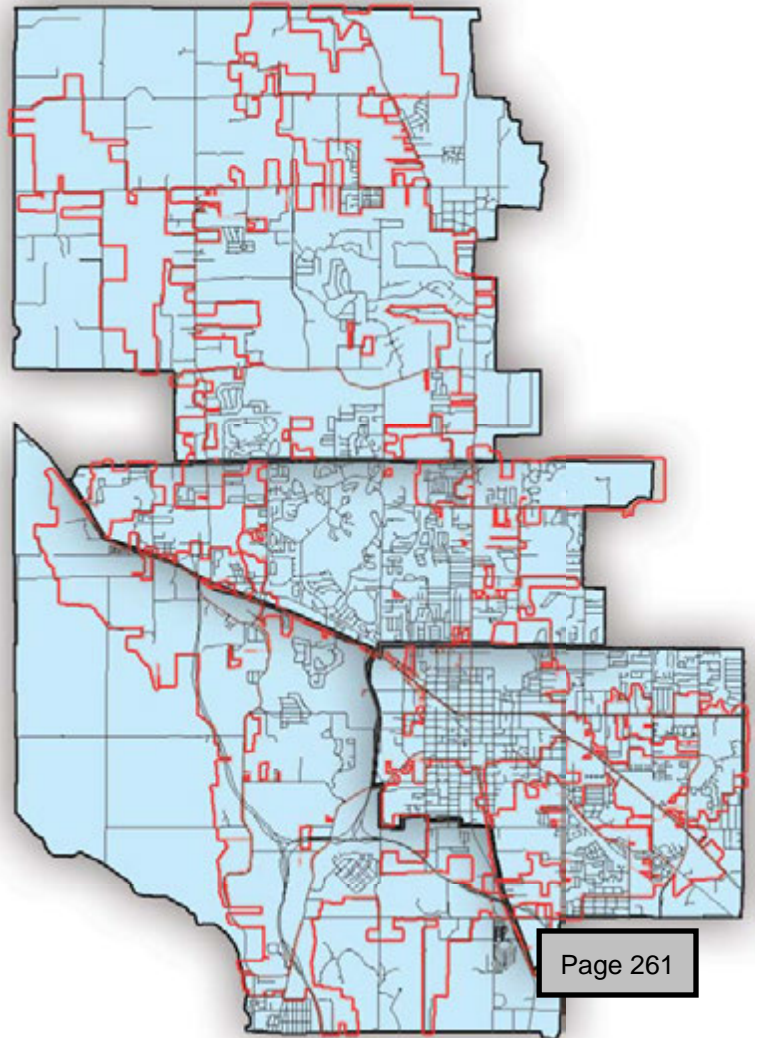
The Visioning Apopka Study Area extends beyond 10th Street into unincorporated Orange County. During the meeting, you will be able to tell the City what you and your family need and want to be done about:

- **Crime / Violence / Drugs;**
- **Jobs;**
- **Housing;**
- **Transportation;**
- **Schools; and**
- **Access to Parks and Recreation**

Please contact Bob Cambric at 407.889.4334 or bcambric@ksfla.com if you have any questions.

To learn more about Visioning Apopka you also can visit the website at:

www.visioningapopka.net.





VISIONING APOPKA



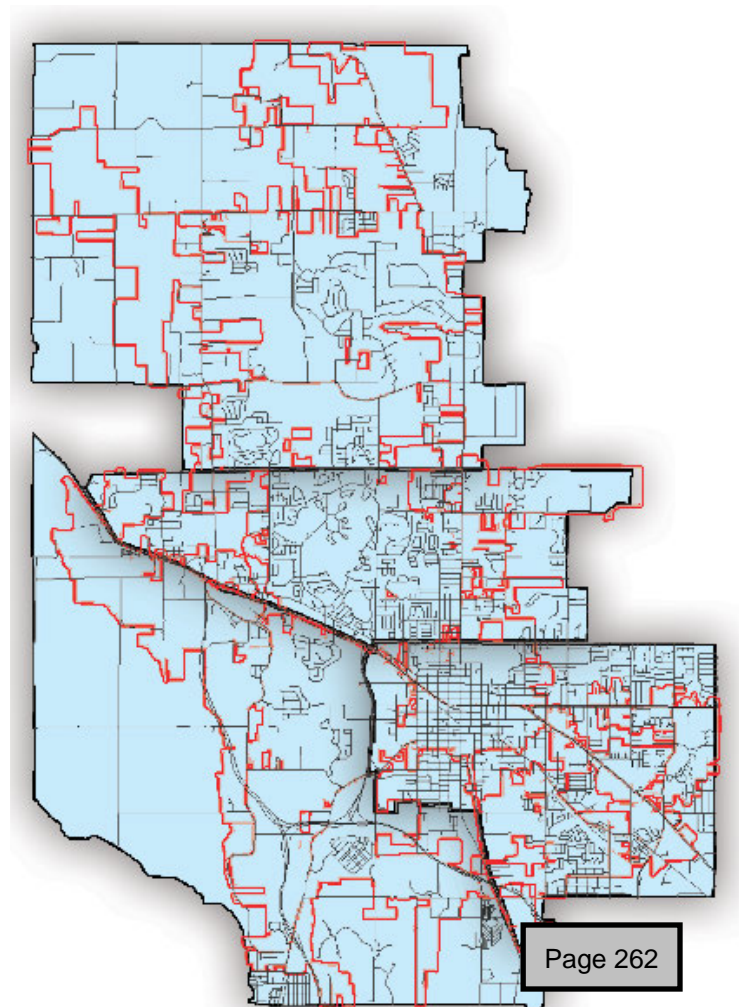
El Alcalde Joe Kilsheimer y el Concilio de la Ciudad de Apopka lo invitan a asistir a una reunión que se llevara a cabo en la oficina de la Asociación Campesina de Florida (1264 Apopka Boulevard) el día 24 de Octubre de 2015, desde las 10:00 am hasta el mediodía, para que nos dejen saber su opinion de como poder ayudar a la Ciudad de Apopka para ser un mejor lugar para vivir y trabajar para usted y su familia. Queremos conocer sus ideas y saber sus sugerencias, nos interesa mucho para prepararnos para enfrentar el futuro de Apopka.

Durante la reunión, usted tendrá la oportunidad de expresar a los oficiales y representantes de la Ciudad lo que usted y su familia necesitan y quieren hacer al respecto acerca de:

- **Integración e inclusión**
- **Vigilancia Policial**
- **Puestos/oportunidades de trabajo**
- **Las escuelas y la educación**
- **Transporte**
- **Vivienda**
- **Cuidado de la salud**
- **Acceso a los deportes y la v recreación**

Por favor, póngase en contacto con Yesica Ramirez al 407-886-5151. Si usted tiene cualquier pregunta. Para obtener más información sobre Visioning Apopka también puede visitar el sitio web en:

www.visioningapopka.net.



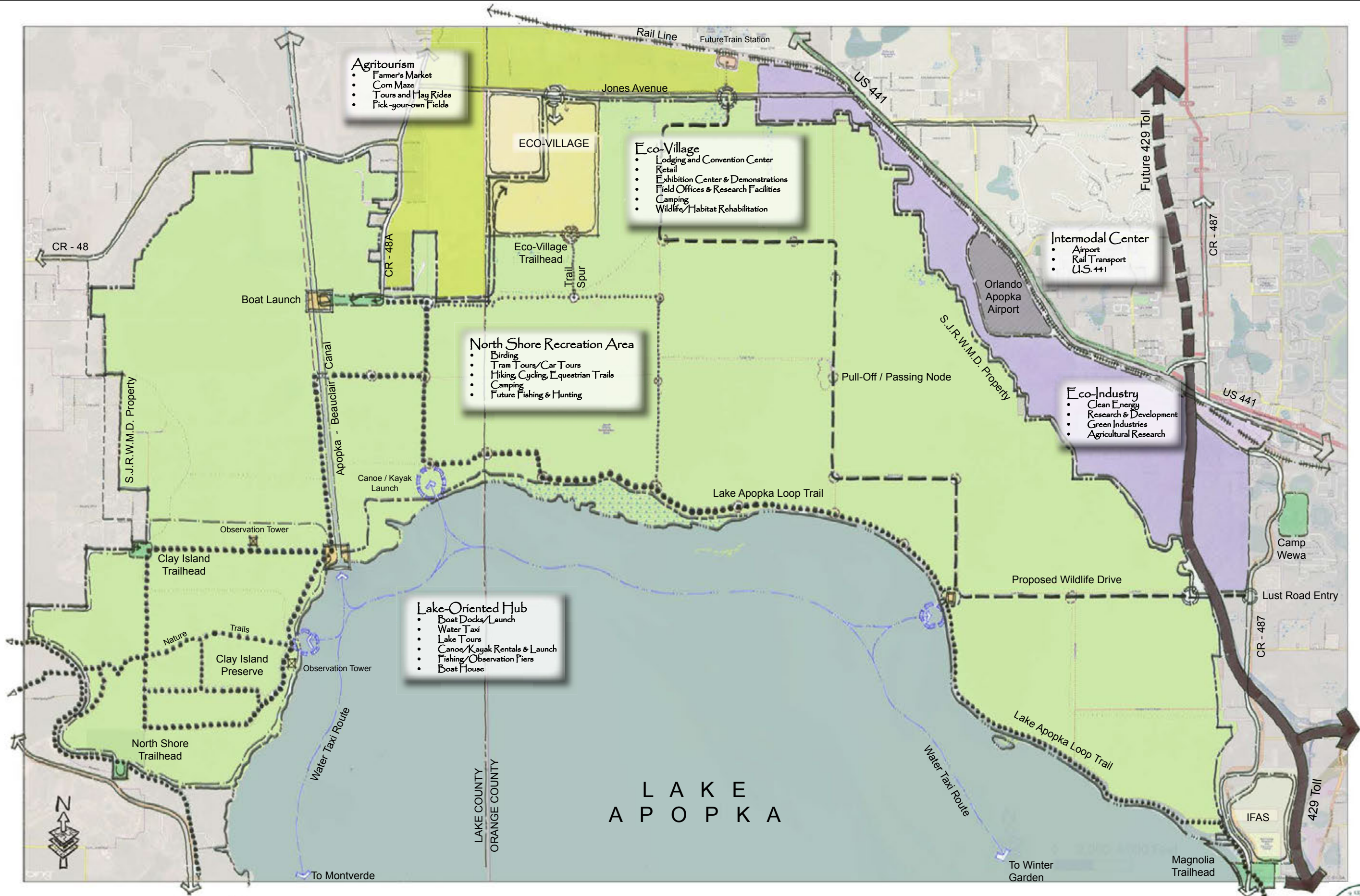
VISIONING APOPKA

VISIÓN APOPKA

Marque esta casilla si lee o habla español.

Mark this box if you speak English.





NORTH SHORE ECO-TOURISM CONCEPT PLAN

Apopka, Florida



VISIONING APOPKA

SAVE THE
DATE!

COMMUNITY CONSENSUS MEETING

FEBRUARY 23RD @ 6:00 PM
HIGHLAND MANOR
604 EAST MAIN STREET
APOPKA, FL. 32703

THE CITY COUNCIL AND RESIDENTS WILL MEET TO
REVIEW THE PROPOSED VISION STATEMENTS AND
STRATEGIES. IT WILL BE AN OPPORTUNITY FOR
CITIZENS TO REAFFIRM THEIR DESIRES.





KEITH & SCHNARS
ENGINEERS • PLANNERS • SURVEYORS

6500 North Andrews Avenue • Fort Lauderdale, Florida 33309

Phone: (954) 776-1616 • Fax: (954) 771-7690 • Toll Free: (800) 488-1255

www.KSFLA.com

Backup material for agenda item:

2. CDBG Second Public Hearing

Fred Fox

CITY OF APOPKA
FFY 2015 CDBG SECOND PUBLIC HEARING
WEDNESDAY, MARCH 16, 2016
AGENDA

- A. Presentation of CDBG Application.**
- B. Open public hearing.**
- C. Public discussion on the CDBG Application.**
- D. Close public hearing.**

PUBLISHER'S AFFIDAVIT OF PUBLICATION

STATE OF FLORIDA
COUNTY OF ORANGE

Before the undersigned, personally appeared JOHN E. RICKETSON who is personally known to me and who on oath says he is PUBLISHER of **THE APOPKA CHIEF**, a weekly newspaper published at Apopka, in Orange County, Florida, that the attached copy of advertisement was published in said newspaper in the issues of: **March 4, 2016**, as well as being posted online at www.theapokkachief.com and www.florida-publicnotices.com

Affiant further says that the said **APOPKA CHIEF** is a newspaper published in said Orange County, Florida, and that said newspaper has heretofore been continuously published in said Orange County, Florida, each week and has been entered as periodical* class mail matter (*second class as renamed by USPS 7/1/96) at the post office in Apopka, in said Orange County, Florida for a period of one year next preceding the first publication of the attached copy of advertisement; and affiant further says that he has neither paid nor promised any discount, rebate commission or refund for the purpose of securing this advertisement for publication in said newspaper.

John E. Ricketson
Sworn and subscribed before me this
4th day of March, 2016, by John E. Ricketson,
who is personally known to me.

N. C. Thomas



N. C. THOMAS
Notary Public, State of Florida
My Commission FF 023606
Expires July 04, 2017

SECOND PUBLIC HEARING NOTICE

The City of Apopka is applying to the Florida Department of Economic Opportunity (DEO) for a grant under the Neighborhood Revitalization category in the amount of \$750,000.00 under the FFY 2015 Small Cities Community Development Block Grant (CDBG) program. For each activity that is proposed, at least 70% of the funds must benefit low and moderate income persons. The activities, dollar amounts and estimated percentage benefit to low and moderate income persons for which the City of Apopka is applying for are:

Service Area #1: Alonzo Williams Community Center Service Area

Activity Number and Name	Budget	LMI% Benefit
03E - Recreation/Neighborhood Center	\$ 690,000.00	At Least 51%
This Activity involves the removal of the existing community center and the construction of a new community center within Alonzo Williams Park located at 515 Hawthorne Avenue, Apopka, Florida.		
21A - Administration	\$ 60,000.00	N/A
Total	\$ 750,000.00	

The City of Apopka plans to minimize displacement of persons as a result of planned CDBG funded activities; if any persons are displaced as a result of these planned activities, the City of Apopka will assist with relocation payments based on uniform act requirements.

A public hearing to provide citizens an opportunity to comment on the application will be held on Wednesday, March 16, 2016 at 7:00 p.m. or as soon thereafter as possible at the City of Apopka City Commission Meeting Room, City of Apopka City Hall, located at 120 East Main Street, Apopka, Florida. A draft copy of the application will be available for review at the Apopka City Hall at that time and will remain available until it is replaced with the final copy of the application submitted to DEO. A final copy of the application will be made available at the City of Apopka, Monday through Friday between the hours of 8:30 a.m. and 5:00 p.m. no more than five (5) working days after April 25, 2016. To obtain additional information concerning the application and the public hearing, contact Mr. Jeff Plaughter, Assistant Public Services Director, (407) 703-1679 or jplaughter@apopka.net. Citizens can submit written comment concerning the application to Mr. Jeff Plaughter, Assistant Public Services Director at Apopka City Hall, 120 East Main Street, Apopka, Florida 32703-5346, or can e-mail comments to Mr. Plaughter at jplaughter@apopka.net.

The public hearing is being conducted in a handicapped accessible location. Any handicapped person requiring an interpreter for the hearing impaired or the visually impaired should contact the City Clerk's Office at (407) 703-1704 or by e-mail at jgoff@apopka.net, at least five calendar days prior to the meeting and an interpreter will be provided. Any non-English speaking person wishing to attend the public hearing should contact the City Clerk's Office at (407) 703-1704 or by e-mail at jgoff@apopka.net at least five calendar days prior to the meeting and a language interpreter will be provided. Any handicapped or speech impaired person requiring special accommodation at this meeting should contact the Florida Relay Service, at 1 (800) 955-8771 (TDD) or 1 (800) 955-8770 (Voice) at least five calendar days prior to the meeting.

Pursuant to Section 102 of the HUD Reform Act of 1989, the following disclosures will be submitted to DEO with the application. The disclosures will be made available by the City of Apopka and DEO for public inspection upon request. These disclosures will be available on and after the date of submission of the application and shall continue to remain available for a minimum period of six years:

1. Other Government (federal, state, and local) assistance to the project in the form of a gift, grant, loan, guarantee, insurance payment, rebate, subsidy, credit, tax, benefit or any other form of direct or indirect benefits by source and amount;
2. The identities and pecuniary interests of all developers, contractors, or consultants involved in the application for assistance or in the planning or development of the project or activity;
3. The identities and pecuniary interests of any other persons with a pecuniary interest in the project that can reasonably be expected to exceed \$50,000.00 or 10% of the grant request (whichever is lower);
4. For those developers, contractors, consultants, property owners, or others listed in two (2) or three (3) above which are corporations, or other entities, the identification and pecuniary interest by corporation or entity of each officer, director, principal stockholder, or other official of the entity;
5. The expected sources of all funds to be provided to the project by each of the providers of those funds and the amount provided; and the expected uses of all funds by activities and amount.

A Fair Equal Opportunity/Handicap Accessible Jurisdiction.

Public Apopka Chief
March

CITY OF APOPKA FFY 2015 SMALL CITIES CDBG APPLICATION NARRATIVE

- **Service Area #1 - Alonzo Williams Neighborhood Center Service Area:**
- **Recreation/Neighborhood Center:** – Alonzo Williams Park, located at 515 Hawthorne Avenue, Apopka, Florida in the City of Apopka, has an existing antiquated neighborhood center. The project proposed in this application is the demolition of the existing Alonzo Williams Neighborhood Center and the construction of a new three thousand eight hundred forty square foot (3,840') Neighborhood Center in the same location. The existing parking will also be expanded to adequately serve the new Neighborhood Center. The construction of the proposed Neighborhood Center will include a covered drop-off and pick-up area, bathroom facilities that will be accessible from both the neighborhood center and the outside park, a community space, a quiet reading and/or study area, a covered exterior deck, an office for neighborhood center staff and paved parking.

Activity	Description	CDBG Amount	Match Amount
Neighborhood Center	Construction of a 3,840 square foot Neighborhood Center	\$690,000.00	\$50,000.00
Administration		\$60,000.00	0.00
Total		\$750,000.00	\$50,000.00

Backup material for agenda item:

3. Fair Housing Presentation

Fred Fox



CITY OF APOPKA CITY COUNCIL

- CONSENT AGENDA
- PUBLIC HEARING
- SPECIAL HEARING
- OTHER: Fair Housing Presentation

MEETING OF: March 16, 2016
 FROM: Public Services
 EXHIBITS: Presentation
 Affidavit of Publication

SUBJECT: CITY OF APOPKA FAIR HOUSING PRESENTATION

Request: A PRESENTATION OF FEDERAL, STATE FAIR HOUSING ACTS AND THE CITY'S FAIR HOUSING ORDINANCE

SUMMARY:

The city is applying for the Florida Small Cities, Community Development Block Grant (CDBG), a competitive grant utilizing a point system. To obtain the maximum number of points possible, the City's grant writer for this funding opportunity, Fred Fox Enterprises, Inc., requested City Council view the Fair Housing presentation.

FUNDING SOURCE:

N/A

RECOMMENDATION ACTION:

No action is required, the presentation is necessary for the maximum amount of points for the CDBG grant.

DISTRIBUTION:

Mayor Kilsheimer	Finance Director	Public Services Director
Commissioners	Human Resources Director	Recreation Director
City Administrator	Information Technology Director	City Clerk
Community Development Director	Police Chief	Fire Chief

FAIR HOUSING



Equal Opportunity for All

The Fair Housing Act – 1968, 1988 and 1995

The Federal Fair Housing Act prohibits discrimination due to:

- **Race**
- **Color**
- **Religion**
- **National Origin**
- **Sex**
- **Familial status (including children under the age of 18 living with parents or legal custodians; pregnant women and people securing custody of children under 18)**
- **Disability – Physical or Mental Impairment which limits a major life activity.**

***The Florida Fair Housing Act is “substantially equivalent” to the Federal Act.**

The Fair Housing Act

Defining Fair Housing – Fair Housing is the right of every person to obtain the housing of their choice without it being limited by their protected classes.



What type of Housing is not covered by the Act?

- Any single family house sold or rented by a private individual provided:
 - a) Such owner does not own more than 3 single family homes at one time; and
 - b) Provided the house is sold or rented without the use of a real estate broker; and
 - c) Without the publication, posting or mailing of a discriminatory advertisement or notice.
- Buildings of 4 or less units where the owner lives in one of the units
- Non-commercial Housing operated by religious organizations and private clubs that limit occupancy solely to members, as long as membership does not depend on race
- Qualified senior communities are exempt from the familial status provisions.

What Conduct is Prohibited?

No one may take any of the following actions based on race, color, religion, sex, disability, familial status, or national origin:

- To refuse to sell or rent a dwelling;
- To refuse to negotiate for the sale or rental of a dwelling;
- To otherwise make a dwelling unavailable or misrepresent that a dwelling is not available for inspection, sale or rental;
- To offer different terms, conditions or privileges of a sale or rental;
- To make, print or publish discriminatory statements, notice or advertising;
- To steer an individual to a particular neighborhood or section of a community;
- To induce a person to sell or rent by stating that people of a different protected class are moving into the neighborhood (blockbusting)
- To fail to make reasonable accommodations or modifications for a disabled person;

What Conduct is Prohibited? (cont.)

- To deny a person access to multiple-listing service, real estate broker's organization or other service;
- To retaliate against a person because they filed a discrimination complaint;
- To coerce, intimidate, threaten or interfere with any person seeking to enjoy any right protected under the Fair Housing Act;



If You Think Your Rights Have Been Violated

What you will need to provide: Complaint

- Your name and address
- The name and address of the person your complaint is against (the respondent)
- The address or other identification of the housing involved
- A short description of the alleged violation (the event that caused you to believe your rights were violated)
- The date(s) of the alleged violation.

Your local ordinance includes steps and time limits in which complaints must be submitted and responses must be provided.

Where to Write or Call

THE SOUTHEAST REGIONAL OFFICE: ATLANTA REGIONAL OFFICE

(Complaints_office_04@hud.gov)

U.S. Department of Housing and Urban Development

Five Points Plaza

40 Marietta Street, 16th Floor

Atlanta, GA 30303-2808

Telephone (404) 331-5140 or 1-800-440-8091 x2493

Fax (404) 331-1021 * TTY (404) 730-2654

U.S. Department of Housing and Urban Development

Office of Fair Housing and Equal Opportunity

451 7th Street, S.W., Room 5204, Washington, DC 20410-2000

Telephone 1-800-669-9777

Fax (202) 708-1425

* TTY 1-800-927-9275

www.hud.gov/fairhousing

FLORIDA COMMISSION ON HUMAN RELATIONS



- **4075 Esplanade Way, Room 110
Tallahassee, Florida 32399**
- **Phone: (850) 488-7082**
- **Toll-Free: 1-800-342-8170**
- **Web Site: <http://fchr.state.fl.us>**

What Happens When You File A Complaint?

- The Agency will notify the person filing the complaint and the alleged violator (respondent) of the filing of your complaint, and allow the respondent time to submit a written answer to the complaint.
- Investigate your complaint, and determine whether or not there is reasonable cause to believe that the respondent violated the Fair Housing Act.
- Notify you and the respondent if HUD cannot complete its investigation within 100 days of filing your complaint, and provide reason for the delay.

Fair Housing Act Conciliation: During the complaint investigation, HUD is required to offer you and the respondent the opportunity to voluntarily resolve your complaint with a Conciliation Agreement.

ANY
QUESTIONS
?

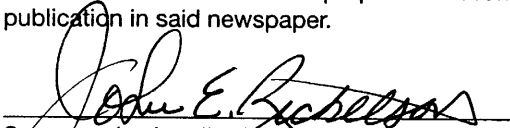



PUBLISHER'S AFFIDAVIT OF PUBLICATION

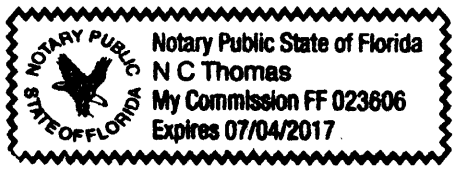
STATE OF FLORIDA
COUNTY OF ORANGE

Before the undersigned, personally appeared JOHN E. RICKETSON who is personally known to me and who on oath says he is PUBLISHER of **THE APOPKA CHIEF**, a weekly newspaper published at Apopka, in Orange County, Florida, that the attached copy of advertisement was published in said newspaper in the issues of: **March 4, 2016**, as well as being posted online at www.theapokachief.com and www.florida-publicnotices.com

Affiant further says that the said **APOPKA CHIEF** is a newspaper published in said Orange County, Florida, and that said newspaper has heretofore been continuously published in said Orange County, Florida, each week and has been entered as periodical* class mail matter (*second class as renamed by USPS 7/1/96) at the post office in Apopka, in said Orange County, Florida for a period of one year next preceding the first publication of the attached copy of advertisement; and affiant further says that he has neither paid nor promised any discount, rebate commission or refund for the purpose of securing this advertisement for publication in said newspaper.


Sworn and subscribed before me this
4th day of March, 2016, by John E. Ricketson,
who is personally known to me.


N. C. THOMAS



Notary Public, State of Florida
My Commission FF 023606
Expires July 04, 2017

FAIR HOUSING WORKSHOP

The City of Apopka is a fair housing advocate. The City is holding a workshop to explain the Fair Housing Ordinance for all of the protected classes (race, color, familial status, handicap, national origin, religion and sex). The public is invited to attend.

The workshop is scheduled for Wednesday, March, 16, 2016 at 7:15 p.m., or as soon thereafter as possible, at the City of Apopka City Hall located at 120 East Main Street, Apopka, Florida.

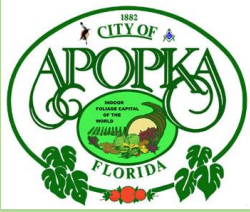
Pursuant to the provisions of the Americans with Disabilities Act, any person requiring special accommodations to participate in this workshop is asked to advise the agency at least 48 hours before the workshop by contacting the City Clerk's Office at (407) 703-1704 or by e-mail at lgooff@apopka.net. If you are hearing or speech impaired, please contact the agency using the Florida Relay Service, 1(800)955-8771 (TDD) or 1(800)955-8770 (Voice).

Publish: The Apopka Chief
March 4, 2016

155121

Backup material for agenda item:

1. Approve the submittal of the Florida Small Cities CDBG application.



CITY OF APOPKA CITY COUNCIL

- CONSENT AGENDA
- PUBLIC HEARING
- SPECIAL REPORTS
- OTHER:

MEETING OF: March 16, 2016
 FROM: Administration
 EXHIBITS: None

SUBJECT: FLORIDA SMALL CITIES, COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) 2nd PUBLIC HEARING

Request: APPROVAL OF THE PUBLIC HEARING (PROVIDED IN THE PRESENTATION SECTION OF THIS AGENDA) AND THE CDBG NEIGHBORHOOD REVITALIZATION PROJECT APPLICATION

SUMMARY:

This 2nd Public Hearing is provided within this City Council meeting (under Presentations) for the Florida Small Cities, Community Development Block Grant (CDBG) for which the City is applying.

At the 1st Public Hearing, on July 15, 2015, Council directed staff to proceed with the Florida Small Cities, CDBG application process, in the Neighborhood Revitalization category. It was determined, at that time that a Community Center at Alonzo Williams Park, would be the grant-funded project proposed.

The City’s grant writer, Fred Fox Enterprises, Inc., has completed the Florida Small Cities, CDBG application and has presented it for public discussion.

FUNDING SOURCE:

N/A

RECOMMENDATION ACTION:

Council approval of the submittal of the Florida Small Cities CDBG application.

DISTRIBUTION

Mayor Kilsheimer	Finance Director	Public Services Director
Commissioners	HR Director	Recreation Director
City Administrator	IT Director	City Clerk
Community Development Director	Police Chief	Fire Chief

Backup material for agenda item:

2. Approve the Disbursement Report for the month of February, 2016.

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
1309	2/24/16	2,500.00	H889	HARBOR HOUSE OF CENTRAL FLORIDA, INC	
	Reference	Description		Amount	
	146462	Donation from State Forfeiture Funds		2,500.00	
1309	2/24/16	1,500.00	C1161	CENTRAL FLORIDA CRIMELINE PROGRAM II	
	Reference	Description		Amount	
	146466	Donation from State Forfeiture Funds		1,500.00	
1310	2/25/16	500.00	K621	KIDS HOUSE OF SEMINOLE INC	
	Reference	Description		Amount	
	146800	Donation approved by council - Feb 17		500.00	
170901	2/04/16	300.00	S120	SOUTH AOPKA MINISTERIAL ALLIANCE	
	Reference	Description		Amount	
	146449	Marvin C. Zanders Love Recognition Banquet		300.00	
170902	2/04/16	126.00	A203	A-ABRA-KEY-DABRA LOCKSMITH SERV.,INC	
	Reference	Description		Amount	
	146059	Lock Smithing Services		63.00	
	146323	Lock Repair-Fleet		63.00	
170903	2/04/16	4,723.89	A35	A.O.K. TIRE MART	
	Reference	Description		Amount	
	145165	MISC TIRE REPAIRS & REPLACEMENTS		2,390.00	
	145375	MISC TIRE REPAIRS & REPLACEMENTS		2,333.89	
170904	2/04/16	175.00	A993	AGILITY FUEL SYSTEMS, INC	
	Reference	Description		Amount	
	145982	HIGH PRESSURE FUEL FILTERS #10300014 CNG SANITA		175.00	
170905	2/04/16	2,100.00	A265	ALISON M. YURKO, P.A.	
	Reference	Description		Amount	
	144160	Code Enf Hearing Officer		2,100.00	
170906	2/04/16	917.27	A422	AMERICAN MESSAGING	
	Reference	Description		Amount	
	144478	American Messaging (Open PO)		917.27	
170907	2/04/16	2,225.31	A326	AMSOIL INC./ACCOUNTS RECEIVABLE	
	Reference	Description		Amount	
	146152	BLANKET PO FOR STOCK AMSOIL SYNTHETIC OILS		2,225.31	
170908	2/04/16	216.80	A552	ANDREWS FILTER & SUPPLY CORP.	
	Reference	Description		Amount	
	145871	TRAFFIC CABINET FILTERS		216.80	
170909	2/04/16	500.63	A15	AOPKA CHIEF, THE	
	Reference	Description		Amount	
	144387	Advertising - Blanket PO		169.88	
	146357	Pub Hearing Notice- 2016 Annex Cycle #1 -Ord #2488		330.75	
170910	2/04/16	2,624.75	A309	AOPKA PLAQUE AND TROPHY	
	Reference	Description		Amount	
	145457	trophies and awards for BBQ and chili		2,624.75	
170911	2/04/16	95.48	B119	B&H PHOTO VIDEO	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	146017	Council Chambers Mic Hardware			95.48
170912	2/04/16	358.44	B633	BATTERY BANK, THE	
	Reference	Description			Amount
	145962	UPS Replacement Batteries			358.44
170913	2/04/16	75.00	B842	BAYLY, JULIE	
	Reference	Description			Amount
	146392	Child didn't want to attend			75.00
170914	2/04/16	136.10	B958	BAYS, CARRIE	
	Reference	Description			Amount
	146390	Facility Use Deposit Refund			136.10
170915	2/04/16	1,270.00	C476	CAPITAL CONTRACTORS INC.	
	Reference	Description			Amount
	146139	Blanket PO-PS Janitorial Services FY1516			1,270.00
170916	2/04/16	836.79	C445	CAPITAL OFFICE PRODUCTS	
	Reference	Description			Amount
	145221	Paper products and supplies for all 4 stations.			836.79
170917	2/04/16	507.93	C487	CAR STORE OF WEST ORANGE, INC.	
	Reference	Description			Amount
	144565	TOWING OF LARGE VEHICLES			507.93
170918	2/04/16	131.81	C208	CASCADE WATER SERVICES	
	Reference	Description			Amount
	145819	Blanket PO Water Monitoring A/C-City Hall			131.81
170919	2/04/16	20,000.00	C342	CASH	
	Reference	Description			Amount
	146474	OFOF 2016 Startup Change Request			20,000.00
170920	2/04/16	2,015.11	C601	CEMEX	
	Reference	Description			Amount
	145977	155 Ton of limerock for Kelly Park RWM job			2,015.11
170921	2/04/16	239.68	C459	CENTURYLINK	
	Reference	Description			Amount
	145190	CenturyLink Phone Bills			239.68
170922	2/04/16	35.00	C961	CENTURYLINK	
	Reference	Description			Amount
	146395	Dec'15 Airport Payphone Charges			35.00
170923	2/04/16	1,232.84	C116	CFM DISTRIBUTING CO., INC.	
	Reference	Description			Amount
	146182	Cleaning Supplies Northwest			1,232.84
170924	2/04/16	1,604.70	C353	CHANNEL INNOVATIONS CORP.	
	Reference	Description			Amount
	146346	Channel Innov - Blanket PO Air Compress			1,604.70
170925	2/04/16	272.44	C1024	CONCORD TECHNOLOGIES	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	143960	Concord Fax - Hosted Faxing			272.44
170926	2/04/16	753.21	C557	CONSOLIDATED ELECTRICAL DIST.	
	Reference	Description			Amount
	145913	Time Delay Relays			316.72
	146171	NW BBQ Area Electrical Materials			436.49
170927	2/04/16	81.87	C1116	COPIER CONNECTION LLC	
	Reference	Description			Amount
	146088	Blanket PO PS Copier Service Agreement			81.87
170928	2/04/16	125.00	C341	CROWN SHREDDING, LLC	
	Reference	Description			Amount
	144388	Shredding Services Contract			125.00
170929	2/04/16	350.00	C1014	CSR SERVICES INC	
	Reference	Description			Amount
	146336	Yearly Service Agreement HP 8000 Printer			350.00
170930	2/04/16	943.00	D119	DANA SAFETY SUPPLY, INC.	
	Reference	Description			Amount
	146148	SUPPLY & INSTALL SHELVING IN FORD TRANSIT # 39177			943.00
170931	2/04/16	348.65	D664	DELL MARKETING L.P.	
	Reference	Description			Amount
	145802	Dell WYSE Thin Client			348.65
170932	2/04/16	2,307.65	S968	DEPT OF MGMT SERVICES - STATE OF FLOI	
	Reference	Description			Amount
	145233	MetrE State Internet Service			2,307.65
170933	2/04/16	99.00	D856	DUENAS, KARIME	
	Reference	Description			Amount
	146387	Child had classes to take after school			99.00
170934	2/04/16	0.00	D819	DUKE ENERGY	V 2/04/16
170935	2/04/16	0.00	D819	DUKE ENERGY	V 2/04/16
170936	2/04/16	0.00	D819	DUKE ENERGY	V 2/04/16
170937	2/04/16	0.00	D819	DUKE ENERGY	V 2/04/16
170938	2/04/16	0.00	D819	DUKE ENERGY	V 2/04/16
170939	2/04/16	10,346.48	D819	DUKE ENERGY	
	Reference	Description			Amount
	146460	Jan 2016 Electrical Charges			1,679.96
	146458	Jan 2016 Electrical Charges			0.00
	146458	Jan 2016 Electrical Charges			2,498.53
	146459	Jan 2016 Electrical Charges			0.00
	146459	Jan 2016 Electrical Charges			6,167.99
	146460	Jan 2016 Electrical Charges			0.00
170940	2/04/16	146.50	E705	ECMC	
	Reference	Description			Amount
	146425	Melissa Cabrera Weekly Payment 01/30/16			146.50
170941	2/04/16	46,219.00	E712	EDMUNDS & ASSOCIATES, INC.	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	146307	MCSJ SOFTWARE IMPLEMENTATION			46,219.00
170942	2/04/16	645.12	E696	EVAULT, INC	
	Reference	Description			Amount
	144347	Monthly Cloud Service for PD Body Camera Data			645.12
170943	2/04/16	9,750.00	E690	EVOQUA WATER TECHNOLOGIES LLC	
	Reference	Description			Amount
	145411	L.S.25 and Vick Rd. needs peroxide for Odor contro			9,750.00
170944	2/04/16	200.69	F677	FAST SIGNS	
	Reference	Description			Amount
	144176	Add a "Station 2" sign to station 2			200.69
170945	2/04/16	53.48	F22	FEDEX	
	Reference	Description			Amount
	146342	FedEx chrgs 2015 Large Scale Comp Plan Amend			47.20
	146394	FREIGHT TO SEND PACKAGE TO DUVAL FORD (Joe Rout			6.28
170946	2/04/16	1,991.63	F958	FIRE LINE EQUIPMENT, LLC	
	Reference	Description			Amount
	144904	MISC FIRE TRUCK PARTS			1,991.63
170947	2/04/16	1,200.00	F968	FIRST SOUTHWEST COMPANY	
	Reference	Description			Amount
	146304	FINANCIAL ADVISORY SERVICES BLANKET P.O.			1,200.00
170948	2/04/16	36.60	F652	FL.DEPT.OF STATE, R.A. GRAY BLDG.,	
	Reference	Description			Amount
	144390	Microfilm Storage - FL Dept of State - Customer ID			36.60
170949	2/04/16	1,201.32	F132	FLORIDA CENTRAL RAILROAD	
	Reference	Description			Amount
	145472	Blanket P.O.Lease for use of ROW, utility pipe in.			1,051.32
	146359	Annual Telephone Cable License Agreement			150.00
170950	2/04/16	1,775.00	F948	FLORIDA MULCH, INC.	
	Reference	Description			Amount
	145140	BLANKET PO FOR MULCH REPLACEMENT KITLAND PARI			1,775.00
170951	2/04/16	135.00	F805	FLORIDA PUBLIC HUMAN RESOURCE ASN	
	Reference	Description			Amount
	146320	Annual agency membership - 2016			135.00
170952	2/04/16	239.70	F909	FLORIDA SAFETY SYSTEMS, LLC	
	Reference	Description			Amount
	145255	Blanket PO Quarterly Monitoring-Facilities			239.70
170953	2/04/16	459.75	F257	FOG FREE TECHNOLOGIES	
	Reference	Description			Amount
	146035	Grease control for manholes and liftstations			459.75
170954	2/04/16	33,054.71	F965	FUTCH'S TRACTOR DEPOT, INC.	
	Reference	Description			Amount
	145406	M5-091 KUBOTA TRACTOR TO REPLACE. 25-0465			33,054.71

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
170955	2/04/16	161.92	G650	GIDEON, STEVEN	
	Reference	Description			Amount
	146352	Health insurance deductible reimbursement - PY16			161.92
170956	2/04/16	170.00	G139	GOLF CART ENTERPRISES INC.	
	Reference	Description			Amount
	146161	REPLACE WINDSHIELD #6024 ON GOLF CART UNIT# 271			170.00
170957	2/04/16	1,728.00	G558	GOLF SPECIALTIES , INC	
	Reference	Description			Amount
	145218	5 Drums of Mound Clay for LL project			298.00
	145864	2 Loads of Baseball Clay & 1 Load of USGA Sand			1,430.00
170958	2/04/16	42.57	G641	GOVCONNECTION, INC.	
	Reference	Description			Amount
	146039	Multimode Fiber Optic Cables			42.57
170959	2/04/16	1,559.92	G661	GRAINGER	
	Reference	Description			Amount
	146093	Electronic ballast			298.00
	146135	Inventory items that are at reordering point			1,261.92
170960	2/04/16	17,436.70	H227	H D SUPPLY WATER WORKS, LTD.	
	Reference	Description			Amount
	146186	Plumbing Supplies for BBQ area at NWRC			2,111.90
	146263	Inventory items 3/4" Drinking meters			15,324.80
170961	2/04/16	88.50	H651	HARRINGTON INDUSTRIAL PLASTICS LLC	
	Reference	Description			Amount
	145970	Material for chlorine injection line repair @WTP			88.50
170962	2/04/16	215.00	I625	ID WHOLESALER	
	Reference	Description			Amount
	146281	OFOF Volunteer Lanyards			215.00
170963	2/04/16	11.54	I357	INTERNAL REVENUE SERVICE	
	Reference	Description			Amount
	146429	Ryan McNeely Weekly Payment 01/30/16			11.54
170964	2/04/16	40.31	I133	INTERNAL REVENUE SERVICE	
	Reference	Description			Amount
	146446	Underreport Additional Medicare tax to IRS on thir			40.31
170965	2/04/16	8,580.00	K615	K92.3	
	Reference	Description			Amount
	145799	30-second radio ads run M-F 6a-10a; start date: 1/			8,340.00
	145801	Cox Media Group - Promotional Services for OFOF			240.00
170966	2/04/16	540.46	K100	KAHRS, DONALD	
	Reference	Description			Amount
	146467	COBRA Premium Reimbursement Feb 2016			540.46
170967	2/04/16	500.50	K620	KILSHEIMER, JOSEPH E.	
	Reference	Description			Amount
	146450	FLC Legislative Action Days (Tallahassee, February			500.50

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
170968	2/04/16	539.95	L278	L & B DISTRIBUTING	
	Reference	Description			Amount
	146318	3/4 Composite Impact Gun			539.95
170969	2/04/16	1,094.46	L563	LABOR READY SOUTHEAST, INC.	
	Reference	Description			Amount
	146267	Flag people for Kelly Park RWM install			1,094.46
170970	2/04/16	2,238.91	L763	LAKE TIRE & AUTO	
	Reference	Description			Amount
	145372	STOCK TIRES			2,238.91
170971	2/04/16	279.13	L626	LOWE'S	
	Reference	Description			Amount
	145692	(10) BUCKETS OF VINYL CONCRETE PATCH FOR CURB F			88.00
	146029	Materials for completion of Carroll Bldg Prj			191.13
170972	2/04/16	140.00	M1061	MAGIC TECH INC	
	Reference	Description			Amount
	146360	Ice machine Repair-8th & Highland			140.00
170973	2/04/16	478.74	M624	MAYER ELECTRIC SUPPLY COMPANY, INC.	
	Reference	Description			Amount
	146315	NWRC Electrical Materials for BBQ Area			478.74
170974	2/04/16	1,110.90	M568	MERCER PEST CONTROL, INC.	
	Reference	Description			Amount
	146076	Blanket PO Pest - Rodent Services FY1516 Dec-Sept			1,110.90
170975	2/04/16	1,600.00	M1014	MID FLORIDA MATERIALS	
	Reference	Description			Amount
	145454	15 truck loads of road base clay			800.00
	145562	5 trucks of Road base clay/Sand Clay			800.00
170976	2/04/16	304.00	M313	MILLIKAN BATTERY & ELECTRIC	
	Reference	Description			Amount
	145373	MISC STARTERS, ALTERNATORS, RADIATORS, ETC			304.00
170977	2/04/16	46,188.78	M647	MOTOROLA SOLUTIONS, INC.	
	Reference	Description			Amount
	144403	Motorola Annual Services Agreement			46,188.78
170978	2/04/16	236.00	M896	MUCHOW, THOMAS L.	
	Reference	Description			Amount
	146464	Employment longevity - Reissue check			236.00
170979	2/04/16	8,154.80	M11	MUNICIPAL EQUIPMENT COMPANY	
	Reference	Description			Amount
	144383	Municipal - Bunker Gear			8,154.80
170980	2/04/16	28,473.56	N667	NEXTRAN TRUCK CENTER - ORLANDO	
	Reference	Description			Amount
	145235	REPLACE ENGINE WITH REMAN ENGINE SANIT #221068			24,373.42
	146043	BLANKET PO FOR REPAIRS & PARTS FOR MACK TRUCK			4,100.14
170981	2/04/16	50.04	O94	OFFICE DEPOT	

CITY OF APOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	144979	Office Supplies			50.04
170982	2/04/16	0.00	O576	OFFICE DEPOT, INC.	V 2/04/16
170983	2/04/16	0.00	O576	OFFICE DEPOT, INC.	V 2/04/16
170984	2/04/16	866.21	O576	OFFICE DEPOT, INC.	
	Reference	Description			Amount
	146051	Office Supplies PS			816.22
	143969	3161 Office Supplies			49.99
	146051	Office Supplies PS			0.00
170985	2/04/16	666.25	O650	ORLANDO BUSINESS TELEPHONE SYSTEM	
	Reference	Description			Amount
	143961	OBTS Emergency Phone Support			666.25
170986	2/04/16	759.37	O49	ORLANDO FREIGHTLINER, INC.	
	Reference	Description			Amount
	145712	MISC FREIGHTLINER PARTS			759.37
170987	2/04/16	377.00	P174	P & A GROUP, THE	
	Reference	Description			Amount
	146349	Feb 16 Flexible Spending Account			377.00
170988	2/04/16	11,278.39	P710	PETROLEUM TRADERS CORP.	
	Reference	Description			Amount
	145963	CITY WIDE GAS 8016 @ 1.41			11,278.39
170989	2/04/16	447.47	P491	PIRTEK ALTAMONTE SPRINGS	
	Reference	Description			Amount
	144374	MISC SERVICE CALLS TO MAKE HYDRAULIC HOSES ON			447.47
170990	2/04/16	497.80	P34	PREMIERE JANITORIAL SUPPLY	
	Reference	Description			Amount
	146138	Inventory multi folds are at reordering point			497.80
170991	2/04/16	445.00	P467	PRESTIGE WELDING INC.	
	Reference	Description			Amount
	146109	Weld Repair Soccer goals/tact baseball screens			445.00
170992	2/04/16	4,316.35	P40	PRIDE ENTERPRISES	
	Reference	Description			Amount
	146316	BLANKET PO FOR STOCK FOR PRIDE RECAP TIRES			4,316.35
170993	2/04/16	121.00	P114	PRINTERS, THE	
	Reference	Description			Amount
	146286	The Printers-AYW Flyers Reprint			121.00
170994	2/04/16	40.49	P197	PUBLIX SUPER MARKETS, INC.	
	Reference	Description			Amount
	146371	Birthday parties			40.49
170995	2/04/16	952.50	Q193	QUINTAIROS, PRIETO, WOOD & BOYER P.A.	
	Reference	Description			Amount
	146260	MISC LEGAL SERVICES			952.50
170996	2/04/16	1,000.00	R804	RANDALL A. SOMERS	

CITY OF APOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	146461	Contractor Services - Airport			1,000.00
170997	2/04/16	576.64	R232	RICOH USA, INC.	
	Reference	Description			Amount
	144694	Blanket PO for Lease on 3352 & 431DN			133.40
	144698	Blanket PO for Fran Carlton Lease MP2352SP			127.00
	144706	3612 NWRC Copier Lease & Copies per year			178.01
	144951	PS Printer Service Agreement 2015-2016			138.23
170998	2/04/16	1,668.50	R901	ROCK RDP 1, LLC	
	Reference	Description			Amount
	146469	Verizon Wireless Maintenance Bond			1,668.50
170999	2/04/16	111.77	R7	RYAN BROTHERS, INC.	
	Reference	Description			Amount
	146126	PRESSURE TREATED WOOD TO REBUILD TRAILER FLOI			111.77
171000	2/04/16	7,953.08	S723	SAFETY SHOE DISTRIBUTORS, L.L.P.	
	Reference	Description			Amount
	144129	Safety shoes for 2015			7,953.08
171001	2/04/16	576.32	S416	SAFETY- KLEEN	
	Reference	Description			Amount
	146111	PART CLEANING MACHINE MAINTENANCE BOTH FLEET			576.32
171002	2/04/16	200.00	S1100	SANTEE, NOLAN	
	Reference	Description			Amount
	146403	Water Conservation Program Rebate			200.00
171003	2/04/16	4,600.00	S1049	SEDA, MARIELA	
	Reference	Description			Amount
	146291	Umpire fees for Mens Spring & Church Softball			4,600.00
171004	2/04/16	1,514.97	S1079	SEMINOLE OFFICE SOLUTIONS, INC	
	Reference	Description			Amount
	145332	Copy Machine Lease Records/Chief's Office 9 month			981.25
	145425	Lanier MPC4503 Printer Lease Agreement			242.63
	145552	Lanier MPC4503 Printer Lease Agreement			291.09
171005	2/04/16	2,500.00	S1077	SHEPHERD & WOLFE, LLC	
	Reference	Description			Amount
	144120	Shepherd & Wolfe - Event Consulting - Blanket PO			2,500.00
171006	2/04/16	349.16	S86	SPRINT	
	Reference	Description			Amount
	145096	Public Services Sprint Cell Phones - Blanket PO			349.16
171007	2/04/16	100.00	S79	ST.JOHNS RIVER WATER MGT DISTRICT	
	Reference	Description			Amount
	146180	Verification of Envir Resources Permit Exemption			100.00
171008	2/04/16	0.00	S575	SUNTRUST BANK	V 2/04/16
171009	2/04/16	0.00	S575	SUNTRUST BANK	V 2/04/16
171010	2/04/16	10,630.43	S575	SUNTRUST BANK	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	146167	Florida DBPR-Alcohol License for OFOF			25.00
	146470	Shop With a Cop			554.36
	146475	Facebook Ads			94.97
	143966	BrickFTP Subscription			49.00
	145122	SENIOR TRIP - Holy Land Experience on 12/17/15			105.00
	145310	Senior Christmas Luncheon @ FCC on 12/18			104.13
	145312	Admission to ICE Gaylord Palms field trip/lunch			311.67
	145320	Central Florida Crime Prev. Assoc. - Cindy Hall			100.00
	145331	IPMC Code Books			134.00
	145404	Loaves and Fishes Toy Drive			1,498.88
	145480	Central Florida Police Chief's Luncheon			127.15
	145495	W-2 forms and envelopes			179.86
	145523	Christmas Party Supplies			30.00
	145524	Gift Cards for Christmas Party			280.00
	145543	Notary - Lt. Brick			130.43
	145602	Walmart-Christmas Party Supplies (Serving Aprons)			62.49
	145603	Best Buy-Employee Holiday Party Raffle Gifts			509.98
	145604	Starbucks - Gift Cards for Employee Holiday Party			25.00
	145605	McDonalds - Gift Cards for Employee Holiday Party			75.00
	145606	Dollar Tree - Supplies for Employee Holiday Party			20.00
	145688	MathCAD Professional Software			1,420.00
	145710	Office Depot - Office Supplies for Dr. Jackson			36.55
	145725	NFL Team branded jerseys for flag football			2,900.00
	145726	Mouth guards for flag football 2015-2016			120.00
	145769	Ornamental Pest Management 101 Course			375.00
	145798	NELCO - Zip Ties for OFOF Banner			360.87
	145806	Digital Camera - HR			98.00
	145808	Domain Registration			18.34
	146100	LeanTicket-OFOF Ticket Printing			884.75
171011	2/04/16	1,202.52	S1099	SUTHERLAND, KURT W	
	Reference	Description			Amount
	146393	Livestock Judge OFOF			1,202.52
171012	2/04/16	0.00	T348	TPH ACQUISITION LLLP	V 2/04/16
171013	2/04/16	0.00	T348	TPH ACQUISITION LLLP	V 2/04/16
171014	2/04/16	2,303.51	T348	TPH ACQUISITION LLLP	
	Reference	Description			Amount
	145369	MISC & INVENTORY VEHICLE PARTS			2,303.51
	145369	MISC & INVENTORY VEHICLE PARTS			0.00
	145369	MISC & INVENTORY VEHICLE PARTS			0.00
171015	2/04/16	10,017.99	T446	TRUSTMARK VOLUNTARY BENEFIT SOLUTI	
	Reference	Description			Amount
	146350	Trustmark Insurance Jan 2016			10,017.99
171016	2/04/16	437.89	T31	TWC DISTRIBUTORS	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	146019	BLANKET PO FOR IRRIGATION PARTS			437.89
171017	2/04/16	2,000.00	U550	U.S. POSTAL SERVICE/ACCT.36070175	
	Reference	Description			Amount
	146374	Postage Jan'16			2,000.00
171018	2/04/16	537.42	U669	UNITED SITE SERVICES	
	Reference	Description			Amount
	145639	Community Garden Restroom - Blanket for FY15-16			50.00
	145675	Port-o-Lets for Maritin Luther Kings Day Parade.			487.42
171019	2/04/16	32.50	U7	UNITED WAY-HEART OF FLORIDA	
	Reference	Description			Amount
	146431	Jan'16 United Way Contribution			32.50
171020	2/04/16	1,415.00	U128	UNIVERSAL ENGINEERING SCIENCES, INC.	
	Reference	Description			Amount
	145858	Pavement Core Engineering Evaluation - Yothers Rd.			1,415.00
171021	2/04/16	47.50	V585	VANATTA, MICHELLE	
	Reference	Description			Amount
	146380	Does not need after school care			47.50
171022	2/04/16	200.00	V586	VASQUEZ, EDWIN	
	Reference	Description			Amount
	146381	Facility Use Deposit Refund			200.00
171023	2/04/16	481.74	V578	VELAZQUEZ, DIANE	
	Reference	Description			Amount
	146457	FLC Legislative Action Days (Tallahassee, February			481.74
171024	2/04/16	4,253.95	V516	VERIZON WIRELESS	
	Reference	Description			Amount
	143955	Verizon Data Usage Police FY 15/16			3,991.76
	143957	Verizon Data Usage Fire FY 15/16			75.38
	143958	Monthly Verizon Data Usage Admin FY 15/16			186.81
171025	2/04/16	180.00	W764	WIGHT, DIANE	
	Reference	Description			Amount
	146379	Facility Use Deposit Refund			180.00
171026	2/04/16	1,177.95	Y43	YOURIDGUARD, INC.	
	Reference	Description			Amount
	146351	Lifelock January 2016			1,177.95
171027	2/04/16	1,893.41	Z55	ZONES, INC	
	Reference	Description			Amount
	146299	Printers -Replacements throughout the City			1,893.41
171028	2/11/16	975.00	H890	HEBERT, ERIN	
	Reference	Description			Amount
	146549	Livestock Show Prize Money			975.00
171029	2/11/16	2,411.64	A566	ACTION GATOR TIRE	
	Reference	Description			Amount

CITY OF APOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Amount	Voided
	145699	STOCK TIRES			2,411.64	
171030	2/11/16	284.00	A778	AIR CENTERS OF FLORIDA INC.		
	Reference	Description			Amount	
	146452	SERVICE CALL TO EVALUATE ISSUE ON FLEET AIR COM			284.00	
171031	2/11/16	257.11	A610	AIR LIQUIDE HEALTHCARE AMERICA		
	Reference	Description			Amount	
	144757	Blanket PO - EMS oxygen and cylinder rentals			257.11	
171032	2/11/16	1,772.80	A205	ALLIED UNIVERSAL CORPORATION		
	Reference	Description			Amount	
	145914	Bleach Deliveries - Blanket PO			1,772.80	
171033	2/11/16	99,532.00	A915	AMERICAN TRAFFIC SOLUTIONS, INC.		
	Reference	Description			Amount	
	144278	Traffic Safety Program Fee			99,532.00	
171034	2/11/16	342.00	A15	APOPKA CHIEF, THE		
	Reference	Description			Amount	
	146445	Pub Hearing Notices - Vacates (2) / FLU/ZON (2)			342.00	
171035	2/11/16	519.94	A945	ATLANTIC.NET		
	Reference	Description			Amount	
	146432	Hosted SQL GIS Database			519.94	
171036	2/11/16	651.80	B517	BWI-APOPKA		
	Reference	Description			Amount	
	146527	NW Rec. BBQ Water Service Installation			651.80	
171037	2/11/16	7.16	C1127	CANON SOLUTIONS AMERICA, INC		
	Reference	Description			Amount	
	144329	Water Plants Annual Copier Maintenance IR 1025 Sup			7.16	
171038	2/11/16	502.70	C445	CAPITAL OFFICE PRODUCTS		
	Reference	Description			Amount	
	146444	Feb2016 office supplies - Cap Off Prod - 4020/4021			502.70	
171039	2/11/16	280.50	C622	CAR STORE TRANSPORT		
	Reference	Description			Amount	
	146373	Move 320 Excavator to Lent Rd. for House Demo			280.50	
171040	2/11/16	890.46	C634	CDW GOVERNMENT, INC.		V 2/18/16
	Reference	Description			Amount	
	146217	Replace UPS - Prime Radio Site			890.46	
171041	2/11/16	85.00	C1043	CENTRAL FLORIDA SPORTS TURF MANAGE		
	Reference	Description			Amount	
	146147	Florida CFSTMA Membership Mark & Sims			85.00	
171042	2/11/16	1,888.88	C116	CFM DISTRIBUTING CO., INC.		
	Reference	Description			Amount	
	146472	OFOF Bathroom/Paper supplies for NWRC Restrooms			1,888.88	
171043	2/11/16	33.30	C1167	CLAIMFOX, INC.		
	Reference	Description			Amount	
	146468	Subpoena Charges			33.30	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
171044	2/11/16	1,831.95	C557	CONSOLIDATED ELECTRICAL DIST.	
	Reference	Description			Amount
	146356	NWRC - Electrical Materials for BBQ Area			1,831.95
171045	2/11/16	12,000.00	C407	COX EVENTS GROUP	
	Reference	Description			Amount
	146101	Cox Events Group-Event Production for OFOF			12,000.00
171046	2/11/16	15,148.00	C1166	CRASH DATA GROUP, INC	
	Reference	Description			Amount
	146283	Crash Data Event Recorder			15,148.00
171047	2/11/16	40,492.46	D119	DANA SAFETY SUPPLY, INC.	
	Reference	Description			Amount
	142837	Vehicle build - PATROL F-150 - 1594			9,534.17
	143108	Vehicle Build - Interceptor #1599			10,014.43
	143111	Vehicle Build - Interceptor - #1601			10,014.43
	143113	Vehicle Build - Interceptor - #1603			10,014.43
	146154	PRINTERS & CABLES FOR TABLETS IN POLICE CARS			915.00
171048	2/11/16	219.65	D664	DELL MARKETING L.P.	
	Reference	Description			Amount
	146325	Dell Venue 11 Pro Tablets/Keyboards			219.65
171049	2/11/16	28,748.50	D601	DEPT. OF CORRECTIONS	
	Reference	Description			Amount
	145901	INMATE SERVICES - BLANKET PURCHASE ORDER			28,748.50
171050	2/11/16	4,124.44	D174	DIGITAL DATA TECHNOLOGIES, INC.	
	Reference	Description			Amount
	146069	AccuGlobe Licensing/Support for remainder FY 15/16			4,124.44
171051	2/11/16	4,250.00	D792	DOCKDOGS INC	
	Reference	Description			Amount
	144382	Dockdogs - OFOF			4,250.00
171052	2/11/16	1,167.43	D670	DON REID FORD	
	Reference	Description			Amount
	146002	BLANKET PO FORD PARTS MISC CITY VEHICLES			1,167.43
171053	2/11/16	0.00	D819	DUKE ENERGY	V 2/11/16
171054	2/11/16	0.00	D819	DUKE ENERGY	V 2/11/16
171055	2/11/16	0.00	D819	DUKE ENERGY	V 2/11/16
171056	2/11/16	0.00	D819	DUKE ENERGY	V 2/11/16
171057	2/11/16	0.00	D819	DUKE ENERGY	V 2/11/16
171058	2/11/16	0.00	D819	DUKE ENERGY	V 2/11/16
171059	2/11/16	0.00	D819	DUKE ENERGY	V 2/11/16
171060	2/11/16	51,116.69	D819	DUKE ENERGY	
	Reference	Description			Amount
	146590	Feb 2016 Electrical Charges			9,957.15
	146585	Jan 2016 Electrical Charges			5,209.49
	146586	Feb 2016 Electrical Charges			0.00
	146586	Feb 2016 Electrical Charges			11,674.98

CITY OF APOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	146589	Feb 2016 Electrical Charges			0.00
	146589	Feb 2016 Electrical Charges			24,275.07
	146590	Feb 2016 Electrical Charges			0.00
	146590	Feb 2016 Electrical Charges			0.00
171061	2/11/16	120.51	E705	ECMC	
	Reference	Description			Amount
	146560	Melissa Cabrera Weekly Payment 02/06/16			120.51
171062	2/11/16	6,206.00	E690	EVOQUA WATER TECHNOLOGIES LLC	
	Reference	Description			Amount
	146264	L.S.50,51 needs Bioxide for Odor control			6,206.00
171063	2/11/16	415.80	F677	FAST SIGNS	
	Reference	Description			Amount
	146185	Vehicle magnets foir Mayor & Commissioners			415.80
171064	2/11/16	18.06	F22	FEDEX	
	Reference	Description			Amount
	144970	Misc Shipping charges			18.06
171065	2/11/16	458.89	F638	FIREFIGHTERS BOOKSTORE	
	Reference	Description			Amount
	146005	Firefighter Bookstore- IFSTA Essentials of FFF			458.89
171066	2/11/16	200.00	F205	FITNESS SERVICES OF CENTRAL FLORIDA,	
	Reference	Description			Amount
	144186	Preventative Maintenance - City Gym			200.00
171067	2/11/16	1,937.74	F132	FLORIDA CENTRAL RAILROAD	
	Reference	Description			Amount
	146378	License agreement for sewer line crossings			1,937.74
171068	2/11/16	338.00	F909	FLORIDA SAFETY SYSTEMS, LLC	
	Reference	Description			Amount
	146310	Repair-UCF Incubator Alarm			338.00
171069	2/11/16	28.56	G742	GEMAIRE DISTRIBUTORS LLC	
	Reference	Description			Amount
	144882	Blanket PO Facility Maintenance A/C Repairs			28.56
171070	2/11/16	260.95	G649	GLENN JOINER & SON INC.	
	Reference	Description			Amount
	146068	MISC VEHICLE PARTS			260.95
171071	2/11/16	211.44	G715	GOLD NUGGET DBA	
	Reference	Description			Amount
	144654	Misc Replacement Uniforms			211.44
171072	2/11/16	427.99	G29	GORMAN APOPKA	
	Reference	Description			Amount
	146279	Chlorine Shock and Tablets			427.99
171073	2/11/16	465.06	G661	GRAINGER	
	Reference	Description			Amount
	146160	Entry Gate Padlocks			238.86

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	146329	Ballasts-FS 2,3,4			226.20
171074	2/11/16	26,192.80	H227	H D SUPPLY WATER WORKS, LTD.	
	Reference	Description			Amount
	145128	Inventory items - SENSUS REUSE METERS			15,500.80
	146271	3" X2" Tapping saddle water tap at Circle K			28.00
	146298	12V Submersible dewatering pump (2)			1,540.00
	146326	Inventory item 3/4" backflows			8,154.00
	146354	TUBING PE 2" For inventory			970.00
171075	2/11/16	167.32	H163	HARRELL, SCOTT EVERETT	
	Reference	Description			Amount
	146410	National Fire Academy Reimbursement			167.32
171076	2/11/16	520.17	H591	HOSELINE, INC.	
	Reference	Description			Amount
	145899	REAR A/C EVAPORATOR, DRIER & EXP VALVE UNIT# 131			520.17
171077	2/11/16	405.60	I625	ID WHOLESALER	
	Reference	Description			Amount
	146281	OFOF Volunteer Lanyards			405.60
171078	2/11/16	5,750.00	I655	INNOVATIVE PARTY RENTALS	
	Reference	Description			Amount
	146098	Kid Rides for OFOF: (1) Surf Simulator, (1) Laser			5,750.00
171079	2/11/16	11.54	I357	INTERNAL REVENUE SERVICE	
	Reference	Description			Amount
	146559	Ryan McNeely Weekly Payment 02/06/16			11.54
171080	2/11/16	3,354.00	J789	JANI- KING OF ORLANDO	
	Reference	Description			Amount
	145273	Blanket PO Cleaning Services FY1516 Dec-Sept			3,204.00
	146087	Strip and Wax Bathroom Floors Fire Admin			150.00
171081	2/11/16	541.93	K616	K & K GLASS INC	
	Reference	Description			Amount
	146456	REPLACE P/S REAR WINDOW UNIT# 391437			541.93
171082	2/11/16	8,901.00	K579	KED GROUP, INC.	
	Reference	Description			Amount
	146490	EX-65 Belt Press Polymer (2300lb totes) Freight I			8,901.00
171083	2/11/16	176.45	L278	L & B DISTRIBUTING	
	Reference	Description			Amount
	146309	REPLACEMENT OF 2 TOOLS FOR FLEET MECHANIC			176.45
171084	2/11/16	3,519.36	L563	LABOR READY SOUTHEAST, INC.	
	Reference	Description			Amount
	145614	Temp help for FY 2015-2016, Blanket PO.			2,572.80
	146375	Flag people for installing RWM pipe on Kelly Park			946.56
171085	2/11/16	101,136.04	L491	LAKE JEM FARMS INC.	
	Reference	Description			Amount
	145771	Sod for NW Park Improvements Ph 4A			101,136.04

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
171086	2/11/16	11,343.01	L25	LINA	
	Reference	Description			Amount
	146558	Feb'16 Life Insurance & LTD			11,343.01
171087	2/11/16	809.55	L727	LIVEVIEW GPS, INC	
	Reference	Description			Amount
	144426	GPS Tracking Services			224.55
	145483	Upgrade GPS Trackers to new Cell Technology			585.00
171088	2/11/16	14,355.24	M624	MAYER ELECTRIC SUPPLY COMPANY, INC.	
	Reference	Description			Amount
	145923	NW BBQ Area Electrical Install Materials			3,540.74
	146142	NW Rec. BBQ Area Electrical Materials			10,302.12
	146315	NWRC Electrical Materials for BBQ Area			98.06
	146331	NWRC Electrical Junction Boxes for BBQ Area			414.32
171089	2/11/16	6,981.00	M814	MICHIGAN ST. PUMP & ELECTRIC MOTOR	
	Reference	Description			Amount
	145949	L.S.67 Keene Rd. needs repair to a 60hp pump			6,981.00
171090	2/11/16	1,256.21	M298	MJ ALTMAN COMPANIES, INC.	
	Reference	Description			Amount
	146533	Fees due on collections			1,256.21
171091	2/11/16	22.00	M1070	MORENO, JUAN JR	
	Reference	Description			Amount
	146584	Payroll direct deposit account frozen. Deposit was			22.00
171092	2/11/16	280.80	M635	MORGANELLI & ASSOCIATES	
	Reference	Description			Amount
	146348	REPLACEMENT FENDER LIGHTS FOR AMBULANCE 1 & 2			280.80
171093	2/11/16	46,188.78	M647	MOTOROLA SOLUTIONS, INC.	
	Reference	Description			Amount
	144403	Motorola Annual Services Agreement			46,188.78
171094	2/11/16	43,556.66	M647	MOTOROLA SOLUTIONS, INC.	
	Reference	Description			Amount
	144404	Motorola SUA II - Prime Site Upgrade Agreement			43,556.66
171095	2/11/16	232.00	M647	MOTOROLA SOLUTIONS, INC.	
	Reference	Description			Amount
	146398	Radio Ear Pieces (public safety)			232.00
171096	2/11/16	2,066.50	M11	MUNICIPAL EQUIPMENT COMPANY	
	Reference	Description			Amount
	146047	Municipal - Blanket PO for additional PPE			2,066.50
171097	2/11/16	3,752.51	N512	NEFF RENTAL	
	Reference	Description			Amount
	145910	Trencher/Excavator Rentals			3,752.51
171098	2/11/16	15,286.01	N539	NELSONS TENTS AND EVENTS	
	Reference	Description			Amount
	146159	OFOF - Addl Amphitheater Seating and Tents			15,286.01

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
171099	2/11/16	73.73	N524	NETWORK INNOVATIONS INC.	
	Reference	Description			Amount
	144974	Satellite Phone Services			73.73
171100	2/11/16	0.00	O670	O'REILLY AUTO PARTS	V 2/11/16
171101	2/11/16	1,281.07	O670	O'REILLY AUTO PARTS	
	Reference	Description			Amount
	143988	MISC VEHICLE PARTS			1,281.07
	143988	MISC VEHICLE PARTS			0.00
171102	2/11/16	0.00	O665	OCE MT DORA LLC	V 2/11/16
171103	2/11/16	1,602.00	O665	OCE MT DORA LLC	
	Reference	Description			Amount
	145517	Landfill charges from P.S. trash bin			1,602.00
	145517	Landfill charges from P.S. trash bin			0.00
171104	2/11/16	846.41	O576	OFFICE DEPOT, INC.	
	Reference	Description			Amount
	144233	Office Supplies			601.11
	145587	Office Supplies			245.30
171105	2/11/16	1,000.00	O680	ON A MISSION LLC	
	Reference	Description			Amount
	146404	Seminar @ A.Borjas Golf Tourn - Partial Payment			1,000.00
171106	2/11/16	54.00	O5	ORANGE COUNTY COMPTROLLER	
	Reference	Description			Amount
	144157	Comptroller Filing Fees			54.00
171107	2/11/16	6,750.00	O669	ORLANDO FUN CREW INC	
	Reference	Description			Amount
	146097	Orlando Party Crew-OFOF Mobile ZipLine & Mech Bull			6,750.00
171108	2/11/16	4,750.00	O338	ORLANDO SENTINEL	
	Reference	Description			Amount
	146103	Orlando Sentinel Trade Agreement for OFOF Ads			4,750.00
171109	2/11/16	10,886.64	P710	PETROLEUM TRADERS CORP.	
	Reference	Description			Amount
	146053	CITY WIDE DIESEL 7286 @ 1.50			10,886.64
171110	2/11/16	5,350.00	P801	PORT-A-PIT BAR-B-QUE OF ORLANDO	
	Reference	Description			Amount
	146517	Port A Pit-Backstage Crew Catering			5,350.00
171111	2/11/16	459.00	P503	PRO TREE KUSTOMS AND AUTO COLLISION	
	Reference	Description			Amount
	146258	REPLACE TAILGATE UNIT# 190792			459.00
171112	2/11/16	1,500.00	P921	PROVIDENCE CONSTRUCTION & DEVELOPI	
	Reference	Description			Amount
	145907	Watering Truck and Personnel for Bar-B-Q Area- NW			1,500.00
171113	2/11/16	11,348.50	P206	PUBLIC RESOURCES MNGMNT GROUP, INC.	
	Reference	Description			Amount

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	146506			Fire/EMS Services Impact Fee Study	11,348.50
171114	2/11/16	307,741.88	P929	PUBLIC RISK MANAGEMENT OF FLORIDA	
	Reference	Description			Amount
	146561			Health Insurance Feb 2016	307,741.88
171115	2/11/16	138.69	P668	PUBLIC SERVICES PETTY CASH	
	Reference	Description			Amount
	146531			Public Services Petty Cash Reimbursement	138.69
171116	2/11/16	302.50	R827	RANDY MEANS CONSULTING	
	Reference	Description			Amount
	144429			Traffic Safety Program Hearing Officer	302.50
171117	2/11/16	2,698.75	R200	RAPID SYSTEMS	
	Reference	Description			Amount
	144450			PD Rapid Systems Fiber Connectivity	2,698.75
171118	2/11/16	871.50	R660	REHN, PAUL	
	Reference	Description			Amount
	146409			Canine - Retirement - NEO	871.50
171119	2/11/16	2,750.00	R859	ROBINSON'S RACING PIGS	
	Reference	Description			Amount
	146213			Robinson's Racing Pigs - OFOF	2,750.00
171120	2/11/16	167.32	R899	ROELL, JOSHUA	
	Reference	Description			Amount
	146413			National Fire Academy Reimbursement	167.32
171121	2/11/16	750.00	R902	ROYAL OAK HOMES	
	Reference	Description			Amount
	146574			Breckenridge Lot 96 Parking Lot Agreement	750.00
171122	2/11/16	167.32	S285	SEEFELDT, MICHAEL	
	Reference	Description			Amount
	146408			National Fire Academy Reimbursement	167.32
171123	2/11/16	250.09	S1079	SEMINOLE OFFICE SOLUTIONS, INC	
	Reference	Description			Amount
	145551			Lanier MPC4503 Printer Lease Agreement	250.09
171124	2/11/16	4,151.44	S257	SHI INTERNATIONAL CORP.	
	Reference	Description			Amount
	146172			PernixData Maintenance Renewal	4,151.44
171125	2/11/16	5,273.90	S617	SONNY'S REAL PIT BAR-B-Q	
	Reference	Description			Amount
	146516			Three Meats Catering	5,273.90
171126	2/11/16	752.71	S301	SOUTHERN SEWER EQUIPMENT	
	Reference	Description			Amount
	146368			REPAIRS TO SANITATION UNIT# 241556 NOT WARRANT`	752.71
171127	2/11/16	428.19	S600	SUNSHINE STATE ONE CALL OF FL.INC.	
	Reference	Description			Amount
	145471			Blanket P.O. Locates	428.19

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
171128	2/11/16	30.00	S1101	SUNTRUST BANK	
	Reference	Description			Amount
	146367	Subpoena Charges			30.00
171129	2/11/16	1,637.67	S477	SWIFTREACH NETWORKS, INC.	
	Reference	Description			Amount
	144238	Reverse 911			1,637.67
171130	2/11/16	1,442.37	T6	TRAIL SAW & MOWER SERVICE, INC.	
	Reference	Description			Amount
	143989	MISC MOWER PARTS			1,442.37
171131	2/11/16	200.00	T804	TRANSUNION RISK AND ALTERNATIVE DAT.	
	Reference	Description			Amount
	144965	Investigative Database Access			200.00
171132	2/11/16	9,629.50	T409	TRAVELERS	
	Reference	Description			Amount
	146545	DEDUCTIBLE/SELF INSURED INVOICE JAN 2016			9,629.50
171133	2/11/16	3,509.85	U75	U S SURPLUS SALES, INC.	
	Reference	Description			Amount
	145319	Annual Shoe/Boot Order for PD			3,477.35
	145579	Crime Scene Uniforms (trousers)			32.50
171134	2/11/16	259.32	U203	ULINE, INC.	
	Reference	Description			Amount
	146280	CD Sleeves			259.32
171135	2/11/16	75.00	U669	UNITED SITE SERVICES	
	Reference	Description			Amount
	145639	Community Garden Restroom - Blanket for FY15-16			75.00
171136	2/11/16	2,513.90	V516	VERIZON WIRELESS	
	Reference	Description			Amount
	143956	Verizon Data Usage iPads FY 15/16			2,513.90
171137	2/11/16	7,996.12	W535	WASTE MANAGEMENT OF VISTA LANDFILL	
	Reference	Description			Amount
	145595	Tipping fees for FY. 2015-2016, Blanket PO.			7,996.12
171138	2/11/16	704.79	W613	WELDON PARTS-ORLANDO	
	Reference	Description			Amount
	146045	MONTHLY STOCK & MISC BLANKET PO FOR CITY WIDE '			704.79
171139	2/11/16	33.95	Z55	ZONES, INC	
	Reference	Description			Amount
	145417	Tablet and Case for Curtis Johnson's crew			33.95
171140	2/13/16	10,000.00	W765	WARD, CHAD	
	Reference	Description			Amount
	146619	2016 OFOF BBQ Grand Champion			10,000.00
171141	2/13/16	5,000.00	F969	FRIES, JOHN	
	Reference	Description			Amount
	146620	2016 OFOF BBQ Reserve Grand Champion			5,000.00

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
171142	2/13/16	500.00	K630	KRESS, DANA	
	Reference	Description			Amount
	146621	2016 OFOF BBQ BBQ People's Choice			500.00
171143	2/13/16	500.00	W765	WARD, CHAD	
	Reference	Description			Amount
	146622	2016 OFOF BBQ First Place Ribs			500.00
171144	2/13/16	500.00	W765	WARD, CHAD	
	Reference	Description			Amount
	146623	2016 OFOF BBQ First Place Pork			500.00
171145	2/13/16	500.00	M977	MROZKA, BRYAN	
	Reference	Description			Amount
	146624	2016 OFOF BBQ First Place Chicken			500.00
171146	2/13/16	500.00	P871	POLFER, MATT	
	Reference	Description			Amount
	146625	2016 OFOF BBQ First Place Brisket			500.00
171147	2/13/16	375.00	F969	FRIES, JOHN	
	Reference	Description			Amount
	146626	2016 OFOF BBQ Second Place Ribs			375.00
171148	2/13/16	375.00	C1168	CARTER, JERROD	
	Reference	Description			Amount
	146627	2016 OFOF BBQ Second Place Pork			375.00
171149	2/13/16	375.00	Y53	YELVERTON, ROBERT F	
	Reference	Description			Amount
	146628	2016 OFOF BBQ Second Place Chicken			375.00
171150	2/13/16	375.00	F969	FRIES, JOHN	
	Reference	Description			Amount
	146629	2016 OFOF BBQ Second Place Brisket			375.00
171151	2/13/16	250.00	H892	HANLEY, ROBERT	
	Reference	Description			Amount
	146630	2016 OFOF BBQ Third Place Ribs			250.00
171152	2/13/16	250.00	G778	GRAY, JAMIE	
	Reference	Description			Amount
	146631	2016 OFOF BBQ Third Place Pork			250.00
171155	2/13/16	200.00	P871	POLFER, MATT	
	Reference	Description			Amount
	146636	2016 OFOF BBQ Fourth Place Ribs			200.00
171156	2/13/16	200.00	H893	HOKANSON, JOHN	
	Reference	Description			Amount
	146637	2016 OFOF BBQ Fourth Place Pork			200.00
171159	2/13/16	175.00	E675	ELSER, JAMES	
	Reference	Description			Amount
	146638	2016 OFOF BBQ Fifth Place Ribs			175.00
171160	2/13/16	175.00	M1071	MAUTE, ED	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	146639	2016 OFOF BBQ Fifth Place Pork			175.00
171161	2/13/16	175.00	M1013	McCOIN, JIM	
	Reference	Description			Amount
	146640	2016 OFOF BBQ Fifth Place Chicken			175.00
171162	2/13/16	175.00	H824	HARDEN, TOMMY	
	Reference	Description			Amount
	146641	2016 OFOF BBQ Fifth Place Brisket			175.00
171163	2/13/16	150.00	M1072	MILLENDER, TRAVIS	
	Reference	Description			Amount
	146642	2016 OFOF BBQ Sixth Place Ribs			150.00
171164	2/13/16	150.00	B864	BARBER, MATTHEW	
	Reference	Description			Amount
	146643	2016 OFOF BBQ Sixth Place Pork			150.00
171165	2/13/16	150.00	N691	NADEAU, KENNY	
	Reference	Description			Amount
	146644	2016 OFOF BBQ Sixth Place Chicken			150.00
171166	2/13/16	150.00	W732	WILLIAMS, ROBERT H	
	Reference	Description			Amount
	146645	2016 OFOF BBQ Sixth Place Brisket			150.00
171167	2/13/16	125.00	B900	BAGBY, ROB	
	Reference	Description			Amount
	146646	2016 OFOF BBQ Seventh Place Ribs			125.00
171168	2/13/16	125.00	K631	KOVALCIK, ANDY	
	Reference	Description			Amount
	146647	2016 OFOF BBQ Seventh Place Pork			125.00
171169	2/13/16	125.00	P933	PINKHAM, ERIC	
	Reference	Description			Amount
	146648	2016 OFOF BBQ Seventh Place Chicken			125.00
171170	2/13/16	125.00	B900	BAGBY, ROB	
	Reference	Description			Amount
	146649	2016 OFOF BBQ Seventh Place Brisket			125.00
171171	2/13/16	100.00	W713	WHITCOMB, JASON	
	Reference	Description			Amount
	146650	2016 OFOF BBQ Eighth Place Ribs			100.00
171172	2/13/16	100.00	H825	HENRY, THOMAS	
	Reference	Description			Amount
	146651	2016 OFOF BBQ Eighth Place Pork			100.00
171173	2/13/16	100.00	W748	WOODHAMS, GREG	
	Reference	Description			Amount
	146652	2016 OFOF BBQ Eighth Place Chicken			100.00
171175	2/13/16	75.00	M1073	MCCALL, JOSH	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	146656	2016 OFOF BBQ Ninth Place Ribs			75.00
171176	2/13/16	75.00	H826	HILLIS, DANA	
	Reference	Description			Amount
	146657	2016 OFOF BBQ Ninth Place Pork			75.00
171177	2/13/16	75.00	F969	FRIES, JOHN	
	Reference	Description			Amount
	146658	2016 OFOF BBQ Ninth Place Chicken			75.00
171179	2/13/16	50.00	B864	BARBER, MATTHEW	
	Reference	Description			Amount
	146659	2016 OFOF BBQ Tenth Place Ribs			50.00
171180	2/13/16	50.00	P933	PINKHAM, ERIC	
	Reference	Description			Amount
	146660	2016 OFOF BBQ Tenth Place Pork			50.00
171181	2/13/16	50.00	W713	WHITCOMB, JASON	
	Reference	Description			Amount
	146661	2016 OFOF BBQ Tenth Place Chicken			50.00
171183	2/13/16	1,000.00	M977	MROCZKA, BRYAN	
	Reference	Description			Amount
	146662	2016 OFOF BBQ Third Place Overall			1,000.00
171184	2/13/16	500.00	B900	BAGBY, ROB	
	Reference	Description			Amount
	146663	2016 OFOF BBQ Fourth Place Overall			500.00
171185	2/13/16	400.00	W713	WHITCOMB, JASON	
	Reference	Description			Amount
	146664	2016 OFOF BBQ Fifth Place Overall			400.00
171186	2/13/16	350.00	P871	POLFER, MATT	
	Reference	Description			Amount
	146665	2016 OFOF BBQ Sixth Place Overall			350.00
171187	2/13/16	300.00	B864	BARBER, MATTHEW	
	Reference	Description			Amount
	146666	2016 OFOF BBQ Seventh Place Overall			300.00
171188	2/13/16	275.00	E675	ELSER, JAMES	
	Reference	Description			Amount
	146667	2016 OFOF BBQ Eighth Place Overall			275.00
171189	2/13/16	250.00	N691	NADEAU, KENNY	
	Reference	Description			Amount
	146668	2016 OFOF BBQ Ninth Place Overall			250.00
171190	2/13/16	225.00	M1013	McCOIN, JIM	
	Reference	Description			Amount
	146669	2016 OFOF BBQ Tenth Place Overall			225.00
171191	2/13/16	200.00	H825	HENRY, THOMAS	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	146670	2016 OFOF BBQ Eleventh Place Overall			200.00
171192	2/13/16	150.00	M988	MIXON, MYRON	
	Reference	Description			Amount
	146671	2016 OFOF BBQ Twelfth Place Overall			150.00
171193	2/13/16	100.00	H892	HANLEY, ROBERT	
	Reference	Description			Amount
	146672	2016 OFOF BBQ Thirteenth Place Overall			100.00
171194	2/13/16	75.00	C1168	CARTER, JERROD	
	Reference	Description			Amount
	146673	2016 OFOF BBQ Fourteenth Place Overall			75.00
171195	2/13/16	50.00	H893	HOKANSON, JOHN	
	Reference	Description			Amount
	146674	2016 OFOF BBQ Fifteenth Place Overall			50.00
171196	2/13/16	1,000.00	L767	LOWE, SIMON	
	Reference	Description			Amount
	146675	2016 OFOF BBQ Backyard BBQ Grand Champion			1,000.00
171197	2/13/16	500.00	Y56	YATES, DAVID	
	Reference	Description			Amount
	146676	2016 OFOF BBQ Backyard BBQ Reserve Grand Champion			500.00
171198	2/13/16	150.00	K632	KLEIN, FREEMAN	
	Reference	Description			Amount
	146677	2016 OFOF BBQ Third Place Overall			150.00
171199	2/13/16	100.00	C1119	COWART, JASON	
	Reference	Description			Amount
	146678	2016 OFOF BBQ Fourth Place Overall			100.00
171200	2/13/16	75.00	H845	HUNTER, JASON	
	Reference	Description			Amount
	146679	2016 OFOF BBQ Fifth Place Overall			75.00
171201	2/13/16	50.00	J829	JENNESKENS, JIM	
	Reference	Description			Amount
	146680	2016 OFOF BBQ Sixth Place Overall			50.00
171202	2/13/16	40.00	L768	LINDSTEDT, CHRIS	
	Reference	Description			Amount
	146681	2016 OFOF BBQ Seventh Place Overall			40.00
171203	2/13/16	35.00	G762	GOGGIN, ANDREW	
	Reference	Description			Amount
	146682	2016 OFOF BBQ Eighth Place Overall			35.00
171204	2/13/16	30.00	H872	HODGE, JOSEPH	
	Reference	Description			Amount
	146683	2016 OFOF BBQ Ninth Place Overall			30.00
171205	2/13/16	25.00	K633	KELLY, CURTIS	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	146684	2016 OFOF BBQ Tenth Place Overall			25.00
171207	2/13/16	125.00	H894	HARRISON, LOGAN	
	Reference	Description			Amount
	146686	2016 OFOF BBQ Backyard BBQ 1st Place Pork			125.00
171209	2/13/16	125.00	G762	GOGGIN, ANDREW	
	Reference	Description			Amount
	146688	2016 OFOF BBQ Backyard BBQ 1st Place Brisket			125.00
171211	2/14/16	500.00	H891	HARD ROCK CAFE ORLANDO	
	Reference	Description			Amount
	146690	2016 OFOF Chili Second Place			500.00
171212	2/14/16	200.00	A1025	AOPKA FIREFIGHTER'S ASSOCIATION	
	Reference	Description			Amount
	146691	2016 OFOF Chili Third Place			200.00
171213	2/14/16	100.00	B959	BALOUN, KELLY	
	Reference	Description			Amount
	146692	2016 OFOF Chili People's Choice 1st Place			100.00
171214	2/14/16	200.00	L769	LEE, PHILLIP	
	Reference	Description			Amount
	146693	2016 OFOF Chili Best Decorated Booth 1st Place			200.00
171215	2/12/16	4,000.00	H891	HARD ROCK CAFE ORLANDO	
	Reference	Description			Amount
	146575	Hard Rock--VIP Catering Saturday 2/13 OFOF			4,000.00
171216	2/13/16	221.00	S1068	SCHMITZ, DENNIS	
	Reference	Description			Amount
	146694	2016 OFOF FBA Rep Expense Check			221.00
171217	2/13/16	123.44	J806	JONES, SHEILAH	
	Reference	Description			Amount
	146696	2016 OFOF FBA Rep Expense Check			123.44
171218	2/13/16	94.12	W766	WOLFE, WENDY	
	Reference	Description			Amount
	146697	2016 OFOF FBA Rep Expense Check			94.12
171219	2/13/16	99.90	K603	KRAUS, E J	
	Reference	Description			Amount
	146699	2016 OFOF FBA Rep Expense Check			99.90
171220	2/13/16	453.78	G779	GOLDEN, CHARLES H.	
	Reference	Description			Amount
	146700	2016 OFOF FBA Rep Expense Check			453.78
171221	2/13/16	332.59	F970	FRENCH, KEVIN	
	Reference	Description			Amount
	146701	2016 OFOF FBA Rep Expense Check			332.59
171222	2/13/16	159.55	H895	HARTWIG, ED	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	146702	2016 OFOF FBA Rep Expense Check			159.55
171223	2/13/16	109.86	W767	WASHAM, GARY	
	Reference	Description			Amount
	146704	2016 OFOF FBA Rep Expense Check			109.86
171225	2/13/16	225.00	W712	WOOLEY, DAMON L	
	Reference	Description			Amount
	146632	2016 OFOF BBQ Third Place Chicken			225.00
171226	2/13/16	225.00	E675	ELSER, JAMES	
	Reference	Description			Amount
	146633	2016 OFOF BBQ Third Place Chicken			225.00
171227	2/13/16	225.00	M977	MROCZKA, BRYAN	
	Reference	Description			Amount
	146634	2016 OFOF BBQ Third Place Brisket			225.00
171228	2/13/16	225.00	W765	WARD, CHAD	
	Reference	Description			Amount
	146635	2016 OFOF BBQ Third Place Brisket			225.00
171229	2/13/16	75.00	L770	LEMASTER, TODD	
	Reference	Description			Amount
	146653	2016 OFOF BBQ Eighth Place Brisket			75.00
171230	2/13/16	75.00	W713	WHITCOMB, JASON	
	Reference	Description			Amount
	146654	2016 OFOF BBQ Eighth Place Brisket			75.00
171231	2/13/16	75.00	M988	MIXON, MYRON	
	Reference	Description			Amount
	146655	2016 OFOF BBQ Eighth Place Brisket			75.00
171232	2/13/16	1,000.00	A990	ATKINSON, GREGORY K	
	Reference	Description			Amount
	146689	2016 OFOF Chili First Place			1,000.00
171233	2/13/16	125.00	Y56	YATES, DAVID	
	Reference	Description			Amount
	146685	2016 OFOF BBQ Backyard BBQ 1st Place Ribs			125.00
171234	2/13/16	125.00	C1119	COWART, JASON	
	Reference	Description			Amount
	146687	2016 OFOF BBQ Backyard BBQ 1st Place Chicken			125.00
171235	2/18/16	992.60	A35	A.O.K. TIRE MART	
	Reference	Description			Amount
	146416	BLANKET PO TIRE REPAIRS & REPLACEMENTS WORK (992.60
171236	2/18/16	2,462.50	A778	AIR CENTERS OF FLORIDA INC.	
	Reference	Description			Amount
	145561	REPAIRS TO COMPRESSOR AT FLEETS BLDG 2 SHOP			2,462.50
171237	2/18/16	436.75	A610	AIR LIQUIDE HEALTHCARE AMERICA	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	144757	Blanket PO - EMS oxygen and cylinder rentals			436.75
171238	2/18/16	455.66	A1045	AMBIENT, LLC	
	Reference	Description			Amount
	145730	Weather Instrument for Amphitheater			455.66
171239	2/18/16	644.79	A28	AMERICAN WIRE & TERMINAL	
	Reference	Description			Amount
	146551	RED & BLACK BATTERY CABLES, ZIP TIES, LOOM, FUSE!			392.79
	146552	STOCK ATM ADD A CIRCUITS FOR INSTALL OF HOURME			252.00
171240	2/18/16	22,000.00	A920	ANDERSON, RICHARD	
	Reference	Description			Amount
	144393	Lobbying Services Sept. 2015-Sept. 17, 2016			22,000.00
171241	2/18/16	74.32	A110	APOPKA ACE HARDWARE & LUMBER INC.	
	Reference	Description			Amount
	144722	MISC VEHICLE PARTS			74.32
171242	2/18/16	383.62	A15	APOPKA CHIEF, THE	
	Reference	Description			Amount
	146593	PHN/Ord Hd Ads - Annex/scrivner;s error/brownfield			383.62
171243	2/18/16	2,218.04	A622	ARAMARK UNIFORM SERVICES, INC.	
	Reference	Description			Amount
	145226	Uniform rentals for 10/01/15 thru 9/30/16			2,218.04
171244	2/18/16	2,269.78	A1027	ARROW INTERNATIONAL INC	
	Reference	Description			Amount
	146178	Blanket PO for IO needles EMS			2,269.78
171245	2/18/16	25,826.44	A954	ASCENT AVIATION GROUP INC	
	Reference	Description			Amount
	146528	JET A FUEL FOR AIRPORT 2500 @ 1.81			4,515.28
	146578	AVGAS FUEL FOR AIRPORT 8005 @ 2.67			21,311.16
171246	2/18/16	318.22	A423	AT & T MOBILITY	
	Reference	Description			Amount
	144579	Ambulance Cell Phones			318.22
171247	2/18/16	1,344.33	B172	BOUND TREE MEDICAL, LLC.	
	Reference	Description			Amount
	144755	Blanket PO - EMS supplies Boundtree			1,344.33
171248	2/18/16	1,189.34	C445	CAPITAL OFFICE PRODUCTS	
	Reference	Description			Amount
	143971	3161 Office Supplies			57.80
	145221	Paper products and supplies for all 4 stations.			146.78
	146222	Office Supplies Northwest			169.47
	146303	Supplies for all 4 stations			815.29
171249	2/18/16	0.00	C234	CARE HERE	V 2/18/16
171250	2/18/16	0.00	C234	CARE HERE	V 2/18/16
171251	2/18/16	70,567.19	C234	CARE HERE	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	144841	Blanket PO - CareHere Clinic			11,114.33
	144841	Blanket PO - CareHere Clinic			37,929.87
	144841	Blanket PO - CareHere Clinic			21,522.99
171252	2/18/16	1,450.20	C459	CENTURYLINK	
	Reference	Description			Amount
	145190	CenturyLink Phone Bills			1,450.20
171253	2/18/16	1,070.00	C1165	CF USSSA	
	Reference	Description			Amount
	146179	USSSA Team Registration Mens Fall Softball			1,070.00
171254	2/18/16	936.86	C116	CFM DISTRIBUTING CO., INC.	
	Reference	Description			Amount
	146434	Cleaning Supplies Northwest			936.86
171255	2/18/16	5.00	C1126	CLERK OF THE COURT, ORANGE CO	
	Reference	Description			Amount
	144427	Filing Fees - County/Circuit Court			5.00
171256	2/18/16	61,860.10	C1062	COLLAGE DESIGN AND CONSTRUCTION GF	
	Reference	Description			Amount
	142329	NW Rec Complex Aquifer Storage Phase 4A			61,860.10
171257	2/18/16	452.57	C437	COMPRESSED GAS SOLUTIONS, INC.	
	Reference	Description			Amount
	146397	Compressed Gas Solutions Liquid Oxygen			452.57
171258	2/18/16	148.75	C557	CONSOLIDATED ELECTRICAL DIST.	
	Reference	Description			Amount
	146526	NW BBQ Electrical Materials			148.75
171259	2/18/16	901.01	C651	COSTCO / ATT. KERRY	
	Reference	Description			Amount
	146477	Costco-Blanket PO for Volunteer Food & Drinks			901.01
171260	2/18/16	10,014.43	D119	DANA SAFETY SUPPLY, INC.	
	Reference	Description			Amount
	143114	Vehicle Build - Interceptor - #1604			10,014.43
171261	2/18/16	0.00	D819	DUKE ENERGY	V 2/18/16
171262	2/18/16	0.00	D819	DUKE ENERGY	V 2/18/16
171263	2/18/16	0.00	D819	DUKE ENERGY	V 2/18/16
171264	2/18/16	0.00	D819	DUKE ENERGY	V 2/18/16
171265	2/18/16	0.00	D819	DUKE ENERGY	V 2/18/16
171266	2/18/16	0.00	D819	DUKE ENERGY	V 2/18/16
171267	2/18/16	144,705.75	D819	DUKE ENERGY	
	Reference	Description			Amount
	146766	Feb 2016 Electrical Charges			71,001.03
	146767	Feb 2016 Electrical Charges			694.17
	146763	Feb 2016 Electrical Charges			0.00
	146763	Feb 2016 Electrical Charges			15,607.81
	146764	Feb 2016 Electrical Charges			0.00

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	146764	Feb 2016 Electrical Charges			57,402.74
	146766	Feb 2016 Electrical Charges			0.00
	146766	Feb 2016 Electrical Charges			0.00
171268	2/18/16	120.51	E705	ECMC	
	Reference	Description			Amount
	146745	Melissa Cabrera Weekly Payment 02/13/16			120.51
171269	2/18/16	520.50	E593	ELECTRONICS DEPOT	
	Reference	Description			Amount
	144378	MISC INSTALLS OF ALARMS & WINDOW TINT			520.50
171270	2/18/16	540.45	E563	EMBLEM ENTERPRISES, INC.	
	Reference	Description			Amount
	146251	Uniform Patches			540.45
171271	2/18/16	1,228.21	E664	EMPOWER SOFTWARE SOLUTIONS, INC.	
	Reference	Description			Amount
	144538	Hosted Empower Time			1,228.21
171272	2/18/16	1,000.00	E699	ERIC HARDMAN'S EXTERIOR CLEANING	
	Reference	Description			Amount
	146597	Pressure wash Sidewalk from Recreation way to WLM			1,000.00
171273	2/18/16	19,574.14	F480	FEDEX OFFICE	
	Reference	Description			Amount
	143978	3161 Mid Month Notices			580.59
	145029	3161 Water Bill Processing			18,993.55
171274	2/18/16	36.60	F652	FL.DEPT.OF STATE, R.A. GRAY BLDG.,	
	Reference	Description			Amount
	144390	Microfilm Storage - FL Dept of State - Customer ID			36.60
171275	2/18/16	200.00	F564	FLORIDA ASSOCIATION HOSTAGE NEGOTI/	
	Reference	Description			Amount
	146569	Police Negotiator Membership			200.00
171276	2/18/16	195.00	F704	FLOWERS CHEMICAL LABORATORIES INC.	
	Reference	Description			Amount
	144105	Wastewater Lab Analyses			195.00
171277	2/18/16	449.12	G777	GCR TIRE CENTER	
	Reference	Description			Amount
	145911	2 20x 6*16 SM BLK Pro Tire Cushion press ons			449.12
171278	2/18/16	281.62	G715	GOLD NUGGET DBA	
	Reference	Description			Amount
	145683	Replacement Police Uniforms.			281.62
171279	2/18/16	890.46	G641	GOVCONNECTION, INC.	
	Reference	Description			Amount
	146217	Replace UPS - Prime Radio Site			890.46
171280	2/18/16	4,253.33	H227	H D SUPPLY WATER WORKS, LTD.	
	Reference	Description			Amount
	146343	Inventory items that are at reordering point			4,253.33

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
171281	2/18/16	12,280.00	N685	HARRIS COMPUTER CORP DBA	
	Reference	Description			Amount
	146583	Cisco & Global CAD Quarterly Maintenance			12,280.00
171282	2/18/16	290.00	I627	IIMC	
	Reference	Description			Amount
	146602	Annual Membership Fee - Additional Member - Susan			290.00
171283	2/18/16	11.54	I357	INTERNAL REVENUE SERVICE	
	Reference	Description			Amount
	146746	Ryan McNeely Weekly Payment 02/13/16			11.54
171284	2/18/16	23,437.00	K629	KORNHAUS ELECTRIC INC.	
	Reference	Description			Amount
	146290	Upgrade to 14 electrical bollards @ NWRC etc.			23,437.00
171285	2/18/16	5,041.20	L563	LABOR READY SOUTHEAST, INC.	
	Reference	Description			Amount
	145614	Temp help for FY 2015-2016, Blanket PO.			4,100.40
	146546	Flag people for Kelly Park Rd. RWM install			940.80
171286	2/18/16	4,786.37	L6	LAKE AOPKA NATURAL GAS DISTRICT	
	Reference	Description			Amount
	145535	Natural Gas Bills 10/29/15 - 11/30/15			570.55
	146030	CITY WIDE CNG FOR VEHICLES Based on last month use			3,443.30
	146771	Natural Gas Bills 12/29/15-01/28/16			772.52
171287	2/18/16	232.00	L491	LAKE JEM FARMS INC.	
	Reference	Description			Amount
	146540	3141 - 2 Pallets of Sod for Restoration			232.00
171288	2/18/16	1,549.29	L763	LAKE TIRE & AUTO	
	Reference	Description			Amount
	146418	BLANKET PO INVENTORY TIRES FOR VEHICLES			1,549.29
171289	2/18/16	200.00	L771	LIBERTY OUTREACH INTL MINISTRIES	
	Reference	Description			Amount
	146718	Facility Use Deposit Refund			200.00
171290	2/18/16	1,482.00	S112	LOUIS E. SNYDER	
	Reference	Description			Amount
	146389	REBUILD BOTH LIFT FORK CYLINDERS UNIT# 221480			1,482.00
171291	2/18/16	5,617.50	L595	LUKE TRANSPORTATION ENGINEER CONSL	
	Reference	Description			Amount
	144204	Update 2015 Concurrency Management System (CMS)			5,617.50
171292	2/18/16	0.00	M1050	MCKESSON MEDICAL-SURGICAL INC	V 2/18/16
171293	2/18/16	0.00	M1050	MCKESSON MEDICAL-SURGICAL INC	V 2/18/16
171294	2/18/16	1,107.69	M1050	MCKESSON MEDICAL-SURGICAL INC	
	Reference	Description			Amount
	145620	Health Care Center - Blanket PO - Supplies			58.15
	145620	Health Care Center - Blanket PO - Supplies			703.40
	145620	Health Care Center - Blanket PO - Supplies			346.14

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
171295	2/18/16	255.00	M1063	MCKINLEY, MICHAEL	
	Reference	Description			Amount
	146057	Per Diem - New Police Chief Training			255.00
171296	2/18/16	3,734.00	M562	MID FLORIDA GOLF CARS DIST., INC.	
	Reference	Description			Amount
	146382	Golf Cart Rental OFOF			3,734.00
171297	2/18/16	960.00	M1014	MID FLORIDA MATERIALS	
	Reference	Description			Amount
	146240	Road Base Clay for Batting Cages			640.00
	146598	Truck load of Clay Sand			320.00
171298	2/18/16	3,529.00	M710	MID STATE FENCE COMPANY, INC.	
	Reference	Description			Amount
	146383	6' High Chain Link Fence on Lent Rd.			3,529.00
171299	2/18/16	3,090.15	N337	NEB GROUP, INC.	
	Reference	Description			Amount
	145835	Blanket PO for monthly ambulance EMS billing			3,090.15
171300	2/18/16	797.28	N667	NEXTRAN TRUCK CENTER - ORLANDO	
	Reference	Description			Amount
	146043	BLANKET PO FOR REPAIRS & PARTS FOR MACK TRUCK			797.28
171301	2/18/16	176.46	N978	NORTHLAND PRODUCTS INC.	
	Reference	Description			Amount
	146042	Freight on bear resistant garbage can sample			176.46
171302	2/18/16	0.00	O576	OFFICE DEPOT, INC.	V 2/18/16
171303	2/18/16	871.64	O576	OFFICE DEPOT, INC.	
	Reference	Description			Amount
	144670	Office Supplies			274.09
	145793	City Administration Office Supplies			196.61
	143965	Office Depot (Open PO)			148.63
	143969	3161 Office Supplies			188.41
	144233	Office Supplies			63.90
171304	2/18/16	18.50	O5	ORANGE COUNTY COMPTROLLER	
	Reference	Description			Amount
	144157	Comptroller Filing Fees			18.50
171305	2/18/16	56.16	O529	ORLANDO HOSE & FLUIDPOWER	
	Reference	Description			Amount
	146562	CAPS & PLUGS FOR SANITATION CYLINDERS			56.16
171306	2/18/16	10,425.00	O522	OTTO ENVIRONMENTAL SYSTEMS (NC), LLC	
	Reference	Description			Amount
	146715	Edge 65 and 95 gallon misc. cart parts			10,425.00
171307	2/18/16	256.00	P686	PACE ANALYTICAL SERVICES, INC.	
	Reference	Description			Amount
	146108	Wastewater Lab Anal			256.00
171308	2/18/16	11,919.77	P710	PETROLEUM TRADERS CORP.	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	145682	GAS 4112 @ 1.65 & DIESEL 484 @ 1.51 NORTHWEST			1,402.22
	146362	CITY WIDE GAS 7989 @ 1.32			10,517.55
171309	2/18/16	108.54	P802	PICKELS, DAVID V	
	Reference	Description			Amount
	146769	Standby Operator Mileage Payment Week Ending 1/23/			108.54
171310	2/18/16	2,175.00	P195	PIONEER MANUFACTURING CO.	
	Reference	Description			Amount
	145206	Field Paint Aerosol White and Red			2,175.00
171311	2/18/16	75.00	P40	PRIDE ENTERPRISES	
	Reference	Description			Amount
	145946	Business Cards - 4 Employees			75.00
171312	2/18/16	46.23	P668	PUBLIC SERVICES PETTY CASH	
	Reference	Description			Amount
	146720	Public Services Petty Cash Reimbursement			46.23
171313	2/18/16	248.00	P106	PURIFICATION TECHNOLOGIES, INC.	
	Reference	Description			Amount
	144100	Lab DI Water service			248.00
171314	2/18/16	1,024.28	Q152	QUADMED, INC.	
	Reference	Description			Amount
	144756	Blanket PO - EMS supplies Quadmed			1,024.28
171315	2/18/16	247.20	R782	RAINBOW DISTRIBUTORS USA, INC.	
	Reference	Description			Amount
	146175	135WATT FDOT TRAFFIC LIGHT LAMPS -Replacements			247.20
171316	2/18/16	1,000.00	R804	RANDALL A. SOMERS	
	Reference	Description			Amount
	146768	Contractor Services - Airport			1,000.00
171317	2/18/16	294.07	R232	RICOH USA, INC.	
	Reference	Description			Amount
	144694	Blanket PO for Lease on 3352 & 431DN			96.17
	144698	Blanket PO for Fran Carlton Lease MP2352SP			160.67
	144706	3612 NWRC Copier Lease & Copies per year			37.23
171318	2/18/16	796.35	R233	RICOH USA, INC.	
	Reference	Description			Amount
	145902	Blanket PO for Fire Department lease on Ricoh MPC4			796.35
171319	2/18/16	1,043.78	R722	ROGERS, JOHN	
	Reference	Description			Amount
	146553	Refund health insurance premium - ded from pension			1,043.78
171320	2/18/16	1,136.16	S136	SAFETY PRODUCTS INC	
	Reference	Description			Amount
	146448	Inventory items that are at reordering point			1,136.16
171321	2/18/16	3,000.00	S521	SHELLEY'S SEPTIC TANKS	
	Reference	Description			Amount

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	144110			Shelley's Sludge Hauling	3,000.00
171322	2/18/16	5,565.50	S1047	SHEPARD, SMITH & CASSADY, P.A.	
	Reference	Description			Amount
	144501			City Attorney Legal Fees FY 2015-2016	5,565.50
171323	2/18/16	1,697.50	S1047	SHEPARD, SMITH & CASSADY, P.A.	
	Reference	Description			Amount
	145734			Community Development Escrow Accounts	1,697.50
171324	2/18/16	2,119.50	S257	SHI INTERNATIONAL CORP.	
	Reference	Description			Amount
	146173			Peplink Router Maintenance Renewals	2,119.50
171325	2/18/16	136.00	S547	SPRAYER PARTS DEPOT	
	Reference	Description			Amount
	146388			Pressure washing hose 100 ft. 4000 psi	136.00
171326	2/18/16	295.36	S86	SPRINT	
	Reference	Description			Amount
	144428			Cell phone - Tracking Devices - Bait Car Services	295.36
171327	2/18/16	109.99	S86	SPRINT	
	Reference	Description			Amount
	144802			Sprint for Ambulance Heart Monitors FY15-16	109.99
171328	2/18/16	416.00	S989	STAYBRIDGE SUITES HOTEL	
	Reference	Description			Amount
	146055			New Police Chief's Training (FCPA)	416.00
171329	2/18/16	3,098.83	S728	STERICYCLE INC.	
	Reference	Description			Amount
	145836			blanket PO for monthly bio hazard waste disposal	3,098.83
171330	2/18/16	2,357.54	S677	SUNBELT RENTALS,INC.	
	Reference	Description			Amount
	146119			6" hoses for bypassing sewer manholes,lift station	774.06
	146124			3000 PSI SEWER JET HOSE 3/4 X 500'	1,583.48
171331	2/18/16	948.00	S335	SYN-TECH SYSTEMS, INC.	
	Reference	Description			Amount
	146319			YEARLY LIMITED SUPPORT PCKG FUEL ISLAND SOFTW	948.00
171332	2/18/16	834.54	T767	TAMPA CRANE & BODY, INC.	
	Reference	Description			Amount
	146288			PARTS & LABOR TO REBUILD EXT CYLINDER ON BOOM	834.54
171333	2/18/16	64.50	T270	TAYLORS PHARMACY	
	Reference	Description			Amount
	144758			Blanket PO - EMS medications	64.50
171334	2/18/16	4,572.00	T839	THE TAMIS CORPORATION	
	Reference	Description			Amount
	146187			25 Movit plastic 2- Meter Barricade Green	4,572.00
171335	2/18/16	200.00	T840	TORRES, GLORYLEE	
	Reference	Description			Amount

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	146717			Facility Use Deposit Refund	200.00
171336	2/18/16	382.46	T6	TRAIL SAW & MOWER SERVICE, INC.	
	Reference	Description			Amount
	146422			Chain Saw Blades/ Weedeater String/ Edger Blades	241.26
	146441			(10) 61PMN44 CHAINS FOR THE POLE SAWS	141.20
171337	2/18/16	478.39	T777	TREKKER TRACTOR, LLC	
	Reference	Description			Amount
	144059			MUFFLER & TENSIONER UNIT# 250631	478.39
171338	2/18/16	7,395.00	T784	TRUGREEN	
	Reference	Description			Amount
	144543			Contract for Yearly Chemical Service for NWRC	7,395.00
171339	2/18/16	1,806.92	T31	TWC DISTRIBUTORS	
	Reference	Description			Amount
	146239			Hunter I-25 & Hunter I-40	1,806.92
171340	2/18/16	5,874.00	U75	U S SURPLUS SALES, INC.	
	Reference	Description			Amount
	145035			US Surplus - Annual Uniform Boot Order	5,874.00
171341	2/18/16	11.59	U15	UNITED PARCEL SERVICE	
	Reference	Description			Amount
	143963			UPS Shipping (Open PO)	11.59
171342	2/18/16	1,250.00	U6	USTLER ELECTRIC LLC	
	Reference	Description			Amount
	145794			LABOR, MATERIAL & PERMIT TO INSTALL FUSE PANEL	1,250.00
171343	2/18/16	2,000.00	U6	USTLER ELECTRIC LLC	
	Reference	Description			Amount
	145991			Construct 4 Electric Services/Racks	2,000.00
171344	2/18/16	1,500.00	U6	USTLER ELECTRIC LLC	
	Reference	Description			Amount
	146141			Electrican Services for NW Rec. BBQ Area	1,500.00
171345	2/18/16	1,500.00	U6	USTLER ELECTRIC LLC	
	Reference	Description			Amount
	146705			NW Rec. BBQ Area Electrician Services	1,500.00
171346	2/18/16	2,392.18	V528	VISION SERVICE PLAN - (IC)	
	Reference	Description			Amount
	146744			Vision Insurance February 2016	2,392.18
171347	2/18/16	13,775.00	V581	VOGEL BROS. BUILDING CO	
	Reference	Description			Amount
	140137			NORTH SHORE AUGMENTATION PHASE 2	13,775.00
171348	2/18/16	520.70	W763	WORLDPOINT	
	Reference	Description			Amount
	146287			ACLS and PALS books for new American Heart Rollout	520.70
171349	2/18/16	3,928.00	X18	XYLEM WATER SOLUTIONS USA, INC.	
	Reference	Description			Amount

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	146122			Lift station wet well seats 6" for a rehab L.S.20,	3,928.00
171350	2/18/16	325.00	Z55	ZONES, INC	
	Reference	Description			Amount
	146094			Spare Power Adapters for Dell Tablets	79.00
	146406			Police Laptop Battery Replacements	246.00
171351	2/25/16	193.00	A203	A-ABRA-KEY-DABRA LOCKSMITH SERV.,INC	
	Reference	Description			Amount
	146722			Repair Entry Door to CID	193.00
171352	2/25/16	705.00	A35	A.O.K. TIRE MART	
	Reference	Description			Amount
	146416			BLANKET PO TIRE REPAIRS & REPLACEMENTS WORK C	705.00
171353	2/25/16	665.00	A645	ACCENT	
	Reference	Description			Amount
	146920			Refund Fire Department	665.00
171354	2/25/16	2,242.83	A566	ACTION GATOR TIRE	
	Reference	Description			Amount
	146415			BLANKET PO FOR INVENTORY TIRES FOR VEHICLES	2,242.83
171355	2/25/16	549.00	A264	AGENDAPAL CORPORATION	
	Reference	Description			Amount
	143959			AgendaPal subscription	549.00
171356	2/25/16	1,667.84	A205	ALLIED UNIVERSAL CORPORATION	
	Reference	Description			Amount
	145914			Bleach Deliveries - Blanket PO	1,667.84
171357	2/25/16	15,951.93	A347	ALLSTATE	
	Reference	Description			Amount
	146817			Feb'16 Allstate Ancillary Policies	15,951.93
171358	2/25/16	190.00	A1050	AMERIGROUP COMMUNITY CARE	
	Reference	Description			Amount
	146927			Refund on ambulance	190.00
171359	2/25/16	50.00	A56	APOPKA HIGH SCHOOL	
	Reference	Description			Amount
	146891			Boys Volleyball-1/4 Page Ad for 2016 Program Book	50.00
171360	2/25/16	1,935.00	A309	APOPKA PLAQUE AND TROPHY	
	Reference	Description			Amount
	145789			PD Awards	310.00
	146726			Apopka Plaque & Trophy OFOF Volunteer T-Shirts	1,475.00
	146826			Pistol Shadow Box for Retiring Sgt. Rob Allen	150.00
171361	2/25/16	306.60	B515	BATTERIES PLUS	
	Reference	Description			Amount
	146592			Inventory items AA , C & D Batteries	306.60
171362	2/25/16	187.52	C1127	CANON SOLUTIONS AMERICA, INC	
	Reference	Description			Amount
	146827			Final Maintenance Bill for Chief's copier	187.52

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
171363	2/25/16	676.00	C1030	CARTRIDGE CENTER INC	
	Reference	Description		Amount	
	144653	Printer Cartridges -Various divisions		676.00	
171364	2/25/16	150.00	C191	CENTRA CARE	
	Reference	Description		Amount	
	146813	PEN (POST EXPOSURE NURSE) 1/8/16 CAMPBELL		150.00	
171365	2/25/16	325.00	C814	CENTRAL FLORIDA TRUCK ACCESSORIES	
	Reference	Description		Amount	
	146510	TOOL BOX FOR NEW F150 UNIT# 191978		325.00	
171366	2/25/16	201.33	C459	CENTURYLINK	
	Reference	Description		Amount	
	145190	CenturyLink Phone Bills		201.33	
171367	2/25/16	7,500.00	C993	CHRIS RACE d/b/a	
	Reference	Description		Amount	
	146249	Police Canine Replacement		7,500.00	
171368	2/25/16	314.05	C735	COMMERCIAL SERVICE & REPAIR INC.	
	Reference	Description		Amount	
	146519	SERVICE CALL TO REPAIR FLEETS A/C MACHINE		314.05	
171369	2/25/16	838.70	C557	CONSOLIDATED ELECTRICAL DIST.	
	Reference	Description		Amount	
	146356	NWRC - Electrical Materials for BBQ Area		21.93	
	146526	NW BBQ Electrical Materials		816.77	
171370	2/25/16	395,669.63	C420	CONSOLIDATED PIPE & SUPPLY COMPANY	
	Reference	Description		Amount	
	144408	Reclaim Water Main on Ponkan RD, Ductile Iron		395,669.63	
171371	2/25/16	1,480.90	D301	DADE PAPER & BAG CO.	
	Reference	Description		Amount	
	146297	Paper products and water for the OFOF BBQ area		1,480.90	
171372	2/25/16	15,046.12	D119	DANA SAFETY SUPPLY, INC.	
	Reference	Description		Amount	
	142818	Build Police Canine Vehicle (1596)		11,123.15	
	145354	Install prisoner cage and replace graphics (v1231)		2,307.79	
	145919	STOCK & MISC EMERGENCY LIGHTS FOR NEW VEHICLE		475.18	
	146121	INSTALLATION OF EMERGENCY STROBES IN CITY VEHK		760.00	
	146125	INSTALL EMERGENCY LIGHTS & HOURMETER UNIT 1917		380.00	
171373	2/25/16	508.98	D664	DELL MARKETING L.P.	
	Reference	Description		Amount	
	146325	Dell Venue 11 Pro Tablets/Keyboards		239.98	
	146463	Dell Latitude Laptop Repair Depot Service		269.00	
171374	2/25/16	0.00	D819	DUKE ENERGY	V 2/25/16
171375	2/25/16	0.00	D819	DUKE ENERGY	V 2/25/16
171376	2/25/16	0.00	D819	DUKE ENERGY	V 2/25/16
171377	2/25/16	0.00	D819	DUKE ENERGY	V 2/25/16
171378	2/25/16	0.00	D819	DUKE ENERGY	V 2/25/16

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
171379	2/25/16	0.00	D819	DUKE ENERGY	V 2/25/16
171380	2/25/16	0.00	D819	DUKE ENERGY	V 2/25/16
171381	2/25/16	0.00	D819	DUKE ENERGY	V 2/25/16
171382	2/25/16	0.00	D819	DUKE ENERGY	V 2/25/16
171383	2/25/16	22,794.57	D819	DUKE ENERGY	
	Reference	Description		Amount	
	146885	Feb 2016 Electrical Charges		6,489.24	
	146878	Feb 2016 Electrical Charges		0.00	
	146878	Feb 2016 Electrical Charges		0.00	
	146878	Feb 2016 Electrical Charges		1,439.21	
	146881	Feb 2016 Electrical Charges		0.00	
	146881	Feb 2016 Electrical Charges		0.00	
	146881	Feb 2016 Electrical Charges		14,866.12	
	146885	Feb 2016 Electrical Charges		0.00	
	146885	Feb 2016 Electrical Charges		0.00	
	146885	Feb 2016 Electrical Charges		0.00	
171384	2/25/16	270.00	E103	E.S.BARTLETT PHD CLINIC.PSYCHOL.INC.	
	Reference	Description		Amount	
	146785	Fitness for Duty Psychological		270.00	
171385	2/25/16	120.51	E705	ECMC	
	Reference	Description		Amount	
	146912	Melissa Cabrera Weekly Payment 02/20/16		120.51	
171386	2/25/16	294.94	E627	ENVIRONMENTAL EXPRESS	
	Reference	Description		Amount	
	146498	Blanket PO for filters for Lab/ Operations"		294.94	
171387	2/25/16	68.06	E538	ENVIRONMENTAL PRODUCTS OF FLORIDA	
	Reference	Description		Amount	
	146495	BACKUP ALARM UNIT# 211325		68.06	
171388	2/25/16	14,280.00	E690	EVOQUA WATER TECHNOLOGIES LLC	
	Reference	Description		Amount	
	145519	Odor control recurring L.S.lease-17, 60 & 77		6,870.00	
	146266	L.S.25 and Vick Rd. -Peroxide for odor control		7,410.00	
171389	2/25/16	1,192.32	E671	EWING IRRIGATION PRODUCTS INC	
	Reference	Description		Amount	
	146146	4 Pallets 160 bags Turface		1,192.32	
171390	2/25/16	3,116.70	F677	FAST SIGNS	
	Reference	Description		Amount	
	146734	FastSigns-OFOF Signs-Blanket PO		3,116.70	
171391	2/25/16	40,429.93	F561	FERGUSON ENTERPRISES, INC.	
	Reference	Description		Amount	
	146033	RWS Extension W. Ponkan Rd. Fittings for job		37,775.63	
	146300	2" Macro coupling for waterleak repair		194.30	
	146465	Inventory items dresser Alpha couplings		2,460.00	
171392	2/25/16	1,484.95	F3	FISHER SCIENTIFIC	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	144099	Wastewater Lab Supplies			211.45
	146193	Replacement Vacuum Pumps (2)			1,273.50
171393	2/25/16	200.00	F205	FITNESS SERVICES OF CENTRAL FLORIDA,	
	Reference	Description			Amount
	144186	Preventative Maintenance - City Gym			200.00
171394	2/25/16	790.93	F420	FLORIDA LIFT EXPERTS, LLC.	
	Reference	Description			Amount
	145897	REPAIRS TO LIFT FOR MOWERS IN SMALL ENGINE SHOI			790.93
171395	2/25/16	250.00	F4	FLORIDA POLICE CHIEFS ASSOCIATION	
	Reference	Description			Amount
	144549	Tuition - Merrill - FPCA School			250.00
171396	2/25/16	557.23	F436	FLORIDA UTILITY TRAILERS, INC.	
	Reference	Description			Amount
	146511	REPLACE TARP ARMS, BARS & TARP UNIT# 200721			557.23
171397	2/25/16	1,645.00	F704	FLOWERS CHEMICAL LABORATORIES INC.	
	Reference	Description			Amount
	144105	Wastewater Lab Analyses			150.00
	144137	THM/HAA5 Sampling Four Samples Collected Quarterly			745.00
	145576	Cryptosporidium and Giardia testing			750.00
171398	2/25/16	234.22	F700	FORGE FASTENER & SUPPLY CO,	
	Reference	Description			Amount
	146594	ALL THREAD, BLADES & BOLTS TO REPAIR UNIT# 22148(234.22
171399	2/25/16	9,999.99	G775	GALLAGHER BENEFIT SERVICES, INC	
	Reference	Description			Amount
	146524	Health & Welfare Consulting Services			9,999.99
171400	2/25/16	34.79	G715	GOLD NUGGET DBA	
	Reference	Description			Amount
	144276	Replacement Uniforms			34.79
171401	2/25/16	225.73	G139	GOLF CART ENTERPRISES INC.	
	Reference	Description			Amount
	146587	STAR/STOP RELAY, & ACC/STOP SWITCH(EMS GOLF C/			225.73
171402	2/25/16	187.27	G641	GOVCONNECTION, INC.	
	Reference	Description			Amount
	146370	HP ElitePad Keyboard/Docking Station			187.27
171403	2/25/16	5,678.65	G661	GRAINGER	
	Reference	Description			Amount
	146363	Ballasts-FS#1			182.80
	146563	Inventory items that are at reordering point			744.57
	146566	Replacement Hand tools			3,852.58
	146616	Small hand tools for water maint			898.70
171404	2/25/16	6,398.07	G202	GRAND RENTAL STATION	
	Reference	Description			Amount

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	146508			Generator, 125 KVA	6,398.07
171405	2/25/16	323.50	G166	GRAPHIC SOURCE OF CENTRAL FLORIDA L	
	Reference	Description			Amount
	145844			PASS & FAIL DECALS FOR NATURAL GAS INSPECTIONS	323.50
171406	2/25/16	11,507.90	H227	H D SUPPLY WATER WORKS, LTD.	
	Reference	Description			Amount
	146473			Inventory items that are at reordering point	5,113.90
	146615			Inventory items that are at reordering point	6,046.00
	146731			4" MJ Plug valve & 4" PVC mega lug w/kits	348.00
171407	2/25/16	94.00	H888	HALLS FEED STORE INC.	
	Reference	Description			Amount
	145341			Police Canine Food	94.00
171408	2/25/16	190.25	H794	HIGH REACH CO. LLC	
	Reference	Description			Amount
	145389			ANNUAL INSPECTION ON HIGH REACH BOOM #15-1374	190.25
171409	2/25/16	11.54	I357	INTERNAL REVENUE SERVICE	
	Reference	Description			Amount
	146913			Ryan McNeely Weekly Payment 02/20/16	11.54
171410	2/25/16	244.00	I80	INTERNATIONAL ASSOCIATION OF FIRE CH	
	Reference	Description			Amount
	146556			Renewal of Mebership for IAFC : Sean Wylam	244.00
171411	2/25/16	237.41	J830	JREIJ, JEAN E	
	Reference	Description			Amount
	146908			FICA A and FICA B report error for year of 2015	237.41
171412	2/25/16	295.82	K620	KILSHEIMER, JOSEPH E.	
	Reference	Description			Amount
	146903			FLC Advocacy Group (Tallahassee, January 19-20, 20	295.82
171413	2/25/16	539.85	L278	L & B DISTRIBUTING	
	Reference	Description			Amount
	146391			REPLACE 3 AIR HOSE REELS W/3/8" HOSES IN FLEET	539.85
171414	2/25/16	147.90	L563	LABOR READY SOUTHEAST, INC.	
	Reference	Description			Amount
	146789			Flag people for Kelly Park RWM	147.90
171415	2/25/16	250.00	L772	LOWE, THUY	
	Reference	Description			Amount
	146904			Apopka Community Center Rental Deposit Refund	250.00
171416	2/25/16	4,891.00	M814	MICHIGAN ST. PUMP & ELECTRIC MOTOR	
	Reference	Description			Amount
	146790			L.S. 25 needs repair to 15 hp Ebara pump	4,891.00
171417	2/25/16	376.00	M313	MILLIKAN BATTERY & ELECTRIC	
	Reference	Description			Amount
	146430			STOCK BATTERIES	376.00
171418	2/25/16	65.88	N12	NEWEGG.COM	

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	Reference	Description			Amount
	146710	CyberPower Power Supplies			65.88
171419	2/25/16	2,411.93	N667	NEXTRAN TRUCK CENTER - ORLANDO	
	Reference	Description			Amount
	146043	BLANKET PO FOR REPAIRS & PARTS FOR MACK TRUCK			2,411.93
171420	2/25/16	68,823.23	O604	OCU - SOLID WASTE DIVISION	
	Reference	Description			Amount
	145590	Tipping fees for FY. 2015-2016, Blanket PO.			68,823.23
171421	2/25/16	852.94	O576	OFFICE DEPOT, INC.	
	Reference	Description			Amount
	144233	Office Supplies			192.50
	144386	Office/Operating Supplies			57.28
	145587	Office Supplies			81.84
	146337	Office Supplies PS			521.32
171422	2/25/16	420.00	O641	OMNI ORLANDO RESORT AT CHAMPIONS G	
	Reference	Description			Amount
	146570	Criminal Justice Information Services Classes			420.00
171423	2/25/16	4,543.84	O644	ONE BEACON INSURANCE GROUP	
	Reference	Description			Amount
	146595	DEDUCTIBLE BILLINGS FOR POLICY TERMS 12-13 & 14-1			4,543.84
171424	2/25/16	120.00	O668	ONIX NETWORKING CORP	
	Reference	Description			Amount
	146601	SketchUp CAD Software For Public Services			120.00
171425	2/25/16	117.55	O643	ORANGE COUNTY TAX COLLECTOR	
	Reference	Description			Amount
	146761	TITLE FOR RESCUE 1 FOR FIRE DEPARTMENT			117.55
171426	2/25/16	912.03	O526	ORLANDO DODGE INC.	
	Reference	Description			Amount
	144824	MISC DODGE REPAIRS			912.03
171427	2/25/16	749.44	O49	ORLANDO FREIGHTLINER, INC.	
	Reference	Description			Amount
	145712	MISC FREIGHTLINER PARTS			749.44
171428	2/25/16	21,727.32	O522	OTTO ENVIRONMENTAL SYSTEMS (NC),LLC	
	Reference	Description			Amount
	145510	356 Grey 95 gal. and 100 Grey 65 gal. Edge Carts.			21,727.32
171429	2/25/16	377.00	P174	P & A GROUP, THE	
	Reference	Description			Amount
	146815	Mar 16 Flexible Spending Account			377.00
171430	2/25/16	5,412.00	P617	PAT'S PUMP & BLOWER, LLC.	
	Reference	Description			Amount
	146486	Rebuild Hoffman 38406 Blower#2 serial # 22885.			5,412.00
171431	2/25/16	374.77	P134	PIEDMONT ANIMAL HOSPITAL	
	Reference	Description			Amount

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	144972	Canine Vet/Food fees			374.77
171432	2/25/16	976.08	P795	PREFERRED GOVERNMENTAL INS. TRUST	
	Reference	Description			Amount
	146604	WORKERS' COMPENSATION DEDUCTIBLES JANUARY 20			976.08
171433	2/25/16	1,235.00	P34	PREMIERE JANITORIAL SUPPLY	
	Reference	Description			Amount
	146488	Inventory item 38" X 58" can liners			737.20
	146581	Inventory item multi fold towels			497.80
171434	2/25/16	1,266.85	P40	PRIDE ENTERPRISES	
	Reference	Description			Amount
	146316	BLANKET PO FOR STOCK FOR PRIDE RECAP TIRES			1,266.85
171435	2/25/16	7.21	R232	RICOH USA, INC.	
	Reference	Description			Amount
	145092	HR Ricoh Printing Overages - Blanket PO			7.21
171436	2/25/16	256.27	R233	RICOH USA, INC.	
	Reference	Description			Amount
	145852	Copier lease fees 12/31/15 - 09/30/16 (4020/4021)			126.69
	145902	Blanket PO for Fire Department lease on Ricoh MPC4			129.58
171437	2/25/16	3,105.60	R549	RING POWER CORPORATION	
	Reference	Description			Amount
	145917	Rental of a SM300 Laymor Street sweeper Kelly Park			849.60
	146254	Ring Power-Light Tower Rental OFOF			2,256.00
171438	2/25/16	800.00	S1070	SCHWEIZER, DAVID	
	Reference	Description			Amount
	146774	Davey Rocker OFOF Performances			800.00
171439	2/25/16	20,000.00	S521	SHELLEY'S SEPTIC TANKS	
	Reference	Description			Amount
	144110	Shelley's Sludge Hauling			9,000.00
	146605	Shelley's sludge hauling on existing contract thru			11,000.00
171440	2/25/16	1,425.00	S257	SHI INTERNATIONAL CORP.	
	Reference	Description			Amount
	146355	Adobe Creative Cloud Subscription Renewal			1,425.00
171441	2/25/16	4,329.37	S195	SIEMENS INDUSTRY, INC.	
	Reference	Description			Amount
	146116	EMERGENCY - GST Transducer Components			4,329.37
171442	2/25/16	1,000.00	S120	SOUTH AOPKA MINISTERIAL ALLIANCE	
	Reference	Description			Amount
	146890	Lake Jewel Family Festival			1,000.00
171443	2/25/16	1,052.19	S301	SOUTHERN SEWER EQUIPMENT	
	Reference	Description			Amount
	146543	PARTS TO REPAIR SANITATION UNIT# 241556 & 221480			1,052.19
171444	2/25/16	5,610.00	S79	ST.JOHNS RIVER WATER MGT DISTRICT	
	Reference	Description			Amount

CITY OF AOPKA
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voiced
	146777			St. Johns River Water Management District - Indivi	5,610.00
171445	2/25/16	2,963.00	S677	SUNBELT RENTALS,INC.	
	Reference	Description			Amount
	146451			4000W Narrow Horizontal Mast Light Tower	2,963.00
171446	2/25/16	450.00	T157	TASER INTERNATIONAL, INC.	
	Reference	Description			Amount
	146728			TASER Instructor Renewal	450.00
171447	2/25/16	880.75	T566	THOMAS SCIENTIFIC	
	Reference	Description			Amount
	146401			PH/Con 700 Benchtop, Probe Stand	880.75
171448	2/25/16	611.88	T348	TPH ACQUISITION LLLP	
	Reference	Description			Amount
	146423			BLANKET PO INVENTORY PARTS FOR VEHICLES	611.88
171449	2/25/16	442.50	T336	TRADEMARK PRESS SOLUTIONS INC.	
	Reference	Description			Amount
	146494			Apopka PD #10 Envelopes	442.50
171450	2/25/16	570.00	U311	U CART IT CONCRETE, LLC	
	Reference	Description			Amount
	146707			(4) YARDS OF 3000 PSI CONCRETE TO MAKE RESTORAT	570.00
171451	2/25/16	37.61	U75	U S SURPLUS SALES, INC.	
	Reference	Description			Amount
	144655			Replacement Duty Gear	37.61
171452	2/25/16	488.17	U692	UNITED HEALTHCARE MEDICARE SOLUTIONS	
	Reference	Description			Amount
	146921			Refund on ambulance	365.91
	146923			Refund on ambulance	122.26
171453	2/25/16	266.17	U669	UNITED SITE SERVICES	
	Reference	Description			Amount
	145702			(1) PORT- O- LET AT HARMOND TOWER	106.17
	146724			Portalet Rental-December FTRU	160.00
171454	2/25/16	1,258.89	W590	WALMART COMMUNITY/RFCSELLC	
	Reference	Description			Amount
	145479			Misc Supplies	79.35
	145694			Smoke Detectors	223.87
	145788			PD Awards Ceremony Misc banquet items	312.51
	146001			Audio video equipment for the training center	359.92
	146818			Shop With a Cop	25.26
	146820			EMS supplies for ambulance at all 4 stations	257.98
171455	2/25/16	5,577.00	W535	WASTE MANAGEMENT OF VISTA LANDFILL	
	Reference	Description			Amount
	145595			Tipping fees for FY. 2015-2016, Blanket PO.	5,577.00
171456	2/25/16	909.45	W613	WELDON PARTS-ORLANDO	
	Reference	Description			Amount

CITY OF APOPKA

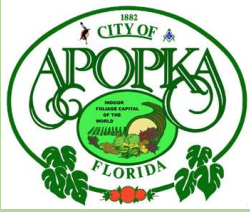
Check Register

Check Dates 2/01/16 thru 2/29/16, All Cash Accounts, Including Voided and Reconciled Checks

Number	Date	Amount	Vendor	Payee	Voided
	146045			MONTHLY STOCK & MISC BLANKET PO FOR CITY WIDE '	909.45
171457	2/25/16	407.19	W540	WESCO TURF , INC.	
	Reference	Description			Amount
	145271			MISC MOWER PARTS	407.19
171458	2/25/16	237.50	W45	WILLIAMS, ALONZO	
	Reference	Description			Amount
	146911			Council Retirement March 2016	237.50
Total Printed			550	Checks	2,666,340.26

Backup material for agenda item:

3. Approval for the sale of alcohol at the Crawfish, Seafood and Jazz Festival.



CITY OF APOPKA CITY COUNCIL

CONSENT AGENDA
 PUBLIC HEARING
 SPECIAL REPORTS
 OTHER:

MEETING OF: March 16, 2016
FROM: Recreation
EXHIBITS:

SUBJECT: ALCOHOL SALES AT THE CRAWFISH, SEAFOOD & JAZZ FESTIVAL

Request: APPROVAL OF THE SALE OF ALCOHOL AT THE CRAWFISH, SEAFOOD & JAZZ FESTIVAL HOSTED BY CREATIVE UPDATART ON APRIL 30, 2016.

SUMMARY:

Creative Upstart would like to host a Crawfish, Seafood, & Jazz Festival on Saturday April 30, 2016 at the Northwest Recreational Complex. The event will showcase live Jazz, Blues, and Funk music by local artists with Dayve Stewart as the headliner. Entertainment for the event will also include a Crawfish eating contest and a kid zone.

Creative Upstart will be required to provide the City with their insurance, barricades, portable restrooms, & parking attendants for this event.

On September 3, 2014, the City Council adopted Ordinance No. 2376 which requires City Council approval for the sale, consumption, and carrying of alcoholic beverages on City-owned property during events or programs.

FUNDING SOURCE:

N/A

RECOMMENDATION ACTION:

Approve the sale of alcohol for the Crawfish, Seafood, & Jazz Festival to be held on April 30 at the Northwest Recreation Complex.

DISTRIBUTION

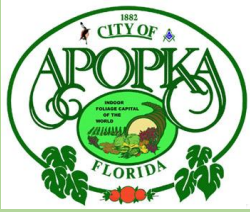
Mayor Kilsheimer
Commissioners
City Administrator
Community Development Director

Finance Director
HR Director
IT Director
Police Chief

Public Services Director
Recreation Director
City Clerk
Fire Chief

Backup material for agenda item:

4. Approval for the sale of alcohol for the Cinco De Mayo Fiesta event.



CITY OF APOPKA CITY COUNCIL

- CONSENT AGENDA
- PUBLIC HEARING
- SPECIAL REPORTS
- OTHER:

MEETING OF: March 16, 2016
 FROM: Recreation
 EXHIBITS:

SUBJECT: ALCOHOL SALES AT THE CINCO DE MAYO FIESTA

Request: APPROVAL OF THE SALE OF ALCOHOL AT THE CINCO DE MAYO FIESTA HOSTED BY TELEMUNDO ORLANDO ON MARCH 7, 2016 @ NORTHWEST RECREATION COMPLEX.

SUMMARY:

Telemundo Orlando and the Consulate of Mexico in Orlando join forces to bring us the First Annual Cinco de Mayo Fiesta. The event will be held on May 7, 2016 at the beautiful Apopka Northwest Recreational Complex. The celebration will showcase Mexican and Latin American cultures with music, dance, and artistry for the entire family and a diverse array of Mexican and Latino food for all to enjoy. Attendees will enjoy cultural experiences and activities focused on retaining cultural traditions in its community. The stage will feature folkloric dances, music and more.

On September 3, 2014, the City Council adopted Ordinance No. 2376 which requires City Council approval for the sale, consumption, and carrying of alcoholic beverages on City-owned property during events or programs.

FUNDING SOURCE:

N/A

RECOMMENDATION ACTION:

Approve the sale of alcohol at the Cinco De Mayo Fiesta be held on May 7, 2016.

DISTRIBUTION

Mayor Kilsheimer	Finance Director	Public Services Director
Commissioners	HR Director	Recreation Director
City Administrator	IT Director	City Clerk
Community Development Director	Police Chief	Fire Chief

Backup material for agenda item:

5. Approval of a Petting Zoo at the Art & Jazz Festival.



CITY OF APOPKA CITY COUNCIL

- CONSENT AGENDA
 PUBLIC HEARING
 SPECIAL REPORTS
 OTHER:

MEETING OF: March 16, 2016
FROM: Administration
EXHIBITS: None

SUBJECT: APOPKA ART & JAZZ FESTIVAL

REQUEST: APPROVAL OF A PETTING ZOO AT THE ART & JAZZ FESTIVAL

SUMMARY:

The Apopka Arts & Jazz Festival is scheduled to take place on Saturday, April 2, 2016 at the Apopka Amphitheater from 9:30am-4:30pm. A small petting zoo with non-domesticated farm animals has been requested at the event. Per the City of Apopka Code of Ordinances, Chapter 58 section 8: *“Animals: It shall be unlawful to permit any domesticated or non-domesticated animal to be in any municipal park. Any circus or animal show may be granted an exception to this section upon receiving approval of the city council”*.

FUNDING SOURCE:

N/A

RECOMMENDATION ACTION:

Council approval of a animals on City property.

DISTRIBUTION

Mayor Kilsheimer	Finance Director	Public Services Director
Commissioners	HR Director	Recreation Director
City Administrator	IT Director	City Clerk
Community Development Director	Police Chief	Fire Chief

Backup material for agenda item:

6. Authorize and Support Services for the 55th Annual Art & Foliage Festival.



CITY OF APOPKA CITY COUNCIL

- CONSENT AGENDA
- PUBLIC HEARING
- SPECIAL REPORTS
- OTHER:

MEETING OF: March 16, 2016
 FROM: Administration
 EXHIBITS: Letter

SUBJECT: ART & FOLIAGE FESTIVAL – APRIL 23rd AND APRIL 24th, 2016

Request: AUTHORIZE THE USE OF KIT LAND NELSON PARK AND THE PROVISION OF SUPPORT SERVICES FOR THE 55th ANNUAL ART & FOLIAGE FESTIVAL.

SUMMARY:

The attached letter contains requests from the Committee Chair of the Apopka Woman’s Club regarding support services from the City of Apopka, for the 55th annual Art & Foliage Festival.

FUNDING SOURCE:

N/A

RECOMMENDATION ACTION:

Authorize the use of Kit Land Nelson Park and the provision of support services for the 55th annual Art & Foliage Festival as indicated in the attached letter from the Apopka Woman’s Club.

DISTRIBUTION

Mayor Kilsheimer	Finance Director	Public Services Director
Commissioners	HR Director	Recreation Director
City Administrator	IT Director	City Clerk
Community Development Director	Police Chief	Fire Chief

GFWC Apopka Woman's Club Inc.
Art and Foliage Festival



February 12, 2016

The Honorable Joe Kilscheimer
City of Apopka
P.O. Box 1229
Apopka, Florida 32704-1229

Dear Mayor Kilscheimer,

We are starting our plans for the 55th Apopka Art and Foliage Festival to be held April 23 and 24, 2016. Once again, here are our plans as well as our needs and requests.

1. Permission to have the 55th Apopka Art and Foliage Festival in the Kit Land Nelson Park.
2. Permission to use the tennis courts.
3. Permission to use the racquetball building.
4. Permission to use the Fran Carlton Building.
5. Permission to place signs at City entrances, working out details with the appropriate City Personnel.
6. Permission to close the following streets during Festival hours.
 - a. Park Avenue at First Street
 - b. Park Avenue at Orange Street
 - c. Forest Avenue at Orange Street
 - d. Goodrich Avenue at Orange Street
 - e. First Street west of Forest Avenue to Park Avenue
7. Permission to work with City Personnel regarding electricity, delivery of stored materials to the tennis court and racquetball areas, parking, trash removal, etc.
8. Permission to work with the Apopka Police Department regarding traffic control, security and street closings.
9. Permission to work with the Apopka Fire Department regarding the use of and presence of EMT's.
10. Permission to use the landlines.

RECEIVED

FEB 18 2016

MAYOR'S OFF

Page Two

The GFWC Apopka Woman's Club is grateful for the help and cooperation of your office and the City Council and we look forward to working with you again as we approach our 55th Apopka Art and Foliage Festival. We appreciate your consideration of the above listed requests. Should you need any additional information, please do not hesitate to contact me, my phone number and email address is listed below.

Sincerely,

A handwritten signature in cursive script, appearing to read "Sharon S. Fisher".

Sharon S. Fisher
2016 Festival Chairman
Home Phone No: 407-889-2628
Cell Phone No: 407-782-0488
Email: onebazaarwoman@embarqmail.com

Backup material for agenda item:

7. Authorize the purchase of artwork at 55th Annual Art & Foliage Festival.



CITY OF APOPKA CITY COUNCIL

- CONSENT AGENDA
- PUBLIC HEARING
- SPECIAL REPORTS
- OTHER:

MEETING OF: March 16, 2016
 FROM: Administration
 EXHIBITS: None

SUBJECT: ALLOCATION OF FUNDS FOR THE CITY TO PURCHASE ARTWORK AT THE 55th ANNUAL ART & FOLIAGE FESTIVAL, TO BE HELD ON SATURDAY, APRIL 23rd AND SUNDAY APRIL 24th, 2016.

Request: ALLOCATE \$500.00 FOR THE PURCHASE OF ARTWORK AT THE 55TH ANNUAL ART & FOLIAGE FESTIVAL.

SUMMARY:

Every year, the City purchases a work of art at the annual Art & Foliage Festival to display in City Hall. In past years, the City has acquired some very attractive artwork at reasonable prices. This request is for \$500.00, which has been included in the City’s 2015-2016 budget.

FUNDING SOURCE:

Account Number 001-1010-512.5200

RECOMMENDATION ACTION:

Approve the allocation of \$500.00 for the City to purchase artwork at the 55th annual Art & Foliage Festival.

DISTRIBUTION

Mayor Kilsheimer	Finance Director	Public Services Director
Commissioners	HR Director	Recreation Director
City Administrator	IT Director	City Clerk
Community Development Director	Police Chief	Fire Chief

Backup material for agenda item:

8. Authorize the purchase of Shade Structure improvements for Northwest Recreation Complex.



CITY OF APOPKA CITY COUNCIL

- CONSENT AGENDA
- PUBLIC HEARING
- SPECIAL REPORTS
- OTHER:

MEETING OF: March 16, 2016
FROM: Recreation
EXHIBITS: Shade Structure Rendering

SUBJECT: SHADE STRUCTURE IMPROVEMENTS AT THE NORTHWEST RECREATION COMPLEX

Request: APPROVAL TO PURCHASE SHADE STRUCTURE IMPROVEMENT FOR NORTHWEST RECREATION COMPLEX

SUMMARY:

In August 2015, a total of 16 shade structures (\$4,046 per structure) were installed over the bleachers on Fields I, J, K, & L and Fields E, F, G & H at the Northwest Recreation Complex. Staff has determined the structures do not provide adequate shade for spectators.

Staff is requesting to purchase 8 shade windscreens at \$1,406.25 each to improve the shade structures on Fields I, J, K, & L. These shade windscreens will provide additional shade for spectators for the Apopka Little League and tournaments. The total cost of the 8 shade windscreens is \$11,250, and will be installed by Medley Sports Construction who installed the original shade structures.

In fiscal 16/17 staff will request to purchase shade windscreens to improve the shade structures on Fields E, F, G & H.

FUNDING SOURCE:

Approval will require the use of General Fund reserves and will be included in the next quarterly budget amendment.

RECOMMENDATION ACTION:

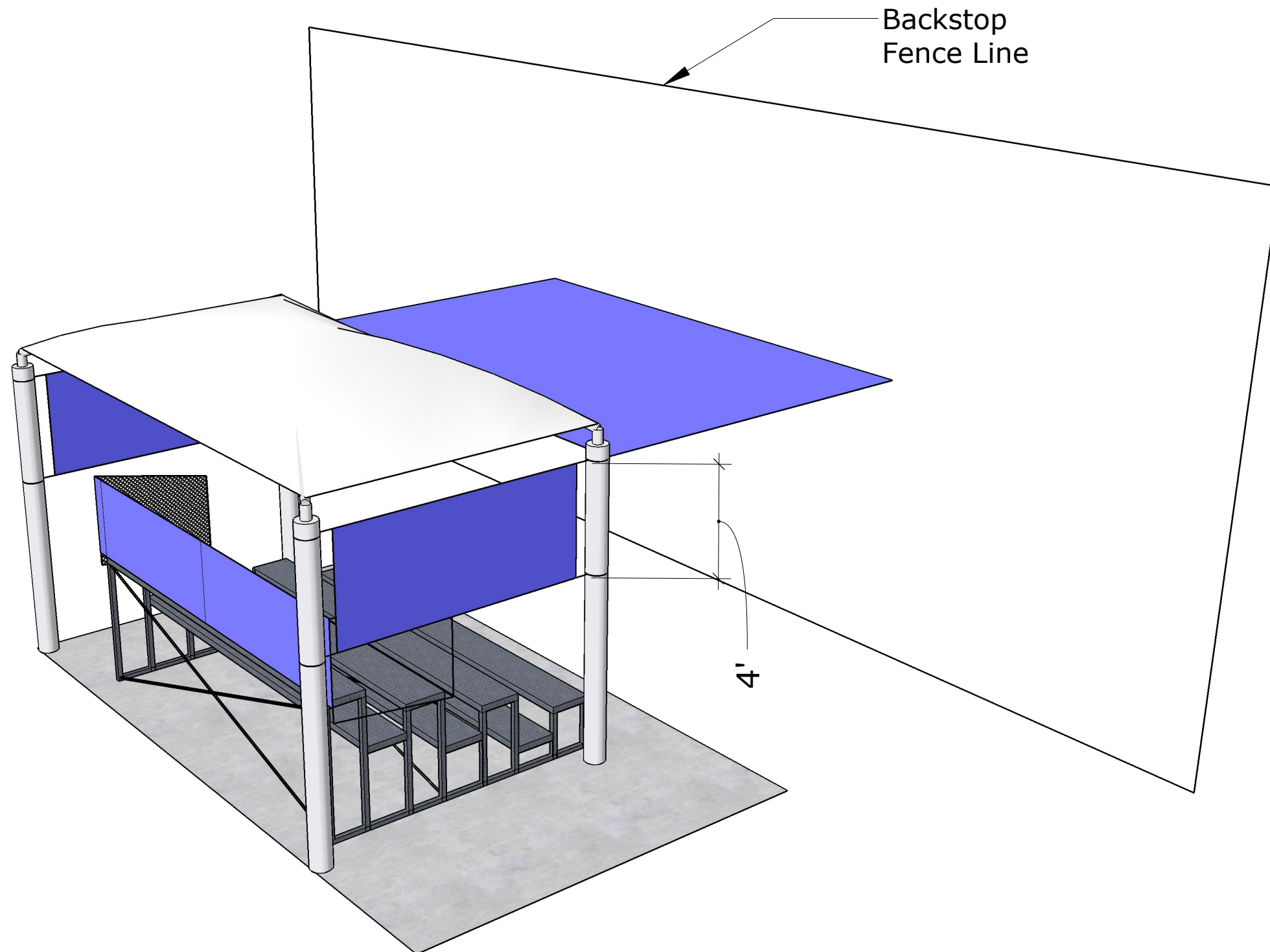
Authorize the \$11,250 purchase to improve the shade structures at the Northwest Recreation Complex.

DISTRIBUTION

Mayor Kilsheimer	Finance Director	Public Services Director
Commissioners	HR Director	Recreation Director
City Administrator	IT Director	City Clerk
Community Development Director	Police Chief	Fire Chief



Canopy Additions



REVISIONS

MM/DD/YY	REMARKS
1	...
2	...
3	...
4	...
5	...

Drawn by:
 Michael Suver
 GIS Analyst
 NWRC Canopy Additions

City of Apopka
 Public Services Department
 Design Engineering Division

Iso Elevation

Backup material for agenda item:

9. Authorize the purchase of seven vehicles for the Public Services Department.



CITY OF APOPKA

CITY COUNCIL

- CONSENT AGENDA
 PUBLIC HEARING
 SPECIAL HEARING
 OTHER:

MEETING OF: March 16, 2016
 FROM: Public Services
 EXHIBITS:

SUBJECT: SEVEN NEW VEHICLES FOR THE PUBLIC SERVICES DEPARTMENT: FACILITY MAINTENANCE, GROUNDS MAINTENANCE, INMATE PROGRAM, UTILITY ADMINISTRATION, WASTEWATER PLANT, WATER MAINTENANCE, WASTEWATER MAINTENANCE, AND RESTORATION DIVISIONS

Request: AUTHORIZE THE PURCHASE OF SEVEN VEHICLES FOR THE PUBLIC SERVICES DEPARTMENT FROM MULLINAX FORD FOR \$196,359.61 AND ONE FROM DON REID FORD FOR \$38,921.20 AND SURPLUS THE RETIRED UNITS.

SUMMARY:

The purchase of the following vehicles for the Public Services Department: Facility Maintenance, Grounds Maintenance, Inmate Program, Utility Administration, Wastewater Plant, Water Maintenance, Wastewater Maintenance, and Restoration Divisions. The pricing comes from the Florida Sheriffs Association Contract and the local dealership. The price quotes are as follows:

<u>Description</u>	<u>Qty</u>	<u>Mullinax</u>	<u>Don Reid*</u>	<u>Alan Jay Ford*</u>	<u>Duval</u>	<u>Hub City</u>
Ford F-150 CNG	3	\$100,690.08	\$101,883.00*			
Ford Focus	1	\$16,068.16	\$15,724.00*			
Ford F-250 CNG	1	\$41,396.54	\$38,921.20*			
Ford F-550 CNG	1	\$51,667.01		\$52,766.95	\$57,005.15*	
Ford E-350 Van	1	\$27,934.36				\$27,139.00*

*Per Sheriffs Contract *Per Sheriffs Contract *Per Sheriffs Contract *Per Sheriffs Contract

These vehicles are to replace seven old units ranging from 1998 to 2005 in the Public Services Department. Mullinax is higher than the lowest bidder on some of the vehicles, but is a local business in the City limits and is within the limit of the three percent Local Preference.

FUNDING SOURCE:

Funding is included in the General Fund FY16 Budget for a total of \$246,450.00

RECOMMENDATION ACTION:

Authorize the purchase of six vehicles for a total of \$235,280.81 for the Public Services Department from Mullinax Ford for \$196,359.61 and one from Don Reid Ford for \$38,921.20 and surplus the retired units.

DISTRIBUTION:

Mayor Kilsheimer	Finance Director	Public Services Director
Commissioners	Human Resources Director	Recreation Director
City Administrator	Information Technology Director	City Clerk
Community Development Director	Police Chief	Fire Chief

Backup material for agenda item:

10. Authorize the funding for the mitigation of gopher tortoises and award a contract for consulting services.



CITY OF APOPKA CITY COUNCIL

- CONSENT AGENDA
- PUBLIC HEARING
- SPECIAL HEARING
- OTHER:

MEETING OF: March 16, 2016
 FROM: Public Services
 EXHIBITS:

SUBJECT: GOPHER TORTOISE MITIGATION AT THE GOLDEN GEM AQUIFER RECHARGE STORAGE FACILITY

REQUEST: AUTHORIZE THE FUNDING FOR THE GOPHER TORTOISE MITIGATION AT THE GOLDEN GEM AQUIFER RECHARGE STORAGE FACILITY SITE FOR \$69,977.00 AND AWARD THE CONTRACT TO ECOLOGICAL CONSULTING SOLUTIONS, INC.

SUMMARY:

Staff obtained three proposals to survey, permit and relocate the gopher tortoises from the Golden Gem Aquifer Recharge Storage Facility site.

Ecological Consulting Solutions, Inc.	\$11,960.00	(consulting services fee only)
Thomson Environmental Consulting	\$13,200.00	(consulting services fee only)
Kleinfelder		Declined to submit a proposal

The consulting fee includes:

1. Prepare, submit and obtain Florida Fish & Wildlife Conservation Commission (FWC) permit.
2. Perform excavation of occupied burrows and relocate gopher tortoises to recipient site.
3. Prepare and submit a post relocation report to FWC.

Additional cost for permit fee to FWC is \$16,017.00 (based on an estimated 56 gopher tortoises) and cost to relocate to the recipient site is estimated at approximately \$42,000 (based on an estimated 56 gopher tortoises).

The final cost will be based on the actual number of gopher tortoises removed from the site.

FUNDING SOURCE:

Reclaimed Water Impact Fee.

RECOMMENDATION ACTION:

Authorize the funding for the mitigation of gopher tortoises at the Golden Gem Aquifer Recharge Storage Facility for \$69,977. 00 (\$11,960 Consultant + \$16,017 Permit Fee + \$42,000 Relocation) and award the contract to Ecological Consulting Solutions, Inc.

DISTRIBUTION:

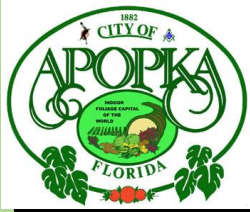
Mayor Kilsheimer
 Commissioners
 City Administrator
 Community Development Director

Finance Director
 Human Resources Director
 Information Technology Director
 Police Chief

Public Services Director
 Recreation Director
 City Clerk
 Fire Chief

Backup material for agenda item:

11. Approve the contract, with DeYoung Law Firm, for Police legal services



CITY OF APOPKA CITY COUNCIL

- CONSENT AGENDA
- PUBLIC HEARING
- SPECIAL REPORTS
- OTHER:

MEETING OF: March 16, 2016
 FROM: Police Department
 EXHIBITS: Contract
 Scope of Duties
 Resume

SUBJECT: POLICE DEPARTMENT CONTRACT WITH GENERAL LEGAL COUNSEL

Request: APPROVE THE CONTRACT FOR POLICE LEGAL SERVICES AND AUTHORIZE THE EXECUTION BY THE CITY ADMINISTRATOR.

SUMMARY:

The Police Department is seeking approval to obtain legal counsel specific to law enforcement functions. Police personnel are in need of counsel to review daily operations, to include warrants, policies, the red light camera program, the enforcement of municipal codes, and other police operations. Additionally, the Department can utilize the chosen counsel to train officers in new laws and emerging cases. It is in the best interest to the Department and the City to enter into an agreement with a firm to review Department operations and provide legal advice for ongoing Department activities, as well as, provide training for its personnel. Having legal counsel available that has specific knowledge of criminal laws and procedures can reduce the City’s and the Department’s exposure to litigation and can ensure criminal cases prepared by agency personnel are better suited for prosecution.

The legal counsel chosen (DeYoung Law Firm) provides legal services specifically to police agencies, including Maitland and Winter Park. The contract runs from April 1, 2016 to September 30, 2016 at a cost of \$6,000 per month (\$36,000 for the remainder of the current fiscal year), and will automatically renew annually unless cancelled by either party.

FUNDING SOURCE:

Approval will require the use of general fund reserves and will be included in the next quarterly budget amendment.

RECOMMENDATION ACTION:

Authorize the City Administrator to execute the contract with the DeYoung Law Firm.

DISTRIBUTION

Mayor Kilsheimer	Finance Director	Public Services Director
Commissioners	HR Director	Recreation Director
City Administrator	IT Director	City Clerk
Community Development Director	Police Chief	Fire Chief

AGREEMENT
BETWEEN
CITY OF APOPKA, FLORIDA
AND
DEYOUNG LAW FIRM, P.A.
FEID: 46-1891290

THIS AGREEMENT, by and between **CITY OF APOPKA**, a political subdivision of the State of Florida, located at **112 East Sixth Street, Apopka, Florida 32703**, hereinafter referred to as the “**CITY**”, and **DEYOUNG LAW FIRM, P.A.** having its principle office at **2423 SOUTH ORANGE AVENUE, #101, ORLANDO, FLORIDA 32806**, hereinafter referred to as the “**CONTRACTOR.**”

WITNESSETH: In consideration of the mutual promises herein contained, the parties have agreed and do hereby enter into this Agreement according to the provisions set out herein:

- A. 1. The Contractor agrees to perform the following services:
Act as in-house General Counsel for the City’s police department by providing legal advice and training as reasonably requested by the Chief of Police.
2. It is understood that if at any time the Contractor believes that the City requires another lawyer with specialized knowledge of a particular area of law to address a pending issue or a conflict arises between the City and the Contractor’s other clients, the Contractor will make the recommendation to the Chief of Police that another lawyer should be retained, and the cost of hiring outside counsel will be born by the City if the City chooses to retain outside counsel.
- B. The City agrees to perform the following services:
Provide Contractor with office space, city email account, computer, administrative support, postage, and supplies necessary to preform the function of General Counsel.
- C. The City agrees to compensate the Contractor as follows:
1. Rate of Compensation: \$72,000.00 Annually/ \$6,000 monthly. At the beginning of each fiscal year, the contractor will receive an increase in compensation of three percent.
2. Compensation in paragraph (c)(1) does not include litigation services. Litigation Services will be billed at \$150 per hour.

Litigation services will be defined as appearing in a court or administrative proceeding on behalf of the City. Litigation Services also include the filing of charging documents, motions, pleadings or appellate briefs on behalf of the City. The filing of dismissals of City Ordinance Violations or Civil Uniformed Traffic Citations will be covered under paragraph (c)(1) and will not be billed as litigation services.

3. Timetable for Payment: Monthly upon invoicing.
 4. Payment(s) to the Contractor shall be made according to the schedule set out above, but only after receipt and acceptance of invoices for services performed. The final payment shall be made in a timely manner after the Contractor has performed its duties under this Agreement.
- D.
1. The City agrees to compensate the Contractor for city-approved travel, meals and lodging which shall be in the amount of actual cost to the Contractor, subject to maximum amounts and limitations specified in the City's Travel Policy, as it may be from time-to-time amended.
 2. Any unexpected out of pocket expenses incurred by the contractor necessary to fulfill a request by the City may be billed to the City if expressly approved by the Chief of Police.
- E. The parties agree that the following shall be essential terms and conditions of this Agreement:
1. During the term of this Agreement, Contractor shall maintain her Florida license to practice law and any and all licenses, certifications, and/or designations necessary to carry out the obligations set forth within this Agreement.
 2. The Contractor warrants that no part of the total contract amount provided herein shall be paid, directly or indirectly, to any officer or employee of the City as wages, compensation, or gifts in exchange for acting as officer, agent, employee, sub-contractor, or consultant to the contractor in connection with any work contemplated or performed relative to this agreement.
 3. The contractor, being an independent contractor and not an employee of the City, agrees to carry adequate insurance, and to pay all taxes incidental hereunto. Except as authorized under this agreement, the City does not waive any sovereign immunity protection provided by law, including, but not limited to, Florida Statute 768.28.

4. The effective date and term of the Agreement shall be from **April 1, 2016 to September 30, 2016**. The contract will auto-renew on an annual basis until terminated by either party.
5. This Agreement may be terminated by either party by giving written notice to other, at least **60 days** before the effective date of termination. In that event, the Contractor shall be entitled to receive just and equitable compensation for any satisfactory authorized work completed as of the termination date.
6. If the Contractor fails to fulfill in a timely and proper manner its obligations under this Agreement, or if the Contractor shall violate any of the terms of this Agreement, the City shall have the right to immediately terminate this Agreement and withhold payment in excess of fair compensation for work completed. Notwithstanding the above, the Contractor shall not be relieved of liability to the City for damages sustained by virtue of any breach of this Agreement by the Contractor.
7. This Agreement may be modified only by written amendment executed by all parties hereto.
8. The Contractor shall maintain documentation for all charges against the City under this Agreement. The books, records, and documents of the Contractor, insofar as they relate to work performed or money received under this Agreement, shall be maintained for a period of three (3) full years from the date of the final payment, and shall be subject to audit, at any reasonable time and upon reasonable notice, by the City or its duly authorized representatives.
9. The Florida Public Records Act, Chapter 119 of the Florida Statutes, may have application to records or documents pertaining to this Contract, and the Contractor acknowledges that such laws have possible application and agrees to comply with all such laws.
10. The Contractor shall not assign this Agreement or enter into sub-contracts for any of the work described herein without obtaining the prior written approval of the City.
11. This agreement is solely for the benefit of the parties hereto. No right, remedy, cause of action or claim shall accrue to the benefit of any third party who is not one of the parties executing this agreement.
12. If any party enters into legal actions for enforcement of or damages for breach of this Contract, each party will be responsible for its own costs and attorney's fees. The exclusive venue of a legal or equitable action that arises out of or relates to

Examples of Duties of Police Department General Counsel

1. Provide legal counsel to Chief of Police and other Police Department components.
2. Available via phone or email twenty-four hours a day, seven days a week.
3. Remain current on developments in legislation and case law.
4. Research, write and /or review legal bulletins, agency policies, contracts, legislative proposals, forms, and related materials.
5. Prepares and teaches training materials, including presentations, handouts, and lesson plans and presents them at training sessions.
6. Interfaces with the State Attorney's office or other local criminal justice system entities on behalf of the department.
7. Represents the department during investigations/reviews conducted by state and federal agencies.
8. Reviews administrative investigations that may result in termination.
9. Reviews applications for arrest and search warrants.
10. Attend Chief's staff meetings, when necessary.
11. Review and monitor the red light camera program.
12. Conduct forfeiture negotiations but not litigation.
13. Filing of dismissals of City Ordinance Violations or Civil Uniformed Traffic Citations.
14. Serve as liaison with outside counsel when needed.
15. Provide advice on Public Records requests received by the Police Department.
16. Provide other legal services to the Police Department as reasonably requested by the Chief of Police.

Services outside normal duties of Police Department General Counsel.

1. Litigations services such as appearing in court or administrative proceeding.
2. Filing of charging documents, motions, pleadings or appellate briefs on behalf of the Police Department.

Erin L. DeYoung

DeYoung Law Firm, P.A.
2423 South Orange Avenue, Suite 101
Orlando, Florida 32806
deyounglawfirm@yahoo.com
(407)412-2779

PROFILE:

Owner of boutique law firm assisting municipal law enforcement agencies and administering red light camera programs. Twenty year lawyer with seventeen years as an Assistant State Attorney with extensive management and criminal trial experience. Supervised attorneys at all levels from beginning misdemeanor lawyers to experienced homicide, sex crimes and firearm specialists. Personally tried hundreds of cases, the bulk of which involved defendants charged with homicide, attempted homicide, armed robbery, carjacking, sex crimes, drug trafficking and other violent crimes with firearms. Responsible for training new Assistant State Attorneys and training senior staff on legal issues. Liaison with state, city and private organizations to implement various criminal justice programs in the community.

EXPERIENCE:

Owner, DeYoung Law Firm, P.A. - 2013 to Present

Exclusively providing Law Enforcement and Municipal services

Provide local law enforcement agencies with legal services. Provide legal advice to officers, review warrants and probable cause affidavits, train officers on various criminal law and court process issues, litigate forfeiture claims, review policy manuals for compliance with statutes, prepare officers for testimony, create and distribute training bulletins, and advise chiefs of police as needed. Prosecute local government ordinances and red light camera enforcement by preparing documents and witnesses for hearing, litigation, and preparation and prosecution of appeals. Oversee Red Light Camera programs.

Assistant State Attorney - 1995 to 2013

Ninth Judicial Circuit of Florida (Orange and Osceola Counties)

Bureau Chief, Juvenile Bureau - 2011 to 2013

Report directly to the State Attorney and Chief Assistant State Attorney on issues involving juvenile crime. Implement and set internal policies in the Juvenile Bureau. Supervise all attorneys and staff assigned to the Juvenile Bureau. Network with organizations involved in juvenile justice issues, specifically: Department of Juvenile Justice, mental health services, local law enforcement agencies and members of the judiciary to implement new programs. State Attorney office liaison on gang issues.

Deputy Bureau Chief, Felony Bureau - 2006 to 2011

Oversee 73 Assistant State Attorneys and 48 support staff assigned to the Felony Bureau, including Homicide, Appeals, Sex Crimes, Career Criminal Attorneys (firearm specialists), Violation of Probations, and general trial attorneys. Responsible for training all new Assistant State Attorneys in the office. Try high profile and serious cases as assigned or as shortages occur in all areas of the Felony Bureau.

Deputy Bureau Chief, County Court Bureau - 2004 to 2006

Domestic Violence Chief/ Traffic Chief

Supervise all County Court Assistant State Attorneys and staff assigned to the County Court Bureau. Implement and set policies in the County Court Bureau as it relates to Domestic Violence and DUI prosecutions. Act as office liaison with outside organizations on domestic violence issues. Review charging of all domestic violence cases. Handle and try domestic violence homicide cases.

Felony Trial Unit Chief and New Felony Attorney Trainer - 2003
Career Criminal Lead Attorney - 2000 to 2003

Responsible for supervising and training all newly appointed Assistant State Attorneys. Handle all serious felony cases assigned in two different courtrooms involving non-death penalty homicides, robbery, carjacking, drug trafficking and other violent crimes with firearms. Mentor less experienced prosecutors in Felony Bureau.

Sex Crimes, Child Abuse and Domestic Violence Specialist - 1999 to 2000

Charge and prosecute cases involving child sexual abuse, sexual battery, child pornography, internet solicitation of children, child abuse and domestic violence.

Trial Assistant State Attorney - 1995 to 1999

Felony Division - 1997 to 1999

Traffic Division - 1997

Juvenile Division - 1996

County Court Division - 1995

Try cases as assigned in a division according to unit in both Orange and Osceola County.

EDUCATION:

J.D. 1995 **WASHINGTON COLLEGE OF LAW**
American University, Washington D.C.

B.A. 1992 **HOPE COLLEGE**
Holland, Michigan
Political Science and Philosophy Major
Cum Laude

MEMBERSHIPS AND AWARDS:

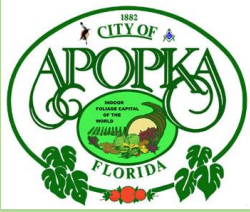
IACP - Legal Officers Section
Florida Police Attorneys Association
Central Florida Criminal Justice Association - Legal Counsel
Florida Bar Association
Previous Board Member, Teen Court,
Previous Board Member, Department of Juvenile Justice Advisory Board (Orange County),
Previous Board Member, Department of Juvenile Justice Advisory Board (Osceola County),
Previous Board Member, Department of Juvenile Justice Advisory Board (Ninth Judicial Circuit)
Previous Chairwoman, Law Enforcement Subcommittee, Children's Central Receiving Center
Previous Chairwoman, Orange County Domestic Violence Task Force 2005-2007
Previous Working Member, Blue Ribbon Commission of Domestic Violence/Child Abuse
Previous Working Member, Juvenile Assessment Center Governing Board
Previous Working Member, Children's Central Center Board
Previous Working Member, Domestic Violence Fatality Review Board
Previous Working Member, Child Advocacy Center Governing Board
MADD prosecutor of the year 1998
Certificate of Merit, Department of Juvenile Justice: Civil Citation Initiative 2012

LECTURES:

Lecturer - Approved Continuing Legal Education Courses for Prosecutors - topics included:
Trial Advocacy, Juvenile Law, Competency Proceedings, Similar Fact Evidence, Sentencing Enhancements, Scoresheets, Firearm Enhancements, Bond Hearings, and Sentencing
Lecturer - Valencia Criminal Justice Institute - Prosecutorial Expectations for Detectives
Lecturer - various police agencies on wide range of law enforcement topics

Backup material for agenda item:

12. Award a construction contract, for one fire engine, to Rosenbauer America, LLC.



CITY OF APOPKA CITY COUNCIL

CONSENT AGENDA
 PUBLIC HEARING
 SPECIAL REPORTS
 OTHER: _____

MEETING OF: March 16, 2016
 FROM: Fire Department
 EXHIBITS: None

SUBJECT: CONSTRUCTION OF ONE NEW FIRE ENGINE

Request: AWARD THE CONSTRUCTION CONTRACT TO ROSENBAUER AMERICA, LLC.

SUMMARY:

The Apopka Fire Department has budgeted for the purchase of a new pumper (Fire Engine). Rosenbauer has supplied the previous three trucks purchased, dating back to 2011. Staff is pleased with the quality, price and service that Rosenbauer provides and wishes to continue to standardize the fleet of fire vehicles with Rosenbauer pumpers.

The Fire Department currently operates six pumpers out of four fire stations. Two of the pumpers are considered “reserve” trucks to be used only when a “front line” pumper is down for repair, or an elevated call load is encountered. The two reserve trucks are currently 14 and 18 years old. The proposed new fire station requires a pumper and it is not advisable to run either of the reserve pumpers for an extended period of time. If the new fire station is not constructed, this pumper will replace one of the older reserve pumpers. Anticipated delivery of the pumper is expected to be 340 days, if not sooner.

Pricing for the custom pumper, with department specific options, was obtained from the Florida Sheriffs’ Association Fire/Rescue - Bid 15-11-0116 that was awarded to Rosenbauer. The Fire Department will piggy-back on that contract, as it is in effect until April 1, 2016. The 2016 price for this proposed pumper is a 2.3% increase over the 2011 cost for the previous two pumpers. This cost is less than a half percent increase per year, which is below the normal 1% - 2% percent annual price increase.

FUNDING SOURCE:

Fire Suppression Capital Equipment line 6400. The purchase of the new custom pumper was approved in the FY 2015/16 budget, in the amount of \$556,000.00.

RECOMMENDATION ACTION:

The Fire Department requests council award the construction contract to Rosenbauer America, in the amount of \$528,660.00.

DISTRIBUTION

Mayor Kilsheimer	Finance Director	Public Services Director
Commissioners	HR Director	Recreation Director
City Administrator	IT Director	City Clerk
Community Development Director	Police Chief	Fire Chief

Backup material for agenda item:

1. Ordinance 2491 – First Reading – Large Scale Future Land Use Amendment

David Moon



**CITY OF APOPKA
CITY COUNCIL**

PUBLIC HEARING
 ANNEXATION
 PLAT APPROVAL
 OTHER: Ordinance

DATE: March 16, 2016
FROM: Community Development
EXHIBITS: Land Use Report
Vicinity Map
Future Land Use Map
Adjacent Zoning Map
Adjacent Uses Map
Existing Uses Map
Small Area Study Map
Interchange Agreement
Ordinance No. 2491

SUBJECT: ORDINANCE NO. 2491 - COMPREHENSIVE PLAN AMENDMENT - LARGE SCALE – FUTURE LAND USE AMENDMENT – EMERSON POINT PHASE 2 LLC.

Request: ACCEPT THE FIRST READING OF ORDINANCE NO. 2491 - COMPREHENSIVE PLAN AMENDMENT - LARGE SCALE – FUTURE LAND USE AMENDMENT – EMERSON POINT PHASE 2 LLC, FROM “COUNTY” MEDIUM DENSITY RESIDENTIAL (0-10 DU/AC) TO “CITY” COMMERCIAL (MAX FAR 0.25) ; (PARCEL ID NUMBERS 21-21-28-0000-00-001 & 21-21-28-0000-00-002 - PORTION); AND AUTHORIZE TRANSMITTAL TO THE FLORIDA DEPARTMENT OF ECONOMIC OPPORTUNITY.

SUMMARY

OWNER: Emerson Point Phase II LLC
APPLICANT: GAI Consultants, Inc.
LOCATION: North of State Road 414, east of Marden Road
EXISTING USE: Vacant
CURRENT ZONING: R-3 Residential
PROPOSED DEVELOPMENT: Commercial development
PROPOSED ZONING: C-1 Commercial (Note: this Future Land Use amendment request is being processed along with a request to change the zoning classification from R-3 Residential to C-1 (Retail Commercial).
TRACT SIZE: 51.88 +/- acres
MAXIMUM ALLOWABLE DEVELOPMENT: EXISTING: 518 Units
PROPOSED: 564,973 sq. ft.

DISTRIBUTION:

Mayor Kilsheimer	Finance Director	Public Ser. Director
Commissioners (4)	HR Director	City Clerk
City Administrator Irby	IT Director	Fire Chief
Community Dev. Director	Police Chief	

ADDITIONAL COMMENTS: The subject parcels were annexed into the City of Apopka on December 30, 1991 through Ordinance 694. The applicant requests a future land use designation of Commercial. The request is compatible with surrounding future land use designations and adjacent uses. As a “Large-Scale” Future Land use Amendment (i.e., ten or more acres), this application will be transferred to State agencies for consistency review with State policies.

COMPREHENSIVE PLAN COMPLIANCE: The proposed use of the property is compatible with the character of the surrounding area, abuts a limited access highway (S.R. 414) with a planned interchange at Marden Road, and is consistent with the Commercial Future Land Use designation. City Planning staff supports the FLUM amendment subject to construction of a highway interchange for S.R. 414 at Marden Road. Site development cannot exceed the intensity allowed by the Future Land Use policies. Planning & Zoning staff determines that the policies below support a Commercial FLUM designation at the subject site:

Future Land Use Element

1. **Policy 3.1.i** Primary uses shall be for business, commerce, and convenience shopping which may be neighborhood or community oriented. The maximum floor area ratio shall be .25 gross floor area. Institutional land uses of less than five acre; and public facilities or utilities of less than five acres. The expansion of strip commercial areas shall be prohibited except in infill area.

The applicant’s wish to develop the property for retail commercial development to serve existing and future residential communities along and near Marden Road. Therefore, the request is compatible with Policy 3.1.i.

2. **Policy 3.2** Development and redevelopment shall be integrated with the adjacent land uses through: (1) the creation of like uses; or (2) creation of complementary uses; or (3) mitigation of adverse impacts.

The proposed use for the subject properties as retail commercial is compatible with the land uses and general character of the surrounding area. The future land use designation of surrounding properties predominantly is Mixed Use to the southwest and Commercial and High Density Residential to the west, making the requested future land use change is consistent with Policy 3.2.

Transportation Element

1. **Policy 4.2** The City of Apopka shall promote, through the implementation of programs such as mixed-use land development, projects that support reduced travel demand, shorter trip lengths and balanced trip demand.

The proposed Commercial future land use designation and subsequent retail commercial development would promote shorter trip lengths and reduced travel demand by providing commercial for existing and proposed residential development within the area.

SCHOOL CAPACITY REPORT: The request is for a non-residential future land use designation; therefore, a school capacity agreement is not required.

ORANGE COUNTY NOTIFICATION:

The JPA requires the City to notify the County 30 days before any public hearing or advisory board. The City properly notified Orange County on February 5, 2016.

PUBLIC HEARING SCHEDULE:

March 9, 2016 – Planning Commission (5:30 pm)

March 16, 2016 – City Council (7:00 pm) - 1st Reading & Transmittal

DULY ADVERTISED:

February 19, 2016 – Public Notice and Notification
TBD – Ordinance Heading & Public Notice ¼ Page Ad w/Map

RECOMMENDED ACTION:

The **Development Review Committee** recommends approval to transmit a change in Future Land Use from Residential Medium (0-10 du/ac) to Commercial (max 0.25 FAR) for the property owned by Emerson Point Phase II LLC, subject to the information and findings in the staff report.

The **Planning Commission**, at its meeting on March 8, 2016, recommended approval (5-0) of the change in Future Land Use from Residential Medium (0-10 du/ac) to Commercial (max 0.25 FAR) for the property owned by Emerson Point Phase II LLC, subject to the information and findings in the staff report; and transmittal to the Florida Department of Economic Opportunity.

Accept the First Reading of Ordinance No. 2491; and authorize transmittal to the Florida Department of Economic Opportunity.

Note: This item is considered legislative. The staff report and its findings are to be incorporated into and made a part of the minutes of this meeting.

LAND USE REPORT

I. RELATIONSHIP TO ADJACENT PROPERTIES:

<i>Direction</i>	<i>Future Land Use</i>	<i>Zoning</i>	<i>Present Use</i>
North (County)	Low Density Residential (0-4 du/ac) & Low Medium Density Residential (0-10 du/ac)	R-2, R-3	Marden Gardens Apartments; Single family residential neighborhood
East (County)	Low Density Residential (0-4 du/ac)	R-1A, R-3	Single-family residential
South (City)	Mixed Use	Mixed-EC	S.R. 414 and vacant lands
West (City)	Commercial & High Density Residential	C-1 & R-3	Vacant Commercial & Multi-family residential

The property has access from west from Marden Road

II. LAND USE ANALYSIS

The subject properties are located within an area with Future Land Use Designation that permit both residential and non-residential uses, which makes the request for a Commercial future land use designation consistent with the Comprehensive Plan policies listed above, as well as the general future land use character of the surrounding area. The Ocoee-Apopka Road Small Area Study recommends commercial and office uses for the subject site.

Property to the west is under development for multi-family apartment residences. The subject properties are adjacent to a proposed half-interchange to State Road 414, a limited access highway, which makes the subject properties conducive for retail commercial development.

The proposed Commercial future land use designation is consistent with the general future land use character of the surrounding area.

Wekiva River Protection Area: No
 Area of Critical State Concern: No
 DRI / FQD: No

JPA: The City of Apopka and Orange County entered into a Joint Planning Area (JPA) agreement on October 26, 2004. The subject property is located within the “Western Conceptual Master Plan” of the JPA. Orange County government has been notified of the proposed FLUM amendment and has not objected. The Western Conceptual Master Plan proposed Medium Density Residential for the subject Property but did not contemplate an interchange for S.R. 414 at Marden Road, nor did it anticipate changes in land use patterns generated by the proposed medical campus along Ocoee Apopka Road. This property was included in the Ocoee Apopka Road Small Area Study and is consistent with the recommendations contained within that Study. Orange County was notified and attend workshops on the Small Area Study.

Transportation: Road access to the site is from Marden Road, which connects to Ocoee Apopka Road to the north, and to Keene Road to the south. In addition, a proposed (and approved) half-interchange at Marden Road slated for construction will provide access to State Road 414. The owner of the Emerson Point Phase II property has entered into an agreement with the City to construct an interchange for S.R. 414 at Marden Road. City planning staff only supports the Commercial FLUM amendment based on the developer’s agreement addressing construction of the new (half) interchange for S.R. 414 at Marden Road.

Wekiva Parkway and Protection Act: The proposed amendment has been evaluated against the adopted Wekiva Study Area Comprehensive Plan policies. The proposed amendment is consistent with the adopted mandates and requirements. The proposed Future Land Use Map (FLUM) amendment has been revised based on the best available data, with regard to aquifer and groundwater resources. The City of Apopka

Comprehensive Plan addresses aquifer recharge and stormwater run-off through the following policies:

- Future Land Use Element, Policies 4.16, 14.4, 15.1, 16.2 and 18.2
- Infrastructure Element, Policies 1.5.5, 4.2.7, 4.4, 4.4.1, 4.4.2 and 4.4.3
- Conservation Element, Policy 3.18

Karst Features: The Karst Topography Features Map from the Florida Department of Environmental Protection shows that there are karst features on this property.

Analysis of the character of the Property: The current use of the Property is vacant. The dominant soil, Lake Fine Sand, has a 0-5 percent slope.

Analysis of the relationship of the amendment to the population projections: These properties were annexed into the City on December 30, 1991. Based on the adoption of the JPA, the size of the property, and the proposed land use change, the amendment will not increase the population if developed.

CALCULATIONS:

ADOPTED: 518 Unit(s) x 2.659 p/h = 1,377 persons (Based on Medium Density Residential)

PROPOSED: N/A x 2.659 p/h = N/A

Housing Needs: This amendment is to change the future land use to a non-residential designation, and will not impact the number of available housing units in the City of Apopka.

Habitat for species listed as endangered, threatened or of special concern: A habitat study is required for developments greater than ten (10) acres in size. At the time the Master Site Plan or Preliminary Development Plan is submitted to the City, the development applicant must conduct a species survey and submit a habitat management plan if any threatened or endangered species are identified within the project site.

Transportation: The City of Apopka is a Transportation Concurrency Exception Area. Refer to Chapter 3 of the City of Apopka 2010 Comprehensive Plan.

Sanitary Sewer Analysis

1. Facilities serving the site; current LOS; and LOS standard: None; 81 GPCD; 81 GPD

If the site is not currently served, please indicate the designated service provider: City of Apopka

2. Projected total demand under existing designation: 101,528 GPD

3. Projected total demand under proposed designation: 84,746 GPD

4. Capacity available: Yes

5. Projected LOS under existing designation: 81 GPD/Capita

6. Projected LOS under proposed designation: 81 GPD/Capita

7. Improved/expansions already programmed or needed as a result if proposed amendment: None

Potable Water Analysis

1. Facilities serving the site; current LOS; and LOS standard: None; 177 GPCD; 177 GPD

If the site is not currently served, please indicate the designated service provider:
City of Apopka

2. Projected total demand under existing designation: 108,780 GPD
3. Projected total demand under proposed designation: 112,995 GPD
4. Capacity available: Yes
5. Projected LOS under existing designation: 177 GPCD
6. Projected LOS under proposed designation: 177 GPCD
7. Improved/expansions already programmed or needed as a result of the proposed amendment: None
8. Parcel located within the reclaimed water service area: Yes

Solid Waste

1. Facilities serving the site: City of Apopka
2. If the site is not currently served, please indicate the designated service provider:
City of Apopka
3. Projected LOS under existing designation: 4 lbs./person/day
4. Projected LOS under proposed designation: 2 lbs./cap/day
5. Improved/expansions already programmed or needed as a result of the proposed amendment: None

This initial review does not preclude conformance with concurrency requirements at the time of development approval.

Infrastructure Information

Water treatment plant permit number: CUP No. 3217

Permitting agency: St. John's River Water Management District

Permitted capacity of the water treatment plant(s): 21,981 mil. GPD

Total design capacity of the water treatment plant(s): 33,696 mil. GPD

Availability of distribution lines to serve the property: Yes

Availability of reuse distribution lines available to serve the property: Yes

Drainage Analysis

1. Facilities serving the site: Lake Doe
2. Projected LOS under existing designation: 100 year - 24 hour design storm event.
3. Projected LOS under proposed designation: 100 year - 24 hour design storm event.

4. Improvement/expansion: On-site retention/detention pond

Recreation

1. Facilities serving the site; LOS standard: City of Apopka Parks System; 3 AC/1000 capita
2. Projected facility under existing designation: 4.131 AC
3. Projected facility under proposed designation: N/A AC
4. Improvement/expansions already programmed or needed as a result of the proposed amendment: None.

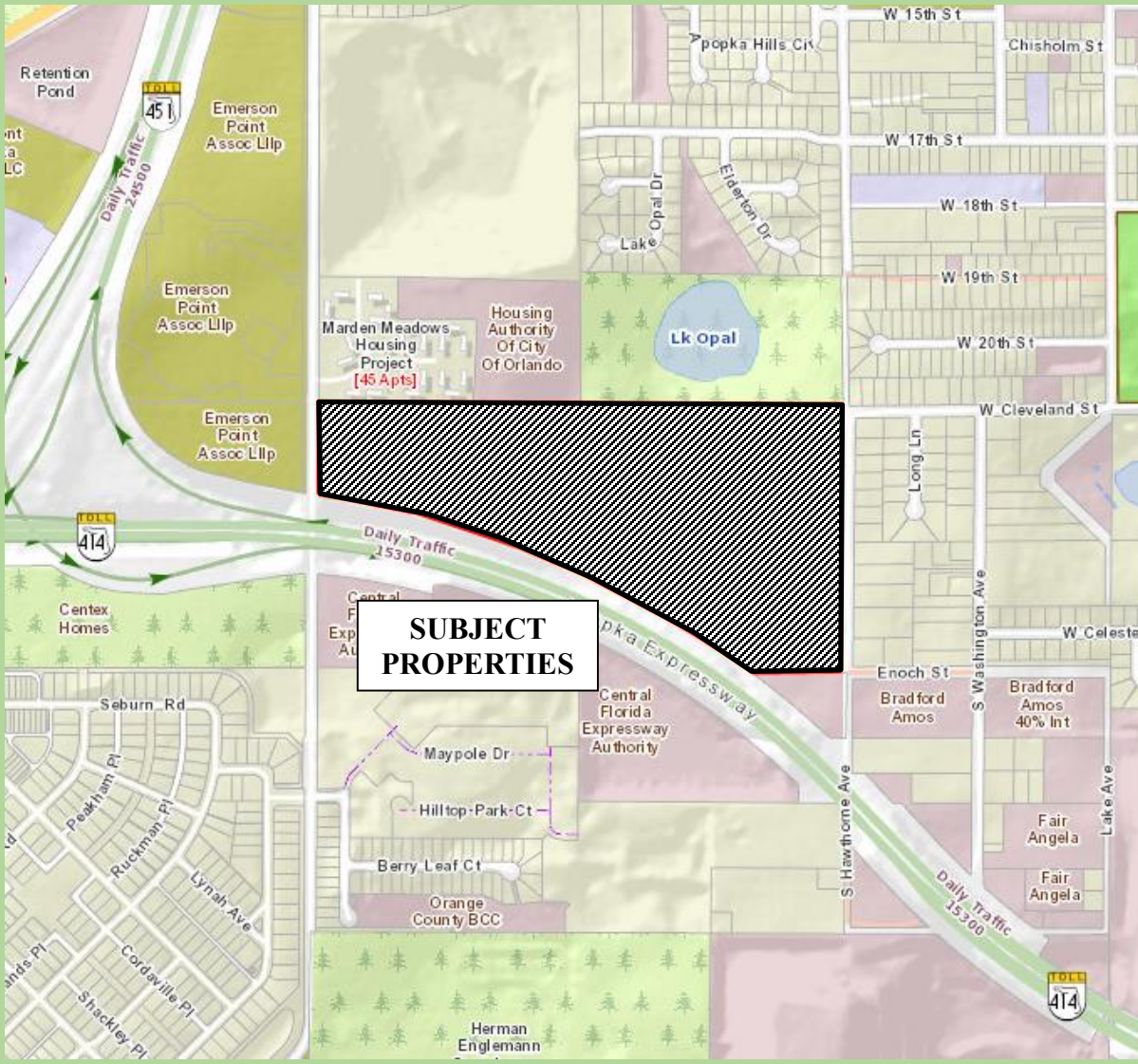
This initial review does not preclude conformance with concurrency requirements at the time of development approval.

Emerson Point Phase II, LLC
Property Owner
51.88 +/- Acres
Proposed Large Scale Future Land Use Amendment:
From: "County" Medium Density Residential (0 – 10 du/ac)
To: "City" Commercial (max 0.25 FAR)
Proposed Change of Zoning:
From: "County" R-3 (ZIP)
To: "City" C-1



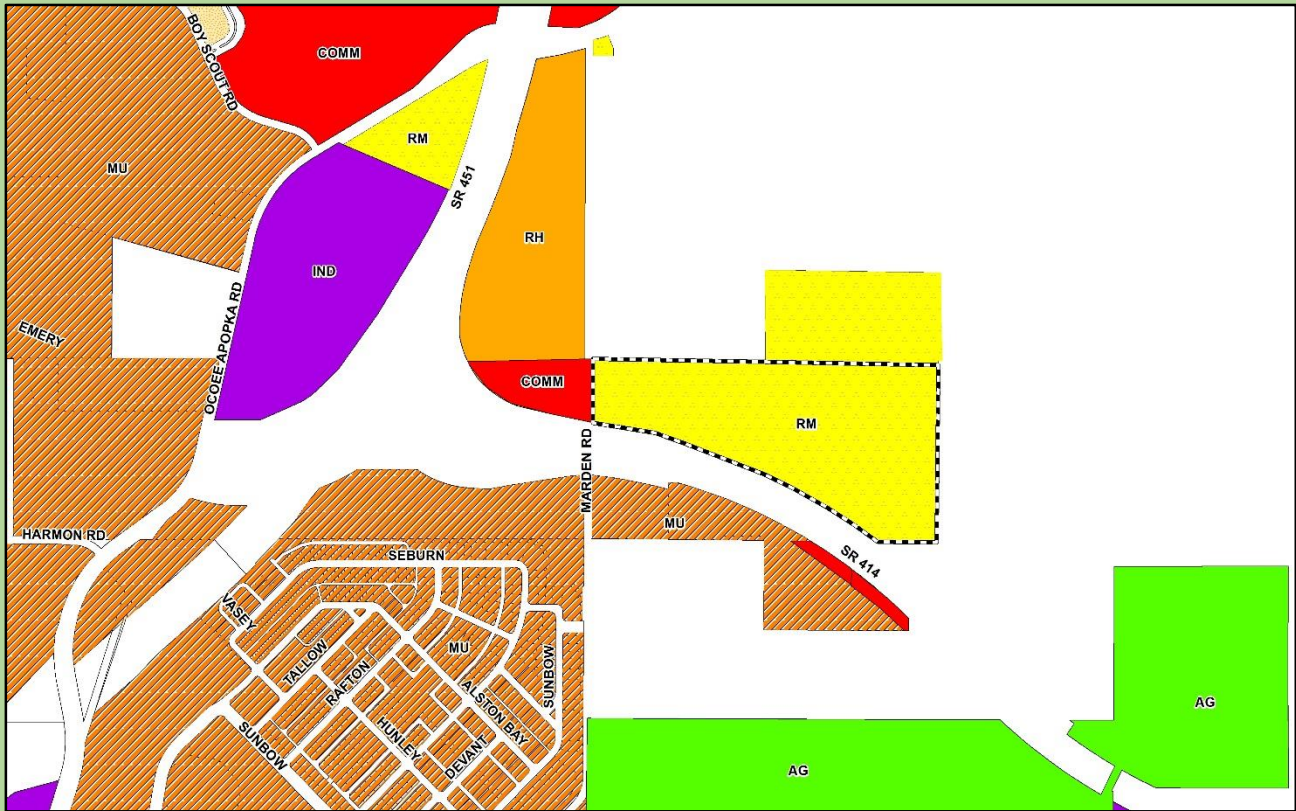
Parcel ID #s: 21-21-28-0000-00-001 & 21-21-28-0000-00-002 (Portion)

VICINITY MAP



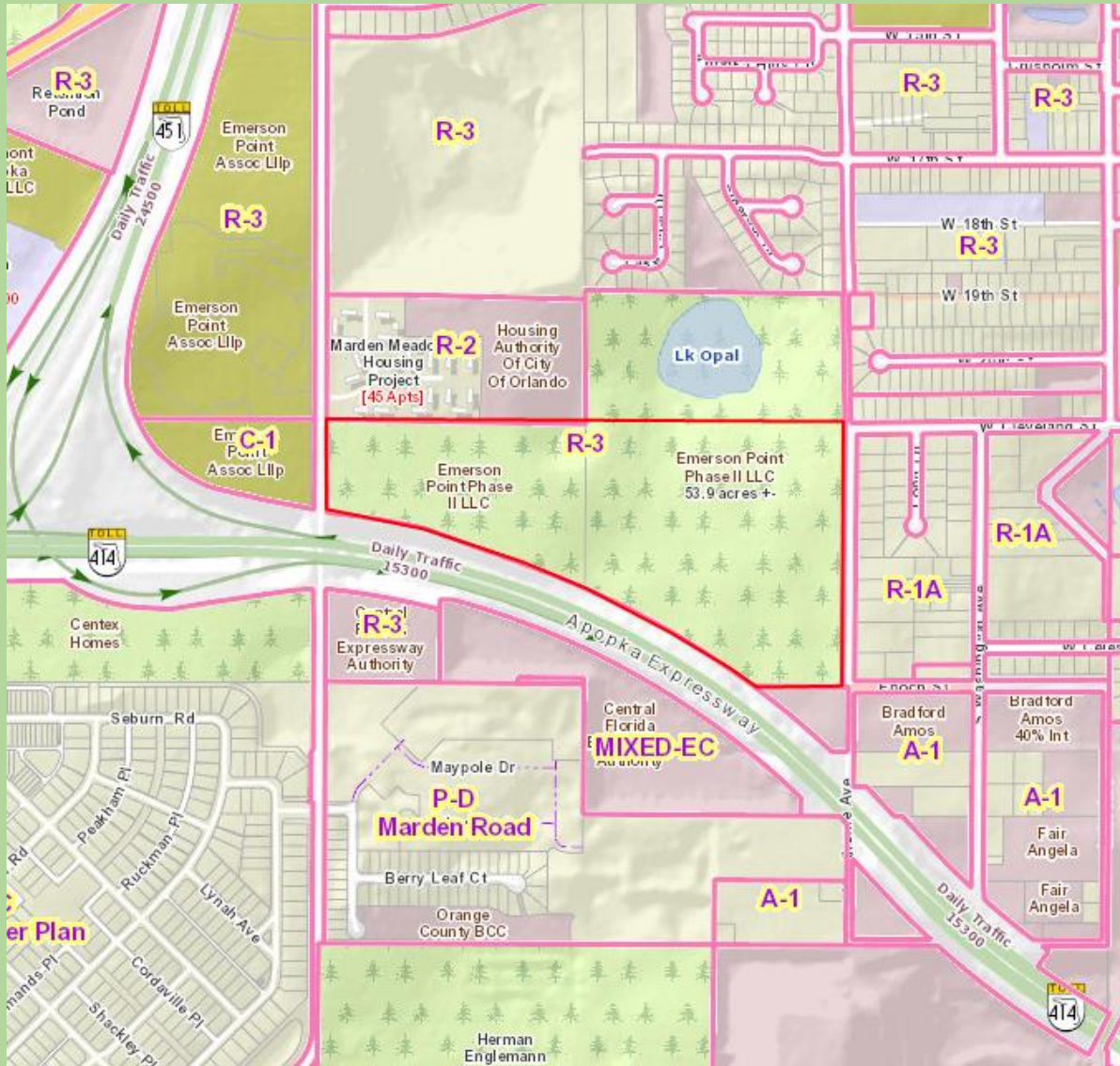


FUTURE LAND USE MAP



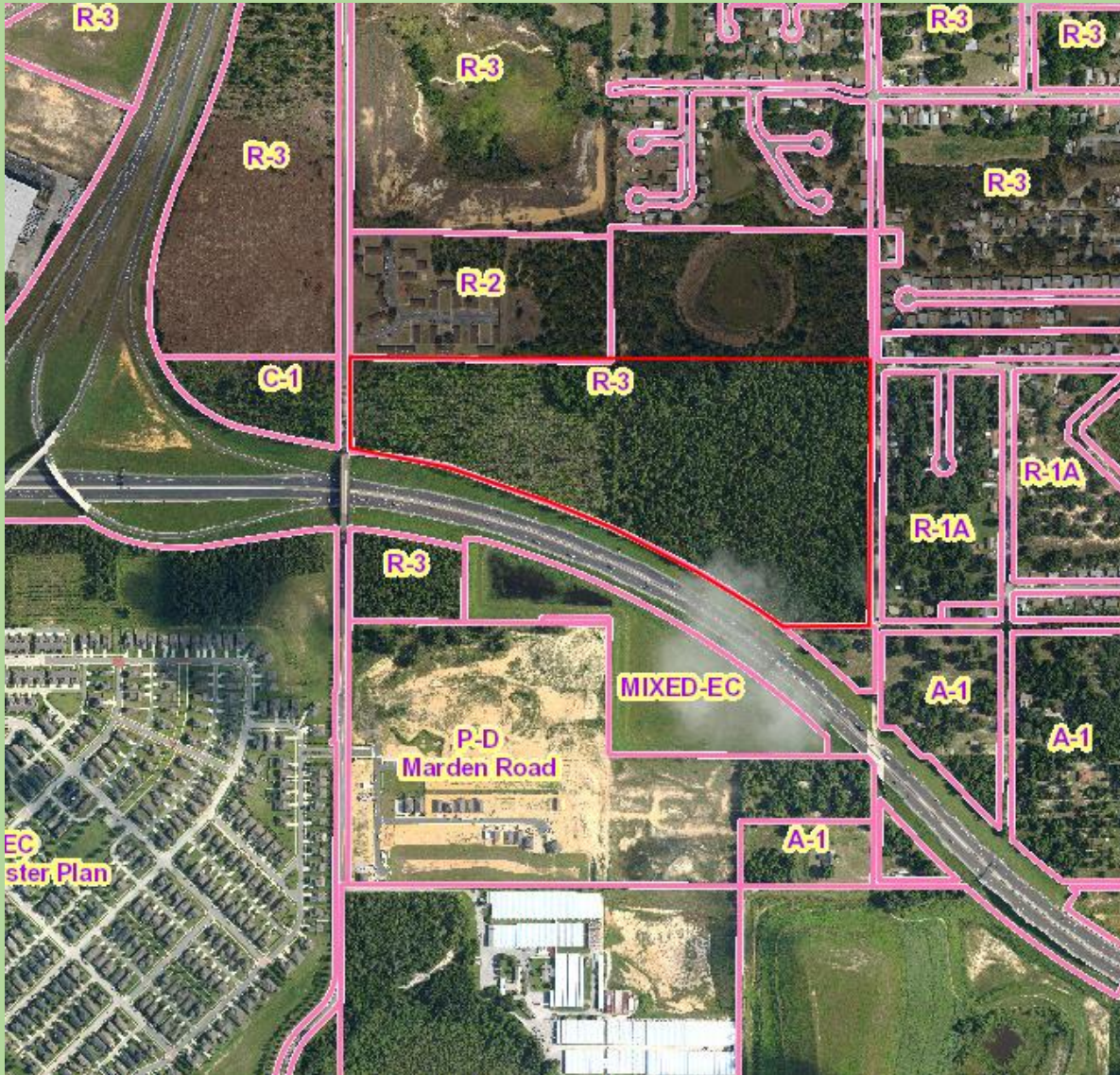


ADJACENT ZONING





ADJACENT USES

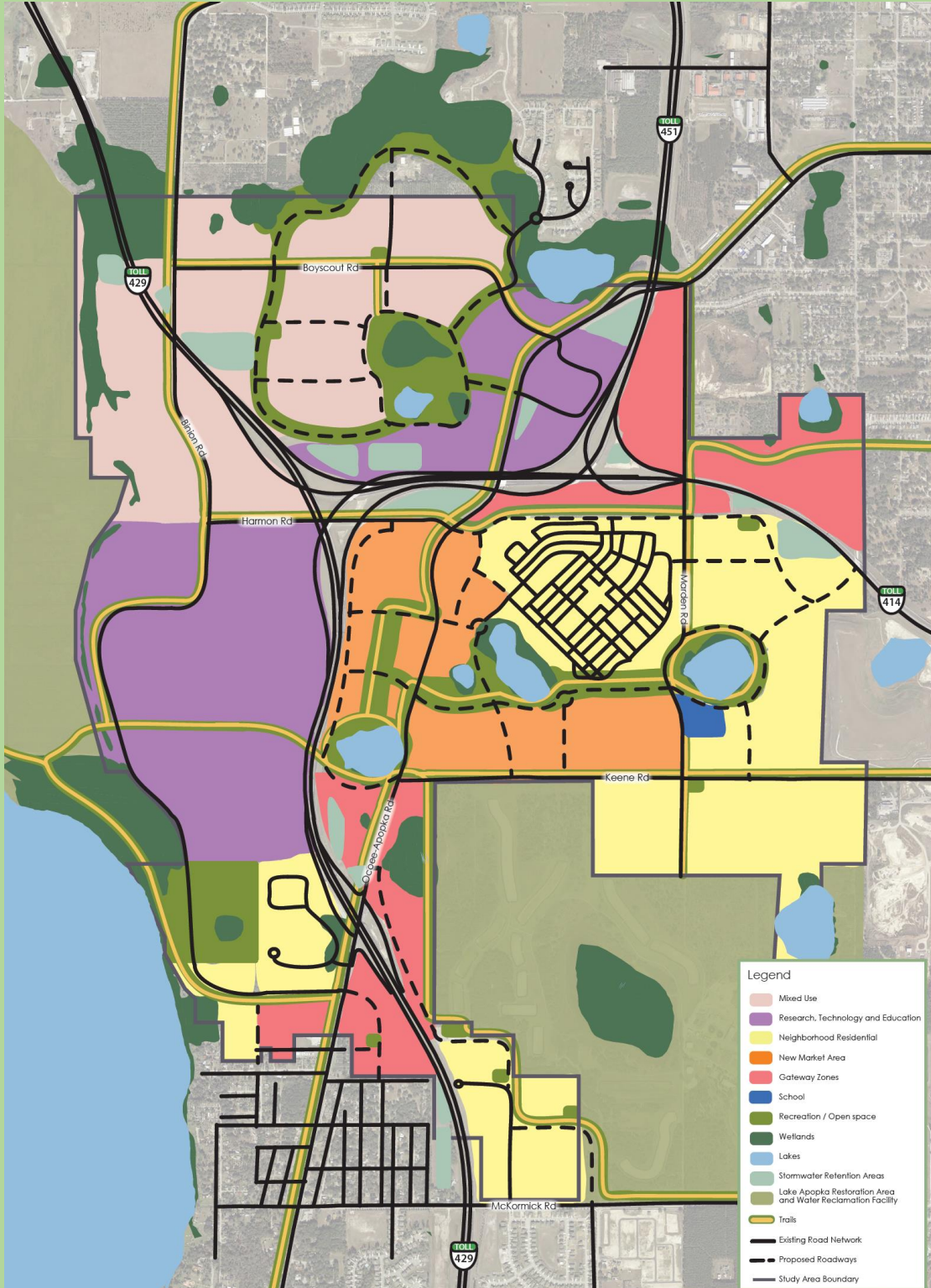


EXISTING USES





OCOEE APOPKA ROAD SMALL AREA STUDY CONCEPTUAL LAND USE MAP



PREPARED BY AND RETURN TO:
EDWARD J. FORE, ESQUIRE
1350 N. ORANGE AVENUE, SUITE 260
WINTER PARK, FLORIDA 32789

Tax Parcel I.D. Nos.:

MARDEN ROAD INTERCHANGE COST SHARING AGREEMENT

THIS MARDEN ROAD INTERCHANGE COST SHARING AGREEMENT (the "**Agreement**"), is effective as of the latest date of execution by the parties hereto (the "**Effective Date**"), and is made and entered into by and between **EMERSON POINT ASSOC., LLLP**, a Florida limited liability limited partnership ("**Emerson I**"); **EMERSON POINT PHASE II, LLC**, a Florida limited liability company ("**Emerson II**") (**Emerson I** and **Emerson II** collectively referred to as the "**Owners**", and individually as an "**Owner**"), **EMERSON MMI-INT, LLC**, a Florida limited liability company ("**Owners' Agent**"), and **THE CITY OF APOPKA, FLORIDA**, a Florida municipal corporation ("**City**" or "**Apopka**") (**Owners, Owners' Agent**, and the **City** are collectively referred to as the "**Parties**" and individually as a "**Party**").

WITNESSETH:

WHEREAS, Owners are the owners of fee simple title to certain real property shown on the project location map identified as **Composite Exhibit "A"** and more particularly described in **Composite Exhibit "B,"** both of which exhibits are attached hereto and incorporated herein by reference; and

WHEREAS, the Property lies within the City; and

WHEREAS, Owners intend for the Property to be developed as a mixed use project which is anticipated to provide economic benefits to the City (the "**Project**"); and

WHEREAS, Owners and Owners' Agent have received, or anticipate in the near future receiving approval from the Central Florida Expressway Authority to construct an Interchange pursuant to the terms and conditions of that certain Letter from Joseph A. Berenis to Kevin Knudsen dated July 24, 2014, attached hereto as **Exhibit "C;"** and

WHEREAS, Owners are willing to convey certain portions of the Property to the Central Florida Expressway Authority and/or City to construct or cause to be constructed the Interchange in accordance with plans approved by the Central Florida Expressway Authority, including, potentially, access roads to be owned by the City (if necessary); and

Interchange Cost Sharing Agreement

WHEREAS, to encourage Owners to construct the Interchange, the City has agreed to engage in a cost-sharing enterprise with Owners for the Project Costs associated with construction of the Interchange, as provided herein; and

WHEREAS, Apopka desires to improve transportation access in the vicinity of the Property and surrounding areas through the construction of an interchange at Marden Road on Florida State Road 414 (“Expressway”) at the general location depicted on **Exhibit “D”** attached hereto; and

WHEREAS, the Apopka City Council, after reviewing the infrastructure needs of the community, concludes that the interchange will be beneficial in improving transportation in, to and from the City of Apopka; and

WHEREAS, the Apopka City Council finds that the interchange will aid the promotion and development of businesses within the City limits; and

WHEREAS, the Apopka City Council finds that entering into this cost-sharing agreement with Owners is in the best interest of Apopka residents and business owners’ welfare, health and safety.

NOW, THEREFORE, in consideration of the premises, the City and Owners hereby agree as follows:

1. **Recitals**. The above recitals are true and correct and are incorporated herein by reference.

2. **Definitions**. Unless defined elsewhere within this Agreement, the terms set forth below shall have the following meanings when used in this Agreement:

2.1 **Authority** – shall mean the Central Florida Expressway Authority.

2.2 **CRA** – shall mean Community Redevelopment Area as defined in Chapter 163.330, *et al.*, Fla. Stats., as amended from time to time.

2.3 **Initial Contribution** – shall mean a payment by City to Owner’s Agent of up to \$2,500,000 towards City’s maximum cost share in the Project Costs as set forth in Section 5 herein and pursuant to the terms of this agreement.

2.4 **Interchange** – shall refer to all roadway, drainage and other improvements designed, engineered, permitted, approved and constructed in connection with the improvements described in Section 3 herein below and the Interchange Agreement.

2.5 **Interchange Agreement** – shall mean the Marden Road Interchange Agreement to be negotiated between Owners and the Authority consistent with the Letter attached hereto as **Exhibit “C.”**

2.6 **Marden Road Interchange Project Area** -- shall mean lands within the vicinity of the Interchange depicted on **Exhibit “E”** attached hereto.

Interchange Cost Sharing Agreement

2.7 Owners – shall refer to **EMERSON POINT ASSOC., LLLP**, a Florida limited liability limited partnership and **EMERSON POINT PHASE II, LLC**, a Florida limited liability company, and, to the extent provided in Section 11, below, their successors or assigns as the fee Owners of the Property or any Parcel (as hereinafter defined) within the Property.

2.8 Owners' Agent – shall mean **EMERSON MMI-INT, LLC**, a Florida limited liability company, or such other entity as may be designated in writing by Owners from time to time.

2.9 Parcel – shall mean any lot, tract or other portion of the Property on which any building or other structure requiring a City building permit may be constructed.

2.10 Project Area - shall mean certain property shown on the project location map identified as composite **Exhibit "A"** and more particularly described in **Composite Exhibit "B,"** both of which exhibits are attached hereto and incorporated herein by reference.

2.11 Project Costs – shall mean the total cost of the Interchange incurred by Owners' Agent, including the value of any land or drainage easements required to be conveyed by Owners to the Authority for the Project as set forth herein.

2.12 Property – shall mean certain property shown on the project location map identified as composite **Exhibit "A"** and more particularly described in **Composite Exhibit "B,"** both of which exhibits are attached hereto and incorporated herein by reference.

2.13 Road Impact Fee Credits – shall have the meaning set forth in Section 7.1 hereof.

2.14 Road Impact Fees – shall have the meaning set forth in Section 7.1 hereof.

2.15 Termination Date – shall mean ten (10) years following the Trust Fund Commencement Date as referenced in Section 6.2 of this agreement.

2.16 Trust Fund Commencement Date - shall have the meaning set forth in Section 6.2.

3. **Interchange**. Owners' Agent shall complete the design, engineering, permitting and construction of the Interchange pursuant to the terms and conditions of the Interchange Agreement, including the design, engineering, legal, permitting, and construction of any roads, drainage, retention, or other structures related to the construction of the Interchange all as set forth in the Interchange Agreement.

(i) Upon completion of the Interchange the City shall make an Initial Contribution of up to \$2,500,000 towards City's maximum cost share in the Project

Interchange Cost Sharing Agreement

Costs as set forth in Section 5 herein. The Initial Contribution shall be paid to the Owner's Agent pursuant to the procedures set forth in Section 3(ii) herein.

(ii) As a condition precedent for payment of the Initial Contribution, upon completion of the Interchange (as evidenced by a Certificate of Completion from the Authority), Owners' Agent shall deliver to City and Owners (i) a request for a draw payment, (ii) General Contractor's sworn statements and unconditional waivers of lien, and subcontractors,' material suppliers' and laborers' conditional waivers of lien, covering all work, paid with the proceeds of the prior draw requests, together with such invoices, contracts or other supporting data as the City may reasonably require to evidence that all costs for which disbursement is sought have been incurred, and (iii) evidence that any inspection required by the Authority for the Interchange has been completed with results satisfactory to the Authority. In this regard, the City shall have the right to reasonably inspect all books, records and accounts relating to such work. These books, records and accounts are considered public records and therefore will be available for review by the public upon request. Based upon the available maximum cost share not exceeding \$5,850,000.00, the City shall promptly pay 42.7350% of the total Project Costs supported by the draw request, not to exceed \$2,500,000. Payments shall be made to Owner's Agent within ten (10) days of receipt of the draw request and supporting documentation set forth herein.

(iii) Upon City's payment of the Initial Contribution towards the total Project Costs for the Interchange as calculated above, the Owner shall be eligible to receive additional cost sharing from the City as set forth herein, not to exceed the maximum cost share in the Project Costs as set forth in Section 5 herein.

4. **Dedication of Right of Way and Drainage Easements.** Pursuant to the terms and conditions of the Interchange Agreement, Owners shall (i) dedicate to the Authority such lands owned by Owners as shall be reasonably necessary for the construction of the Interchange and (ii) provide drainage easements to accommodate the stormwater runoff for the Interchange improvements. In consideration thereof, the Project Costs may include (i) the value of the lands transferred by Owners to the Authority for the Interchange and (ii) the value of any lands owned by Owners used to provide drainage easements to the Authority for stormwater runoff for the Interchange improvements. To the extent any drainage ponds are joint use ponds, only the portions of the drainage ponds allocable to the Interchange improvements shall be used for the purposes hereof, it being the intent that the City may not share costs with the Owners for the portions of any joint use drainage ponds not necessary for the Interchange. The amount of any cost share shall be determined at the time of right-of-way or easement dedication based upon (i) mutual agreement of the Owners and the City, or, (ii) the appraised value of the land dedicated for right-of-way or drainage purposes. If desired, Owners and the City agree to acquire an appraisal for the right-of-way and drainage easements to be dedicated, which shall be prepared by an MAI and/or State Certified Appraiser. Owners and City shall split equally the appraisal costs. The Owners or City may, at their option, retain an additional appraisal to ascertain the value of property to be dedicated as right-of-way or drainage easements. Owners and the City agree that, should a conflict arise regarding the fair market value for the right-of-way and drainage easements,

Interchange Cost Sharing Agreement

independent appraisers selected by the Owners and City shall appoint a third appraiser whose determination shall be conclusive as to the fair market value of the right of way and drainage easements.

5. **Cost Sharing.** The City shall share in the Project Costs from revenues exclusively generated as follows: (i) synthetic tax increment financing for the Interchange, as provided herein; (ii) Road Impact Fee Credits, as provided herein; (iii) Road Impact Fees from the Marden Road Interchange Project Area, as provided herein and (iv) 25% of any toll revenue provided to the City by the Authority, as provided herein. The City specifically and expressly does not pledge its general or any other revenue sources to the Project Costs. Total cost sharing may not exceed a maximum contribution by City of \$5,850,000.00. On an annual basis by not later than April 1 of each year, the City shall provide an accounting to the Owner's Agent of the funds available for cost sharing, including information regarding incremental tax increases, Road Impact Fees, any toll revenue received, and the amounts paid to Owner's Agent as set forth herein.

6. **Synthetic Tax Incremental Financing ("STIF").**

6.1 **Establishment of Tax Trust Fund.** The Apopka City Council has adopted Ordinance No. 2446 establishing a tax trust fund for the Project Area to be funded by tax increment. The Base Year Value shall be the value set forth for the Marden Road Interchange Project Area in the assessment roll used in connection with the taxation of property shall be the preliminary assessment roll of taxable real property in Orange County, Florida, prepared by the Property Appraiser of Orange County, Florida and certified pursuant to Section 193.122, *Florida Statutes*, reflecting the valuation of real property for purposes of ad valorem taxation for the year in which all Marden Road Interchange improvements are completed as evidenced by a Certificate of Acceptance for said improvements (the "Base Year"). The amount of tax increment shall be determined and appropriated annually by the City, and shall be ninety-five percent (95%) of the difference between:

(i) The City's portion of the amount of ad-valorem taxes levied each year by all taxing authorities, exclusive of any debt service millage, on taxable real property located within the geographic boundaries of the Marden Road Interchange Project Area; and

(ii) The City's portion of the amount of ad-valorem taxes levied by all taxing authorities, exclusive of any debt service millage, on taxable real property located within the geographic boundaries of the Marden Road Interchange Project Area during the Base Year.

6.2 The City shall share in the Project Costs expended by Owners' Agent, in the amount of 50% of any incremental ad valorem taxes received by the City and deposited in the tax trust fund if same is established as set forth in Section 6.1 above until the maximum cost share as set forth in Section 5 above has been paid to Owners' Agent under any of the permissible means of Cost Sharing authorized under this Agreement. The tax trust fund shall be administered by the Mayor or his/her

Interchange Cost Sharing Agreement

designee, with funds disbursed to Owners' Agent annually by April 1 for a term beginning on the first of January of the year following the establishment of the Base Year (the "Trust Fund Commencement Date"), and ending on the Termination Date, not to exceed the maximum cost share as set forth in Section 5 above.

6.3 Pre-Conditions for Payment. As a condition for sharing the Project Costs beyond the Initial Contribution, Owners' Agent shall deliver to City (i) a request to share in Project Cost, (ii) proof of payment of the Project Costs, and (iii) evidence that any inspection required by the Authority for the Interchange has been completed with results satisfactory to the Authority. In this regard, the City shall have the right to reasonably inspect all books, records and accounts relating to such work, and may, at its option, require execution by Owners' Agent and any contractors, subcontractors, laborers and material suppliers of such affidavits, endorsements and releases as City deems necessary. These books, records and accounts are considered public records and therefore will be available for review by the public upon request.

6.4 Change in Law. In the event ad valorem taxes are abolished in Apopka and are replaced with a similar funding mechanism, this Agreement shall remain in full force and effect as to synthetic tax incremental financing, except that the name of the new tax or fee shall automatically be substituted for the term "ad valorem taxes" throughout the text of this Agreement. In such an event, the new tax system shall be established and managed in conformity with the procedures outlined in Section 6.1. Owners' Agent and the City shall meet, in such an event, to determine what modifications, if any, are needed to this Agreement to reflect the then current tax structure for the City relating to the use of taxes related to all or any portion of the Property to share in any remaining Project Costs. The parties shall then work cooperatively to make the appropriate revisions to this Agreement. The new tax system shall follow the same 50% proportionality described in Section 6.2 and shall terminate once the maximum cost share as set forth in Section 5 above has been paid to Owners' Agent, or on the Termination Date.

6.5 Sunset Provision. The tax trust fund shall expire and terminate upon the Termination Date.

7. Impact Fee Credits Capacity Reservation and CRA.

7.1 Allocation of Credits to Project. Commencing with the Effective Date, Owners' Agent shall be entitled to receive transportation impact fee credits pursuant to Section 26-81, Apopka City Code, in an amount not to exceed the maximum cost share set forth in Section 5 above ("**Road Impact Fee Credits**") to offset transportation impact fees otherwise payable for any development within the Property ("**Road Impact Fees**"). In the event an Owner, assignee, successor or assign, desires to obtain building permits for which Road Impact Fees would be payable, Owners' Agent shall provide the City a statement indicating the amount of impact fees that have been determined for the number and type of building permits desired. The City shall provide Road Impact Fee Credits in the amount shown on the statement so provided, the dollar value of which credits shall be applied towards but shall not exceed the maximum cost share as set forth in Section 5 above. The provisions of this Section 7.1

Interchange Cost Sharing Agreement

shall automatically expire and terminate on the tenth (10th) anniversary of the Trust Fund Commencement Date after which date Road Impact Fee Credits shall no longer be available to Owner, and successors and assigns.

7.2 Allocation of Road Impact Fees for Property and Marden Road Interchange Project Area. Commencing with the Effective Date and to the extent Owners' Agent has not received the maximum cost share towards the Project Costs as set forth in Section 5 above, the City shall pay to Owners' Agent any Road Impact Fees received for development of lands within the Marden Road Interchange Project Area¹. Payment to the Owners' Agent shall occur within thirty (30) days after the date the City receives payment of such Road Impact Fees from third parties and shall be credited towards the maximum cost share towards the Project Costs as set forth in Section 5 above. Should all or a portion of the Property be sold or transferred from Owners to another party and such subsequent owner does not receive from Owners' Agent Impact Fee Credits as provided in Section 7.1, the portion of the property no longer owned by the Owners shall be treated as Marden Road Interchange Project Area within this provision.

7.3 Change in Law. In the event Road Impact Fee collections pursuant to Chapter 26-72, *et al.*, are abolished in Apopka and are replaced with a Transportation Mobility Fee or similar fee relating to the use of capacity on the City's road network, this Agreement shall remain in full force and effect as to credits, except that the name of the new fee shall automatically be substituted for the term "Impact Fees" throughout the text of this Agreement. The Parties acknowledge that a Transportation Mobility Fee may include components for pathways and/or transit operations that are not included as part of the impact fee formula. Notwithstanding that circumstance, the Transportation Mobility Fee shall be used dollar for dollar in the same manner that Impact Fees are used under the terms of this Agreement. The City acknowledges that the provisions of this Agreement may vary from the Transportation Mobility Fee use and structure applicable to other property owners in the City.

7.4 Capacity Reservation. In the event the Owners proceed with the construction of the Interchange and related improvements, the Owners shall be entitled to a capacity reservation for the development of the Project pursuant to Section 4.04.02 of the City Code, without paying any additional consideration, other than the construction of the Interchange. The capacity reservation shall run with the land from the date hereof for the representative scope of development set forth on **Exhibit "F"** attached hereto, and ending on the Termination Date. All capacity reservation costs, if any, are to be applied only to Project Costs up to the maximum cost share as set forth in Section 5 above. However nothing herein shall vest Owners or Owners' Agent with any right to build any of the units or commercial square footages indicated on **Exhibit "F,"** and all such improvements are and will otherwise be subject to all of City's codes and approval processes.

¹ The parties expressly agree that transportation impact fees from properties owned by Florida Hospital or its affiliated entities shall not be included in the cost share funds available to Owners under this agreement.

Interchange Cost Sharing Agreement

7.5 Toll Collection. The City may request that the Authority place a toll booth at the Interchange or otherwise petition the Authority to seek toll revenue for the City from the Interchange. To the extent Owners' Agent has not received the maximum available cost share of the Project Costs as set forth in Section 5 above, the City shall pay to Owners' Agent 25% of toll revenue received by the City from the Interchange or from the Authority in connection therewith which sums shall be credited towards the Project Costs not to exceed the maximum cost share as set forth in Section 5 above. However should the Authority agree to accept the ramps into its system for future maintenance, the City shall have no obligation to seek any portion of toll revenues from the Authority.

7.6 CRA. The City may also seek to establish a CRA for the Property, which may include surrounding areas to address transportation or other blight as provided by Florida Statutes. To the extent the City establishes a CRA which includes all or any part of the Property, funding available from the CRA may proportionally be applied to satisfying the maximum cost share as set forth in Section 5 above.

7.7 Expiration. On the Termination Date, all obligations of the City to the Owners and the Owners' Agent hereunder shall terminate.

8. Design, Construction and Funding of Interchange

8.1 Design. Owners' Agent shall commence permitting, design and engineering for the Interchange pursuant to consulting contracts and budgets reviewed and approved by the Authority for improvements under the jurisdiction of the Authority and the City for improvements under the jurisdiction of the City, if any.

8.2 Budget. Attached hereto as Exhibit "G" is the preliminary budget for the direct and indirect costs of the Interchange based upon an engineer's opinion of cost, not on actual bids submitted by qualified contractors. Such Budget may be modified from time to time by mutual agreement of the parties hereto.

8.3 Construction. Prior to construction of the Interchange, Owners' Agent shall obtain all applicable permits and final construction plan approval from the Authority. The Interchange shall be constructed according to the terms and conditions of the Interchange Agreement. The City's approval may not be required for any improvement under the jurisdiction of the Authority, but Owners' Agent shall keep the City fully informed as to the status of the Interchange improvements. Owners' Agent shall obtain the approval of the City for any improvements within the jurisdiction of the City. The City shall reasonably cooperate with Owner for approval of such improvements, if any, within the jurisdiction of the City, which at this time is anticipated to be joint use drainage ponds upon the Property.

8.4 Funding. The funding of all permitting, design, legal, engineering and construction costs relating to each phase or phases of the Interchange undertaken by Owners' Agent pursuant to this Agreement shall be the responsibility of Owners' Agent.

Interchange Cost Sharing Agreement

8.5 Roadway Landscaping Maintenance. The Parties acknowledge that any roadway constructed by Owners' Agent pursuant to this Agreement may include a substantial amount of landscaping, including irrigation. Owners' Agent, or a successor in interest, shall maintain said roadway landscaping for the benefit of the Project. Accordingly, upon completion of construction of any required roadway hereunder, at Owners' Agent's request, the Parties shall enter into a right-of-way utilization agreement providing for Owners or Owners' Agent or its successors to maintain all landscaping improvements constructed within said road rights-of-way, if applicable.

8.6 Street Lighting. To the extent any improvements pursuant to this Agreement include street lighting, the Parties shall cooperate in the formation of a City municipal service benefit unit for the Property to maintain the annual cost of such street lighting not maintained by the Authority.

9. Owners' Agent. Owners shall designate an agent to exercise any of Owners' rights under this Agreement and any of the other related matters including but not limited to (i) receipt of Road Impact Fee Credits and (ii) receipt of the tax trust fund funds, or (iii) other cost sharing mechanisms from the City for Project Costs. Owners hereby designate **EMERSON MMI-INT, LLC**, a Florida limited liability company, as its Owners' Agent. The City may rely upon any and all directions from the Designated Agent on behalf of the Owners unless and until such time as Owners either remove the Owners' Agent or appoint a successor. Notwithstanding any sale of all or any portions of the Property, Owners shall retain entitlement to cost sharing of the Project Costs with the City (via Owner's Agent), potential allocation of Road Impact Fee Credits, or any other rights and benefits pursuant to this Agreement, unless and until Owners or Owners' Agent provide the City written notice of an assignment of all or any such rights to a third party or third parties.

10. Notice. Any notice or other communication permitted or required to be given hereunder by one Party to the other shall be in writing and shall be either (i) hand delivered, or (ii) sent by electronic transmission with proof of electronic transmission retained by the sending Party, or (iii) sent by reputable private courier service (e.g., Federal Express, Express Mail, Airborne, United Parcel Service, or Emery Air), or (iv) mailed by registered or certified U.S. mail, postage prepaid, return receipt requested, to the Party entitled or required to receive the same at the address specified below or at such other address as may hereafter be designated in writing by any such Party, to wit:

As to Emerson I :

Emerson Point Assoc., LLLP
Attn: Michael Wright
1350 N. Orange Ave, Suite 250
Winter Park, FL 32789
Phone: (407) 385-0664
Email: mike@MMI.com

With a Copy to:

Ted B. Edwards, Esquire

Interchange Cost Sharing Agreement

Law Office of Ted B. Edwards, P.A.
1350 Orange Ave, Suite 260
Winter Park, FL 32789
Phone: (407) 340-9284
Email: TEdwards@TEdwardslaw.com

As to Emerson II:

Emerson Point Phase II, LLC
Attn: Michael Wright
1350 N. Orange Ave, Suite 250
Winter Park, FL 32789
Phone: (407) 385-0664
Email: mike@MMI.com

With a Copy to:

Ted B. Edwards, Esquire
Law Office of Ted B. Edwards, P.A.
1350 Orange Ave, Suite 260
Winter Park, FL 32789
Phone: (407) 340-9284
Email: TEdwards@TEdwardslaw.com

As to MMI-INT:

Emerson MMI-INT, LLC
Attn: Michael Wright
1350 N. Orange Ave, Suite 250
Winter Park, FL 32789
Phone: (407) 385-0664
Email: Bill@MMI.com

With a Copy to:

Ted B. Edwards, Esquire
Law Office of Ted B. Edwards, P.A.
1350 Orange Ave, Suite 260
Winter Park, FL 32789
Phone: (407) 340-9284
Email: TEdwards@TEdwardslaw.com

As to City of Apopka:

The City of Apopka
120 East Main Street
Apopka, Florida 32703
Phone: (407) 703-1700
Email: girby@apopka.net

With a Copy to:

Clifford B. Shepard, Esquire
Shepard, Smith & Cassady, P.A.
2300 Maitland Center Parkway, Suite 100
Maitland, FL 32751
Phone: (407) 622-1772

Interchange Cost Sharing Agreement

Email: cshepard@shepardfirm.com

11. **Covenants Running with the Land.** This Agreement shall run with the Property and shall be binding upon and shall inure to the benefit and detriment of the legal representatives, successors, and assigns of Owners and any person, firm, corporation, or other entity that may become the successor in interest to the Property or any Parcel. Notwithstanding the foregoing, however, the authority to instruct City to provide any Road Impact Fee Credits or receive cost-sharing of Project Costs shall remain with Owners via Owners' Agent, as provided herein, unless expressly assigned in writing to another party by Owners' Agent, and then only to the extent of such assignment.

12. **Limitation of Remedies.** City and Owners expressly agree that the consideration, in part, for each of them entering into this Agreement is the willingness of the other to limit the remedies for all actions arising out of or in connection with this Agreement.

12.1 **Limitations on City's remedies.** Upon any failure by Owners or Owners' Agent to perform its obligations under this Agreement, City shall be limited strictly to only the following remedies:

- (a) action for specific performance or injunction; or
- (b) the right to set off, against the amounts of Project Costs to be shared by the City pursuant to the terms and conditions of this Agreement, the cost to City of performing any action or actions required to be done under this Agreement by Owners, but which Owners have failed or refused to do when required; or
- (c) any combination of the foregoing.

12.2 **Limitations on Owners' remedies.** Upon any failure by City to perform its obligations under this Agreement, Owners or Owners' Agent shall be limited strictly to only the following remedies:

- (a) action for specific performance or writ of mandamus; or
- (b) action for injunction; or
- (c) action for declaratory judgment regarding the rights and obligations of Owners and Owners' Agent; or
- (d) any combination of the foregoing.

The Parties expressly waive their respective rights to sue for damages of any type for breach of, or default under, this Agreement by the other. Both Parties expressly agree that each Party shall bear the cost of its own attorney fees for any action arising out of or in connection with this Agreement. Venue for any actions

Interchange Cost Sharing Agreement

initiated under or in connection with this Agreement shall be in the Circuit Court of the Ninth Judicial Circuit in and for Orange County, Florida.

13. **Recordation of Agreement.** An executed original of this Agreement shall be recorded, at Owners' expense, in the Public Records of Orange County, Florida, within thirty (30) days after the Effective Date.

14. **Applicable Law.** This Agreement and the provisions contained herein shall be construed, controlled, and interpreted according to the laws of the State of Florida.

15. **Further Documentation.** The Parties agree that at any time following a request therefor by the other Party, each shall execute and deliver to the other Party such further documents and instruments reasonably necessary to confirm and/or effectuate the obligations of either Party hereunder and the consummation of the transactions contemplated hereby.

IN WITNESS WHEREOF, the Parties have caused this Agreement to be duly executed by their respective duly authorized representatives on the dates set forth below.


CITY OF APOPKA, FLORIDA

By: Apopka City Council

By: 
Joseph E. Kilsheimer, Mayor

Date: 9-17-2015

ATTEST: Linda F. Goff
As Clerk of the City of Apopka

By: 
City Clerk

Interchange Cost Sharing Agreement

STATE OF FLORIDA
COUNTY OF ORANGE

The foregoing instrument was acknowledged before me this 17th day of SEPTEMBER 2015, by Joseph E. Kilsheimer, as Mayor of the **CITY OF APOPKA, FLORIDA**, a Florida municipal corporation. He/she is personally known to me or has produced _____ as identification.



SUSAN MARIE BONE
NOTARY PUBLIC
STATE OF FLORIDA
Comm# FF114088
Expires 4/25/2018

Susan M Bone
Signature of Notary Public

Susan M. Bone
Typed name of Notary Public

[SIGNATURES CONTINUE ON FOLLOWING PAGES]

Witnesses:

“EMERSON I”

EMERSON POINT ASSOC., LLLP a
Florida limited liability limited partnership

Roberto Maximo
Print Name: Roberto Maximo

Jessica A. Johnson
Print Name: Jessica A. Johnson

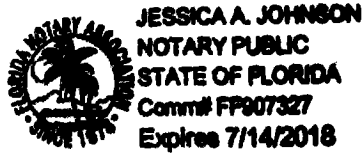
By: [Signature]
Print Name: Michael E. Wright
Title: General Partner

Date: 9/22/15

Interchange Cost Sharing Agreement

STATE OF FLORIDA
COUNTY OF ORANGE

The foregoing instrument was acknowledged before me this 22nd day of September, 2015, by Michael E. Wright, as General Partner for EMERSON POINT ASSOC., LLLP, a Florida limited liability limited partnership, on behalf of the partnership. He is personally known to me or has produced _____ as identification.



Jessica A. Johnson
Signature of Notary Public

Jessica A. Johnson
Typed name of Notary Public

[SIGNATURES CONTINUE ON FOLLOWING PAGES]

Interchange Cost Sharing Agreement

Witnesses:

“EMERSON II”

EMERSON POINT PHASE II, LLC a Florida limited liability company

[Signature]
Print Name: Roberto Maximo

By: [Signature]
Print Name: Michael E. Wright
Title: Manager

[Signature]
Print Name: Jessica A. Johnson

Date: 9/22/15

[Signature]
Print Name: Daniel Conn

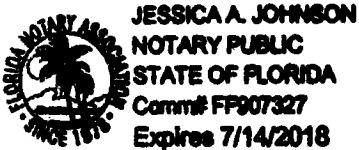
By: [Signature]
Print Name: Mary L. Demetree
Title: Manager

[Signature]
Print Name: Jessica A. Johnson

Date: 9/29/15

STATE OF FLORIDA
COUNTY OF ORANGE

The foregoing instrument was acknowledged before me this 22nd day of September 2015, by Michael E. Wright, as Manager for **EMERSON POINT PHASE II, LLC**, a Florida limited liability company, on behalf of the company. He is personally known to me or has produced _____ as identification.

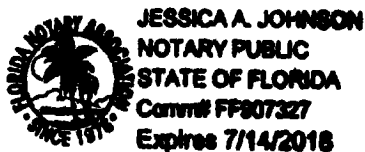


[Signature]
Signature of Notary Public

Jessica A. Johnson
Typed name of Notary Public

STATE OF FLORIDA
COUNTY OF ORANGE

The foregoing instrument was acknowledged before me this 29th day of September 2015, by Mary L. Demetree, as Manager for **EMERSON POINT PHASE II, LLC**, a Florida limited liability company, on behalf of the company. She is personally known to me or has produced _____ as identification.



[Signature]
Signature of Notary Public

Jessica A. Johnson
Typed name of Notary Public

Witnesses:

“OWNERS’ AGENT”

Interchange Cost Sharing Agreement

EMERSON MMI-INT, LLC a Florida limited liability company

Roberto Maximo
Print Name: Roberto Maximo

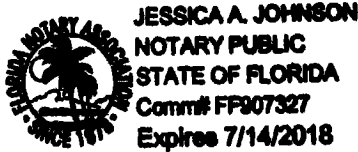
Jessica A. Johnson
Print Name: Jessica A. Johnson

By: [Signature]
Print Name: Michael E. Wright
Title: Manager

Date: 9/22/15

STATE OF FLORIDA
COUNTY OF ORANGE

The foregoing instrument was acknowledged before me this 22nd day of September 2015, by Michael E. Wright, as Manager for **EMERSON MMI-INT, LLC**, a Florida limited liability company, on behalf of the company. He is personally known to me or has produced _____ as identification.

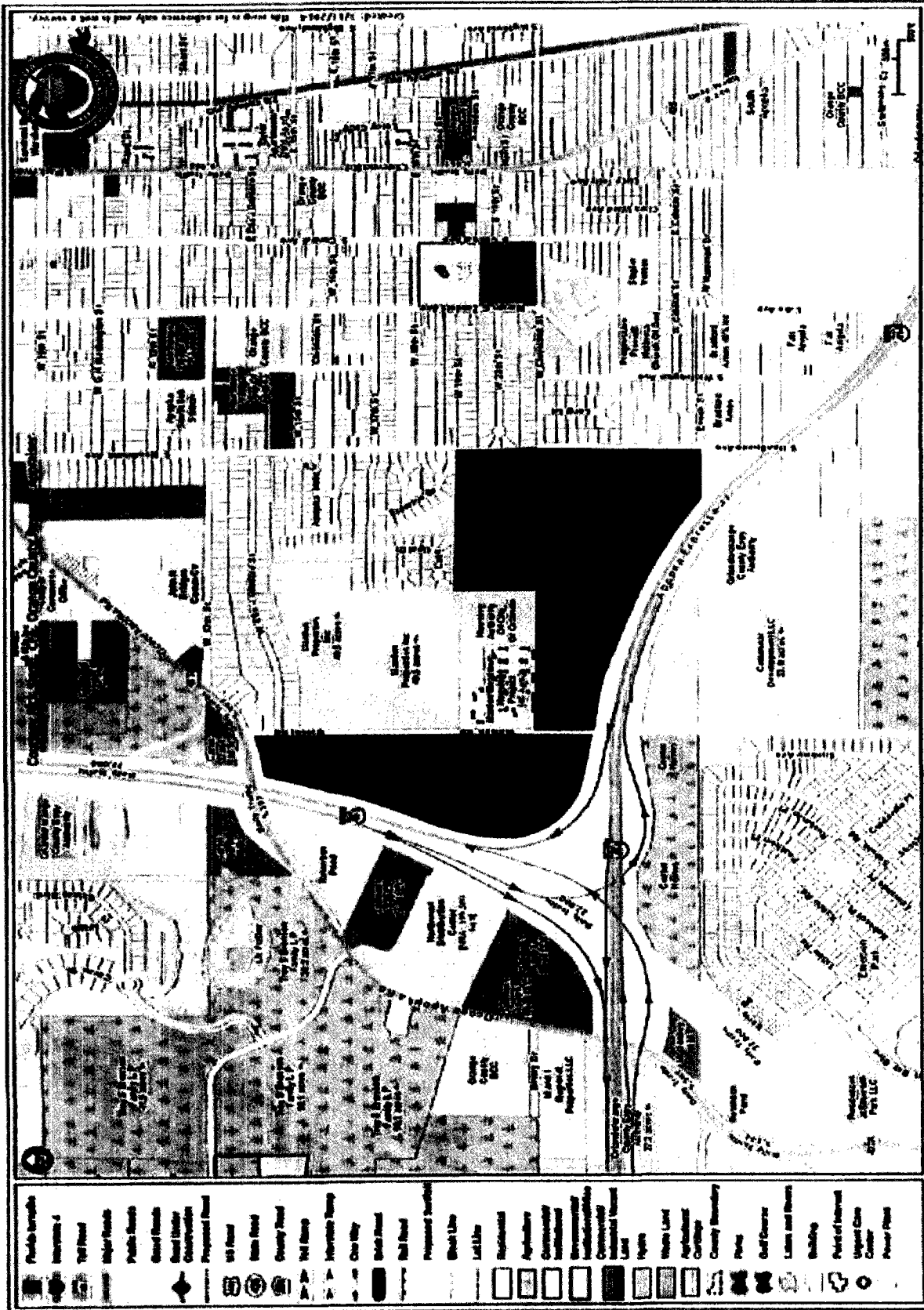


Jessica A. Johnson
Signature of Notary Public

Jessica A. Johnson
Typed name of Notary Public

Interchange Cost Sharing Agreement

Composite Exhibit "A"
Project Location Map





Interchange Cost Sharing Agreement

Composite Exhibit "B"
Property Legal Descriptions

LEGAL DESCRIPTION OF PROPERTY
EMERSON 2 PROPERTY

PARCEL 1:

A parcel of land located in the NW 1/4 of Section 21, Township 21 South, Range 28 East, Orange County, Florida, being more particularly described as follows:

Commencing at the Northwest corner of said Section 21; thence S88°57'30"E along the North line of said NW 1/4, a distance of 30.00 feet to a point on the Easterly right-of-way line of Marden Road (60-foot right-of-way), said point being the Point of Beginning;

Thence continuing along the North line of said NW 1/4, S88°57'30"E along the North line of said NW 1/4, a distance of 1304.19 feet to the Northeast corner of the NW 1/4 of said NW 1/4; thence leaving the North line of said NW 1/4, S0°25'10"W along the East line of the NW 1/4 of said NW 1/4 a distance of 1275.71 feet to a point on the Northerly right-of-way line of Harmon Road Extension; thence leaving the East line of the NW 1/4 of said NW 1/4, N89°22'05"W along the Northerly right-of-way line of said Harmon Road Extension, a distance of 332.65 feet to a point; thence leaving the Northerly line of Harmon Road Extension, S0°25'10"W a distance of 30.00 feet to a point on the South line of the NW 1/4 of said NW 1/4; thence N89°22'05"W along the South line of the NW 1/4 of said NW 1/4, a distance of 967.87 feet to a point in the Easterly right-of-way line of said Marden Road; thence leaving the South line of the NW 1/4 of said NW 1/4, N0°15'45"E along the Easterly right-of-way line of said Marden Road, a distance of 1315.05 feet to the Point of Beginning.

LESS AND EXCEPT the West 30 feet for road right of way per Deed Book 543, Page 3, Public Records of Orange County, Florida.

ALSO LESS AND EXCEPT therefrom Parcels 229, conveyed to OOCEA in Official Records Book 8914, Page 4223, and Parcel 229A conveyed to OOCEA in Official Records Book 9038, Page 3272, Public Records of Orange County, Florida, more particularly described as follows:

Parcel 229

A tract or parcel of land being a portion of the Northwest 1/4 of Section 21, Township 21 South, Range 28 East, Orange County, Florida, being more particularly described as follows:

Commence at the Northwest corner of the Northwest 1/4 of said Section 21 (railroad spike with "X" cut as now exist); thence S88°57'29"E, along the North line of said Northwest 1/4, for a distance of 30.00 feet to the Eastern right of way line of Marden Road, as described in Official Records Book 829, Page 94, of the Public Records of Orange County, Florida; thence S00°15'48"W, along said Eastern right of way line, for a distance of 469.38 feet to the POINT OF BEGINNING being a point on a non-tangent curve; thence, departing said Eastern right of way line, Easterly 494.88 feet along the arc of a curve concave Southerly having a radius of 4360.00 feet, a central angle of 06°30'12" and a chord bearing of S81°10'07"E; thence S70°08'59"E for a distance of 589.24 feet to the point of curvature; thence Southeasterly 276.78 feet along the arc of a curve concave Southwesterly having a radius of 4320.00 feet, a central angle of 03°40'15" and a chord bearing of S68°18'51"E, to the intersection with the East line of the Northwest 1/4 of the Northwest 1/4 of said Section 21; thence S00°25'16"W, along said East line, for a distance of 451.76 feet to the intersection with the North right of way line of Harmon Road Extension, as recorded in Deed Book 785, Page 88 of the Public Records of Orange County, Florida; thence, departing said East line,

N89°22'08"W, along said North right of way line, for a distance of 332.66 feet; thence, continuing along the right of way line of Harmon Road Extension, S00°22'53"W for a distance of 30.00 feet to the intersection with the South line of the Northwest 1/4 of the Northwest 1/4 of said Section 21; thence, departing said right of way line of Harmon Road Extension, N89°22'08"W, along said South line, for a distance of 392.14 feet; thence, departing said South line, N00°15'48"E for a distance of 365.68 feet to a point on a non-tangent curve; thence Northwesterly 566.96 feet along the arc of a curve concave Southwesterly having a radius of 3980.00 feet, a central angle of 08°09'43" and chord bearing of N79°34'00"W, to a point on a non-tangent curve; thence, Westerly 18.18 feet along the arc of a curve concave Southerly having a radius of 1223.14 feet, a central angle of 00°51'07" and a chord bearing of N88°00'03"W, to the intersection with aforesaid Eastern right of way line of Marden Road; thence N00°15'48"E, along said Eastern right of way line, for a distance of 383.15 feet to the POINT OF BEGINNING.

and

Parcel 229A:

A tract or parcel of land being a portion of the Northwest 1/4 of Section 21, Township 21 South, Range 28 East, Orange County, Florida, being more particularly described as follows:

Commence at the Northwest corner of the Northwest 1/4 of said Section 21 (railroad spike with "X" cut as now exists); thence S88°57'29"E, along the North line of said Northwest 1/4, for a distance of 30.00 feet to the Eastern right-of-way line of Marden Road, as described in Official Records Book 829, Page 94 of the Public Records of Orange County, Florida; thence departing said North line, S00°15'48"W, along said Eastern right-of-way line, for a distance of 852.53 feet to the Point of Beginning being a point on a non-tangent curve; thence, departing said Eastern right-of-way line, Easterly 18.18 feet along the arc of a curve concave Southerly having a radius of 1223.14 feet, a central angle of 00°51'07" and a chord bearing of S88°00'03"E to a point on a non-tangent curve; thence Southeasterly 566.96 feet along the arc of a curve concave Southwesterly having a radius of 3980.00 feet, a central angle of 08°09'43" and a chord bearing of S79°34'00"E; thence S00°15'48"W for a distance of 365.68 feet to a point on the South line of the Northwest 1/4 of the Northwest 1/4 of said Section 21; thence, N89°22'08"W along said South line for a distance of 575.77 feet to a point on the aforesaid Eastern right-of-way line of Marden Road; thence, departing said South line, N00°15'48"E along said Eastern right-of-way line for a distance of 462.56 feet to the Point of Beginning.

PARCEL 2:

The Northeast quarter of the Northwest quarter of Section 21, Township 21 South, Range 28 East, Orange County, Florida, together with the South half of the Southeast quarter of the Southwest quarter of Section 16, Township 21 South, Range 28 East.

LESS AND EXCEPT the East 30 feet for road right of way per Official Records Book 30, Page 57, Public Records of Orange County, Florida, and the South 30 feet for road right of way per Deed Book 785, Page 113, Public Records of Orange County, Florida.

ALSO LESS AND EXCEPT therefrom Parcel 237 conveyed to OOCEA by Warranty Deed recorded in Official Records Book 9038, Page 3272, Public Records of Orange County, Florida, more particularly described as follows:

A tract or parcel of land being a portion of the Northwest 1/4 of Section 21, Township 21 South, Range 28 East, Orange County, Florida, being more particularly described as follows:

Commence at the Northeast corner of the Northwest 1/4 of said Section 21 (6"x6" concrete monument as now exist); thence N88°57'29"W, along the North line of said Northwest 1/4, for a distance of 30.00 feet to the Western right of way line of S. Hawthorne Avenue, as described in Official Records Book 30, Page 57, of the Public Records of Orange County, Florida; thence, departing said North line, S00°34'53"W, along said Western right of way line, for a distance of 1296.35 feet to the South line of the Northeast 1/4 of the Northwest 1/4 of Section 21; thence departing said Western right of way line, N89°22'08"W along said South line for a distance of 447.69 feet to the Point of Beginning; thence, continuing N89°22'08"W along said South line for a distance of 852.86 feet to the West line of the Northeast 1/4 of the Northwest 1/4 of said Section 21; thence, departing said South line, N00°25'16"E, along said West line, a distance of 481.76 feet to a point on a non-tangent curve; thence departing said West line, Southeasterly 983.18 feet along the arc of a curve concave Southwesterly having a radius of 4320.00 feet, a central angle of 13°02'23" and a chord bearing of S59°57'32"E to the Point of Beginning.

Interchange Cost Sharing Agreement

Exhibit "C"
Berenis to Knudson Letter of July 24, 2014

CENTRAL FLORIDA EXPRESSWAY AUTHORITY

July 24, 2014

Mr. Kevin Knudsen, P.E.
Project Manager
Dewberry | Bowyer-Singleton
520 South Magnolia Avenue
Orlando, Florida 32801

**RE: Interchange Justification Report
SR 414 at Marden Road
Review of May 2014 Submittal**

Dear Mr. Knudsen:

The Central Florida Expressway Authority (CFX) staff has reviewed your May 2014 Interchange Justification Report (IJR) submittal for a proposed half diamond interchange on SR 414 (John Land Apopka Expressway) at Marden Road. In general, it appears the revised report adequately addresses the majority of comments provided to you following our February 2014 review. Attached is a letter from our General Engineering Consultant, Atkins, containing the balance of our technical review comments for the May 2014 submittal. The Expressway Authority's Traffic and Revenue Consultant, CDM Smith, has reviewed the recent submittal and their comments are also included in the attached letter.

Should your client decide to further advance the proposed interchange at Marden Road, the following non-technical items must be addressed to the satisfaction of CFX prior to final approval of the IJR document:

1. A formal funding agreement between the applicant, other potential partners and CFX to clearly delineate roles and responsibilities of each entity. Such agreement shall address the interchange ramp improvements as well as correction of deficient local roadway elements as a result of the interchange (specifically, Marden Road north and south of the proposed interchange and Keene Road east and west of SR 414). Further, the agreement shall stipulate that all interchange design elements meet CFX design criteria (geometry, drainage, signage, pavement markings, lighting, etc.) and that CFX shall have final review and approval of all construction plans. Lastly, the agreement shall outline the requirements for permits and right-of-entry documents necessary from CFX for construction of the proposed project.

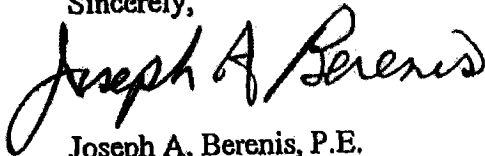
4974 ORL TOWER RD. ORLANDO, FL 32807 | PHONE: (407) 690-5000 | FAX: (407) 690-5011
WWW.EXPRESSWAYAUTHORITY.COM

K. Knudsen
July 24, 2014
Page 2

2. All proposed right-of-way required for the project shall be acquired by the applicant or potential partners. This includes the right-of-way to be acquired from CFX for the eastbound entrance ramp.
3. All impacts to the existing CFX storm water pond and existing permits (at the eastbound entrance ramp) shall be identified and a mitigation plan proposed.

Should you have any questions or require additional information as it pertains to our review comments, please contact Glenn Pressimone at 407-690-5321.

Sincerely,



Joseph A. Berenis, P.E.
Deputy Executive Director

Attachment

cc: Angel de la Portilla
Glenn Pressimone
Nathan Silva
Hugh Miller



Atkins North America, Inc.
482 South Keller Road
Orlando, Florida 32810-6101
Telephone: +1.407.647.7275
www.atkinsglobal.com/northamerica

July 22, 2014

Glenn M. Pressimone, P.E.
Director of Engineering
Central Florida Expressway Authority
4974 ORL Tower Road
Orlando, FL 32807

Re: **State Road 414 and Marden Road, Interchange Justification Report (May 2014) and Responses to Review Comments (February 28, 2014)**

Dear Mr. Pressimone:

Atkins' and CDM Smith's staffs have reviewed the referenced documents prepared by GMB Engineers & Planners in association with Dewberry/Bowyer-Singleton as requested.

Atkins' review comments are as follows:

1. Atkins' staff reviewed the Draft Marden Road IJR and provided comments to you in a letter dated February 6, 2014. Comment Number 3 clearly disputed the method in which the Applicant performed the Highway Capacity Analysis (HCS) of the merge and diverge maneuvers at the proposed SR 414/Marden Road ramps and the SR 414 / SR 451 ramps. Given the potential close proximity of the SR 414 westbound exits to Marden Road and SR 451 and the similar eastbound consecutive entrance ramps from SR 451 and Marden Road, the HCS analysis must include the adjacent ramp information to generate an accurate assessment of the operational characteristics. The adjacent ramp information is not included HCS analysis spreadsheets. Given the relatively low ramp volume forecasts and the high levels of services projected on the facilities, it is anticipated that the correct analysis would result in the same conclusion, however, it is important that the correct analysis be performed and documented.
2. In general, it appears the Applicant has adequately addressed all of the other comments dated February 6, 2014, provided on the Draft IJR. There does not appear to be any fatal flaws associated with the engineering characteristics of the proposed Interchange ramps.

Glenn Pressimone, P.E.
July 22, 2014
Page 2

CDM Smith's review comments are as follows:

1. As described in the IJR, the purpose of "the proposed SR 414/Marden Road Interchange is to improve access to the south part of the City of Apopka (page iii)." While this will certainly be true for the proposed and on-going land development projects on Marden Road, it is less clear for the land developments in the Apopka Westside Research Park and the Northwest Distribution Center.
2. Project funding is addressed in the IJR. "The applicant will be responsible for the full costs of design and construction of the interchange (page iv)." This statement, which repeats many times in the IJR, should be revised to read "... the full capital cost, including but not limited to design, right-of-way, mitigation and construction."
3. There is a minor inconsistency between the area of influence, defined at the start of the study, and the results. There appear to be changes in the level of service on SR 429 and Keene Road, which are not fully documented.
4. The level of service on Marden Road, south of the interchange, changes from LOS D under No Build conditions to LOS F under Build conditions. Who and how will this need be addressed.
5. Why would traffic volume forecasts on SR 429, north and south of the interchange with SR 414, increase by between 5% and 8% by 2035? If the SR 414/Marden Road interchange provides useful access to land developments in the area along SR 429 and the Ocoee/Apopka Road, the traffic volume forecasts under Build conditions should be lower than the No Build forecasts.

If the Applicant decides to advance the proposed interchange ramps at Marden Road, the following topics must be addressed to the satisfaction of CFX prior to final approval of the IJR.

1. A formal funding agreement, which includes the interchange ramps as well as correction of deficient local roadway elements, between the Authority, the Applicant and other potential partners will be required to clearly delineate roles and responsibilities of each entity.
2. The ramp design must meet all Expressway Authority criteria including geometry, drainage, signage, pavement markings, lighting, etc. The Expressway Authority will have final review and approval of all construction plans.
3. The proposed westbound exit ramp has the potential to impact private property. Securing the right of way necessary to construct the ramp will be the Applicant's responsibility.

ATKINS

Glenn Pressimone, P.E.

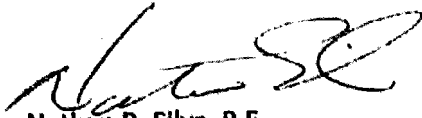
July 22, 2014

Page 3

4. The proposed eastbound entrance ramp appears to impact a parcel owned by the Expressway Authority. The Applicant will be required to obtain the property necessary to construct the ramp in accordance with the Expressway Authority's surplus property guidelines.
5. The proposed eastbound entrance ramp also appears to impact an Expressway Authority storm water pond. Further coordination will be required to address permitting requirements associated with any pond impacts.
6. Table 17-5 *SR 414/Marden Road Interchange Justification Report, Year 2035 Build Alternative-Peak Directional Roadway LOS Analysis* of the IJR indicates that Marden Road (north and south of the proposed interchange) and Keene Road (east and west of SR 414 existing interchange) will operate at LOS F. The Expressway Authority will not be responsible for funding corrective actions at any of these locations.

Please contact me with any questions or if additional clarifications are necessary.

Sincerely,



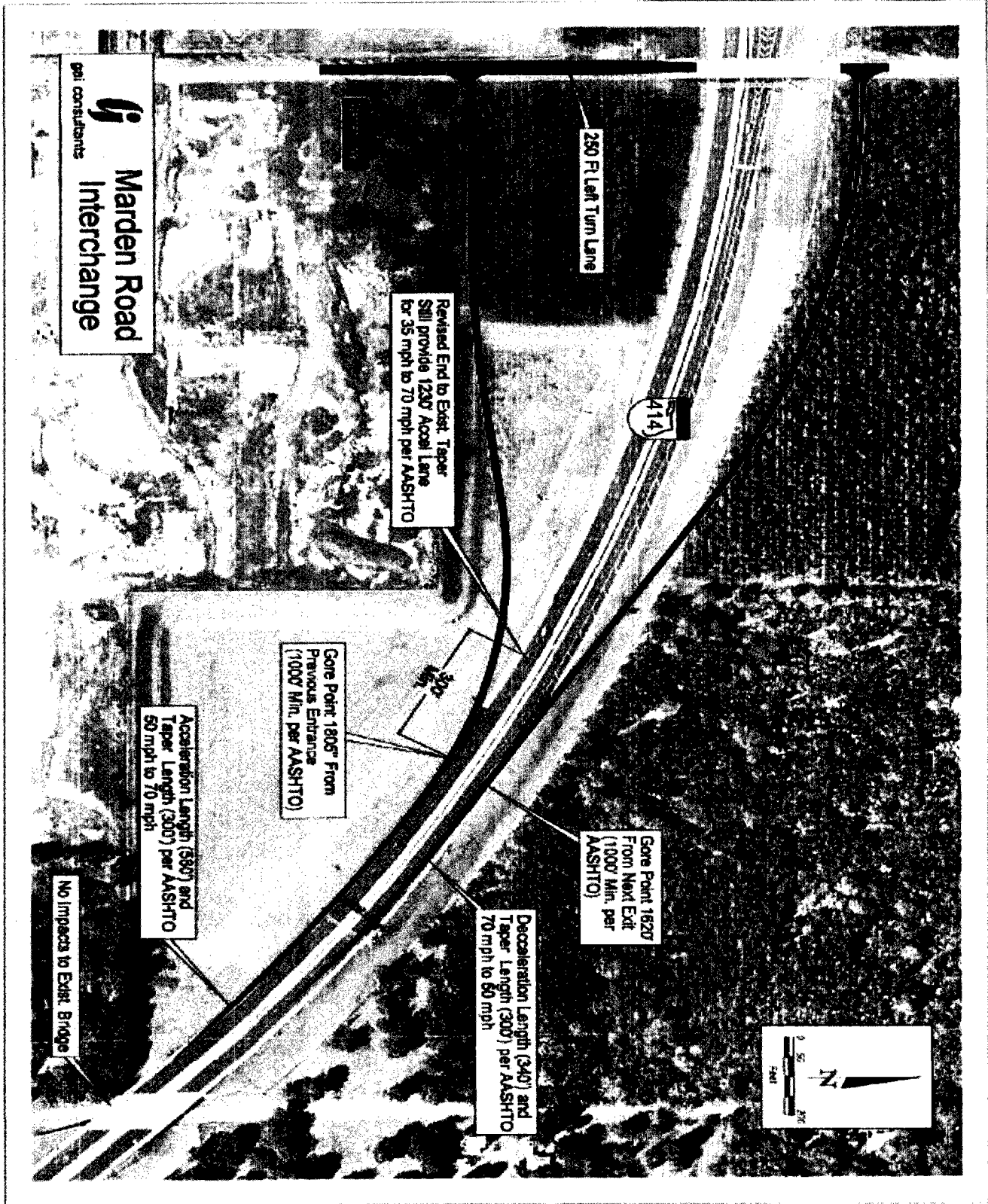
Nathan P. Silva, P.E.

Program Manager

cc: Joseph A. Berenis, Deputy Executive Director

Interchange Cost Sharing Agreement

Exhibit "D"
Conceptual Improvements Plan



Interchange Cost Sharing Agreement

Exhibit "E"
Marden Road Interchange Project Area



Interchange Cost Sharing Agreement

Exhibit "F"
Representative Scope of Development

Emerson I Multifamily: 544 units
Emerson I Commercial: 75,000 square feet

Emerson II Multifamily: 272+ units
Emerson II Commercial: 350,000 square feet.

Interchange Cost Sharing Agreement

Exhibit "G"
Budget

Marden Road Access Ramps - Preliminary Conceptual Cost Estimate					
Location	Unit	Value	Cost per Mile	Cost Revision	Basis
SR 414 EB on ramp	miles	0.45	\$2,044,323	\$964,773	FDOT LRE: 2 lane rural roadway
SR 414 WB off ramp	miles	0.42	\$2,044,323	\$900,455	FDOT LRE: 2 lane rural roadway
SR 414 widening	miles	0.33	\$3,519,430	\$1,218,006	FDOT LRE: widen interstate
Marden Road S of bridge	miles	0.07	\$4,084,261	\$299,830	FDOT LRE: new con. 3 lane urban
Marden Road N of bridge	miles	0.03	\$482,833	\$15,191	FDOT LRE: m&r 2 lane urban
Sub Total				\$3,398,255	
<i>Maintenance of Traffic</i>				\$339,825	10% of subtotal
<i>Contingency (includes costs such as permitting fees)</i>				\$679,651	20% of subtotal
Total Construction				\$4,417,731	
Engineering -Interchange Ramps				\$415,000	
Engineering - Marden Roadway Improvements				\$150,000	
Materials Testing and Inspections				\$80,000	
CFL Strategies				\$75,000	
Interchange Justification Report				\$72,500	
Legal				\$100,000	
Landscaping				\$175,000	
Estimated Subtotal				\$5,485,231	
Financing Fees, etc.				\$82,278	
Appraisal Fee				\$5,000	
Construction Management			5%	\$274,262	
Emerson II R/W Dedication (Approximately 3 acres)				\$225,000	
Performance Bond				\$50,000	
Completion bond				\$50,000	
Builder's Risk				\$25,000	
Interest Reserve				\$360,000	
Estimated Total Cost				\$6,556,771	
Less: City of Apopka Contribution				-\$2,500,000	
Total Interchange Cost				\$4,056,771	

ORDINANCE NO. 2491

AN ORDINANCE OF THE CITY OF APOPKA, FLORIDA, AMENDING THE FUTURE LAND USE ELEMENT OF THE APOPKA COMPREHENSIVE PLAN OF THE CITY OF APOPKA; CHANGING THE FUTURE LAND USE DESIGNATION FROM “COUNTY” MEDIUM DENSITY RESIDENTIAL TO “CITY” COMMERCIAL (MAX. 0.25 FAR) FOR CERTAIN REAL PROPERTY GENERALLY LOCATED NORTH OF S.R. 414 AND EAST OF MARDEN ROAD, COMPRISING 51.88 ACRES, MORE OR LESS AND OWNED EMERSON POINT PHASE 2, LLC; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City Council of the City of Apopka, Florida, on October 2, 1991 adopted Ordinance No. 653 which adopted the Comprehensive Plan for the City of Apopka; and

WHEREAS, the City of Apopka has subsequently amended the Comprehensive Plan for the City of Apopka, most recently through Ordinance No. 2469; and

WHEREAS, the City of Apopka’s Local Planning Agency and the City Council have conducted the prerequisite advertised public hearings, as per Chapter 163, Florida Statutes, relative to the transmittal and adoption of this ordinance and the requirements for amendment to the Comprehensive Plan.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Apopka, Florida, as follows:

SECTION I: The City of Apopka hereby amends the Future Land Use Element of the adopted Comprehensive Plan as follows:

The Future Land Use Map is hereby amended and replaced in its entirety by Exhibit “A” of this Ordinance, and incorporated herein by reference.

SECTION II: This Ordinance shall become effective following adoption and upon issuance by the Department of Community Affairs or the Administration Commission, as may be applicable, a final order finding the amendment to be in compliance in accordance with Chapter 163.3184.

SECTION III: If any section or portion of a section or subsection of this Ordinance proves to be invalid, unlawful, or unconstitutional, it shall not be held to invalidate or impair the validity, force, or effect of any other section or portion of a section or subsection or part of this ordinance.

SECTION IV: That all ordinances or parts of ordinances in conflict herewith are hereby repealed.

ORDINANCE NO. 2491
PAGE 2

SECTION V: This Ordinance shall become effective upon issuance of a final order by the Florida Department of Economic Opportunity finding the plan amendment in compliance in accordance with s.163.3184 (2)(a), Florida Statute.

ADOPTED at a regular meeting of the City Council of the City of Apopka, Florida, this _____ day of _____, 2016.

READ FIRST TIME: March 16, 2016

READ SECOND TIME
AND ADOPTED: _____

Joseph E. Kilsheimer, Mayor

ATTEST:

Linda Goff, City Clerk

APPROVED AS TO FORM:

Clifford B. Shepard, City Attorney

DULY ADVERTISED FOR PUBLIC HEARING: February 19, 2016



EXHIBIT "A"

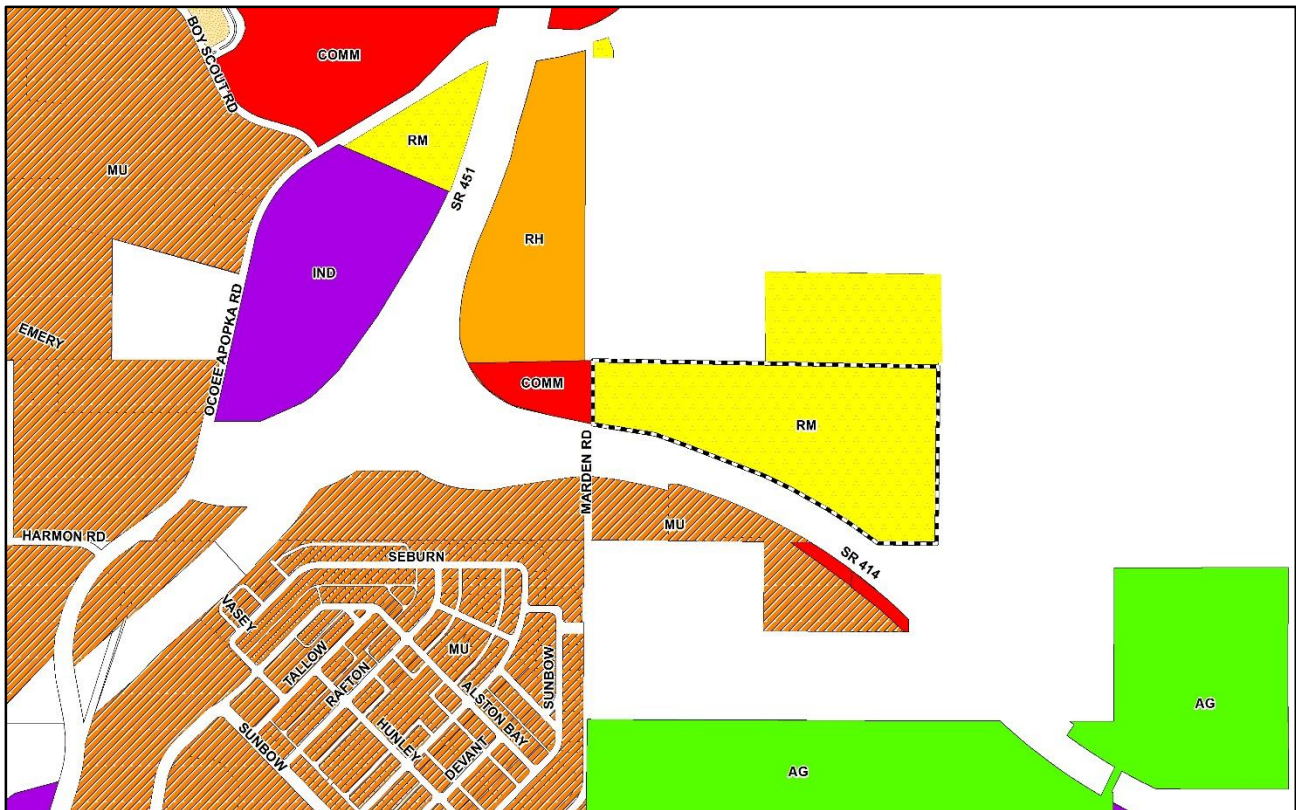
Ordinance No. 2491

**Emerson Point Phase II, LLC
51.88 +/- Acres**

**Proposed Large Scale Future Land Use Amendment:
From: "County" Medium Density Residential (0 – 10 du/ac)
To: "City" Commercial (max 0.25 FAR)**

**Proposed Change of Zoning:
From: "County" R-3 (ZIP)
To: "City" C-1**

Parcel ID #s: 21-21-28-0000-00-001 & 21-21-28-0000-00-002 (Portion)



Backup material for agenda item:

2. Resolution 2016-07 - Long and short term objectives of the community development plan. Jeffrey Plaugher



CITY OF APOPKA CITY COUNCIL

- CONSENT AGENDA
- PUBLIC HEARING
- SPECIAL HEARING
- OTHER: Resolution 2016-07

MEETING OF: March 16, 2016
 FROM: Administration
 EXHIBITS: Resolution 2016-07

SUBJECT: RESOLUTION 2016-07 – COMMUNITY DEVELOPMENT PLAN LONG AND SHORT TERM OBJECTIVES

Request: APPROVE RESOLUTION 2016-07 - THE IMPLEMENTATION OF LONG AND SHORT TERM OBJECTIVES OF THE COMMUNITY DEVELOPMENT PLAN

SUMMARY:

The implementation of the Long and Short Term objectives as cited in Resolution 2016-07 benefit the City of Apopka, Florida Small Cities, Community Block Development Block Grant (CDBG) application and the community development process as a whole.

LONG TERM OBJECTIVES:

- ◆ To improve the physical environment of the community to make it more functional, safe, efficient and to preserve the integrity of the neighborhood.
- ◆ To promote the public interest.
- ◆ To inject long range considerations into the determination of short range decisions
- ◆ To bring professional and technical knowledge to bear on issues concerning social, economic, or physical development.
- ◆ To facilitate effective cooperation and coordination between all concerned with community development.
- ◆ To identify all available resources for major opportunities and to improve the way of life for all in the community.

SHORT TERM OBJECTIVES:

- ◆ To apply for Community Development Block Grant funds in the Neighborhood Revitalization category to build a new community center at the Alonzo Williams Park.
- ◆ To explore other possible resources for the purpose of improving the way of life for all citizen's, especially those who live in deteriorated housing and neighborhoods.

FUNDING SOURCE:

General Fund under Parks and Recreation if grant is awarded.

RECOMMENDATION ACTION:

Approve Resolution 2016-07

DISTRIBUTION:

Mayor Kilsheimer	Finance Director	Public Services Director
Commissioners	Human Resources Director	Recreation Director
City Administrator	Information Technology Director	City Clerk
Community Development Director	Police Chief	Fire Chief

RESOLUTION NO. 2016-07

**A RESOLUTION OF THE CITY OF APOPKA
AUTHORIZING THE IMPLEMENTATION OF THE
LONG TERM AND SHORT TERM OBJECTIVES OF
THE CITY OF APOPKA COMMUNITY
DEVELOPMENT PLAN**

WHEREAS, the City of Apopka is located in Orange County, Florida. Based on the 2010 U.S. Census, the City's population is 41,542. Of the 41,542 residents, 7,062 or 17.0% are below the poverty level.

NOW THEREFORE, BE IT RESOLVED BY THE CITY OF APOPKA, FLORIDA, THAT:
the City shall implement the following objectives:

LONG TERM OBJECTIVES:

1. To improve the physical environment of the community to make it more functional, safe, and efficient and to preserve the integrity of the neighborhood.
2. To promote the public interest.
3. To inject long range considerations into the determination of short range decisions.
4. To bring professional and technical knowledge to bear on issues concerning social, economical, or physical development.
5. To facilitate effective cooperation and coordination between all concerned with community development.
6. To identify all available resources for major opportunities and to improve the way of life for all in the community.

SHORT TERM OBJECTIVES:

1. To apply for FY 2015 Community Development Block Grant funds in the Neighborhood Revitalization category to build a new community center at the Alonzo Williams Park.
2. To explore other possible resources for the purpose of improving the way of life for all citizen's, especially those who live in deteriorated housing and neighborhoods.

DULY PASSED AND ADOPTED by the City Commission of the City of Apopka, Florida at a regular meeting on this 16th day of March, 2016.

ATTESTED:

Joseph E. Kilsheimer, Mayor

Linda F. Goff, City Clerk

Backup material for agenda item:

3. Resolution 2016-08 - Authorizing funding from the General Fund. Jeffrey Plaugher



CITY OF APOPKA CITY COUNCIL

- CONSENT AGENDA
- PUBLIC HEARING
- SPECIAL HEARING
- OTHER: Resolution 2016-08

MEETING OF: March 16, 2016
FROM: Administration
EXHIBITS: Resolution 2016-08

SUBJECT: RESOLUTION 2016-08 – AUTHORIZING THE USE OF FIFTY THOUSAND DOLLARS (\$50,000) FROM THE CITY OF APOPKA GENERAL FUND UNDER PARKS SHOULD FLORIDA SMALL CITIES COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDING BE AWARDED

Request: APPROVE RESOLUTION - 2016-08

SUMMARY:

At the July 15, 2015, City Council meeting (Florida Small Cities, CDBG, 1st Public Hearing), Council approved \$50,000 of leverage funding for the proposed Alonzo Williams Park Community Center. The city is applying for \$750,000 in grant funding from the Florida Small Cities, CDBG, in the Neighborhood Revitalization category. The city's \$50,000 commitment is contingent upon the city being awarded grant funding.

FUNDING SOURCE:

General Fund under Parks and Recreation if grant is awarded. Monies are not budgeted and will require a budget amendment.

RECOMMENDATION ACTION:

Approve Resolution 2016-08

DISTRIBUTION:

Mayor Kilsheimer	Finance Director	Public Services Director
Commissioners	Human Resources Director	Recreation Director
City Administrator	Information Technology Director	City Clerk
Community Development Director	Police Chief	Fire Chief

RESOLUTION NO. 2016-08

A RESOLUTION AUTHORIZING THE USE OF FIFTY THOUSAND DOLLARS (\$50,000.00) OF FUNDING FROM THE CITY OF APOPKA GENERAL FUND UNDER PARKS AS LEVERAGE FOR THE SMALL CITIES NEIGHBORHOOD REVITALIZATION COMMUNITY DEVELOPMENT BLOCK GRANT APPLICATION THE CITY IS SUBMITTING TO THE FLORIDA DEPARTMENT OF ECONOMIC OPPORTUNITY FOR FEDERAL FISCAL YEAR 2015.

WHEREAS, the City of Apopka (the “City”) desires to show evidence of its commitment to provide a specific amount of leverage funding to be used in carrying out the Small Cities Neighborhood Revitalization Community Development Block Grant Application.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF APOPKA, FLORIDA:

1. That the City hereby commits to providing a minimum of Fifty Thousand Dollars (\$50,000.00) of funding as leverage for a Community Development Block Grant application in the Neighborhood Revitalization category; and
2. That Fifty Thousand Dollars (\$50,000.00) of the leverage funding shall come from the City’s General Fund under Parks for activity 03F – Parks and Playgrounds.
3. That the City understands these funds will be expended, following approval of the Community Development Block Grant, after the Department of Economic Opportunity site visit for the project, but prior to the City submitting the administrative closeout for the project to the Florida Department of Economic Opportunity.
4. This Resolution shall take effect immediately upon its adoption.

DULY PASSED AND ADOPTED by the City Commission of the City of Apopka, Florida at a regular meeting on this ___ day of _____, 2016

Joseph E. Kilsheimer, Mayor

ATTEST:

Linda F. Goff, City Clerk

Backup material for agenda item:

4. Resolution 2016-09 - Submit Application Grant

Jeffrey Plaughner



CITY OF APOPKA CITY COUNCIL

- CONSENT AGENDA
- PUBLIC HEARING
- SPECIAL HEARING
- OTHER: Resolution 2016-09

MEETING OF: March 16, 2016
FROM: Administration
EXHIBITS: Resolution 2016-09

SUBJECT: RESOLUTION 2016-09 – AUTHORIZING THE SUBMISSION OF AN APPLICATION FOR A FLORIDA SMALL CITIES, COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) APPLICATION TO THE FLORIDA DEPARTMENT OF ECONOMIC OPPORTUNITY (DEO)

Request: APPROVE RESOLUTION - 2016-09 AUTHORIZING THE SUBMISSION OF A FLORIDA SMALL CITIES, CDBG APPLICATION

SUMMARY:

The City’s grant writer, Fred Fox Enterprises, Inc., has prepared a Florida Small Cities, CDBG application, in the Neighborhood Revitalization category, with a maximum award of \$750,000.00. The proposed grant award project is a Community Center at Alonzo Williams Park.

Fred Fox Enterprises, Inc., is paid on a grant award contingency basis of 8%.

FUNDING SOURCE:

Florida Small Cities, CDBG

RECOMMENDATION ACTION:

Approve Resolution 2016-09

DISTRIBUTION:

Mayor Kilsheimer	Finance Director	Public Services Director
Commissioners	Human Resources Director	Recreation Director
City Administrator	Information Technology Director	City Clerk
Community Development Director	Police Chief	Fire Chief

RESOLUTION NO. 2016-09

**A RESOLUTION AUTHORIZING THE
SUBMISSION OF AN APPLICATION FOR
A SMALL CITIES COMMUNITY
DEVELOPMENT BLOCK GRANT TO
THE FLORIDA DEPARTMENT OF
ECONOMIC OPPORTUNITY FOR
FEDERAL FISCAL YEAR 2015.**

WHEREAS, the City of Apopka desires to submit an application to the Florida Department of Economic Opportunity for a Small Cities Community Development Block Grant to benefit persons of low and moderate income.

NOW THEREFORE, BE IT RESOLVED by the City Commission of the City of Apopka as follows:

1. That the City of Apopka hereby authorizes the filing of an application for a Neighborhood Revitalization Community Development Block Grant, and
2. That the Mayor of the City of Apopka, or his designee, is hereby authorized to execute all documents required in connection with the filing of said application to be submitted on or about April 25, 2016.

DULY PASSED AND ADOPTED by the City Commission of the City of Apopka, Florida at a regular meeting on this 16th day of March, 2016.

Joseph E. Kilsheimer, Mayor

ATTEST:

Linda F. Goff, City Clerk

Backup material for agenda item:

5. Resolution 2016-11 - Non-exclusive franchise for roll-off container collection and disposal of waste. Jay Davoll



CITY OF APOPKA CITY COUNCIL

- CONSENT AGENDA
- PUBLIC HEARING
- SPECIAL HEARING
- OTHER: RESOLUTION 2016-11

MEETING OF: March 16, 2016
FROM: Public Services
EXHIBITS: Resolution No. 2016-11

SUBJECT: RESOLUTION NO. 2016-11 GRANTING A NON-EXCLUSIVE FRANCHISE FOR ROLL-OFF CONTAINER COLLECTION AND DISPOSAL OF WASTE IN THE CITY OF APOPKA TO PROGRESSIVE WASTE SOLUTIONS.

Request: **ADOPT RESOLUTION NO. 2016-11**

SUMMARY:

Chapter 66, Article III, of the Code of Ordinances of the City of Apopka, provides for private refuse collection service through the granting of a non-exclusive franchise for roll-off container collection in the City. The minimum amount the City is to receive is \$960.00 per year for this agreement.

FUNDING SOURCE:

N/A

RECOMMENDATION ACTION:

Adopt Resolution No. 2016-11.

DISTRIBUTION:

Mayor Kilsheimer
Commissioners
City Administrator
Community Development Director

Finance Director
Human Resources Director
Information Technology Director
Police Chief

Public Services Director
Recreation Director
City Clerk
Fire Chief

RESOLUTION NO. 2016-11

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF APOPKA, FLORIDA, GRANTING A NON-EXCLUSIVE FRANCHISE TO PROGRESSIVE WASTE SOLUTIONS, TO PROVIDE "ROLL-OFF" CONTAINER COLLECTION AND DISPOSAL OF WASTE IN THE CITY OF APOPKA, FLORIDA, PURSUANT TO CITY OF APOPKA, CODE OF ORDINANCES, CHAPTER 66, ARTICLE III; PROVIDING FOR THE TERM OF YEARS FOR THE FRANCHISE; PROVIDING FOR FRANCHISE FEE; PROVIDING AN EFFECTIVE DATE.

WHEREAS, Chapter 66, Article III, of the Code of Ordinances of the City of Apopka, Florida, provide for private refuse collection service through the granting of non-exclusive franchise(s) for roll-off containers, and is hereinafter referred to as Chapter 66, Article III; and

WHEREAS, Chapter 66, Article III grants the City Council of the City of Apopka, Florida, the power, right and authority to contract by resolution with persons thereby granting non-exclusive franchise(s) to provide "roll-off" container collection and disposal of waste within the City of Apopka, Florida; and

WHEREAS, Chapter 66, Article III provides for City requirements, outlining Franchisee's duties, providing the terms and conditions under which such franchise shall operate.

WHEREAS, Chapter 66, Article III enables the City Council of the City of Apopka, Florida, to enter into a contract with persons desiring a franchise to provide roll-off container collection and disposal of waste within the City of Apopka; and

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Apopka, Florida, that:

SECTION I. GRANT AND TERM.

That the City Council of the City of Apopka, Florida, extends a non-exclusive franchise to:

Progressive Waste Solutions

a Florida corporation whose business address is:

1099 Miller Drive
Altamonte Springs, FL 32701

Hereinafter referred to as Grantee, to provide roll-off container collection and disposal of waste within the corporate limits of the City of Apopka, Florida, under the terms set out in Chapter 66, Article III.

The term of this franchise will begin on April 2, 2016 and end on April 15, 2019 (The term may be extended for an additional two (2) years, at the sole option of the City, by written notice to the franchisee not less than thirty (30) days prior to the expiration of the current term.)

SECTION II. COMPLIANCE WITH ORDINANCE AND RESOLUTION.

That the City of Apopka, Florida, and the Grantee of the franchise shall comply with all of the terms and conditions as set forth in Chapter 66, Article III, and this Resolution. A failure by the Grantee to comply with the terms and conditions of Chapter 66, Article III and/or all ordinances and resolutions of the City of Apopka, and/or the laws of the State of Florida or the United States, shall be grounds for the immediate revocation of the Franchise.

Payment of Franchise Fees shall be made payable to the City of Apopka, and mailed to

City of Apopka,
Attention: Accounts Payable,
P.O. Box 1229,
Apopka, Florida 32704-1229.

The fee for administrative and inspection costs and expenses shall be credited against the charges.

SECTION III. ENFORCEMENT.

The Mayor or his designee is hereby authorized to enforce the non-exclusive franchise granted by this Resolution for the City of Apopka.

SECTION IV. EFFECTIVE DATE

This Resolution shall take effect immediately upon adoption, and the non-exclusive franchise granted by this Resolution shall be binding immediately on the City and the Grantee upon the date those proper officers or authorities of each have duly executed this Resolution.

APPROVED by the City Council of the City of Apopka, Florida, and this 16th day of March 2016.

CITY OF APOPKA, FLORIDA

ATTEST:

Joseph E. Kilsheimer, Mayor

Linda F. Goff, City Clerk

ACCEPTANCE BY FRANCHISEE

The foregoing RESOLUTION NO. 2016-11 and the NON-EXCLUSIVE FRANCHISE provided for therein, and all the terms and conditions thereof, are hereby accepted, approved, and agreed to this _____ day of April, 2016

PROGRESSIVE WASTE SOLUTIONS

Signature

Printed Name

Title

STATE OF FLORIDA
COUNTY OF ORANGE

Sworn to and subscribed before me this _____ day of April 2016, by

_____.

Notary Public, State of Florida

Printed Name of Notary

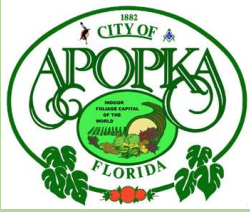
Personally Known _____ **OR** Produced Identification _____

Type of Identification Produced _____

Backup material for agenda item:

6. Resolution 2016-12 - 55th Annual Arts & Foliage Festival

Glenn A. Irby



CITY OF APOPKA CITY COUNCIL

- CONSENT AGENDA
- PUBLIC HEARING
- SPECIAL REPORTS
- OTHER: Resolution

MEETING OF: March 16, 2016
 FROM: Administration
 EXHIBITS: Resolution

SUBJECT: RESOLUTION NO. 2016-12 PROVIDING THAT THE CONSESSIONS AT THE ART & FOLIAGE FESTIVAL WILL BE HANDLED LARGELY BY LOCAL COMMUNITY, CIVIC AND RELIGIOUS ORGANIZATIONS, THAT NO PEDDLER’S LICENSES WILL BE ISSUED DURING THE FESTIVAL, AND THAT NO ANIMALS, LEASHED OR UNLEASHED, WILL BE ALLOWED IN KIT LAND NELSON PARK DURING THE FESTIVAL, EXCEPT IN COMPLIANCE WITH THE AMERICANS WITH DISABILITIES ACT (ADA).

Request: ADOPT RESOLUTION NO. 2016-12.

SUMMARY:

The Apopka Art & Foliage Festival is a community sponsored event, the proceeds of which ultimately benefit the community of Apopka. For the past 55 years the vending of food and drinks at the Festival have been largely the province of the local community and civic and religious organizations. Resolution No. 2016-12 includes provisions to continue this tradition. Additionally, Resolution No. 2016-12 provides that no animals, leashed or unleashed, other than those in compliance with the Americans with Disabilities Act (ADA), shall be allowed in the park during the Festival.

FUNDING SOURCE:

N/A

RECOMMENDATION ACTION:

Adopt Resolution No. 2016-12.

DISTRIBUTION

Mayor Kilsheimer	Finance Director	Public Services Director
Commissioners	HR Director	Recreation Director
City Administrator	IT Director	City Clerk
Community Development Director	Police Chief	Fire Chief

RESOLUTION NO. 2016-12

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF APOPKA, FLORIDA, PROVIDING THAT THE CONCESSIONS AT THE ART & FOLIAGE FESTIVAL WILL BE HANDLED LARGELY BY LOCAL COMMUNITY, CIVIC AND RELIGIOUS ORGANIZATIONS, THAT NO PEDDLER LICENSES WILL BE ISSUED DURING THE FESTIVAL, AND THAT NO ANIMALS, LEASHED OR UNLEASHED, WILL BE ALLOWED IN KIT LAND NELSON PARK DURING THE FESTIVAL, EXCEPT IN COMPLIANCE WITH THE AMERICANS WITH DISABILITIES ACT (ADA).

WHEREAS, for the past 55 years, the annual Apopka Art & Foliage Festival has played an important role in the identity and character of the community; and

WHEREAS, the Apopka Art & Foliage Festival is a community sponsored event, the proceeds of which ultimately benefit the community of Apopka; and

WHEREAS, this annual event, sponsored by the Apopka Woman's Club, enhances our community through the artists and visitors it attracts; and

WHEREAS, since its inception, the vending of food and drinks at the Festival has been largely the province of the local community civic and religious organizations; and

WHEREAS, the profits from this vending are returned to our community through the projects of the various civic and religious organizations; and

WHEREAS, independent street vendors detract from the character and concept of the annual Art & Foliage Festival and, further, are difficult to control as to quality and price; and

WHEREAS, animals, leashed or unleashed, can spoil the festival atmosphere when so many people are gathered in close proximity, as they are at the Art & Foliage Festival.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF APOPKA, FLORIDA, as follows:

1. That the City of Apopka will issue no peddler licenses for the vending of food items, drinks, or merchandise for the period of Saturday, April 23rd and Sunday, April 24th, 2016, due to the scheduling of the 2016 Apopka Art & Foliage Festival.

2. That no animals, leashed or unleashed, other than those required by the Americans with Disabilities Act (ADA) shall be allowed in the park during the Festival, and anyone bringing an animal into Kit Land Nelson Park may be cited by the Apopka Police Department.

PASSED AND APPROVED by the City Council of the City of Apopka, Florida, this 16th day of March, 2016.

CITY OF APOPKA, FLORIDA

ATTEST:

Joseph E. Kilsheimer, Mayor

Linda F. Goff, City Clerk

Backup material for agenda item:

1. Timeline for Grants.

Glenn A. Irby

2015-2016 Grant Submission/Notification Timeline

2015

August

KaBoom-\$85,000 playground-waiting on funding

Lowe's-Ongoing Max \$50,000-submitted-not awarded

Notification of Catalyst Grant \$1,500-not awarded

Awarded Sam's Grant - \$7,500

USTA \$20,000-waiting to add to budget

September

FDEP-SRA \$50,000 - \$60,000

GameTime Playground grant \$166, 616.90

Notification of COPS Grant \$625,000-not awarded

Notification of Body Camera Grant \$43,000 –located grant and gave to Police Dept.

October

November

AMSCOT Grant \$250

Go Greenfields Grant \$ 9,560

Orange County EMS Award Program \$40,000-proofed grant and offered suggestions to improve the application

December

USCM Innovation Grant \$4,000-Submitted 12/9

Notification of U.S. Soccer Fund Grant

2016

January

NRPA Walk With Ease Grant \$4,000

AFG Grant-Submitted 1/14

February

Safe Places to Play Grant 2/5-Wait until Summer funding cycle

Promise Zone

2/23-Did not meet poverty threshold

March	Playful City USA 2016 -DRAFT	3/4
	Wells Fargo-Community WINS	3/15
	SAFER Grant	3/25
	LWCF Fund	3/28
	USCM Part I Proposal due for National Pathways with a Purpose Initiative-3/31	
	Safe Routes to School	3/31
April	Wells Fargo	4/15
May	Florida League of Cities-City Spirit Grant Due	5/6

Total=\$247,926.90

Total=\$83,000.00

Total=\$330,926.00

Backup material for agenda item:

2. Thank you email to the City of Apopka Community Development Department from applicant.

From: Joel Hass [REDACTED]
Sent: Friday, February 19, 2016 11:04 AM
To: David Moon
Cc: Martin D Hamburg
Subject: Thank you for your leadership

Good Morning David.

On behalf of MJM And Associates, HighBridge Management, Dr. Martin Hamburg and myself, I want to thank you for your leadership on the CANTERWOOD ALF project Your leadership and guidance as we approached city council was instrumental in our presentation and success A big thank you to you and your staff for their involvement and import in this process it was key to our success.

David would it be possible to receive a note from you verifying the new building design is not a substantial change to the original ordinance, that would be extremely helpful to us as we move through the final planning and implementation stage prior to groundbreaking.

Once again thank you for your leadership and please know I am available as we move through the building design and construction.

Please have a great weekend!

All the very best
Joel W. Hass

[REDACTED]

City of Apopka

Standing Ovation Award

Recognizing a Job Well-Done!

Awarded to:

David Moon

In Regards to:

Leadership and Assistance in the Canterwoods ALF project.

02/22/16

Date

Original: Recipient

R. Jay Davoll

Signature

CC: HR, Department Head, City Administrator

Backup material for agenda item:

3. Thank you email to the City of Apopka Recreation Department from resident.

From: [REDACTED]
Sent: Wednesday, March 09, 2016 11:07 AM
To: David Burgoon
Subject: Retirement celebration

David,

I would like to take this opportunity to acknowledge some people who made my retirement celebration at the Park there on Saturday March 5th. Cindy at the office area has been SO extremely helpful from the very beginning of my planning process back in December. She has been very helpful in making sure that everything has been taken care of and that I had all that was needed for my special day. About 2 weeks before my event, I called Cindy to see if there was something that could be done about Jason Dwelley's Memorial being over run by the bushes/plants and the rope from the stands hanging down to the ground, broken and dry rotten. She relayed the message to Greg, the grounds keeper. I saw the area the day before my event and honestly, Greg has done a FABULOUS job, above and beyond, well above that even. From what I understand, he did ALL of that work himself! What an amazing job from what it looked like before. Rod also made sure that on the day of my event, I had everything I needed and if I needed anything else, to let him know.

Those 3 people did an outstanding job. I know they were just doing their job, but in my opinion, they went well above the bar! I hope you have some special way of recognizing these 3 people for such an outstanding job on making my retirement party from the Navy after 21 years so very special without any worries and very memorable. You see, I served on a deployment with Jason in 2004 when he was killed. I was supposed to be on the convoy that he was on when he was killed so it was very important to me to have my retirement party there. Thank you,

Dave Moffett

LOVE ONE ANOTHER, JUST AS I HAVE LOVED YOU!

City of Apopka

Standing Ovation Award

Recognizing a Job Well-Done!

Awarded to:

Cynthia Edwards

In Regards to:

On March 5, 2016 going out of your way to make a patrons retirement party form the Navy after 21 years so very special without any worries and very memorable.

March 9, 2016

Date

Original: Recipient

David Burgoon

Signature

CC: HR, Department Head, City Administrator

City of Apopka

Standing Ovation Award

Recognizing a Job Well-Done!

Awarded to:

Greg Conant

In Regards to:

On March 5, 2016 going out of your way to make a patrons retirement party form the Navy after 21 years so very special without any worries and very memorable.

March 9, 2016

Date

Original: Recipient

David Burgoon

Signature

CC: HR, Department Head, City Administrator

City of Apopka

Standing Ovation Award

Recognizing a Job Well-Done!

Awarded to:

Rodney Brewer

In Regards to:

On March 5, 2016 going out of your way to make a patrons retirement party form the Navy after 21 years so very special without any worries and very memorable.

March 9, 2016

Date

Original: Recipient

David Burgoon

Signature

CC: HR, Department Head, City Administrator

Backup material for agenda item:

4. Thank you letter to Highland Manor from facility renter.

Mr. & Mrs. David Tooke

[REDACTED]
March 1, 2016

Dubsdread Catering
549 West Par Street
Orlando, FL 32804

Dear Sir or Madam:

We are writing to voice our appreciation for providing our daughter Kristen with a fantastic wedding and reception.

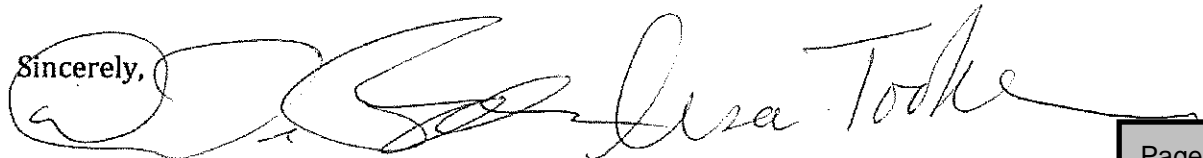
Kristen's wedding and reception occurred this past Saturday, February 27, 2016. It was held at Highland Manor, an absolutely perfect venue. The Manor afforded a wonderful home feel, and everyone felt very comfortable. The ladies in the wedding party dressed upstairs in the bedrooms, while the gentlemen in the party dressed in the billiard room. It was a perfect place for the wedding party to get ready and feel relaxed.

The wedding ceremony under the big beautiful live oak tree was quaint and elegant. After the ceremony, everyone gathered inside the Manor in the lounge for cocktails and hors d'oeuvres, while the families photographs were taken outside. After the photo session, the dinning room was opened to the guest. The room looked amazing and stylish. The buffet opened soon after, and everyone shared in a delicious meal. Many of our guest commented on how impressed they were with the venue and its amenities. Everyone had a grand time.

We would be remiss if we didn't say a word or two regarding the staff at Highland Manor. The personnel couldn't have been more friendly and attentive. They attended to everyone's needs, and at times, a word wouldn't even have to be uttered since they anticipated the request. We would like to point out two staff members in particular: Ms. Emily Bessette, our Wedding Coordinator, and Mr. Gian "G" Calzado, the Head Waiter. It was an extreme pleasure working with Emily. She was an angel, she made it possible for us to focus on and enjoy our daughter's wedding by ensuring that all aspects of the event were covered and dealt with. Her calm demeanor was just what was needed to keep our daughter's nervousness to a minimum. We think Gian must have secret super-powers. He seemed to be at many places at one time! He was always available, attentive, proactive, and cheerful. David thought it was very thoughtful of Gian to distract him with idle conversation at the moment David was about to shed tears as he watched Kristen come down the stairs in her wedding dress. Dubsdread Catering is extremely fortunate to have employees like these.

Again, we thank you for the great service, ambiance, cuisine, and memories. We'd happily recommend Highland Manor to anyone!

Sincerely,



David & Lisa Tooke